OCFEC October 22, 2026 Board Meeting

Barbara Bagneris	Calling the meeting to order. All matters noticed on this agenda in any category may be considered for action as listed. Any item not so noticed may not be considered. Items listed on this agenda may be considered in any order at the discretion of the chairperson. The mission of OCFEC is enhancing equitable community access to agriculture, entertainment, cultural, and educational experiences. I'm going to ask Director Rubalcava-Garcia if she will lead us in.
Natalie Rubalcava-Garcia	Absolutely. Can everybody stand? Put your right hand over your heart. Ready? Begin.
Everyone	I pledge allegiance to the Flag of the United States of America, and to the Republic for which it stands, one Nation under God, indivisible, with liberty and justice for all.
Barbara Bagneris	Thank you for that, Summer. We're going to take roll call.
Summer Angus	Chair Bagneris?
Barbara Bagneris	Present.
Summer Angus	Vice Chair Ruiz? Director Pham? Director Rubalcava-Garcia
Natalie Rubalcava-Garcia	Here.
Summer Angus	Director Bilezikjian?
Summer Angus	Director Jackson?
Dimetria Jackson	Here.
Summer Angus	Director Sanchez Cannady?
Martha Sanchez	Here.
Summer Angus	Director Murphy?
Summer Angus	Director Vakharia?
Priti Vakharia	Here.
Summer Angus	Thank you.
Barbara Bagneris	Thank you. We're going to have two presentations this morning from

our Community Affairs Committee, and so I'm going to turn this over to Directors Rubalcava-Garcia and Jackson.

Natalie Rubalcava-Garcia Director. Jackson and I are going to divide and conquer because we have two today. But as the co-chair of the Community Services Committee that we have here at the Orange County Fair and Event Center, it is my great honor to present the Hispanic Heritage Month Proclamation to the to the Congresswoman Yesenia Rojas Cervantes, a public servant, migrant rights advocate, and champion for Latino families and working communities in Orange County and beyond, in her role, and I know Yesenia, I'm going to say this wrong, as diputada. Okay. Juanajuato Yesenia Rojas is dedicated to serving the community and strengthening the ties between government and the people it represents. She is a champion for working families in Orange County and a strong advocate for the Latino community, working to ensure that their voices are heard and their needs are addressed. Her commitment extends to supporting immigrant communities and workers across various industries, advocating for fair treatment, dignity, and access to essential resources. She is also actively involved in helping individuals and families navigate immigration-related challenges, connecting them with support and resources during difficult times through her community engagement and advocacy, the Deputy Chief Yesenia Rojas continues to demonstrate a commitment to uplifting Latino families, supporting working people, and building stronger, more inclusive communities. Her recognition during Hispanic Heritage Month celebrates her dedication to public service and her ongoing work on behalf of the community she serves. So this one is really special. Well, they all are special to me. But I have a personal relationship with Deputy Chief Rojas, and she lives in the city of Anaheim, and she has advocated for many of the families during the immigration impact that we've had over the last couple of years in our city, i in our county, in our state. She has been really responsive in making sure that families have the resources that they need, and connecting them with dual citizenship, opportunities, as well as just going back and forth from Mexico to Orange County pretty much every week to make sure that we are keeping that connection strong. So, I would like to now present this proclamation to Yessenia Rojas. If you would like to join me.

Natalie Rubalcava-Garcia Association regarding Hispanic Heritage Month 2026, whereas the 32nd District Agricultural Association's mission is enhancing equitable community access to agriculture, entertainment, cultural, and educational experiences, and whereas the district's vision is Orange County's town square, the safe place where the community gathers and finds value, and whereas the district recognizes the importance of honoring the month of September through October as Hispanic

Heritage Month, and whereas the district recognizes Hispanic community and their achievements in agriculture, the arts, literature, science, medicine, military service, business, entrepreneurship, and where. As the district celebrates the Hispanic community and their contributions to the rich, diverse culture and heritage of Orange County. And further resolved, OC Fair and Event Center reinforces the principles of diversity, equity, inclusion, and non-discrimination as core institutional values, and that safety is the underlying element to making any one person or community feel welcome in nearly any setting. Further resolved, it is the position of the OC Fair and Event Center Board of Directors and staff to enforce the policy prohibiting discrimination of any person on the basis of race, ethnicity, nationality, or sexual orientation, and to respond to all concerns accordingly. Now, therefore, the board of directors of the district hereby proclaim the month of September through October as Hispanic Heritage Month, and it is my honor to present this to Yesenia Rojas Cervantes.

Yesenia Rojas Good morning, Buenos dias. I I really wanted to say thank you. That's the best gift in September. September seven is my birthday. I'm 49. I've been in Anaheim for more than 40 years. I'm a I'm a mother of six, four girls and two boys. My um yeah, it's a lot of work, but if you check your calendar, you you could do it. I've been doing a lot of things. Most of my time, I always volunteer at the PTA in the schools. Most of the time, I always try to keep my kids active in any sports. As I was mentioning you, my daughters when Bella started walking, she started doing pale floccorico. Robert, you know my kids are very active, and I know you from long time. I got really surprised when I saw your picture over there in the in the TV. Yes, I do come to to the fair to to eat some tacos, but also to get a delicious corn, because every time we go to Mexico, we always think about tacos, but we also think about how can we help our people. And right now, it's been difficult times. There's no day when I'm in California that I wake up at four in the morning. I'm driving the streets. I'm patrolling the streets because one of the things that we've been working really hard is with farmer workers, and it's people who work really hard. I'm a daughter of two farmer workers, and I was just showing some pictures that I every morning when I can't. I bring sombreros, bandanas. I bring drinks to the farmer workers in Orange County. I invite you guys to be part of it. December we always do sweaters for the people who work on those fields. If you don't need those, check on your closets because you have a lot of sweaters that you don't use. Check on your closets, and you will see a lot of lawn shirts that you don't use anymore. So those are the ones that I can donate. But also, I'm very, I'm so emotional right now. I I even wanted to cry because I was not expecting to get this. Thank you, thank you. Because everything that I do, I do it from the bottom of my heart. I think it is really important to be a good model for

that, for our youth, for our kids, and even for our grandkids. And now I tell my grandkids, pick up early because you gotta go in school. But I think it is really important any education, but also getting this for me, it's it's amazing. Thank you. I was not expecting it, Council Member Natalie. Thank you for your leadership, and we definitely, I'm definitely gonna keep doing what I love to do. And I don't know how I do it, but like today, I'm visiting like 10 families that I'm picking up. I'm helping up them because they're working, and and I think it is really important that we make our boys comfortable. So thank you again. Keep doing the keep doing the best of bringing together different nationalities, bringing different cultures on this beautiful fair because this is the best place where we can come and enjoy with our kids and our family together. Thank you again, and it's an honor for me to receive it. And you guys also have a PN invitation. Whenever you guys wanted to come to Guanajuato, it's it's open for you guys to be part of the Global Festival, be part of the Cervantino, and I invite you guys to Anaheim because to right now to November 6 we have a duplicate mom is from the state of Guanajuato. Thank you again.

Dimetria Jackson Good morning. Keep the energy going. That was awesome. So I'm going to present the Filipino American Heritage History Month proclamation to Christina Zabat-Fran today. Christina is a Orange County native. Can everyone hear me? Okay. Yes. She's an attorney and business advisor whose career reflects a commitment to leadership, community service, and Filipino American representation. Christina made history as the first Filipino American presidentOf the Orange County Bar Association in its 125-year history, she's also a co-founder of the Filipino Lawyers of Orange County, or FLOC, helping advance representation, professional development, and community within the legal profession. A proud double anteater, Christina helped lay the foundation of UC Irvine School of Law as a member of its inaugural class. she helped launch the Student Bar Association and the UC Irvine Law Review, serving as co-editor in chief and drawing on her artistic background to design its cover. Today, Christina is the founder of Zabet-Fran Advisory, providing strategic, legal, and business counsel to companies and their leadership teams. She previously spent more than a decade at St. John's Nitz, ultimately serving as global general counsel and corporate secretary, before becoming general counsel North America and corporate secretary of Lanvin Group. Her leadership and service have earned numerous honors, including the Filipino Lawyers of Orange County Trailblazer Award, the Orange County Coalition for Diversity in the Laws Spotlight on Excellence Award, and the Association of Corporate Counsel Southern California Chapters Pro Bono Justice. Christina is a classically trained pianist, a violinist, a visual artist, a Taekwondo World Champion. I am telling you, just watch out. She brings

creativity, discipline, and curiosity to her work, and a deep connection to her Filipino heritage in Orange County. So please join me in welcoming Christina Zabet from. I've known Christina for a while. I have to say, this is also personal for me, as we have both served as presidents of the Orange County Bar Association. Mind you, I did it a few years before her. I think she was still finishing law school the year I was president, but just just a few years. But she's been amazing. She's amazing person. She has so many things that she does. I told her she can fill so many buckets. How we present things to like women's history. She's a champion here, but now we do. So I'm going to read the proclamation. This is the proclamation resolution of the board of directors of the 32nd District Agricultural Association regarding Filipino American History Month. Whereas the 32nd District Cultural Association's mission is enhancing equitable community access to agriculture, entertainment, culture, and educational experiences, and whereas the district's vision is Orange County's town square, the safe place where the community gathers and finds value, and whereas the district recognizes the importance of honoring the month of October as Filipino American history. And whereas the district recognizes the Filipino community and achievements in agriculture, arts, literature, sciences, medicine, military service, businesses, and entrepreneurship. And whereas the district celebrates the Filipino community's contributions to the rich, diverse culture and heritage of Orange County, and for the result, OC Fair and Event Center reinforces the principles of diversity, equity, inclusion, and non-discrimination as core institutional values, and that safety is the underlying element to making any one person feel welcome in nearly any setting. Further resolved in the position of OC Fair Event Center Board of Directors and Staff to enforce the policy prohibiting discrimination of any person on the basis of race, ethnicity, nationality, or sexual orientation, and to respond to all consumers accordingly. Now, therefore, the board of directors of the district hereby proclaims the month of October as Filipino American History Month, OC Fair and Event Center. In honor of Filipino American History Month, 2026, the 32nd District Agricultural Association honors Christina Zabet, who is an Orange County native, attorney, and business advisor with nearly two decades of experience as a global consumer, excuse me, in luxury businesses, first Filipino American president of the Community Association in history, and a co-founder of the Filipino Lawyers Orange County an organization dedicated to advancing representation, professional development, and community.

Christina Zabat-Fran I do have a lot of experience with fashion, so I think we should totally sign it. I got the hook up on something. I just want to thank you. I want to thank the OC Fair Board and Dimetria for thinking of me and for this opportunity. I'm really beside myself. I I'm Orange County native,

like you said, longtime OC Fair attendee and 5K runner and all that, and I'm also really proud Filipino American, and it just means so much to me to be able to represent our community that has had so much impact on the fabric and history of our county and our county's great development. So, I I'm really really excited that the OC Fair board takes the opportunity to celebrate and acknowledge these communities. I think it's just incredible, really really thoughtful and forward facing, and really gives a great spotlight to so many of our communities. So I'm very happy that we're recognizing Filipino American History Month, and just really want to thank you.

Barbara Bagneris Thank you so much. What a great honor to have such powerful women with us today, and being honored. And it's just a pleasure to meet both of them. We're now going to have another presentation. Always love to see Glenn Johnson in the audience when he's coming to present something because we know what that means. So, Glenn, at this time, you can make your presentation.

Glenn Johnson However, mine is different because I'm bringing money. So yeah, first of all, I want to thank the board for allowing me to be here today and do our presentation of some money for the the fairground and in support of the farm. Yeah, I've got a number of people I need to thank for helping us be as successful as we have been this past year. So to the board, you guys did approve a QR code posters for us. Two of those that we are going to be putting out at the fair itself, at the farm, at the entrance, and then in another location. I think still to be determined. But thank you for approving that and even printing the posters. That saved us money there, so we appreciate that. For the charity shoot that we had, people on the board supported us there. Robert is one of them, thank him through his union, they were a very large supporter, a cash contribution to us. I think they were the second largest cash contribution for us, so that really helped us. There's Robert. Robert, I was just thanking you very much for the contribution that you guys made to the charity shoot for us this year. The other large contributor has been the Orange County Farm Bureau. They always cut a big check for us every year, and and then they send people to come shoot with us and enjoy the barbecue and the and the auction. Juan with OVG O8... O V G yeah Oak Valley. Two years ago, they donated the breakfast for us, and we were just looking for breakfast burritos. And they came out and did a you know full board, full on board breakfast. You know the bacon, the eggs, everything. And at that event, he came up to me and said, "Your barbecue is being supplied by another company.". Next year, we would like to do both the breakfast and the barbecue, and so he said, "You are we're here in the morning doing the breakfast. We'll just stay through the whole day, and we'll do the barbecue." That saved us a tremendous amount of money. Our single

we have two large expenses. One is paying the host there at Rohagis for allowing us to do the event there, and then the the food. So with with Juan contributing that, that really saved us a lot those dollars went right to the bottom line. I got to read my notes here. I don't want to forget anybody. And before I go any further, Lulu's here. She's our business manager on the foundation, and she joined us what three years ago almost. She just keeps us so organized that I can't say enough about all that she does for us and running our meetings and and and just really she puts in I don't know how many hours every week and month to support our efforts, so thank you. And then two other folks, Evie and Alan. Alan's not here, but Evie, she's a fantastic ambassador for you guys. She just did an incredible job. So thank you for always attending our meetings and contributing. She she helped us donate a greater amount of money to you because she likes to round numbers up and not by the dollar or like you're you're buying something the owner you want to round up to the nearest dollar she likes to round up to much bigger numbers than that so thank you for all this point we get from you Evie. Okay, next one here oh and then to the public. Reggie was here last year, and she donated a basket for our silent auction. It was a big, huge barbecue basket, just all everything you would ever need to barbecue, and I bought it. But I had to stand there when when it was announced that Lulu said we got like two minutes ago for the silent auction. I had to stand over there and make sure I just kept adding my name to the list to to be the the winning bidder on that item. So thank to the public and thank you, Reggie, as well.

Glenn Johnson Then we had two kind of unique situations. There's a a band that plays here at the fairgrounds, Revolution, and I guess they love the llama, and so they did a Rebel Llama T-shirt sale. I bought one of those as well. I'm not wearing that one, but I'm wearing what I'll talk about in a second. Bibi has the yeah the Rebel Llama T-shirt on. So they brought the Llama on stage, I guess, one night and really talked it up. I didn't know what that was going to raise for us, but we got almost $8,000 in T-shirt sales for what they contributed to us. That was just phenomenal. Then the other unique one for this year was Ren Spooner out of Hawaii. They do a lot of shirts for companies and sports teams and things like that. And so, shirt I'm wearing is is the Red Spooner shirt honoring the Orange County Fairgrounds. We haven't received their donation to us yet because they're still selling shirts. If you haven't got one, there's not many left. They do these as a limited edition, and when they're sold out, they're sold out. So we'll get that you know that contribution sometime, I guess, later this year. Okay, our sixth annual event will take place next April 30th back at Rojas. So it'll be like the other ones. We'll have the barbecue, the breakfast in the morning, then the the fun shoot, and then the live auction, silent

auction, and raffle items. So you're all welcome to come. We'd love to see you there. Whether you want to shoot this morning phase course or just come for the the food, we'd love to see you there. You're all invited to that. And so that leads up to our contribution. I think if we look back from the foundation over the years, we're somewhere in that 1.2, 1.3, maybe approaching 1.4 million dollars that we have raised for the farm. This year, we are we have a check that we cut for $38,000 for the farm. So Matt, we get just to big check. Yeah, I just heard that you can get one of those really big checks, and you did it one time, and then they just keep changing the number, you know, from year to year, so you don't have to pay for new printing every single year. Yeah, without the cost. Yeah, that's why we haven't done it. All right.

Barbara Bagneris I want to thank the Centennial Farm Foundation. They are fabric, they are part of the fabric of. This property, this great organization, and we thank you for what you do. Those contributions help us keep things going over there, and we appreciate it.

Robert Ruiz Yeah, through the chair, I just wanted to say, if you have not been to that clay shoot, you don't have to be a marksman to participate in that. It's a lot of fun. I've gone with friends who blame their gun experts and not hit one target the whole time they're there. So then I've had friends who have never done it and hit almost all of them. So you don't have to be an expert. It's a great time, great food, and great job when in the organization for what you do.

Barbara Bagneris All right. So moving along with the agenda, we're now going to look at the minutes. Ask for a motion to approve the minutes.

I'll Move.

I'll second.

Barbara Bagneris Been moved and seconded. Summer do a roll call.

Summer Angus Chair Bagneris?

Barbara Bagneris Yes.

Summer Angus Vice Chair Ruiz?

Robert Ruiz Abstain.

Summer Angus Director Rubalcava-Garcia? Director Jackson? Director Sanchez Cannady

Martha Sanchez Yes.

Summer Angus and Director Vahkaria.

Priti Vahkaria Yes.

Summer Angus Thank You.

Barbara Bagneris I'm going to change. I wasn't here at the last meeting. I did read the minutes, Josh, because Tanya was chair. Yeah, Josh, do I have to abstain? I read them.

Josh Kaplan No, you don't. You don't need to abstain if you've read the minutes and you're confident that they accurately reflect the meeting. Okay, that's up to you.

Barbara Bagneris I stand with yes. Okay, we're now going to have matters of public comment. Public comment is allowed on issues not on the current agenda. However, no debate by the board should be permitted on such public comments, and no action will be taken on such public comment items at this time, as law requires formal public notice prior to any action on an agenda item. Speakers are requested to fill out and submit a comment card to the meeting secretary prior to the start of the meeting, and are limited to three minutes. Comments will be accepted on all other agenda items at the time each item is listed on the agenda. Speakers wishing to address the board on items on the agenda are requested to fill out and submit a comment card to the meeting secretary prior to the start of the meeting, and identify the agenda item on which you desire to address the board. Speakers are limited to three minutes. Are there any? I have a card.

Summer Angus Not on Zoom either.

Barbara Bagneris Okay. Now move on to the consent calendar. All matters listed under consent calendar or operational matters about which the board has governing policies implementation of which is delegated to the CEO. They will be enacted in one motion. There will be no discussion on these items prior to the time of the board of directors vote votes on the motion, unless members of the board, staff, public request specific items to be discussed separately and are removed from this section. Any member of the public who wishes to discuss consent calendar items should notify the chair of the board at the time requested and be recognized by invitation of the chair to address the board. Staff has nothing to pull. Is anybody on the board meeting? Now we're going to take a motion.

Summer Angus Chair, sorry, Chair Bagneris?

Barbara Bagneris Yes.

Summer Angus Vice Chair Ruiz?

Robert Ruiz Yes.

Summer Angus Director Rubalcava-Garcia?

Natalie Rubalcava-Garcia Yes.

Summer Angus Director Bilezikjian?

Tanya Bilezikjian Yes.

Summer Angus Director Jackson?

Summer Angus Director Sanchez Cannady?

Martha Sanchez Yes.

Summer Angus and Director Vahkaria?

Priti Vakharia Yes.

Summer Angus Thank you.

Barbara Bagneris Okay, thank you so much. We're going to now recess to the back closed session. So if you would join me, okay, we're going to call the meeting back to order. We did have closed session discussions, and there's. We're now going to have our CEO's verbal operational announcements and updates.

James Canfield Thank you, Chair Bonarese. Aha! A couple quick up a couple quick updates. First is event sponsorship sales. You know we have been working with a company called Tandem. They've been with us for a number of years with an annual agreement that there's an extension to on an annual basis. This year, they declined to extend the agreement with us. They're actually ceasing the operations of Tandem. There's a parent company. That's based in San Francisco, so they've determined that that it's not a profitable enterprise for them. So they've been handling our event sales for new events as well as sponsorship sales. So we're going to bring our event sales in house under Michelle's department, business development. We're speaking with some of the staff from Tandem to see if they're interested in staying. We're also looking at restructuring our existing team, potentially bringing in a new sales manager, if you will. One of the things to understand is there's kind of a duplication of efforts in that area because Tandem was doing new events, but our our other team was doing existing events. So, you know, and the intent was to Tandem drive so that it's not a

business they want. We've also issued an RFP and are in the review process for a new sponsorship sales partner. So we've had some interest in putting some national companies that we think can bring some national and will be. DCA. We've got the embedded construction manager coming. We're in the screening process there, and we're working on a review of all our projects related to the master site plan, so I know we've gone through a lot of that stuff in previous presentations. One really cool thing, Michelle and Lisa Sexton went to IEBA International Entertainment Buyers Association, and that is the concert industry meeting with talent agents and represent, and to to kind of put the stamp of approval on our efforts here. Lisa Sexton, who is our contracted talent buyer, was recognized by that association as buyer of year prepared, you know she's done a great job this year. She's had a lot more autonomy in the process and been able to be much more engaged. So I think that's a that's a stamp of approval on what we're doing and the things that entertainment. Speaking of entertainment, with highlights on the Pac-amp season, we did 35 total shows, including pre and post fair shift. Sold over 200,000 tickets, including comps, which was about 7% of our capacity, 14 million in total ticket sales, another 3,000,00,/ 2.7 million in net ancillary revenue. That's food and beverage, merchandise, parking, all of those other things. So 17.2 million total revenue. Obviously, it's also a very expensive industry because you got to pay for the talent, all the production, all the security, all the other things. Five and a half million in net revenue, which is an average of 150,000 -157,000 per show, which is great. Our highest grossing show was, of course, Nelly and Too $hort, $728,898 in ticket sales for one. That's net total revenue, one show, and that's a new record for Pacific Amphitheater. So again, really exciting to see what we're doing. We are presenting a goal, a higher goal for next year.

Barbara Bagneris The interesting part about that that concert

James Canfield Yes.

Barbara Bagneris People usually don't come for the opening act,you come for the main act. They came for the opening act.

James Canfield They came for the opener.

Barbara Bagneris And some people just stayed for the main act.

James Canfield Yeah, yeah the main act.

Barbara Bagneris It was a full house for for Too $hort, and then people just stayed over. But normally that doesn't happen.

James Canfield Well, there were people saying, "Shouldn't be too short with Nelly," as

opposed to Nelly was too short. A few new event announcements. I mentioned OC Auto Show last month. We did get their dates confirmed, which is exciting. They're going to relocate here. We've also had some meetings with one of our existing promoters. They're looking to add one new motorsports event and then significantly expand one of their other events. So if all this works out, they will be Four grounds wide events. Wrapping up with Pack Amp, we already have 11 shows confirmed for 2027. Same time last year, we had. So, you know, we've made a lot of inroads. I know Michelle was at IEBA and said we got great feedback and interest based upon what we're doing, some of the improvements we made.

Michele Capps It was actually just so uplifting when we walked into a room. Some of the agents already had the shows that they wanted with the elites, and said these artists have asked for two days. This artist already knows when he wants to play, and maybe we cannot start in the ones we wanted they were presenting artist to us.

Barbara Bagneris Sounds like you guys are doing something right.

Tanya Bilezikjian How many of the contract writers asked for...?

James Canfield Yes.

Michele Capps That was a topic.

Dimetria Jackson A little blackie back…

James Canfield And we're anticipating that they'll be back. Facilities update, Michael. I'll just run through it real quick. Obviously, the campground restroom project is underway. We ran into one little issue there with an Edison duck bank. Edison's being very supportive at this point in expedite that work to get back there. And then in the Pacific Amphitheater, you know we we renovated half of the restrooms on the main concourse. I did put a picture up. We got the demo done on the other half, and we renovated those so they'll be ready next season. And we're also working on engineering and design work for a roof for the stage, and some improvements in the backstage area, not just the board area, but that whole kind of artist compound. That is it. I know

Barbara Bagneris Wait me here

James Canfield I know. I was trying to be expedient.

Barbara Bagneris I know, but thank you for that. I appreciate it. Any questions about the CEO's update? Okay, thank you. We now move to our governance process, where presentation of proposed 2027 board meeting schedule

and vote on whether or not to approve, James.

James Canfield We have actually Summer has done a great job of preparing the schedule following our normal rotation of the four Thursdays, and then with no meetings in July and August, then moving the meetings up in November and December because of the Thanksgiving and Christmas holidays start time remaining the same, but these are actually the actual dates.

Barbara Bagneris So I know that 9:30 is actually new. Used to be nine. I like 9:30 better. Is everybody still okay with 9:30? Okay. All right. The chair will entertain a motion and a second to approve these dates?

Moved.

Second.

Barbara Bagneris Okay. As we move to Summer.

Summer Angus Chair Bagneris?

Barbara Bagneris Yes.

Summer Angus Vice Chair Ruiz?

Robert Ruiz Yes.

Summer Angus Director Rubicava Garcia?

Natalie Rubalcava-Garcia Yes.

Summer Angus Director Bilezikjian?

Tanya Bilezikjian Yes.

Summer Angus Director Jackson?

Dimetria Jackson Yes.

Summer Angus Director Sanchez Cannady?

Martha Sanchez Yes.

Natalie Rubalcava-Garcia Thank you. So, Director Pham and I did meet, and we discussed potential nominees for the Chair and the Vice chair position, and we would like to recommend to the board that we re-nominate Chair Bagneris and Vice Chair Ruiz to serve one additional term as chair. We, I've served as chair in the past, and I do think that it really makes

	sense to allow our Chair and Vice chair to serve another term because it takes a year to kind of get to know what you're doing, and you guys have made so many positive changes, including on the leadership committee, and now with the governance policies coming under your purview as well. So that is the recommendation from the nominating committee would be for Director Bagneris to remain our chair for one more year, and Director. Released to be the vice chair for one more year. I'm open to discussion on that.
Robert Ruiz	I accept, and if I may, Chair, that is true. I was the chair before as well, and by the time you're getting acclimated in project you are working on, it's time to change. And so I think two years gives whoever the chair enough time to do and implement certain policies. So that's just my opinion.
Natalie Rubalcava-Garcia	Yeah. And the logic behind it is as well. You know, we have the site plan or the site plan review still going on. The yeah, master site plan implementation still underway. We have a new CEO who just he's a year old now, so we just think it was really good for us to maintain the current leadership in place just for another 12 months. So if I could get a motion for that, or if there's any discussion on that.
Barbara Bagneris	Is there any discussion?
Natalie Rubalcava-Garcia	I can make the motion, but it would probably be better if somebody else made the motion. But I'm happy to make a motion to nominate Chair Bagneris and Vice Chair Ruiz to serve one additional term.
Natalie Rubalcava-Garcia	It's been moved and second. There's no further discussion.
Summer Angus	Chair Bagneris.
Natalie Rubalcava-Garcia	Yes.
Summer Angus	Vice Chair Ruiz.
Robert Ruiz	Yes.
Summer Angus	Director Rubalcava-Garcia?
Natalie Rubalcava-Garcia	Yes.
Summer Angus	Director Bilezikjian? Director Jackson?
Dimetria Jackson	Yes.

Summer Angus Director Sanchez Cannady?

Martha Sanchez Yes.

Summer Angus And Director Vakaria?

Priti Vakharia Yes.

Summer Angus Thank you.

Barbara Bagneris Okay, thank you very much to the committee for their work. I did receive my call.

Natalie Rubalcava-Garcia Well, thank you for your service over the past year. I know it's a lot of work, so just glad I didn't nominate myself.

Barbara Bagneris So this past Chair Nick, we had him carry over because...So it kind of makes sense. We might get back, but we did change the policy to say that we could do this. It used to be just one year. Now, what can come in and decide to do it carry over. And I think right now is probably the right time. I appreciate the acknowledgement. We're now moved to our committee AD HOC reports, and we are going to leadership discuss this meeting, set up the agenda.

Robert Ruiz Yeah, yeah. It was a very short brief game. Keep the keep the agenda light. That's the intention, and it went along. So it was a very short. But it's a good time for us because we get to interface with our appreciation from leadership, and now we do have new governance things that we need to do. So our financial monitoring and audit committee. We're going to turn this over to Director Vakharia.

Priti Vakharia Okay, so the committee met on October 19, and revenue for the month of September 2026 came in at 2.24 million, and it's unfavorable to budget by 1.42 million, and it's due to the underperforming PAC amp concerts held over Labor Day weekend. The budgeted events that did not materialize in underperforming events. Year-to-date revenues for the first nine months of 2026 are 62.5 million, and unfavorable to budget by 3.9 million. Total expenses for the month of September 2026 are 5.87 million and are favorable to budget by 75,929. Primarily due to ongoing vacancies. Year-to-date expenses are 53.4 million and favorable to budget by 1.44 million. For the year-to-date period ending September 30, 2026. Net proceeds are unfavorable to budget by 2.48 million. Cash and cash investments as of September 30, 2026, are approximately 77.27. We are going to be having a budget study session on Thursday, November 12 at 3pm. So we could discuss more into detail on what we what I just presented today.

Barbara Bagneris Well, thank you, our newest member. Appreciate you stepping up, and the budget you said November 12, 3pm.

Priti Vakharia Yes.

Barbara Bagneris Very good. All right. Any questions?

Natalie Rubalcava-Garcia Yes, related to the open positions, how many open positions do we have, and what's the strategy to fill those? I mean, the job market is pretty. I think people are looking for work, so just would like more detail on what the holdup fund is on some of those?

Melissa Au-Young I believe we're still at about nine open positions. Some of those are maintenance workers that either, for one reason or another, move on. We've had some resignations. Some that didn't pass probation. No one.

James Canfield Melissa is the parole officer.

Melissa Au-Young All right, and some of those are we do have a vacancy, for example. We are working on filling, and we've got interviews for some of the higher level directors and marketing director ended up retiring and we're still hiring a manager. So there's a couple upper level director positions, and so three or four ,I know all of them are on some of those.

James Canfield And a couple of the positions are still being evaluated along with some of the other changes to make sure that we got the right job description and the right people. We had a new position. We had two folks that that left the organization, and some of that will dealt with the organization promotion. And it is a trouble because you know we're limited by statute on pay rates and of course be more so.

Barbara Bagneris Now then, Director Bilezikjian.

Tanya Bilezikjian We met three weeks ago, so a lot of what we talked about has actually been superseded by things that James has shared with us his update, but we did update on next projects. Progress through those for the year. We heard about the campground rescue showers and the Edison conflict, so working on that and heard about getting our on-site manager, and finally got to close out the administration building projects after a very long time, and also got a refund of $740,000 back to our books, so thats great. So thank you for for the work on that. That was best...

Barbara Bagneris Thank you. Any questions? Okay, community affairs. They did their thing this morning, so we thank you. I don't think there's anything else to report out from community affairs, and we have new education

programs and public affairs committee, and they meet tomorrow. So we'll hear from you at our next board meetings. Thank you for that. With that, we're going to talk about upcoming events preview. Michelle Capps.

Michele Capps Okay, so we have the seasonal adventure pumpkin patch that is out on the corner that will be here until Halloween, October 31. It's filled with inflatables and games and a crane, and they've been picking out your Halloween pumpkin a whole lot of fun. Tonight we have Fight Club and Baja Bar and Grill opens at 5:30,The hangar opens at six, and the first fight is at seven. This weekend we have the Fall International Open, the IBJJF Jiu-Jitsu Championships. It's free to the public, and it's both Saturday and Sunday from eight to six. And Saturday we also have our own Boo Haha, the Zombie Homecoming. It is a self-produced event in partnership with Brew Haha Efections. There will be over 100 craft beers, over 30 brewers, live music featuring Nightmare on 8th Street, Saved by the 90s, and there will also be Lucha Libre wrestling happening and costume contests. It's going to be one huge party, and that is definitely for 21 and above. Tickets are still available online and also at the door. Sorry, your jacket. And then on the 28th, we have Beyond Business Women's Experience Expo. That's going to be over in the Costa Mesa Building from 11 to seven, and that is June submission for $20, and then there is another Halloween party. This one a promoter is coming up, and opening that one on the 31st. And we have the OC Card Club on on the 31st and the first, and we have Sugar Plum the weekend after that, November 6 through eighth. That same weekend we have Repticon. That same weekend we have the Wine Fest, which is a really great wine tasting event. And there are several sessions happening on that weekend. Also have Great Junk Hunt coming on the 13th and 14th. Again, there's going to be several sessions. You can pay your way into that one depending on how early you want to go shopping. Next slide. We have a farmers market every Thursday, and then Centennial Farm. We have some workshops. We have the hydroponics for the home gardener. That one is the whipping hydroponics for soil-free gardening, and that one you'll learn how to garden from water. That one is the 14th, 10am to noon, and it's only $7 in the silo building, and a discovery day over at the farm on October 30, and then we have the Veterans Day celebration happening on September 14. That's very important. It's not on Veterans Day. It's on 14th. We hope you all come and celebrate with us. That is going to be

James Canfield November.

Michele Capps Sorry, sorry, sorry. November. The opening ceremony will include an aircraft flyover, free hot dogs, potato chips, courtesy of the Orange County Employee Association. It's also the premiere of the new

exhibit, courageous companions: animals in American Wars. It's family friendly, and we will be connecting a lot of the local veterans associations from noon to three. Next slide. I before I go into Hero's Hall and more about that exhibit quickly, I'm going to go off script. Johanna went to an event this morning on behalf of Heroes Hall at the Regional Center of Orange County, whose mission is they are a private nonprofit organization to collaborate with persons with developmental disabilities and their families and the community to secure individualized services and support enhance the quality of life of the people we serve and assist them with relaxing their full potential. We were honored with multiple certificates of recognition for creating meaningful employment opportunities for individuals with developmental disabilities, and our commitment to fostering an inclusive workforce. Wanted to bring that up. We were surprised with these today, so very nice Friday. On the 14th, we are opening up that exhibit, "Animals in American War." This celebration, the exhibit, celebrates the legacy of our nation's military veterans and the animals that have supported. Service and service members throughout history, from cavalry courses of the Civil War to the messenger pigeons of World War One and the bombing section docket. So we hope they all come out. It will be open until September of next year, but the grand opening will be on the same day, and then. then moving on, just this is a quick snapshot of the community center. We do have the five trainers with us, and where we are, we have all of the deferred maintenance of the private boarding stalls and the box stalls, everything is complete, and you can see that $51,591 is our current invoiced amount for the month of October. We have 37 recorded this month. Next.

Barbara Bagneris How many stalls do we have?

Michele Capps On that side?...

Barbara Bagneris Yeah, because I know a year ago we...

James Canfield That's correct. Yeah, right. We more than doubled. We probably could drop the….

Michele Capps …Yes. Okay, just in January of 2025, we were only invoicing $11,900, and now we are up to $51,500. So exciting!

James Canfield Yeah, significant and the program's really finding its legs. Didn't mean that to be a joke, but and and the word is out in the community. We're now we're having I mean we're going to have six horse shows this year. So yeah, the programs are working.

Barbara Bagneris Thank you. Want to keep getting those statuses.

Michele Capps On this one, this if you just go all the way over to the September column, you can see total for the year, the number of large animal evacuations, our ranch discovery days. Just going to the list of Everything that they do over there, significant callouts around it is just this past month on October 15, we had 523 participants, and to date we've had over 2200 participants. Walkin To it in 2025 total, they had 2,000 sessions to date. As of September, they had 27 sessions. Ranch after school program that just started. We now have 22 students for this session Class, but here shows you how many 41 participants in the chicken keeping class. Okay, and so the 26 to 27 school tour season launched on september 28. So we only see small numbers for September, and also what's notable right now is that the college quarter with Bond Garden. to my presentation, we have....

Anybody have any comments about what we just heard from 63 spots for the newer one? Is the ramp up second hearing?

Barbara Bagneris And then happy birthday, Art.

James Canfield Board of directors matters of information.

Barbara Bagneris Okay, very good. So now we're going to go around the room, and we're going to start on this side, and work around.

Dimetria Jackson we're wonderful meeting. I enjoyed the presentations this morning and meeting Tibada Yasinia Rojas Cervantes and having Christina Zabatran here today. I think they were both very well deserving recipients of Hispanic Heritage Month and Filipino American History Month. So it was very emotional too. I felt when that Zapata was talking that you know she could feel from her heart, and when I spoke with Christina before she left, she said, "Thank you so much because I feel seen today. I really feel seen." So I was like, "Oh my gosh!" You could see she was getting a little emotional too. So I feel like you know we are doing something. We're bringing people forth you may have not known as a board or community may not have known them, but people. So many people are doing so much in the community. Everyone is not like executive director of their organization or the CEO here. They may just be community members who are doing so much on behalf of excuse me the diversity that we recognize, or whether it be women or whatever. So I I continue doing this. We talked about at a point we can bring everybody together and honor them collectively because we just have so much. What how do we say so much good going on in our communities? So much that people are doing every day that we may not be aware of, and one of the things that Director Rubicava Garcia and I want to do is get out more in the community, find out what's happening out there, and invite people to fair in some respect. Just not just to honor them, but just find out what

we can do as an organization to kind of work with them as well, including access to children. So this was great. I had a wonderful opportunity to meet with people. Always love that. Thank you all for the support that you give to our and overall group meeting. Well done. Congratulations on your role and our positions. Thank you.

Priti Vakharia Nothing to just. I appreciate being on the this board and the staff is doing a great job.

Martha Sanchez Great Community affairs presentation today. I felt like I learned a lot. I'm excited to maybe support the work that they're both doing. They seem very invested in their communities, and that's also very important. Congratulations to the chair and the co-chair on another term because you both did such a great job this last fair, especially our chair who was there every single day of the fair. That's hard to do, you know, because I was there quite a bit, but not every day. That's for sure. Excited for our first meeting tomorrow. For the education program and public affairs committee to see how we can again further support the community and help.

Tanya Bilezikjian Another year older. I just every time I sit at a meeting, I realize more and more what it takes to run this facility, and whether you are, you know, on the board or staff or a manager or a leader or executive here. I just want to say thank you for everybody showing up and doing their jobs. You know, we we don't always get to interact with everyone, but it's it's really wonderful when we do get to you, and I believe strongly in our mission. And I applaud everybody that spent their day furthering our mission. And congratulations!

Robert Ruiz Yeah, I just make it short. I just wanted to say thank you to the board for having the confidence in us to be here another year, and again, I couldn't have said it any better, Director Bilezikjian. You know the work everyone does here, from James, Michelle, Melissa, Michael, everyone to the facilities people on the grounds. You guys are the reason why we are such a successful organization, and I just wanted to say thank you to all of you. And other than that, happy belated birthday, and thank you.

Barbara Bagneris I know we're missing Michelle Murphy today. She's out sick, so keep her in your thoughts. And Director Newton was is traveling, so we almost had a full house. I want to thank James and the executive staff. You guys do a phenomenal job. I wasn't here at the last board meeting, and thank you, Bilezikjian for sitting in the seat. We had an outstanding fair, and just appreciate what you guys do. Some of this love.

Summer Angus Well, thank you, Chair. I do want to point out an error on my slide.

Barbara Bagneris That's okay because I'm okay. Okay, okay, you're okay. And so I also want to thank everyone who's opportunity to serve as chair for another year. If there's anything that you need from me, please let me know. Love what I'm hearing about the ranch community. To see that this work coming to life is just it's such a joy, it's a thrill. The next budget study session, everyone's invited. Budget finance will be leading that, but we're all invited to attend, come and participate. It's a it's a big deal. Our budget study sessions, and so let's make sure that we're here so we can get the information. So when we bring it to the body at our next meeting, we'll be able to be on top of that, and then I want to congratulate the honorees. Just two fine people. I don't know how you guys find all these people, but we have great honorees monthly at our meetings, and we thank the community affairs committee for going out and reaching out and finding these people. Now, the reason that that stood out, I didn't notice it said board of directors management questions, so we do have a slot, so that's good. But I know that we meet on Thursdays, and I know that my birthday is on November 19. That is the day of our board meeting. So november 19, it's my birthday. I'm saying that one more time. That's my birthday, and so that is our next meeting date. So we look forward to seeing everybody at that time, and we just wish everybody well. We're getting into the holiday season, so we hope that we're able to participate in all the activities that are going on today. Farmers market. Farmers market. Feel so out of it. So sorry about that. Go to farmers market so you can participate and show them that we appreciate them being out there. Now maybe go out stop by the pumpkin patch as well. So with that, there's no more business.

James Canfield Chair Bagneris. if if I could interrupt, I did have one other announcement that I'd like. Oh, it's a good one. So one of the things that board encourages our board members is to participate in activities that take place on the grounds, especially the annual Orange County Fair, and this year I'm going to take us all back to grade school because we have a special recognition of our board chair, Barbara Bagneris, who demonstrated exceptional commitment to the OC Fair by attending all 23 days of the 2026... Rzeading. Her 100% attendance reflects her dedication to the OC Fair and Events Center, its staff, exhibitors, partners, and the million-plus guests who come together each year to experience the fair, the OC Fair and Events Center proudly recognizes Chair Barbara Bagneris for her 23-day 100% attendance at the 2026 OC Fair, and thanks for her outstanding commitment, leadership, and support.

Barbara Bagneris No, he didn't tell me about this, so I can see why. It is a surprise, and I enjoy it every day. Hold it up. Thank you very much. So next year, who's going to compete with me?

Robert Ruiz Yeah, I've I've been here 12 years. I've never had perfect attendance. Congratulations! I've never had perfect attendance in anything. So that's awesome.

time I was vice chair, I did it. I said I'm going to the all 20 days. This year I said, well, I don't know. I'm not going to commit to that. We'll see what happens. And then every day I would say I'm not going to go. I said, well, I can't break my record if I don't go every day.

James Canfield Well, and it wasn't just as simple as that, because I know you were having some issues with mobility and some other things, and you still fought through all of those little challenges and figured out how to get here and really be an active participant, right? Not only attending the shows and events, but I know you saw everything there was to see. You brought a lot of guests and other folks. You know your work with the nonprofits that you brought was just just incredible. So I wanted you to know that staff recognizes that and share our appreciation.

Barbara Bagneris Thank you, thank you. I want you guys next year. Come twice in a day. Okay, let me. I want you to meet. Okay, I want you to meet. No, but thank you very much. It's not. I'm not easy to surprise. So, thank you for that recognition. I appreciate it. There's no more business, so the meeting is adjourned.