

June 15, 2023

MEETING NOTICE

ENVIRONMENTAL CREEK CLEANUP COMMITTEE

Board Members of the Environmental Creek Cleanup Committee

Director Jim Beall (District 4)

Director Rebecca Eisenberg (District 7- Committee Vice Chair)

Director Richard P. Santos (District 3 - Committee Chair)

Staff Support of the Environmental Creek Cleanup Committee

Rick L. Callender, Esq., Chief Executive Officer

Melanie Richardson, Assistant Chief Executive Officer

Bhavani Yerrapotu, Acting Assistant Chief Executive Officer

Aaron Baker, Chief Operating Officer, Water Utility

Rachael Gibson, Chief of External Affairs

Rechelle Blank, Chief Operating Officer, Watersheds

Christopher Hakes, Acting Chief Operating Officer, Watersheds

Darin Taylor, Chief Financial Officer

J. Carlos Orellana, District Counsel

Brian Hopper, Senior Assistant District Counsel

Audrey Beaman, Assistant District Counsel

Jennifer Codianne, Deputy Operating Officer, Watersheds

Vincent Gin, Deputy Operating Officer, Water Supply Division

Gregory Williams, Deputy Operating Officer, Raw Water Division

Lisa Bankosh, Assistant Officer, Watershed Stewardship and Planning Division

Marta Lugo, Assistant Officer, Office of Government Relations

Kirsten Struve, Assistant Officer, Water Supply Division

Sherilyn Tran, Civic Engagement Manager, Office of Civic Engagement

Charlene Sun, Treasury and Debt Manager

John Chapman, Integrated Vegetation Manager

Jessica Collins, Watersheds Business Planning and Analysis Manager, Business
Planning and Analysis Unit

Jay Lee, Watersheds Field Operations Unit Manager

Meenakshi Ganjoo, Program Administrator, Business Planning and Analysis Unit

William (Bill) Magleby, Senior Real Estate Agent, Real Estate Services Unit

Roselyn Bhudsabourg, Program Administrator, Office of Government Relations

Mark Bilski, Senior Management Analyst, Office of Integrated Water Management

Ryan Tregoning, Field Construction Supervisor

Ron Snyder, Field Operations Administrator

A special meeting of the Santa Clara Valley Water District (SCVWD) Environmental Creek Cleanup Committee is to be held on **Friday, June 23, 2023, at 10:00 a.m. at Headquarters Building Boardroom, 5700 Almaden Expressway, San Jose CA 95118.**

The meeting agenda and corresponding materials can be found on our website for your convenience. <https://www.valleywater.org/how-we-operate/committees/board-committees>



Environmental Creek Cleanup Committee Meeting

Public Join Zoom Meeting

Join Zoom Meeting:

<https://valleywater.zoom.us/j/88314500886>

Meeting ID: 883 1450 0886

Join by Phone:

1 (669) 900-9128, 88314500886#



Santa Clara Valley Water District Environmental Creek Cleanup Committee Meeting

**Headquarters Building Boardroom
5700 Almaden Expressway
San Jose CA 95118**

SPECIAL MEETING AGENDA

**Friday, June 23, 2023
10:00 AM**

District Mission: Provide Silicon Valley safe, clean water for a healthy life, environment and economy.

Environmental Creek Cleanup
Committee

Director Jim Beall, (District 4)
Director Rebecca Eisenberg, (District 7,
Committee Vice Chair)
Director Richard P. Santos, (District 3,
Committee Chair)

During the COVID-19 restrictions, all public records relating to an open session item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, that are distributed to a majority of the legislative body, will be available to the public through the legislative body agenda web page at the same time that the public records are distributed or made available to the legislative body. Santa Clara Valley Water District will make reasonable efforts to accommodate persons with disabilities wishing to participate in the legislative body's meeting. Please advise the Clerk of the Board Office of any special needs by calling (408) 265-2600.

Jennifer Codianne (Staff Liaison)

Glenna Brambill, (COB Liaison)
Management Analyst II
gbrambill@valleywater.org
1-408-630-2408

Note: The finalized Board Agenda, exception items and supplemental items will be posted prior to the meeting in accordance with the Brown Act.

Santa Clara Valley Water District
Environmental Creek Cleanup Committee
SPECIAL MEETING
AGENDA

Friday, June 23, 2023

10:00 AM

HQ Building Boardroom
5700 Almaden Expressway, San Jose, CA 95118

*****IMPORTANT NOTICES AND PARTICIPATION INSTRUCTIONS*****

Santa Clara Valley Water District (Valley Water) Board of Directors/Board Committee meetings are held as a “hybrid” meetings, conducted in-person as well as by telecommunication, and is compliant with the provisions of the Ralph M. Brown Act.

To maximize public safety while still maintaining transparency and public access, members of the public have an option to participate by teleconference/video conference or attend in-person. To observe and participate in the meeting by teleconference/video conference, please see the meeting link located at the top of the agenda. If attending in-person, you are required to comply with Ordinance 22-03 - AN ORDINANCE OF THE SANTA CLARA VALLEY WATER DISTRICT SPECIFYING RULES OF DECORUM FOR PARTICIPATION IN BOARD AND COMMITTEE MEETINGS located at <https://s3.us-west-2.amazonaws.com/valleywater.org.if-us-west-2/f2-live/s3fs-public/Ord.pdf>

In accordance with the requirements of Gov. Code Section 54954.3(a), members of the public wishing to address the Board/Committee at a video conferenced meeting, during public comment or on any item listed on the agenda, should use the “Raise Hand” tool located in the Zoom meeting link listed on the agenda, at the time the item is called. Speakers will be acknowledged by the Board Chair in the order requests are received and granted speaking access to address the Board.

- Members of the Public may test their connection to Zoom Meetings at: <https://zoom.us/test>
- Members of the Public are encouraged to review our overview on joining Valley Water Board Meetings at: <https://www.youtube.com/watch?v=ToJpYCxXm0>

Valley Water, in complying with the Americans with Disabilities Act (ADA), requests individuals who require special accommodations to access and/or participate in Valley Water Board of Directors/Board Committee meetings to please contact the Clerk of the Board’s office at (408) 630-2711, at least 3 business days before the scheduled meeting to ensure that Valley Water may assist you.

This agenda has been prepared as required by the applicable laws of the State of California, including but not limited to, Government Code Sections 54950 et. seq. and has not been prepared with a view to informing an investment decision in any of Valley Water’s bonds, notes or other obligations. Any projections, plans or other forward-looking

not been prepared with a view to informing an investment decision in any of Valley Water's bonds, notes or other obligations. Any projections, plans or other forward-looking statements included in the information in this agenda are subject to a variety of uncertainties that could cause any actual plans or results to differ materially from any such statement. The information herein is not intended to be used by investors or potential investors in considering the purchase or sale of Valley Water's bonds, notes or other obligations and investors and potential investors should rely only on information filed by Valley Water on the Municipal Securities Rulemaking Board's Electronic Municipal Market Access System for municipal securities disclosures and Valley Water's Investor Relations website, maintained on the World Wide Web at <https://emma.msrb.org/> and <https://www.valleywater.org/how-we-operate/financebudget/investor-relations>, respectively.

Under the Brown Act, members of the public are not required to provide identifying information in order to attend public meetings. Through the link below, the Zoom webinar program requests entry of a name and email address, and Valley Water is unable to modify this requirement. Members of the public not wishing to provide such identifying information are encouraged to enter "Anonymous" or some other reference under name and to enter a fictional email address (e.g., attendee@valleywater.org) in lieu of their actual address. Inputting such values will not impact your ability to access the meeting through Zoom.

Join Zoom Meeting:

<https://valleywater.zoom.us/j/88314500886>

Meeting ID: 883 1450 0886

Join by Phone:

1 (669) 900-9128, 88314500886#

1. CALL TO ORDER:

1.1. Roll Call.

- 2. TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT ON THE AGENDA.** *Notice to the Public: Members of the public who wish to address the Committee on any item not listed on the agenda should access the "Raise Hand" tool located in Zoom meeting link listed on the agenda. Speakers will be acknowledged by the Committee Chair in order requests are received and granted speaking access to address the Committee. Speakers comments should be limited to three minutes or as set by the Chair. The law does not permit Committee action on, or extended discussion of, any item not on the agenda except under special circumstances. If Committee action is requested, the matter may be placed on a future agenda. All comments that require a response will be referred to staff for a reply in writing. The Committee may take action on any item of business appearing on the posted agenda.*

3. APPROVAL OF MINUTES:

- 3.1. Approval of the April 21, 2023 Environmental Creek Cleanup Committee Meeting Minutes. [23-0559](#)
- Recommendation: Approve the minutes.
- Manager: Candice Kwok-Smith, 408-630-3193
- Attachments: [Attachment 1: 042123 ECCC Meeting Minutes](#)
- Est. Staff Time: 5 Minutes

4. REGULAR AGENDA:

- 4.1. Receive a Presentation from Destination: Home Regarding the 2020-2025 Community Plan to End Homelessness. [23-0610](#)
- Recommendation: Receive a presentation from Destination: Home regarding the 2020-2025 Community Plan to End Homelessness, which serves as a roadmap for addressing the homelessness crisis in Santa Clara County.
- Manager: Jennifer Codianne, 408-630-3876
- Attachments: [Attachment 1: PowerPoint Presentation](#)
[Attachment 2: Community Plan to End Homelessness](#)
[Attachment 3: Community Plan Executive Summary](#)
- Est. Staff Time: 15 minutes
- 4.2. Update on Valley Water's Encampment Cleanup Operations. [23-0562](#)
- Recommendation: Receive updates and provide feedback on the following topics:
- A. Encampment cleanup schedule.
 - B. Encampment cleanup costs and funding.
 - C. Trash and debris programs costs and accomplishments.
 - D. Recent encampment cleanups.
 - E. Fence repairs update.
 - F. Creek Safety Issues Report.
- Manager: Jennifer Codianne, 408-630-3876
- Attachments: [Attachment 1: PowerPoint Presentation](#)
- Est. Staff Time: 20 Minutes

- 4.3. Receive the Proposed Valley Water Property Evaluation Checklist for the Development of Housing to Support Unsheltered Individuals, Which Provides Policy Principles to Guide Decisions to Utilize Valley Water Property for the Development of Housing. [23-0627](#)

Recommendation: A. Receive and consider the proposed Valley Water Property Evaluation Checklist for Development of Housing to Support Unsheltered Individuals (Property Evaluation for Housing Checklist); and
 B. Provide input for recommending the Property Evaluation for Housing Checklist to the full Board to be implemented as Valley Water policy that will guide decisions of when and whether Valley Water land parcels may be deemed suitable for the development of housing to serve unsheltered individuals.

Manager: Jennifer Codianne, 408-630-3876

Attachments: [Attachment 1: Property Evaluation Checklist](#)

Est. Staff Time: 10 Minutes

- 4.4. Review 2023 Environmental Creek Cleanup Committee Work Plan. [23-0561](#)

Recommendation: A. Review the 2023 Environmental Creek Cleanup Committee Work Plan, and make adjustments as necessary; and
 B. Confirm date and time of next Environmental Creek Cleanup Committee meeting.

Manager: Candice Kwok-Smith, 408-630-3193

Attachments: [Attachment 1: 2023 ECCC Work Plan](#)

Est. Staff Time: 5 Minutes

5. CLERK REVIEW AND CLARIFICATION OF COMMITTEE REQUESTS.

This is an opportunity for the Clerk to review and obtain clarification on any formally moved, seconded, and approved requests and recommendations made by the Committee during the meeting.

6. ADJOURN:

- 6.1. Adjourn to Regular Meeting at 2:00 p.m., on Tuesday, October 17, 2023.



Santa Clara Valley Water District

File No.: 23-0559

Agenda Date: 6/23/2023

Item No.: 3.1.

COMMITTEE AGENDA MEMORANDUM Environmental Creek Cleanup Committee

Government § 84308 Applies: Yes ☐ No ☒
(If "YES" Complete Attachment A)

SUBJECT:

Approval of the April 21, 2023 Environmental Creek Cleanup Committee Meeting Minutes.

RECOMMENDATION:

Approve the minutes.

SUMMARY:

A summary of Committee discussions, and details of all actions taken by the Committee, during all open and public Committee meetings, is transcribed and submitted for review and approval.

Upon Committee approval, minutes transcripts are finalized and entered into the District's historical records archives and serve as historical records of the Committee's meetings.

ATTACHMENTS:

Attachment 1: 042123 ECCC Meeting Minutes

UNCLASSIFIED MANAGER:

Candice Kwok-Smith, 408-630-3193

ENVIRONMENTAL CREEK CLEANUP COMMITTEE
(formerly Homeless Encampment Committee)

DRAFT

MINUTES

FRIDAY, APRIL 21, 2023
2:00 PM

(Paragraph numbers coincide with agenda item numbers)

1. CALL TO ORDER.

A special meeting of the Santa Clara Valley Water District (Valley Water) Environmental Creek Cleanup Committee (Committee) was held on April 21, 2023, in the Headquarters Building Boardroom at the Santa Clara Valley Water District, 5700 Almaden Expressway, San Jose, California and by Zoom teleconference at 2:00 p.m.

1.1 Roll Call.

Committee members in attendance were District 4 Director Jim Beall, and District 3 Director Richard P. Santos, constituting a quorum of the Committee.

District 7 Director Rebecca Eisenberg arrived as noted below.

Staff members in attendance were: Joseph Aranda, Ricardo Barajas, Audrey Beaman, Roseryn Bhudsabourg, Rechelle Blank, Glenna Brambill, Rick Callender, Jennifer Codianne, A. Fulcher, Meenakshi Ganjoo, Jay Lee, Irma Montes, Kathy Nguyen, Carlos Orellana, James Randol, Shanika Richards, Mario Rivas, Don Rocha, Clarissa Sangalang, Ronald Snyder, Ryan Tregoning, Madhu Thummalluru, and Bhavani Yerrapotu.

Public members in attendance: AA, John Amos, Andrew, Caitlin, Deb, Scott Giddens (Seeds of Hope) Susan Glendening, Jeffrey Hare, JK, Deb K, Carin Levine, Lisa, Brian Malicdem, Jamie Marcil, , McAlpine, Gail Anne Osmer, Paul Pereira, Ray Solnik (Seeds of Hope) and Janet Souza.

Guest from City of San Jose: Ragan Henninger and Jim Ortbal.

2. TIME OPEN FOR PUBLIC COMMENT ON ANY ITEM NOT ON THE AGENDA.

Chairperson Santos declared time open for public comment on any item not on the agenda.

Two public comments were received from the following expressing concerns on safety and security in the Blossom Hill/Foxchase neighborhood which they associated with the encampments located near Sanchez Street and Blossom River Road under the I-85

freeway: Carin Levine and Angie Cagle. They added that they would continue to participate in meetings of this Committee until they could find a solution to the safety issues and that their neighborhood had formed a group chat and would share a document that listed incidents with the unhoused. Director Beall stated that he represents the district of the two callers and suggested to contact him at Valley Water.

Jamie Marcil, Beautify San Jose, Community Services Supervisor, informed everyone that she was participating online in this meeting and available to speak, if requested, about their program.

Ray Solnik and Scott Giddens, Seeds of Hope representatives, informed the Committee that they were also from a community of residents, and they had organized to find permanent housing and a sustainable community for their unhoused neighbors with an initial goal to house at least a thousand of their unhoused neighbors following a successful model in Austin, Texas. They added that they had already started working on developing a property with the City of San Jose and offered to follow up with Valley Water offline.

3. APPROVAL OF MINUTES:

3.1. Approval of February 21, 2023 Environmental Creek Cleanup Committee Meeting Minutes.

Recommendation: Approve the minutes.

The Committee considered the attached minutes of the February 21, 2023 Environmental Creek Cleanup Committee meeting as amended. It was moved by Director Beall, seconded by Chairperson Santos, to approve the minutes as amended.

- On the cover page of the agenda packet, Director Eisenberg should be indicated as Vice Chair; and
- On the 02/21/2023 ECCC Minutes, under Adjourn, the date of next meeting should say, April 21, 2023. At the time of publication, the next meeting was April 18, 2023 and had to be rescheduled to April 21, 2023.

4. ACTION ITEMS:

4.1 Receive Updates on Valley Water's Encampment Cleanup Operations.

Recommendation: Receive updates and provide feedback on the following topics:

- A. Encampment cleanup schedule.
- B. Encampment cleanup costs and funding.
- C. Recent encampment cleanups.
- D. Fence repairs update.
- E. Effort to Map Valley Water Lands for Interim Housing.
- F. Comprehensive Services MOA with City of San Jose.
- G. Creek Safety Issues Report.
- H. Update from Sergeant Scott Williams, Special Operations - Street Crimes Unit.

Jennifer Codianne, reviewed the information on this item, per the attached Committee agenda memo, and per the information contained in Attachment 1; and added that the City of San Jose would follow with another presentation.

During the presentation, the Committee received and requested the following without taking formal action:

- On Slide 6 of Attachment 1, before- and after-cleanup images at Upper Penitencia Creek from Capitol Expressway to Jackson Avenue, staff stated that upkeep after cleanup was site-specific, as some individuals accumulate more than others, and some form groups that would keep the area tidy, and added that routine cleanups by Valley Water were supplemented with weekly visits from San Jose's Cash for Trash program wherein filled up trash bags would be picked up for \$5/bag allowing an unhoused to earn \$25/week.

Director Eisenberg arrived.

- Ragan Henninger, City of San Jose Housing Department Deputy Director, stated that during evacuation for winter flood events, the city had worked with Valley Water in deciding areas that people could or could not camp.
- With regard to Clean Camps, Clean Creeks Program for FY 24, staff would visit and educate on campsites about cleaning around them and would issue gift cards for keeping surroundings tidy; and this program would be an addition to the city's Cash for Trash Program.
- With regard to storage on encampment sites, the City of San Jose was developing a Safe Storage Site program with Caltrans for FY 24. City staff would come back in six months to present on the design schedule. Dir. Beall stated that Caltrans properties under their bridges were for lease at \$1 and that storage in encampments would be brought up in an upcoming Valley Water budget discussion.
- With regard to bins at encampment sites, staff from both agencies stated that bags and larger dumpsters on encampments with wide areas were currently being used instead of bins because encampments were spread out at about 2,300 areas; entrenched on deep banks and could not be reached by pickup trucks; and past experience had shown trash bins had been used illegally more for construction materials and items thrown away by the neighborhood than was used by the unhoused.
- With regard to fence repairs, staff mentioned that this was one of the most reported issues by adjacent homeowners usually by a request to secure fences between their properties and Valley Water; that fence repair was part of Valley Water's Good Neighbor Program; and that there were safety and security reasons for these fences related to steep slopes and public safety during storm events as well as having the side benefit of protecting wildlife in the area by not allowing street access and instead securing the riparian corridor.
- With regard to the Comprehensive Services MOA with City of San Jose, Phase 1 construction from Old Oakland road to Hwy 101 was on track to start June 5 with an eighteen-month duration and staff would report on progress of this project to the Capital Improvement Program Committee.

- With regard to Valley Water programs with the San Jose Police Department, staff mentioned two programs funded by Valley Water—the Stream Stewardship Law Enforcement program and the Coyote Creek and Guadalupe River Trail Patrol program; and provided the most recent statistics on arrests, citations, and warrants.
- With regard to city trails, staff mentioned that Valley Water had participated with every city in the county on the establishment of trails and that some trails were also utilized for creek maintenance access by Valley Water staff.
- With regard to portable toilet facilities, EPA grant funding expected for the coming fiscal year would allow use of funds for these facilities as an improvement in water quality. City of San Jose provided a letter of support in the grant application. A recent Independent Review Team meeting with regulatory agencies and USACE happened and portable toilet facilities was included in the discussion. A portion of this grant funding was also intended for bank rehabilitation and restoration of an unhouse excavated cave system at Coyote Creek.
- With regard to mitigation credits for permanent impacts, staff mentioned recent success with the Stream Maintenance Program 2.5 permit renewal when permanent impacts mitigation credits were granted by regulatory agencies to rehabilitate unhouse bank excavations. This summer a flood plain on Coyote Creek that was turned into a large bike park area by an unhouse individual was restored.

Director Eisenberg requested that staff consider the following

- 1) Staff would include breakdown between property and violence when presenting statistics on citations, warrants, and arrests;
- 2) Staff would consider research on potential funding from carbon credits on porous trail surfaces as well as its benefits to farming and agriculture.

Director Beall requested that staff submit a report on the Upper Penitencia Creek event.

Director Santos requested that staff come back with information on whether police departments and rangers from cities like Los Gatos, Santa Clara, or Campbell aside from the San Jose Police Department provide trail patrol service as well as any Mutual Aid support.

The Committee requested that staff consider inviting the following at future meetings of this Committee:

- 1) San Jose Police Department regular presence on meetings of this Committee;
- 2) Parks, Recreation and Neighborhood Services of the City of San Jose to talk about the city's master plan on trails including the use of porous materials on trail surfaces; and
- 3) Conservation Corps to learn their activities including apprenticeship program with the building trade unions, and tiny homes project.
- 4) City of San Jose to talk about Santa Clara County's 5-year report on Community Plan to End Homelessness and on the city's Safe Storage Site Program.

Jennifer Codianne introduced Jim Ortbal and Ragan Henninger as next presenters from the City of San Jose on the work being done on emergency interim housing, added that the city

mayor had committed to creating a thousand new housing units, and that Valley Water had been working with the city to explore Valley Water lands.

Jim Ortbal introduced himself as Special Projects Executive for the Manager's Office of the City of San Jose.

Ragan Henninger introduced herself as Deputy Director of the City of San Jose's Housing Department and reviewed Handout 4.1-A.

Director Beall announced that he would be testifying in Sacramento for AB 1469 to include a statement on the District Act that would allow Valley Water to work with the city, county, and state on housing related to the unhoused; suggested that the city support Valley Water on the bill as well as for the city to have a stand on mental health and for the city to maximize state and federal resources from a service standpoint such as 90% federal funding that could be had on foster care services, not only provide housing services; and mentioned that Valley Water would work with the city in identifying available properties.

Jim Ortbal mentioned that the city and the County of Santa Clara had developed the Community Plan to End Homelessness, a 2020-2025 5-year Plan, that had many agency partners and received endorsements from cities in the county; and that there is a portion on the plan devoted to mental health. He inquired if Valley Water had taken a position on this plan; and offered to make a presentation on this plan at a future Committee meeting.

Ray Solnik noted a disclaimer that Seeds of Hope had bias against permanent housing, and that Seeds of Hope were funded by its founders and Board members; and suggested if the number of encampments could be reported regularly at this meeting. City staff responded that in 2020, a massive effort was made by the city to count and identify encampments; that encampments were unique, located in tucked away places, and away from visible areas; and that the city's Housing Department and Beautify San Jose program were developing an Encampment Management System, a database on individuals which was preferred over tents, structure, and debris because people constantly move.

Gail Anne Osmer, an unhoused advocate, expressed concern about an individual who was found deceased in the Upper Penitencia Creek; the abatement at Chard Drive where there were no services offered to displaced people; the Caltrans site that had yet to be serviced since it was mentioned a year ago; the fact that dumpsters were not available anymore at encampments after they were removed due to illegal dumping; and the upcoming Coyote Creek event that could end up in a similar situation as Columbus. Jennifer Codianne clarified that there were no flood gates on Upper Penitencia and that the water that flowed through Jackson Avenue and Mossdale Way came from winter rain and storm water runoff at that time.

Carin Levine inquired about the timeline to finish the fence from Blossom Hill Road to Bass Pro Shop at Sanchez Ave and expressed concern about the unhoused that would not seek treatment. Staff responded work would resume on a phased approach to fencing from Blossom Hill Road and would pass underneath Highway 85. Director Beall mentioned about a new law in California that would establish a Care Court for mental and drug dependents.

The Committee noted and requested information without taking formal action.

4.2 Review 2023 Environmental Creek Cleanup Committee Work Plan.

- Recommendation: A. Review the 2023 Environmental Creek Cleanup Committee Work Plan, and make adjustments as necessary; and
B. Confirm date and time of next Environmental Creek Cleanup Meeting.

Director Beall mentioned that next meeting he would provide an update on the bill, budget, and surplus property for opportunity sites. Jennifer Codianne received instructions to work with Eva Sans on action items.

5. ADJOURN.

Chairperson Santos adjourned the meeting at 4:45 p.m. to the next special meeting on June 23, 2023.

Eva Marie Sans
Assistant Deputy Clerk II

Approved:



Santa Clara Valley Water District

File No.: 23-0610

Agenda Date: 6/23/2023

Item No.: 4.1.

COMMITTEE AGENDA MEMORANDUM Environmental Creek Cleanup Committee

Government Code § 84308 Applies: Yes ☐ No ☒
(If "YES" Complete Attachment A - Gov. Code § 84308)

SUBJECT:

Receive a Presentation from Destination: Home Regarding the 2020-2025 Community Plan to End Homelessness.

RECOMMENDATION:

Receive a presentation from Destination: Home regarding the 2020-2025 Community Plan to End Homelessness, which serves as a roadmap for addressing the homelessness crisis in Santa Clara County.

SUMMARY:

Representatives from Destination: Home will present the 2020-2025 Community Plan to End Homelessness (Community Plan), a county-wide roadmap for addressing homelessness in Santa Clara County. The Santa Clara Valley Water District (Valley Water) Board of Directors previously endorsed the Community Plan at the May 25, 2021, board meeting.

The Community Plan is organized around three main strategies: (1) Address the root causes of homelessness through system and policy change; (2) Expand homelessness prevention and housing programs to meet the need; and (3) Improve quality of life for unsheltered individuals and create healthy neighborhoods for all.

There is a relationship between the goals in Community Plan strategy 3 and the partnership opportunities available under Valley Water's Safe, Clean Water Program, specifically projects under Priority F. This priority supports public health and public safety along our waterways and critical infrastructure. Project F5: Good Neighbor Program: Encampment Cleanup provides enhanced funding to support Valley Water's coordination with local cities and agencies in a cooperative effort to supply services related to encampment cleanups and to help provide alternatives to homelessness. Specifically, it provides up to \$500,000 per year in cost-share with local agencies for services related to encampment cleanups, including services supporting staff safety, discouraging re-encampments along waterways or addressing the homelessness crisis with the goal of reducing the need for

encampment cleanups.

ATTACHMENTS:

Attachment 1: PowerPoint

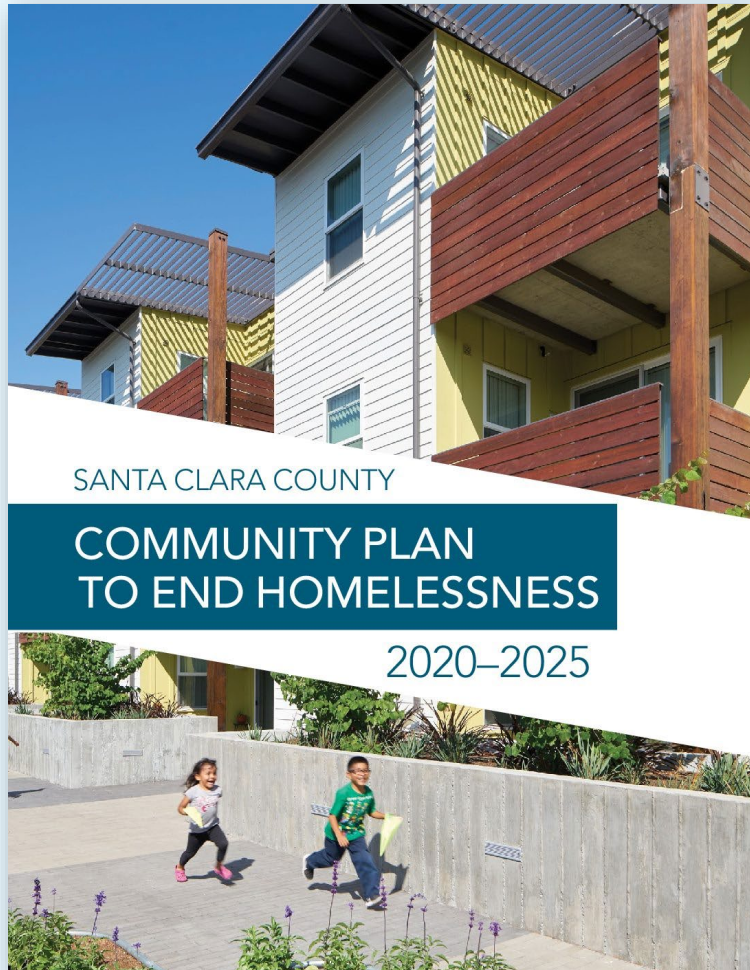
Attachment 2: Community Plan to End Homelessness

Attachment 3: Community Plan Executive Summary

UNCLASSIFIED MANAGER:

Jennifer Codianne, 408-630-3876

Community Plan 2022 Year-End Progress Report



STRATEGY 1

Address the root causes of homelessness through system and policy change



STRATEGY 2

Expand homelessness prevention and housing programs to meet the need



STRATEGY 3

Improve quality of life for unsheltered individuals and create healthy neighborhoods for all



9,645

People Housed

48% to 2025 goal (20,000)



**27% Reduction in
New Households
Becoming Homeless**

On track to hit 2025 goal (30%)

SYSTEM PERFORMANCE



9,645

People
Connected
to Stable
Housing



15,124

People
Placed in
Temporary
Housing & Shelter



23,970*

People
Received
Homelessness
Prevention Assistance

*includes people served via Covid-related Financial Assistance

Attachment 1
Page 2 of 8

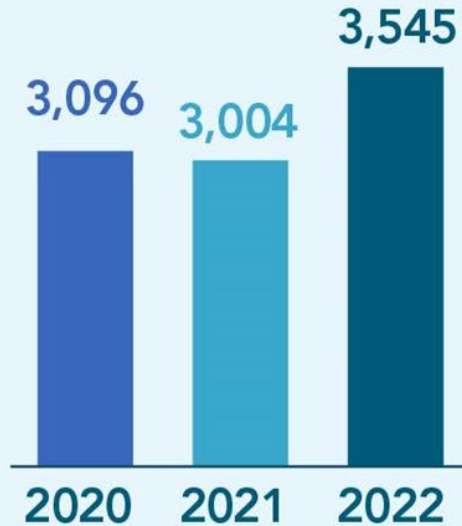


9,645

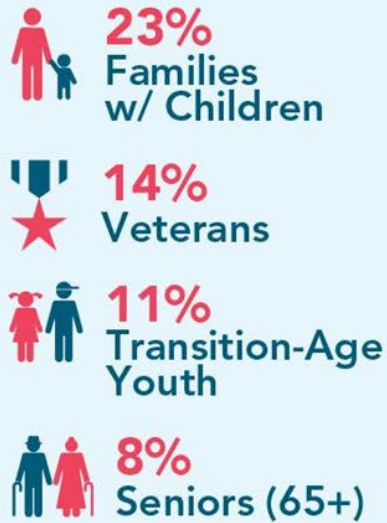
People Housed

48% to 2025 goal (20,000)

PEOPLE HOUSED BY YEAR



KEY SUB-POPULATIONS



*Based on number of households housed



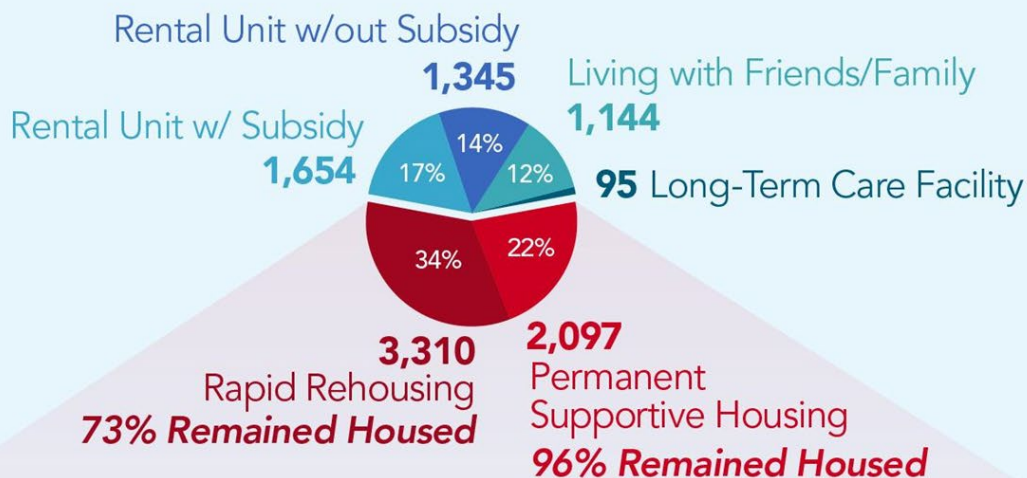
84%
have a
San José
affiliation



SYSTEM PERFORMANCE Permanent Housing

PEOPLE ASSISTED

9,645 People Connected to Stable Housing



EXPANDING OUR SYSTEM

Supportive Housing Capacity*

5,603 units/subsidies

↑ 15% since Jan. 1, 2020

1,334 units in the pipeline

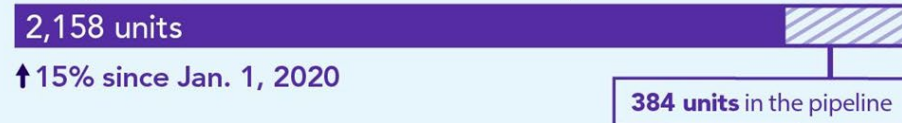


PEOPLE ASSISTED

15,124 People Placed in
Temporary Housing & Shelter

EXPANDING OUR SYSTEM

Temporary Housing & Shelter Capacity



Breakdown by Type





SYSTEM PERFORMANCE

Homelessness Prevention

PEOPLE ASSISTED

23,970 People Received Homelessness Prevention Assistance



97% of families
remained stably
housed while
receiving services.



ONE YEAR LATER

**Only 3%
of households**
became homeless.

EXPANDING OUR SYSTEM

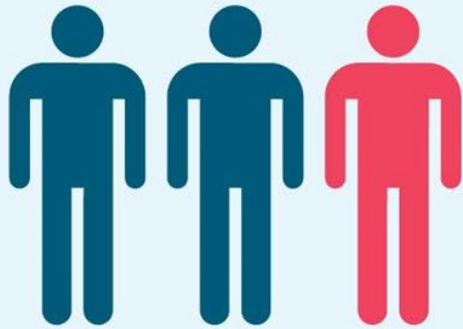
Homelessness Prevention Capacity

2,161 households

↑ 40% since Jan. 1, 2020

Plans to reach **2,500 households**

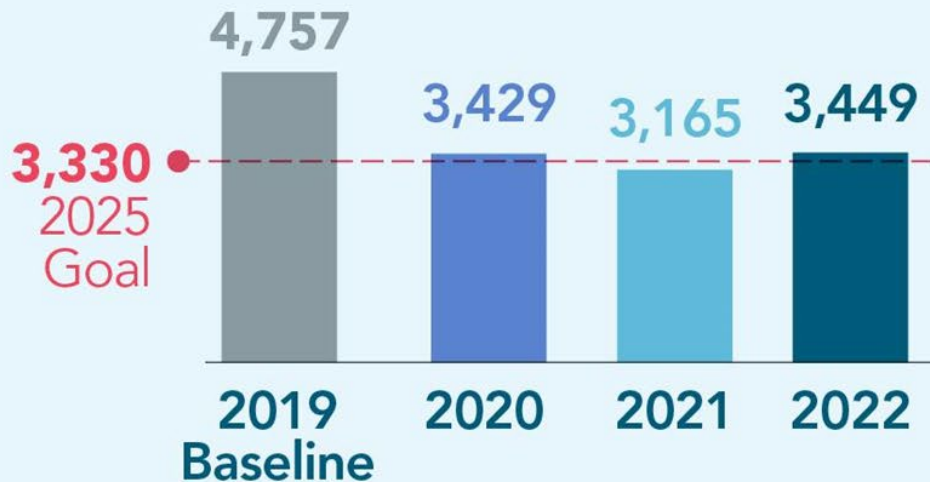
Attachment 1
Page 6 of 8



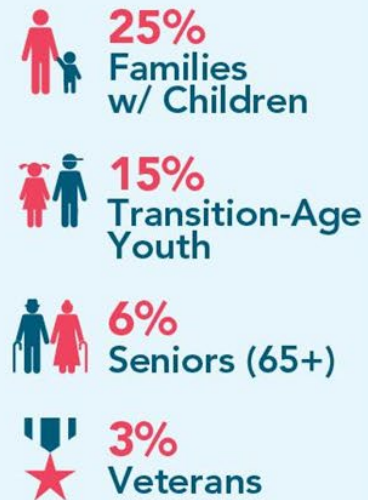
27% Reduction in New Households Becoming Homeless

On track to hit 2025 goal (30%)

NEW HOUSEHOLDS ENTERING HOMELESSNESS BY YEAR



WHO IS SEEKING HELP?



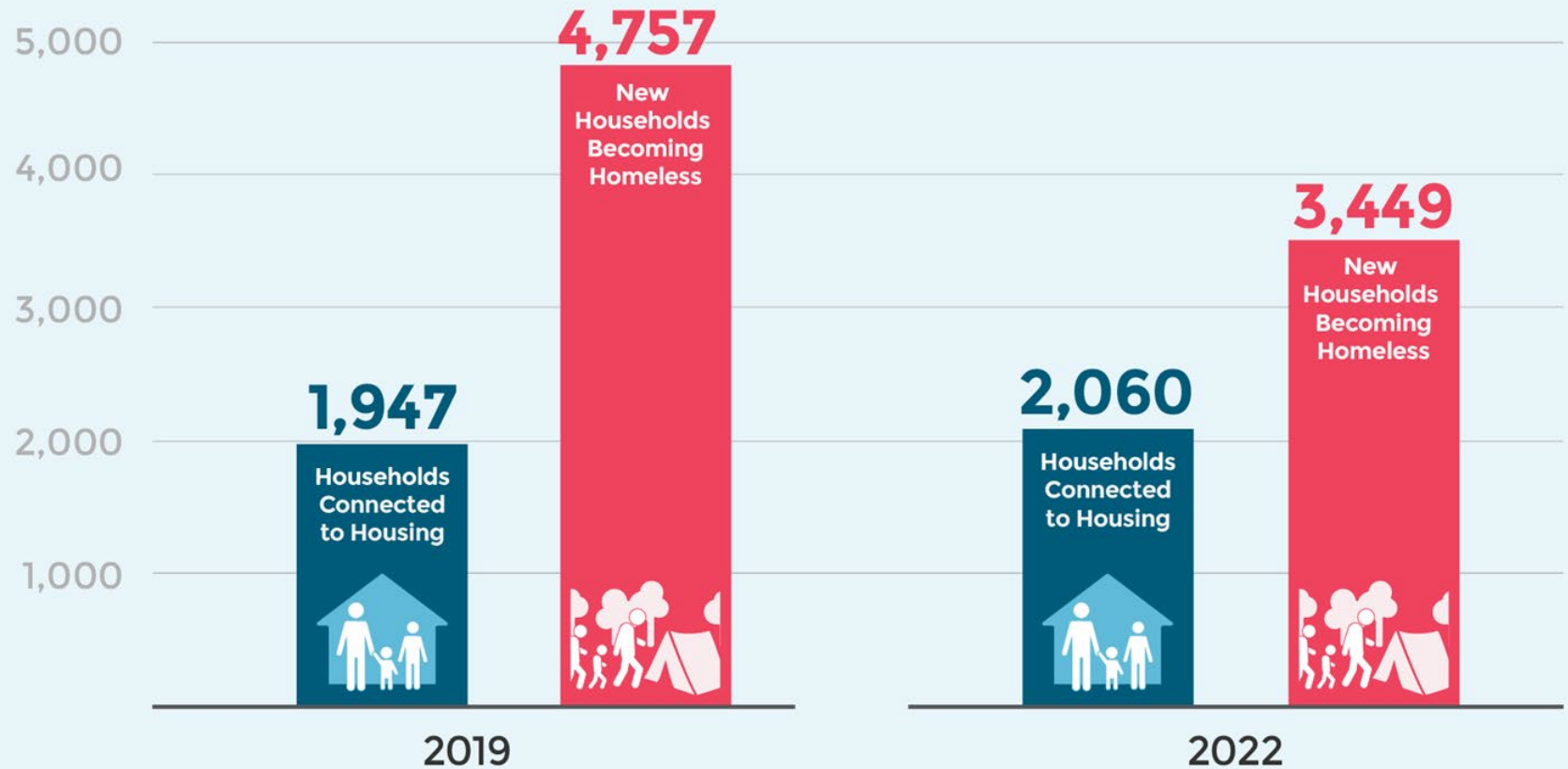
*Based on 2022 data

Attachment 1

Page 7 of 8

NARROWING THE GAP TO 'FUNCTIONAL ZERO'

Households Connected to Housing VS New Households Becoming Homeless



For every **1** household housed,
another **2.5** became homeless

For every **1** household housed,
another **1.7** became homeless



SANTA CLARA COUNTY

COMMUNITY PLAN TO END HOMELESSNESS

2020–2025



Acknowledgements

The Community Plan Steering Committee would like to thank the many community stakeholders, people with lived experience of homelessness, and organizations for their participation in the process to update the plan and their valuable input.

For a full list of organizations that participated in the process, see page 14.

Table of Contents

2	Introduction
4	Our Homelessness Crisis
6	Ending Homelessness in Santa Clara County
10	The Strategies
11	Strategy 1: Address the Root Causes of Homelessness Through System and Policy Change
13	Strategy 2: Expand Homelessness Prevention and Housing Programs to Meet the Need
14	Strategy 3: Improve Quality of Life for Unsheltered Individuals and Create Healthy Neighborhoods for All
16	Thank you!



Introduction

In 2015, the community came together to create a roadmap for ending homelessness in Santa Clara County. This plan—which was centered around a collective impact response and the proven Housing First model—set an ambitious goal to create 6,000 new housing opportunities and identified innovative strategies and programs for reducing homelessness.

Supportive Housing System Progress 2015-2019

Thanks to the collective efforts of partners throughout the community, over the past five years, we have done the following:

Helped **8,884 households** resolve their homelessness,



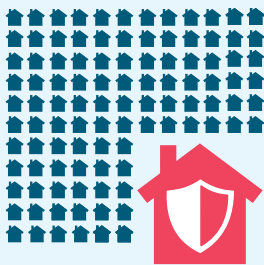
representing **14,132 people**



Doubled the number of supportive housing units in Santa Clara County



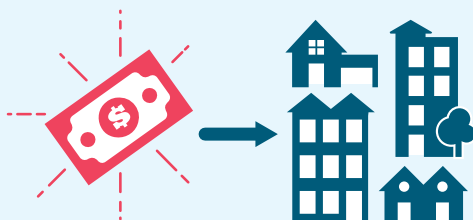
Doubled our temporary housing and emergency shelter capacity



Launched a new homelessness prevention system that now serves about **1,000 households annually**



Led a community-wide campaign that has successfully housed more than **1,600 veterans** and engaged nearly **800 private landlords** in the effort



Voters approved **\$950 million** to develop affordable housing through the 2016 Measure A Affordable Housing Bond and raised another **\$100 million** in private contributions to support the implementation of the community plan

Despite our progress creating a supportive housing system that assists thousands of homeless individuals and families each year, the crisis continues to grow. The systemic factors driving homelessness in our community—from the failed policies at the local, state, and national level to the extreme lack of housing options that are affordable for low-income residents—remain stronger than ever and are pushing more of our neighbors onto the streets every day.

These challenges have been compounded by the novel coronavirus (COVID-19) pandemic that arrived in our community as this plan was in development, making implementation of many of these strategies even more urgent. This public health crisis has ground our local economy to a halt, leaving many more households on the brink of homelessness due to job loss, lack of childcare, and economic uncertainty. The pandemic has also required a massive and immediate response by our crisis response system to quickly ramp up shelter capacity, increase access to hygiene services for people living outside, and protect those people experiencing homelessness who are particularly vulnerable. As a result, as this plan goes into effect, we anticipate there will be many more people experiencing or at risk of homelessness who will need immediate support, which will require our community to continue to be flexible and innovative in our responses to homelessness.

To truly end homelessness in Santa Clara County, we must summon the collective will and resources to not only respond to the current crisis and scale our successful housing strategies, but also address and eliminate the root causes of homelessness in our community.

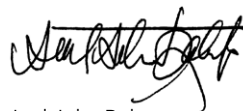
Community Plan Steering Committee Members



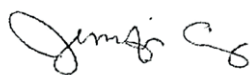
Ky Le, Co-Chair



Erin Connor



Joel John Roberts



Jennifer Loving, Co-Chair



Katherine Harasz



Claudine Sipili



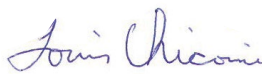
Jan Bernstein Chargin



Miguel Marquez



Leland Wilcox



Louis Chicoine

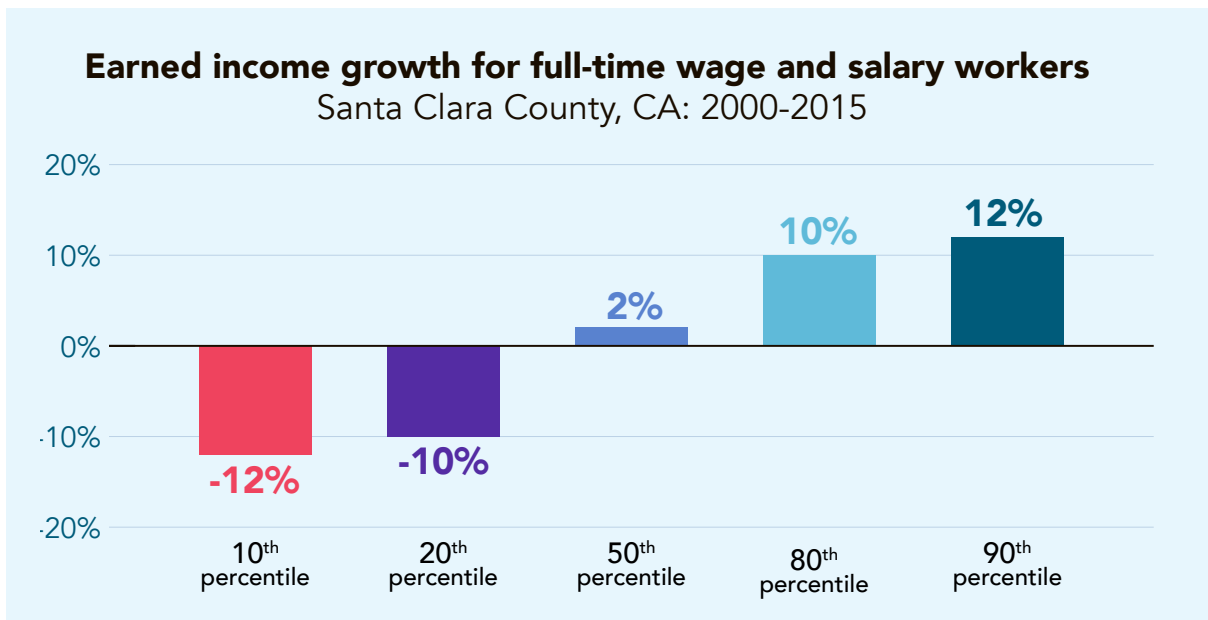


Jacky Morales-Ferrand

Our Homelessness Crisis

According to the 2019 Point-in-Time count, there are 9,706 individuals experiencing homelessness on any given night in Santa Clara County.¹ Families with children, seniors, individuals with disabilities, veterans, youth and young adults are all represented in the county's diverse homeless population. More than 80% of these individuals are unsheltered—sleeping outside, in cars, or other places not meant for human habitation. We expect that these numbers will increase over the coming months as the full impact of the COVID-19 pandemic is felt.

The gap between the rich and the poor in our community, combined with the lack of housing development particularly at the lowest income levels, is fueling the homelessness crisis. According to the Public Policy Institute of California, families at the highest income levels in the Bay Area (the 90th percentile) have more than 12 times the income of families at the bottom (the 10th percentile).² Those at the bottom rung of the economic ladder have also not shared in the region's significant economic growth. Between 2000 and 2015 in Santa Clara County, workers with earnings in the 10th percentile saw their income decline by 12%.³



This income inequality has been further exacerbated by the economic slowdown caused by the COVID-19 pandemic as many low-income households living paycheck-to-paycheck struggle to make rent and pay for other basic needs.

¹ Applied Survey Research, "Santa Clara County Homeless Census & Survey Comprehensive Report 2019." 2019. <https://www.sccgov.org/sites/osh/ContinuumofCare/ReportsandPublications/Pages/HomelessnessCensusandSurvey.aspx>

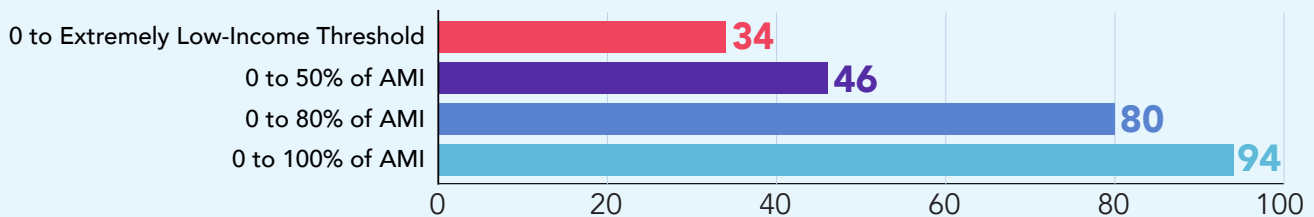
² Public Policy Institute of California, "Income Inequality in California." 2020. <https://www.ppic.org/publication/income-inequality-in-california/>

³ Bay Area Equity Atlas, "Earned income growth for full-time wage and salary workers: Santa Clara County, CA, 2000–2015." <https://bayareaequityatlas.org/indicators/income-growth#/?geo=040000000000006085>

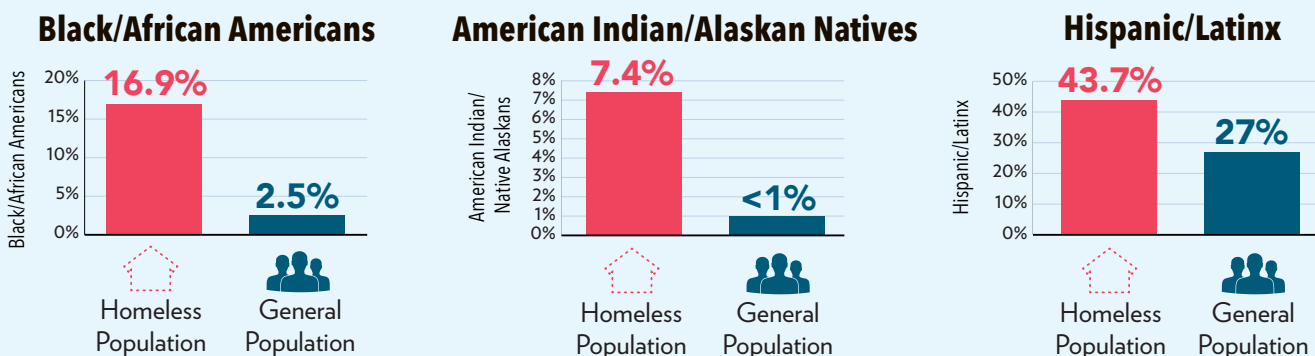
Compounding the impacts of this inequality is the fact that housing costs are higher than ever and housing that is affordable to the lowest-income families is not being produced. In fact, the National Low-Income Housing Coalition's most recent report, *The Gap: A Shortage of Affordable Homes*, found that in 2018 there were only 34 affordable and available units for every 100 extremely low-income renter households in the San Jose metro area.⁴

Affordable & Available Rental Homes "Per 100 Renter Households"

San Jose Metropolitan Area: 2018



In addition, longstanding and structural racial inequities continue to affect who becomes homeless in our community. A recent report commissioned by Destination: Home found that people of color are dramatically more likely than their white counterparts to become homeless in Santa Clara County, and that poverty alone cannot explain disparities in homelessness. For example:



While the brunt of this crisis is borne by our unhoused neighbors, we know its impacts are felt much more broadly. Our neighborhoods, first responders, businesses, and environment are also suffering the consequences of our region's severe homelessness crisis.

Even worse, the problem continues to grow as more people are slipping into homelessness than ever before—the result of growing income inequality, gentrification and displacement, rising housing costs, an extreme housing shortage, and a lack of sufficient safety net services to adequately care for the most vulnerable in our community. In fact, for every homeless family or individual we connect to housing, between two and three more are experiencing homelessness for the very first time.

If this trend continues, in addition to the nearly 10,000 individuals currently experiencing homelessness, another 20,000 are at-risk of falling into homelessness over the next five years—far more than our supportive housing system currently has the capacity to serve.

⁴ National Low-Income Housing Coalition, "The Gap: A Shortage of Affordable Homes." 2020. https://reports.nlihc.org/sites/default/files/gap/Gap-Report_2020.pdf



Photo of Villas on the Park. Courtesy of Dahlin Group Architecture Planning and Mark Davidson Photography

Ending Homelessness in Santa Clara County

Solving this crisis is one of the great moral challenges facing us. It will require tremendous effort, new partnerships, and even bolder strategies—and it will require the entire community to be a part of the solution.

We must take immediate actions that can improve the quality of life for the huge number of unsheltered residents in our community. We must increase shelter capacity and increase interim housing options, and we must expand services to meet their basic health and safety needs.

We need to significantly scale our housing development and programs to meet the growing need in our community. This includes building many thousands more supportive housing units, expanding our homelessness prevention strategies, and enhancing the way our supportive housing system serves those in need.

Most importantly, we will never end homelessness in our community if we do not attack the systemic root causes that continually push more of our neighbors into homelessness. As a result, we must address inequitable land use and housing policy to allow every jurisdiction to achieve their Regional Housing Needs Allocation goals for very low and extremely low-income housing production. We must ensure every resident who is able to work can access living wage employment and we must reverse decades-long structural inequities that have driven people of color and other vulnerable residents onto the streets.

As we implement the strategies in this plan, we will raise the voices of people with lived experience and share power with our unhoused and recently-housed neighbors. We will focus on policies and programs that reduce racial inequity, in an effort to reverse the disproportionately high rates of people of color who are unhoused.

None of this will be easy or cheap. In fact, just meeting the affordable housing needs of our community would require several billion dollars. But we cannot accept a future in which thousands of our neighbors are forced to live outside. Every member of our community deserves a safe and stable home—and it is our collective responsibility to make this vision a reality.

Our Plan

The 2020–2025 Community Plan to End Homelessness will serve as our roadmap for ending homelessness in Santa Clara County and is organized around three main strategies:

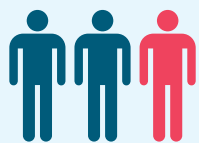
STRATEGY 1	STRATEGY 2	STRATEGY 3
 <p>Address the root causes of homelessness through system and policy change</p>	 <p>Expand homelessness prevention and housing programs to meet the need</p>	 <p>Improve quality of life for unsheltered individuals and create healthy neighborhoods for all</p>

The strategies included in this plan are grounded in evidence-based practices, lessons learned over the past five years, and robust conversation and input from more than 8,000 members of our community; including people with lived experience of homelessness, subject matter experts, key stakeholders, and community members.

In addition, this plan sets aggressive targets designed to reverse the current growth in homelessness we are experiencing and bring us one step closer to our collective goal of eliminating homelessness in our community.

Our Targets

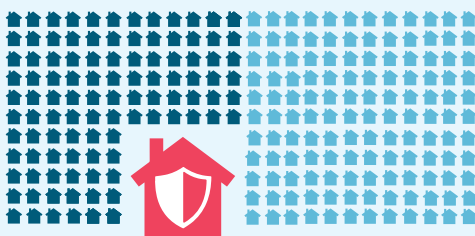
By 2025, we will:



Achieve a **30% reduction** in annual inflow of people becoming homeless*



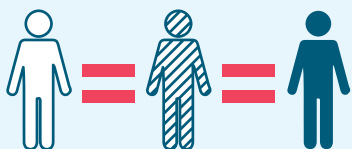
House **20,000 people** through the supportive housing system



Expand the Homelessness Prevention System and other early interventions to serve **2,500 people per year**



Double temporary housing and shelter capacity to reduce the number of people sleeping outside



Address the **racial inequities present** among unhoused people and families and track progress toward reducing disparities

*The reduction in annual inflow target was based on annual inflow prior to the COVID-19 pandemic. This target will be reevaluated once the longer term impacts of COVID-19 are known.



The Strategies

Reaching these ambitious goals will require a collaborative community response based on proven, evidence-based strategies to end homelessness as well as innovative approaches that maximize the resources available.

The strategies are organized under three areas of focus that make up the basic framework for the plan.

STRATEGY 1



Address the Root Causes of Homelessness Through System and Policy Change

To end homelessness in our community, we must address its root causes. This plan sets a five-year goal of reducing new unhoused individuals and families in a given year by 30%. The strategies below are targeted to address the entrenched economic and societal causes of homelessness through transformational systemic and policy change. The system we live in has created social, economic, and racial disparities and it will take monumental shifts in policies and priorities to make effective change. While eliminating these disparities across our community will take more than the five years covered by this plan, we can make substantial progress towards this important goal by implementing the strategies below.

1

Ensure that people accessing safety net services have the support they need to obtain and maintain housing.

- A** Adopt housing screening and referral processes for individuals and families accessing safety net services.
- B** Expand housing programs for families involved in the child welfare system.
- C** Expand and diversify housing programs for foster youth to meet their long-term housing needs, so no foster youth become homeless.
- D** Expand housing resources available to Medi-Cal recipients accessing services in the Specialty Mental Health System.
- E** Advocate for the state and the federal government to increase funding and access to safety net services.

2

Ensure that people involved in the criminal justice system do not become homeless.

- A** Support households with incarcerated family members to prevent homelessness.
- B** Expand existing and develop new housing and workforce development programs to successfully reintegrate people leaving probation, parole, jails, and prisons into the community.

STRATEGY 1



Address the Root Causes of Homelessness Through System and Policy Change (Continued)

3 Create the conditions to develop enough affordable housing to meet the need in our community.

- A** Work with cities to change local land use and housing policy to allow for development of more affordable housing and help reverse housing disparities that have negatively impacted people of color.
- B** Identify underutilized land across the county to be used for dense affordable housing development.
- C** Prioritize development of housing for extremely low-income individuals and families making 30% of Area Median Income or less and set joint targets.
- D** Advocate for flexible funding that can speed up and create more affordable housing.

4 Protect residents from evictions, displacement, and housing discrimination.

- A** Adopt and implement new fair housing plans for the region.
- B** Strengthen local rent control and tenant protections.
- C** Provide legal assistance to ensure that individuals and families most severely impacted by the lack of affordable housing, namely people of color, have equal access to housing.
- D** Create a fund to preserve both naturally affordable and income-restricted affordable housing.

5 Ensure all residents who are able to work have access to living wage employment.

- A** Support efforts to increase the minimum wage to a living wage in Santa Clara County.
- B** Partner with corporations to create living wage job opportunities for people who are unhoused or at risk of homelessness.
- C** Provide training, internships, and mentorships to help people who are unhoused or at risk of homelessness to obtain access to living wage jobs.
- D** Invest in social enterprises that train and employ people who are unhoused or at risk of homelessness.

6 Expand public and private sector support for ending and preventing homelessness.

- A** Increase community engagement and support for affordable and supportive housing development throughout the county.
- B** Provide leadership opportunities for people with lived experience of homelessness to shape how we address homelessness in our community.
- C** Create a county-wide education campaign that increases awareness of the causes and impacts of homelessness and ongoing efforts to end homelessness.



STRATEGY 2



Expand Homelessness Prevention and Housing Programs to Meet the Need

While Strategy 1 aims to close the gaps in our social safety net and address the other systemic causes of homelessness, we know that there will be some people over the next five years who will still become unhoused due to a severe shortage of affordable and accessible housing. To end homelessness, we will need to continue to build capacity to provide a broad array of housing and services over the next five years.

1

Increase the capacity of supportive housing programs for people experiencing homelessness.

A

Expand the supportive housing system to provide housing and services to help 20,000 unhoused people secure stable, permanent housing. Expansion would target the following:

- 7,000 people housed in Permanent Supportive Housing programs that provide long-term support.
- 10,000 people housed through Rapid Rehousing programs that provide short- and medium-term support.
- 3,000 people housed through Housing Problem Solving and other short-term or one-time assistance.

B

Develop programs tailored to the needs of specific populations of people experiencing homelessness, including:

- Youth and young adults
- Older adults (55+) and seniors
- Families with children
- Adults (ages 25 to 54) without children

2

Provide a broad range of supports to prevent homelessness.

A

Expand the Homelessness Prevention System to prevent homelessness for an additional 7,000 households who are at risk by providing targeted financial assistance and supportive services.

B

Provide targeted financial resources to prevent homelessness and eviction for severely rent-burdened residents living in existing affordable units.

3

Create a state-of-the-art supportive housing system.

A

Center the voices of people who have lived experience of homelessness, especially people of color, in the policy and program design decisions of the supportive housing system.

B

Invest in professional development and competitive pay to attract and retain a highly qualified workforce of homeless service provider staff.

C

Incentivize hiring of people who have lived experience of homelessness to reflect the client population—especially people of color and LGBTQI+ persons.

D

Increase access to supportive housing programs for people of color by addressing racial bias in our system.

STRATEGY 3



Improve Quality of Life for Unsheltered Individuals and Create Healthy Neighborhoods for All

The first two strategies of the plan seek to end and prevent homelessness for as many people as possible over the next five years. However, the reality is that many people will remain unhoused due to an extreme housing crisis and increasing income inequality. To address this immediate crisis in our community and ensure healthy neighborhoods for all, we must begin by doubling our temporary housing and shelter capacity to serve 2,000 additional households each night and increase investment in health, safety and other basic services to better meet the needs of people living in unsheltered conditions and build connections to housing programs and safety net services offered throughout the county.

1 Double the number of year-round temporary housing beds and offer a variety of welcoming temporary housing options throughout the county.

- A** Build new partnerships to host emergency shelter, safe places to park and access services, and sanctioned encampments that are not swept and include hygiene and supportive services.
- B** Reduce barriers to shelter such as allowing for pets, storage of personal items, greater privacy, longer stays, and provide higher levels of safety for residents.
- C** Expand hours at new and existing shelters to remain open during the day.
- D** Ensure that all families with children under 18 years old who are unhoused have access to emergency shelter or temporary housing.
- E** Provide more public services in neighborhoods hosting emergency shelter or temporary housing programs.

2 Increase street outreach, hygiene services, and transportation options to match the needs of unsheltered residents.

- A** Increase access to basic hygiene resources, including bathrooms, showers, and laundry
- B** Increase the number of free public transit passes and other transportation options for people who are unhoused to access services.
- C** Increase the number of street outreach staff and case managers working in encampments.
- D** Provide opportunities for people who have lived experience of homelessness to provide peer-to-peer support.

3 Increase mental health and substance use services.

- A** Increase the number of mobile crisis teams with clinical staff, and expand their hours, to support individuals experiencing severe mental health and substance use crises.
- B** Increase the number of beds available for substance use treatment and provide the follow-up supportive services needed to prevent relapses.
- C** Increase access to mental health treatment for people who are unhoused and struggling with mental illness.
- D** Develop a plan to eliminate service access and treatment gaps for unsheltered people struggling with chronic and severe mental illness.

STRATEGY 3
Improve Quality of Life for Unsheltered Individuals and Create Healthy Neighborhoods for All *(Continued)*
4
Engage a cross-section of community partners to address the needs of unsheltered residents.

- | | | | |
|---|---|--|--|
| A Increase outreach to city and County staff and business and neighborhood associations about available resources to assist people who are unhoused. | B Engage the private sector to contribute funding to support health and safety services and shelter for people who are unhoused. | C Increase coordination between agencies engaging people living in encampments to ensure consistent and humane approaches to encampment resolution. | D Create a referral system where unhoused residents can access information and services, such as available temporary housing and homeless services. |
|---|---|--|--|

5
Ensure that community spaces are safe and welcoming for housed and unhoused residents.

- | | |
|--|--|
| A Partner with new private sector, community-based, and faith-based organizations to create safe and welcoming community spaces in every community for unhoused people to access services during the day. | B Work with community organizations, cities, County agencies, and neighborhood associations to ensure that public spaces such as parks, libraries, and community centers remain clean, well-maintained, and welcoming to all. |
|--|--|

Process Improvements Across Strategies 1, 2, and 3

Throughout our work, we must continue to expand coordination between systems, increase the use of data to improve programs, and increase training opportunities for all partners, including:

- Share data across safety net, criminal justice, and housing systems to better predict and target households who are experiencing homelessness or at risk of homelessness.
- Better utilize data collected in the homeless system of care and across County departments to know what is working well, what programs need improvement, and to identify inequities in the system.
- Provide demographic data, including race and ethnicity, in all reports on homelessness to highlight and address inequities.
- Create accessible dashboards that show our progress and hold our systems accountable.
- Provide trauma-informed care and racial equity/anti-racism training to all staff working with people experiencing homelessness.
- Increase access to services, including providing system navigation resources and training to all staff working with people experiencing homelessness.
- Align racial equity work in the homelessness sector with other racial equity initiatives in Santa Clara County.
- Expand partnerships with corporations, philanthropic institutions, and individual donors to secure private funding to reduce and prevent homelessness.
- Align and coordinate with other community efforts to address homelessness, such as the Homelessness Task Force.

Thank You!

The Community Plan Steering Committee would like to thank the following agencies and staff who participated in the Community Plan Work Group to gather community input and update the community plan:

- County of Santa Clara: Jackie MacLean, Hilary Barroga, Kathryn Kaminski, Hilary Armstrong
- City of San José: Sarah Zárate, Ragan Henninger
- Destination: Home: Ray Bramson, David Low
- City of Morgan Hill: Rebecca Garcia
- City of Mountain View: Wayne Chen
- LifeMoves: Bruce Ives
- Sacred Heart Community Service: Erin Stanton
- Community Solutions: Erin O'Brien

The Steering Committee and Work Group would like to thank the many people who are currently or formerly unhoused who shared their input and experiences to inform the community plan, including the following:

- Lived Experience Advisory Board
- Sacred Heart's Survivors of the Streets
- HomeFirst Sunnyvale Shelter's Client Collaborative
- Clients/residents from Hope's Corner, Bill Wilson Center, New Haven Inn, and Second Street Studios

The Steering Committee and Work Group would like to thank the following community stakeholders, agencies, and organizations for participating in the process:

- Abode Services
- Alta Vista High School
- Amigos de Guadalupe
- Anthem Blue Cross
- Bill Wilson Center
- Bitfocus
- Catholic Charities of Santa Clara County
- Charities Housing
- Cisco
- Cities Association of Santa Clara County
- City Team
- City of Cupertino
- City of Morgan Hill
- City of Mountain View
- City of Palo Alto
- City of San José
- City of Milpitas
- City of Santa Clara
- Community Services Agency
- Community Solutions
- County of Santa Clara:
 - Behavioral Health Services
 - Office of the District Attorney
 - Probation Department
 - Public Defender Office
 - Public Health Department
 - Reentry Services
 - Santa Clara Valley Medical Center
 - Social Services Agency
 - Office of Supportive Housing
 - Office of Equity and Social Justice
 - Offices of Supervisors Cindy Chavez, Dave Cortese, Susan Ellenberg, Joe Simitian, and Mike Wasserman
 - Valley Homeless Healthcare Program
- David and Lucile Packard Foundation
- Destination: Home
- Dependency Advocacy Center

- Downtown Business Association
- Downtown Streets Team
- EAH Housing
- East Side Union High School District
- Family Supportive Housing
- First Community Housing
- Gilroy Compassion Center
- HomeFirst
- Housing Trust Silicon Valley
- Humane Society of Silicon Valley
- Hunger at Home
- Kaiser Permanente
- Kids in Common
- Law Foundation of Silicon Valley
- LifeMoves
- LinkedIn
- Los Altos Community Foundation
- Mental Health Systems
- Next Door Solutions
- On Lok
- PATH
- Razing the Bar
- Resources for Community Development
- Santa Clara County City Managers Association
- Santa Clara County Housing Authority
- Santa Clara County Office of Education
- Santa Clara County Domestic Violence Advocacy Consortium
- Santa Clara Family Health Plan
- Sacred Heart Community Service
- Salvation Army
- Silicon Valley Community Foundation
- Silicon Valley Council of Nonprofits
- Silicon Valley at Home
- Silicon Valley Independent Living Center
- Silicon Valley Organization
- South Bay Coalition to End Human Trafficking
- Spectrum Equity
- St. Joseph Family Center
- Sunnyvale Community Services
- The Health Trust
- United Way Bay Area
- U.S. Department of Veterans Affairs
- West Valley Community Services
- YWCA of Silicon Valley

ENDING HOMELESSNESS IN SANTA CLARA COUNTY

THE 2020-2025 COMMUNITY PLAN TO END HOMELESSNESS

Our Strategies:

Built upon input from more than 8,000 community members, including people with lived experience of homelessness, service providers, and advocates, the 2020-2025 Community Plan to End Homelessness includes a comprehensive set of strategies and aggressive targets designed to reverse the current growth in homelessness and bring us closer to our collective goal of ending homelessness in our community. The plan is centered around three core strategies, each with their own sub-strategies and tactics to achieve our goals. The core strategies are:



STRATEGY 1

Address the root causes of homelessness through system and policy change



STRATEGY 2

Expand homelessness prevention and housing programs to meet the need



STRATEGY 3

Improve quality of life for unsheltered individuals and create healthy neighborhoods for all

The Next Five Years

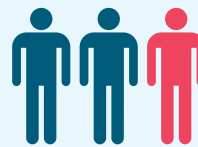
The need for bold action has never been greater. We must expand coordination between systems, center and raise the voices of people with lived experience of homelessness, emphasize the use of data and boost training opportunities for all partners. It will require tremendous effort, new partnerships, and innovative strategies—and it will require the entire community to be a part of the solution. Every member of community deserves a safe and stable home—and it is our collective responsibility to make this vision a reality.

To read the entire 2020-2025 Community Plan to End Homelessness, visit www.sccgov.org/sites/osh

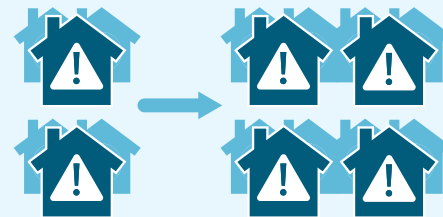
Our Goals:



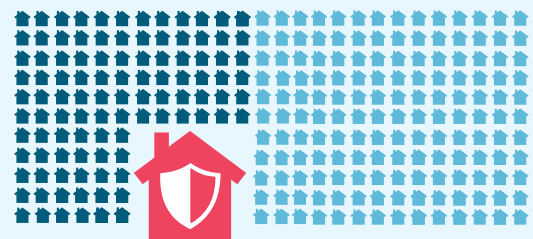
House **20,000 people** through the supportive housing system



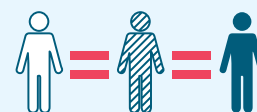
Achieve a **30% reduction** in annual inflow of people becoming homeless*



Double temporary housing and shelter capacity to reduce the number of people sleeping outside



Expand the Homelessness Prevention System and other early interventions to serve **2,500 people per year**



Address the **racial inequities** present among unhoused people and families and track progress toward reducing disparities

*The reduction in annual inflow target was based on annual inflow prior to the COVID-19 pandemic. This target will be reevaluated once the longer term impacts of COVID-19 are known.



Santa Clara Valley Water District

File No.: 23-0562

Agenda Date: 6/23/2023

Item No.: 4.2.

COMMITTEE AGENDA MEMORANDUM Environmental Creek Cleanup Committee

Government Code Section 84308 Applies: Yes ☐ No ☒
(If "YES" Complete Attachment A)

SUBJECT:

Update on Valley Water's Encampment Cleanup Operations.

RECOMMENDATION:

Receive updates and provide feedback on the following topics:

- A. Encampment cleanup schedule.
- B. Encampment cleanup costs and funding.
- C. Trash and debris programs costs and accomplishments.
- D. Recent encampment cleanups.
- E. Fence repairs update.
- F. Creek Safety Issues Report.

SUMMARY:

Staff will brief the Committee and provide up-to-date information on issues related to encampment cleanups:

- A. Encampment Cleanup Schedule: Discussion of currently scheduled encampment cleanups.
- B. Encampment Cleanup Program Costs & Funding: Update on Fiscal Year 2023 encampment cleanup expenditures and prior-year comparisons.
- C. Trash & Debris Programs Costs & Accomplishments: Update on Fiscal Year 2023 expenditures and prior-year comparisons on expenditures and cubic yards for all Valley Water trash and debris removal programs.
- D. Recent Encampment Cleanups: Discussion of recent cleanups along Coyote Creek from Ridder Park to Hwy 880 and Montague Expressway to McCarthy Boulevard, Guadalupe River from Blossom Hill Road to Branham Road, Upper Penitencia Creek from Capitol Expressway to King Road, along West Branch Llagas Creek from Monterey Road to Llagas Creek Confluence and along Lost Gatos Creek from Bascom Avenue to Meridian Avenue.

- E. Fence Repairs Update: Regular update on Valley Water's fencing repairs on Llagas Creek downstream Buena Vista Avenue, Coyote Creek downstream Charcot Avenue.
- F. Creek Safety Issues Report: Regular report on creek safety issues, including recent statistics from the San José Police Department's Stream Stewardship Law Enforcement Program and Coyote Creek Trail Patrol.

ATTACHMENTS:

Attachment 1: PowerPoint Presentation

UNCLASSIFIED MANAGER:

Jennifer Codianne, 408-630-3876



Encampment Cleanup Update

106.67 Tons Removed March 24 – May 15

Environmental Creek Cleanup Committee
June 23, 2023



Encampment Cleanup Schedule

<p>3/27 – 3/31 – Enhanced Cleanup:</p> <ul style="list-style-type: none"> Coyote Creek - Ridder Park to Hwy 880, Guadalupe River - Chard Ave (CSJ Abatement) Lower Silver Creek – Hwy 101 to McKee Road Coyote Creek - Ridder Park to Hwy 880 Sunnyvale East – D/S Old San Francisco Road to D/S Wolfe Road 	<p>4/3 – 4/7 – Enhanced Cleanup:</p> <ul style="list-style-type: none"> Lower Silver Creek – Tully Road to Thompson Creek Confluence Thompson Creek – Lower Silver Creek Confluence to Aborn Court Upper Penitencia Creek – Capitol Expressway to Jackson Road Los Gatos Creek – Bascom Avenue to Leigh Avenue 	<p>4/10 – 4/14 – Enhanced Cleanup:</p> <ul style="list-style-type: none"> Guadalupe River - Blossom Hill Road to Branham Road West Little Llagas – D/S Cosmo Avenue, West Branch Llagas Creek – Monterey Road to Llagas Creek Confluence West Branch Llagas Creek – Monterey Road to Llagas Creek Confluence 	<p>4/17 – 4/21– Enhanced Cleanup:</p> <ul style="list-style-type: none"> Coyote Creek – Montague Expressway to McCarthy Road Saratoga Creek - Central Park to Lawrence Expressway Calabazas Creek - Hwy 101 to Mission College Coyote Creek – Lower Silver Creek Confluence to Julian Avenue Trash Hot Spots: Lower Silver Creek - McKee Road, Sunset Drive, Kammerer Avenue, D/S Hwy 680, U/S McKee Road, U/S Tully Road, Lyndale Footbridge
<p>4/24 – 4/27 – Enhanced Cleanup:</p> <ul style="list-style-type: none"> Lower Silver Creek – Hwy 680 to Alum Rock Road Guadalupe River – U/S Alma Avenue to Virginia, U/S Woz Way Guadalupe River - Capitol Expressway to Almaden Expressway San Tomas Creek – Payne Avenue to Williams Road, Saratoga Creek - Prospect Road to Bollinger Road 	<p>5/1 – 5/5 – Enhanced Cleanup:</p> <ul style="list-style-type: none"> Los Gatos Creek - Bascom Avenue to Meridian Avenue Guadalupe River - Blossom Hill Road to Branham Road Trash Hot Spots: San Tomas Creek - Mission College Boulevard, Agnew Road, Tasman Drive, Great America Parkway, Old Mountain View Alviso Road, Hwy 237 	<p>5/8 – 5/12 - Enhanced Cleanup:</p> <ul style="list-style-type: none"> Upper Penitencia Creek – Capitol Expressway to King Road Calabazas Creek - US/DS El Camino Real to U/S Lawrence Expressway, Saratoga Creek - US/DS El Camino Real, D/S Lawrence Expressway W. Little Llagas Creek – Cosmo Avenue to Edmundson Road, Guadalupe River - US/DS Virginia Avenue 	<p>5/15 –</p> <ul style="list-style-type: none"> Joint Abatement with CSJ in support of Coyote Creek Flood Mitigation Measures CIP - Coyote Creek – Oakland Road to Berryessa Road

Encampment Cleanup Costs & Funding

	FY19	FY20	FY21	FY22	FY23
Encampment Cleanup Budget	\$927,131	\$1,515,073	\$922,107	\$1,923,736	\$2,406,885
Encampment Cleanup Expenditures	\$968,819	\$845,455	\$364,895	\$2,218,126	\$ 1,990,837.00
Encampment Cleanup Budget Remaining	(\$41,688)	\$669,618	\$557,212	(\$294,390)	\$416,048.00
Encampment Cleanup Budget Expended	104%	56%	40%	115%	83%

Encampment Impacts on Waterways

Valley Water Encampment/Trash and Debris Cleanup Efforts					
Budget Year	Encampment Cleanup (CY)	Encampment Cleanup Cost	Litter Removal (CY)	Litter Removal Cost	Trash Booms, Hot Spots, Volunteer Cleanup Efforts (CY)
FY 2013-14	9,982	\$ 786,085.00	1,176	\$ 130,881.00	450
FY 2014-15	17,024	\$ 1,341,166.00	1,792	\$ 189,675.00	419.5
FY 2015-16	11,746	\$ 929,727.00	1,596	\$ 198,269.00	614.5
FY 2016-17	12,698	\$ 1,018,873.00	1,148	\$ 144,733.00	478
FY 2017-18	16,926	\$ 1,485,693.00	1,708	\$ 219,078.00	731.25
FY 2018-19	11,480	\$ 968,819.00	1,050	\$ 512,487.00	636.78
FY 2019-20	9,534	\$ 845,455.00	1,218	\$ 639,570.00	295
FY 2020-21	1,526	\$ 364,896.00	2,352	\$ 1,264,002.00	639.2
FY 2021-22	12,152	\$ 2,216,297.00	1,009	\$ 967,135.00	326
FY 2022-23 (As of 5/15/23)	9,721	\$ 1,991,551.00	1,095	\$ 295,201.60	811
Estimated Totals	112,789	\$ 11,948,562.00	14,144	\$ 4,561,031.60	5,401.23

Coyote Creek – Ridder Park to HWY 880



Before

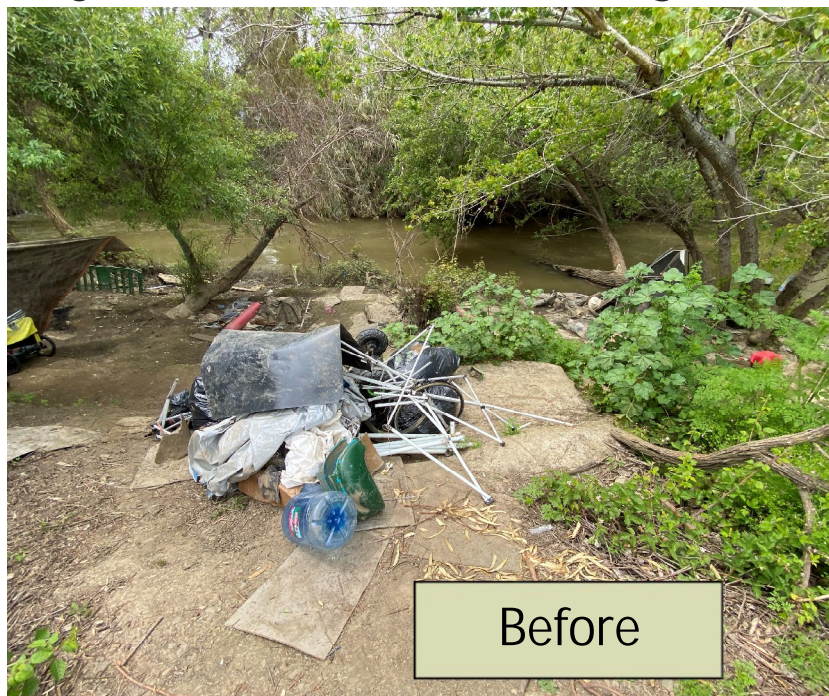


After

Accomplishment:

- 7.95 Tons Removed
- 8.74 Acres

Coyote Creek – Montague Expressway to McCarthy Boulevard



Before



After

Accomplishment:

- 4.91 Tons Removed
- 126.28 Acres

Guadalupe River – Blossom Hill Road to Branham Road



Before



After

Accomplishment:

- 8.18 Tons Removed
- 35.30 Acres

Upper Penitencia – Capitol Expressway to King Road



Before



After

Accomplishment:

- 17.12 Tons Removed
- 46.30 Acres

W. Branch Llagas – Monterey Road to Llagas Creek Confluence



Before



After

Accomplishment:

- 6.06 Tons Removed
- 61.34 Acres

Los Gatos Creek – Bascom Avenue to Meridian Avenue



Accomplishment:

- 2.5 Tons Removed
- 24 Acres

Fence Repairs



- Fence repairs completed by Watersheds Operations and Maintenance staff.
- Fence Repair AVW requests responded to within 1 business day, work completed on average of 5 business days.
- 367 LF installed.

Stream Stewardship Law Enforcement: (SSLE)

- March 17 Statistics: 6 arrests; 7 citations; 6 warrants associated to the individuals arrested/cited.
- March 31 Statistics: 4 arrests; 8 citations; 13 warrants associated to the individuals arrested/cited.
- April 7 Statistics: 8 arrests; 2 citations; 7 warrants associated to the individuals arrested/cited. Two arrests were for possession for sales of Fentanyl. One arrestee had 19 grams of Fentanyl, baggies and a scale.

Safety Issues: Coyote Creek Trail Patrol



- March 2023 Statistics: 5 arrests, 5 warrant arrests, 45 criminal citations, 0 traffic citations, 0 parking citations, 33 Impounds, 99 unhoused assistance contacts & 156 citizen contacts.
- April 2023 Statistics: 1 arrest, warrant arrests, 23 criminal citations, 0 traffic citations, 1 parking citation, 25 Impounds, 109 unhoused assistance contacts & 190 citizen contacts.

Safety Issues: Guadalupe River Trail Patrol



- March 2023 Statistics: 2 arrest, 6 warrant arrests, 5 criminal citations, 3 traffic citations, 2 parking citations, 21 Impounds, 86 unhoused assistance contacts & 59 citizen contacts.
- April 2023 Statistics: 0 arrests, 3 warrant arrests, 20 criminal citations, 0 traffic citations, 20 parking citations, 28 Impounds, 107 unhoused assistance contacts & 94 citizen contacts.

QUESTIONS





Valley Water

Clean Water • Healthy Environment • Flood Protection



Santa Clara Valley Water District

File No.: 23-0627

Agenda Date: 6/23/2023

Item No.: 4.3.

COMMITTEE AGENDA MEMORANDUM Environmental Creek Cleanup Committee

Government Code § 84308 Applies: Yes ☐ No ☒
(If "YES" Complete Attachment A - Gov. Code § 84308)

SUBJECT:

Receive the Proposed Valley Water Property Evaluation Checklist for the Development of Housing to Support Unsheltered Individuals, Which Provides Policy Principles to Guide Decisions to Utilize Valley Water Property for the Development of Housing.

RECOMMENDATION:

- A. Receive and consider the proposed Valley Water Property Evaluation Checklist for Development of Housing to Support Unsheltered Individuals (Property Evaluation for Housing Checklist); and
- B. Provide input for recommending the Property Evaluation for Housing Checklist to the full Board to be implemented as Valley Water policy that will guide decisions of when and whether Valley Water land parcels may be deemed suitable for the development of housing to serve unsheltered individuals.

SUMMARY:

One way Santa Clara Valley Water District (Valley Water) is looking to contribute resources toward finding solutions to the countywide homelessness crisis is in identifying parcels of district property as potentially suitable for the development of temporary or permanent housing for unsheltered individuals. The process of identifying potentially suitable property can be initiated through internal efforts (such as with staff's proposal for development of Valley Water's Cherry Avenue site as Emergency Interim Housing, which currently is under consideration by the City of San José), as well as through inquiries from other agencies or private developers.

As the push to find suitable property continues to intensify, it is necessary for Valley Water to develop standard policy principals to guide its decisions of whether to support temporary or permanent housing development on any particular parcel of available district property. Staff proposes the Valley Water Property Evaluation Checklist for Development of Housing to Support Unsheltered Individuals ("Property Evaluation for Housing Checklist"; Attachment 1) to be used as an applied expression of the necessary policy principles. The Property Evaluation for Housing Checklist will allow staff to evaluate property using standardized parameters that ensure consistency and avoid any perceptions

of capriciousness or incongruity in these decisions.

Overview of Property Evaluation for Housing Checklist

The purpose of the checklist document is to establish a standardized and consistent approach for the screening and evaluation of Valley Water property for development of temporary or permanent housing for unsheltered individuals. Having clear parameters to facilitate the decision-making process will provide a policy framework for evaluation of potential housing development opportunities in a way that is compatible with Valley Water's missions of flood protection, environmental stewardship, and the supply of clean water.

Evaluation Criteria

The Property Evaluation for Housing Checklist runs through a series of broad evaluation criteria that consider Valley Water's goals, objectives, and priorities regarding uses of its property. The first criterion, related to flood risk reduction, assesses whether a property is adjacent to a waterway, falls within a floodplain, or is associated with planned or anticipated flood protection improvements. The next criterion touches on Valley Water's environmental stewardship responsibility and examines whether the property in question provides habitat benefits, water quality protection, floodplain preservation, and/or is suitable for mitigation. The final two criteria consider Valley Water's facility operations and maintenance needs--whether the property is or will be utilized for critical water utility and/or watersheds business operations and/or routine maintenance activities, and whether the property provides an access point to, or is contiguous with, existing Valley Water land rights.

Together, these evaluation criteria present a holistic perspective of the potential for a property to be utilized for housing relative to other critical agency needs, responsibilities, and priorities. The criteria can be amended as needed to incorporate changing operational priorities, and maintain alignment with existing programs, projects, and planning efforts.

Scope

The Property Evaluation for Housing Checklist process is intended to contribute to, and supplement, existing processes managed by Valley Water's Lands Management Program. There is no assurance that land deemed by Valley Water to be suitable for housing via this process will be developed. The actual use of Valley Water lands for development of unsheltered housing will ultimately hinge on decisions and siting protocols of partner agencies, such as the City of San José, who would manage the development.

Recommendation

Staff requests that the Environmental Creek Cleanup Committee consider the Property Evaluation for Housing Checklist guideline document, provide input, and make a recommendation to the full Board that it be implemented as Valley Water policy for decisions related to the development of housing.

ATTACHMENTS:

Attachment 1: Property Evaluation for Housing Checklist

UNCLASSIFIED MANAGER:

Jennifer Codianne, 408-630-3876

Valley Water Property Evaluation Checklist for Development of Housing to Support Unsheltered Individuals

PROPERTY INFORMATION		AERIAL PHOTO
Address:		
APN:		
Real Estate File #:		
Parcel Size:		
Zoning:		
Structures:		
Estimated Value:		
Notes:		

EVALUATION CRITERIA			
Flood Risk Reduction			
YES <input type="checkbox"/>	NO <input type="checkbox"/>	Property is adjacent to a waterway, falls within a floodplain, or is associated with planned or anticipated flood protection improvements	
		➤ Property is potentially suitable for TEMPORARY or PERMANENT housing	
		Would development be located at least 50 ft. from riparian top of bank?	
		YES <input type="checkbox"/>	NO <input type="checkbox"/>
		➤ Property is potentially suitable for TEMPORARY housing only	
		➤ Property is not suitable for housing	
Environmental Stewardship			
YES <input type="checkbox"/>	NO <input type="checkbox"/>	Property provides habitat benefits, water quality protection, floodplain preservation, and/or is suitable for mitigation	
		➤ Property is potentially suitable for TEMPORARY or PERMANENT housing	
		➤ Property is potentially suitable for TEMPORARY housing only	
Operations and Maintenance			
YES <input type="checkbox"/>	NO <input type="checkbox"/>	Property is/will be utilized for critical operations and/or routine maintenance activities (water utility and/or watersheds business operations)	
		➤ Property is potentially suitable for TEMPORARY or PERMANENT housing	
		➤ Property is not suitable for housing	
YES <input type="checkbox"/>	NO <input type="checkbox"/>	Property provides access point to existing Valley Water land rights or is contiguous with existing land rights	
		➤ Property is potentially suitable for TEMPORARY or PERMANENT housing	
		Can housing be developed while maintaining Valley Water access?	
		YES <input type="checkbox"/>	NO <input type="checkbox"/>
		➤ Property is potentially suitable for TEMPORARY housing only	
		➤ Property is not suitable for housing	

EVALUATION (count the checked boxes by color)		
1+	This property may not be considered for the purpose of housing	<input type="checkbox"/>
1-3	This property may be considered for temporary housing only	<input type="checkbox"/>
At least 4	This property may be considered for temporary or permanent housing	<input type="checkbox"/>



Santa Clara Valley Water District

File No.: 23-0561

Agenda Date: 6/23/2023

Item No.: 4.4.

COMMITTEE AGENDA MEMORANDUM Environmental Creek Cleanup Committee

Government Code § 84308 Applies: Yes ☐ No ☒
(If "YES" Complete Attachment A)

SUBJECT:

Review 2023 Environmental Creek Cleanup Committee Work Plan.

RECOMMENDATION:

- A. Review the 2023 Environmental Creek Cleanup Committee Work Plan, and make adjustments as necessary; and
- B. Confirm date and time of next Environmental Creek Cleanup Committee meeting.

SUMMARY:

Work Plans are created and implemented by all Board Committees to increase Committee efficiency, provide advanced public notice of intended Committee discussions, and enable staff to prepare for meetings and respond to Committee direction. Work Plans are dynamic documents managed by Committee Chairs and are subject to change. Committee Work Plans also serve to assist in the preparation of Annual Committee Accomplishments Reports.

The 2023 Environmental Creek Cleanup Committee (ECCC) Work Plan contains topics for discussion based on information from the following sources:

- Items referred to the Committee by the Board;
- Items requested by the Committee to be brought back by staff;
- Items scheduled for presentation to the full Board of Directors; and
- Items identified by staff.

The 2023 ECCC Work Plan contained in Attachment 1 is presented for the Committee's review and to discuss and determine additional topics for discussion in 2023.

Next Meeting Date

The next meeting of the ECCC is scheduled to occur on Tuesday, October 17, 2023 at 2:00 p.m., or at the call of the Committee Chair. Confirming the meeting schedule or any change to the meeting

schedule is necessary to provide staff a basis for meeting planning, coordination of logistics and preparation of agenda items.

ATTACHMENTS:

Attachment 1: 2023 ECCC Work Plan

UNCLASSIFIED MANAGER:

Candice Kwok-Smith, 408-630-3193

2023 ENVIRONMENTAL CREEK CLEANUP COMMITTEE WORKPLAN												
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
<i>Category</i>												
Updates on Valley Water's Encampment Cleanup Operations	X	X		X		X	RECESS MONTH NO MEETING			X		
Creek Safety Issues Report	X	X		X		X				X		
Update on Fencing Issues and Repairs		X		X						X		
Proposed Clean Camps, Clean Creeks Program	X											
Portable Toilet Facilities		X										
SCC Community Plan to End Homelessness presentation by CSJ												
Parks, Recreation, and Neighborhood Services of CSJ on Trails Master Plan										X		
Conservation Corps Presentation												
<i>Standing Items:</i>												
Election of Officers		X										
Approval of Minutes	X	X		X		X				X		
Review of Committee Work Plan	X	X		X		X				X		

LEGEND: Blue strikes (*new items*); Red strikes (*deleted text*)

Attachment 1
Page 1 of 1

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