

In the Matter Of:

O.C. FAIR AND EVENT CENTER

BOARD OF DIRECTORS MEETING

December 15, 2022

Case No:

CERTIFIED COPY

1	IN THE MATTER OF:
2	32ND DISTRICT AGRICULTURAL ASSOCIATION
3	ORANGE COUNTY FAIR AND EVENT CENTER
4	BOARD OF DIRECTORS MEETING
5	DECEMBER 15, 2022
6	9:30 a.m.
7	
8	
9	Meeting of the OCFEC Board of Directors, stenographically reported by Charissa De La Torre, a stenographer, commencing
10	at 9:30 a.m. and ending at 10:35 a.m., Thursday, DECEMBER 15, 2022, at 88 Fair Drive, Costa Mesa, California
11	and Zoom.
12	
13	CERTIFIED COPY
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

1	APPEARANCES OF BOARD MEMBERS:
2	
3	Newton Pham, Chair Nick Kovacevich, Vice Chair Doug La Belle, Chair
4	Natalie Rubalcava-Garcia, Member
5	Sandra Cervantes, Member Ashleigh Aitken, Member
6	Robert Ruiz, Member
7	
8	ALSO PRESENT:
9	Michelle Richards, Chief Executive Officer Ken Karns, Chief Operating Officer
10	Joan Hamill, Chief Business Development Officer Josh Caplan, Deputy Attorney General Summer Angus, Meeting Secretary
11	bulliller Aligus, Meeering Secretary
12	
13	
14	
15	
16	PUBLIC SPEAKERS:
17	Reggie Mundekis David "DL" Sesena
18	Jeanine Robbins Mike Robbins
19	
20	
21	
22	
23	
24	
25	



1	
2	32ND DISTRICT AGRICULTURAL ASSOCIATION
3	ORANGE COUNTY FAIR AND EVENT CENTER
4	BOARD OF DIRECTORS MEETING
5	THURSDAY, DECEMBER 15, 2022
6	9:30 A.M.
7	
8	CHAIR PHAM: Just before we get started today, we
9	have a special presentation with the agenda, and I would like
10	to invite Glen Johnson, President of Centennial Farms to come
11	to the podium.
12	MR. JOHNSON: Is this on?
13	CHAIR PHAM: Yup.
14	MR. JOHNSON: Good morning, everybody. I'm Glen
15	Johnson, the president of the Centennial Farm Foundation, and
16	as I have reported at a board meeting a month or two ago, we
17	did a Fun Shoot at Raahauges Shooting Enterprises and raised
18	\$25,038 for the farm. I was going to have a nice, big check,
19	you know, one of those really big things and show that, but
20	it costs money, and this is even better. So we are
21	presenting this to the farm here today, and then we were also
22	asked by Evee and thank you for the request, Evee to
23	help sponsor the poinsettias for all the volunteers. So we
24	are also presenting a check for \$550.80 to buy the
25	poinsettias for the holiday season.



1	So there we go, and we are doing the Fun Shoot
2	again. Out front here we have a new flyer for the next Fun
3	Shoot in April on a Friday again at Raahauges, and in the
4	back we have the flyers back here as well. If you're
5	interested, please help yourself to one and come join us.
6	It's going to be a good time. We have the Fun Shoot, we have
7	a lunch, we have a silent auction, and we have a barbecue.
8	Okay? Hope to see you next April.
9	MS. RICHARDS: And Glenn, please take back our
LO	thanks to the rest of the Foundation. It was a wonderful
L1	fundraiser. So fun, really. What a great result; right?
L2	MR. JOHNSON: Right.
L3	MS. RICHARDS: And that check will help support all
L4	of the educational programs and school tours that we do at
L5	Centennial Farm.
L6	MR. JOHNSON: That's right.
L7	MS. RICHARDS: Evee is going to accept the check.
L8	(Cross-talk.)
L9	MR. JOHNSON: Thank you, all. Goodbye.
20	CHAIR PHAM: All righty. I would like to call this
21	meeting to order. All matters noticed on this agenda in any
22	category may be considered for action as listed. Any item
23	not so noted may not be considered. Items listed on this
24	agenda may be considered in any order at the discretion of
25	the Chairperson.



community access to agriculture, entertainment, cultural and educational experiences. And I will ask Barbara to lead us in the pledge. MS. BAGNERIS: Sure. Please stand. (Pledge of Allegiance) CHAIR PHAM: Summer, roll call. MS. AGNUS: Chair Pham? CHAIR PHAM: Here. MS. AGNUS: Vice Chair Kovacevich? VICE CHAIR KOVACEVICH: Here. MS. AGNUS: Director La Belle? MR. LA BELLE: Zoom in. MS. AGNUS: Director Rubalcava-Garcia? (No answer.) MS. AGNUS: Director Cervantes? MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. AGNUS: Director Bagneris? MS. BAGNERIS: Here. MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you. CHAIR PHAM: All righty. So our first order of	1	The mission of the OCFEC is creating equitable
in the pledge. MS. BAGNERIS: Sure. Please stand. (Pledge of Allegiance) CHAIR PHAM: Summer, roll call. MS. AGNUS: Chair Pham? CHAIR PHAM: Here. MS. AGNUS: Vice Chair Kovacevich? VICE CHAIR KOVACEVICH: Here. MS. AGNUS: Director La Belle? MR. LA BELLE: Zoom in. MS. AGNUS: Director Rubalcava-Garcia? (No answer.) MS. AGNUS: Director Cervantes? MS. CERVANTES: Here. MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	2	community access to agriculture, entertainment, cultural and
MS. BAGNERIS: Sure. Please stand. (Pledge of Allegiance) CHAIR PHAM: Summer, roll call. MS. AGNUS: Chair Pham? CHAIR PHAM: Here. MS. AGNUS: Vice Chair Kovacevich? VICE CHAIR KOVACEVICH: Here. MS. AGNUS: Director La Belle? MR. LA BELLE: Zoom in. MS. AGNUS: Director Rubalcava-Garcia? (No answer.) MS. AGNUS: Director Cervantes? MS. CERVANTES: Here. MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	3	educational experiences. And I will ask Barbara to lead us
CHAIR PHAM: Summer, roll call. MS. AGNUS: Chair Pham? CHAIR PHAM: Here. MS. AGNUS: Vice Chair Kovacevich? VICE CHAIR KOVACEVICH: Here. MS. AGNUS: Director La Belle? MR. LA BELLE: Zoom in. MS. AGNUS: Director Rubalcava-Garcia? (No answer.) MS. AGNUS: Director Cervantes? MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. AGNUS: Director Aitken? MS. AGNUS: Director Aitken? MS. AGNUS: Thank you.	4	in the pledge.
CHAIR PHAM: Summer, roll call. MS. AGNUS: Chair Pham? CHAIR PHAM: Here. MS. AGNUS: Vice Chair Kovacevich? VICE CHAIR KOVACEVICH: Here. MS. AGNUS: Director La Belle? MR. LA BELLE: Zoom in. MS. AGNUS: Director Rubalcava-Garcia? (No answer.) MS. AGNUS: Director Cervantes? MS. CERVANTES: Here. MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	5	MS. BAGNERIS: Sure. Please stand.
MS. AGNUS: Chair Pham? CHAIR PHAM: Here. MS. AGNUS: Vice Chair Kovacevich? VICE CHAIR KOVACEVICH: Here. MS. AGNUS: Director La Belle? MR. LA BELLE: Zoom in. MS. AGNUS: Director Rubalcava-Garcia? (No answer.) MS. AGNUS: Director Cervantes? MS. CERVANTES: Here. MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	6	(Pledge of Allegiance)
9 CHAIR PHAM: Here. 10 MS. AGNUS: Vice Chair Kovacevich? 11 VICE CHAIR KOVACEVICH: Here. 12 MS. AGNUS: Director La Belle? 13 MR. LA BELLE: Zoom in. 14 MS. AGNUS: Director Rubalcava-Garcia? 15 (No answer.) 16 MS. AGNUS: Director Cervantes? 17 MS. CERVANTES: Here. 18 MS. AGNUS: Director Ruiz? 19 MR. RUIZ: Here. 20 MS. AGNUS: Director Bagneris? 21 MS. BAGNERIS: Here. 22 MS. AGNUS: Director Aitken? 23 (No answer.) 24 MS. AGNUS: Thank you.	7	CHAIR PHAM: Summer, roll call.
MS. AGNUS: Vice Chair Kovacevich? VICE CHAIR KOVACEVICH: Here. MS. AGNUS: Director La Belle? MR. LA BELLE: Zoom in. MS. AGNUS: Director Rubalcava-Garcia? (No answer.) MS. AGNUS: Director Cervantes? MS. CERVANTES: Here. MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	8	MS. AGNUS: Chair Pham?
11 VICE CHAIR KOVACEVICH: Here. 12 MS. AGNUS: Director La Belle? 13 MR. LA BELLE: Zoom in. 14 MS. AGNUS: Director Rubalcava-Garcia? 15 (No answer.) 16 MS. AGNUS: Director Cervantes? 17 MS. CERVANTES: Here. 18 MS. AGNUS: Director Ruiz? 19 MR. RUIZ: Here. 20 MS. AGNUS: Director Bagneris? 21 MS. BAGNERIS: Here. 22 MS. AGNUS: Director Aitken? 23 (No answer.) MS. AGNUS: Thank you.	9	CHAIR PHAM: Here.
MS. AGNUS: Director La Belle? MR. LA BELLE: Zoom in. MS. AGNUS: Director Rubalcava-Garcia? (No answer.) MS. AGNUS: Director Cervantes? MS. AGNUS: Director Ruiz? MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. BAGNERIS: Here. MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	10	MS. AGNUS: Vice Chair Kovacevich?
MR. LA BELLE: Zoom in. MS. AGNUS: Director Rubalcava-Garcia? (No answer.) MS. AGNUS: Director Cervantes? MS. CERVANTES: Here. MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. BAGNERIS: Here. MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	11	VICE CHAIR KOVACEVICH: Here.
MS. AGNUS: Director Rubalcava-Garcia? (No answer.) MS. AGNUS: Director Cervantes? MS. CERVANTES: Here. MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. BAGNERIS: Here. MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	12	MS. AGNUS: Director La Belle?
15 (No answer.) 16 MS. AGNUS: Director Cervantes? 17 MS. CERVANTES: Here. 18 MS. AGNUS: Director Ruiz? 19 MR. RUIZ: Here. 20 MS. AGNUS: Director Bagneris? 21 MS. BAGNERIS: Here. 22 MS. AGNUS: Director Aitken? 23 (No answer.) 24 MS. AGNUS: Thank you.	13	MR. LA BELLE: Zoom in.
MS. AGNUS: Director Cervantes? MS. CERVANTES: Here. MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. BAGNERIS: Here. MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	14	MS. AGNUS: Director Rubalcava-Garcia?
MS. CERVANTES: Here. MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. BAGNERIS: Here. MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	15	(No answer.)
MS. AGNUS: Director Ruiz? MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. BAGNERIS: Here. MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	16	MS. AGNUS: Director Cervantes?
MR. RUIZ: Here. MS. AGNUS: Director Bagneris? MS. BAGNERIS: Here. MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	17	MS. CERVANTES: Here.
MS. AGNUS: Director Bagneris? MS. BAGNERIS: Here. MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	18	MS. AGNUS: Director Ruiz?
MS. BAGNERIS: Here. MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	19	MR. RUIZ: Here.
MS. AGNUS: Director Aitken? (No answer.) MS. AGNUS: Thank you.	20	MS. AGNUS: Director Bagneris?
23 (No answer.) 24 MS. AGNUS: Thank you.	21	MS. BAGNERIS: Here.
MS. AGNUS: Thank you.	22	MS. AGNUS: Director Aitken?
_	23	(No answer.)
25 CHAIR PHAM: All righty. So our first order of	24	MS. AGNUS: Thank you.
	25	CHAIR PHAM: All righty. So our first order of

1	business is to approve the minutes from the November Board
2	meeting, if anyone has a motion to approve?
3	MS. CERVANTES: This is Sandra. This is Director
4	Cervantes. I so move.
5	MS. BAGNERIS: Director Bagneris. I second.
6	MR. RUIZ: Director Ruiz. Second.
7	CHAIR PHAM: All right. Let's put it to vote.
8	MS. AGNUS: Chair Pham?
9	CHAIR PHAM: Yes.
10	MS. AGNUS: Vice Chair Kovacevich?
11	VICE CHAIR KOVACEVICH: Yes.
12	MS. AGNUS: Director La Belle?
13	MR. LA BELLE: Yes.
14	MS. AGNUS: Director Cervantes?
15	MS. CERVANTES: Yes.
16	MS. AGNUS: Director Ruiz?
17	MR. RUIZ: Yes.
18	MS. AGNUS: And Director Bagneris?
19	MS. BAGNERIS: Yes.
20	MS. AGNUS: Thank you.
21	CHAIR PHAM: All right. Matters of public comment.
22	Public comment is not I'm sorry. I apologize Public
23	comment is allowed on issues not on the current agenda,
24	however, no debate by the Board shall be permitted on such
25	public comments and no action will be taken on such public

1	comment items at this time as law requires formal public
2	notice prior to any action on an agenda item. Speakers are
3	requested to fill out and submit a comment card to the
4	meeting secretary prior to the start of the meeting and are
5	limited to three minutes.
6	Comments will be accepted on all other agenda items
7	at the time each item is listed on the agenda. Speakers
8	wishing to address the Board on items on the agenda are
9	requested to fill out and submit a comment card to the
10	meeting secretary prior to the start of the meeting and
11	identify the agenda items on which you desire to address the
12	Board. Speakers, again, are limited to three minutes.
13	With that, I will ask Roy Englebrecht to step to the
14	podium.
15	MR. ENGLEBRECHT: Thank you, Mr. Chairman. My name
16	is Roy Englebrecht, and I am the promoter of Fight Club OC
17	show and I want you to know that two weeks ago today we had a
18	final Fight Club OC show of 2022. We sold out. We sold out
19	all six Fight Club OC shows in 2022 and our five post-covid
20	shows in 2021, we sold out. So as Michelle used to
21	eloquently state, "It's the most fun on a Thursday night in
22	Orange County."
23	And as Ken has stated, "We will sell you the whole
24	seat, but you will only need the edge."
25	You know, I stand up here and our success for Fight

Τ	Club OC is not done in the vacuum, and it is a great team
2	here at the fair. And I wanted to be here today because it
3	is our final show of 2022 to let the Board know about what
4	makes Fight Club OC so successful. In this building, Howard
5	Sandler, Jenn Alvera, Justin Oh, Courtney Duran, and Don De
6	Guzman. In facilities, Jerry Elbridge, Ray Dominguez, his
7	staff: Angel, Sal, Jose. In security, Nick Buffa, Eddy
8	Gonzalez; parking, Al; technology, Jason Jacobson, Norburg,
9	Rob. In Oakview Group, Juan, Adela, Adrian, Ann Marie, and
10	Leno. I don't think I missed anybody. But this team,
11	Michelle and Ken, that you have here, and with my team,
12	that's the reason Fight Club OC is the most fun you can have
13	on a Thursday night in Orange County. So thank you.
14	MS. RICHARDS: Thank you.
15	CHAIR PHAM: Is the timer working?
16	MS. AGNUS: Yeah, we are working.
17	CHAIR PHAM: Mike Robbins?
18	MR. ROBBINS: Oh, it's the end of the year. I
19	wanted to talk about the Orange County Market Place.
20	Obviously, you know, it was over 50 years ago, that the
21	that Bob Teller, had this great idea. He created the Orange
22	County Market Place, and I know, at the fair board meetings
23	here over the decades, they would talk about the beginning of
24	the swap meet, and how the fairgrounds didn't have very much
25	money at that particular time in the 1970's and 80's, so they

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

would wait for the money from the swap meet to come in to pay the employees. Literally, it was the support of the fairgrounds. And of course, Covid took out a lot of people. I know the lot of the people I know either they retired, or I hate to the say it, passed away or moved. And it needs a new beginning, and I would hope that in the new year something can be struck to bring it back. It's certainly an asset to the community, and it's a small business generator.

And I would like to end with something related to Roy, and I was just talking to Nick about it. I studied with Ed Parker -- Ed Perry, President of the Kempo Karate Association. I used to spar back in the old days. But in the 1980's, I started again, and surprisingly, they smoked tobacco pipes, so I traded for private lessons. problem was is that when you got these guys who literally trained with Bruce Lee yelling in your face to kick higher and harder and everything. So as I'm talking about it at Roy's club, my wife is looking at me like I'm, you know, she never really has seen me do anything -- so I stepped back, and I threw a front kick. There was a guy standing right there, and I was aiming just a head high. I haven't even -other than being in the swimming pool and doing stuff -- you know, in the swimming pool, there's no resistance so you can work out and you can throw those things -- and but I threw this kick, and I threw it right to his head. But I probably

1	only could have been a few inches from his head. I almost
2	kicked him in the head. I couldn't even believe I could
3	still kick that high. In reality, I wouldn't even do that.
4	I'm afraid I would throw out my back. But and so that's
5	the end of the year, and luckily, there is no lawsuit about
6	me kicking some guy in the head at Fight Club to show that I
7	could still do that sort of thing when I'm at 67 years old.
8	Thanks, you guys. Have a merry Christmas.
9	CHAIR PHAM: Thanks, Mike. All right. Jeanine
10	Robbins.
11	MS. ROBBINS: Good morning. I'm here also to talk
12	about the swap meet. We have an event that is the longest
13	running event on the fairgrounds, since 1969, under a few
14	different operators, three to be exact. During Covid, it ws
15	kept closed due to legal reasons which led hundreds of people
16	of losing to lose their small businesses. Now, there is a
17	young entrepreneur, "DL" David Sesena. Who has been trying
18	to revitalize the swap meet which is beloved by residents.
19	He has attempted to pivot the swap meet into more of a small
20	business incubator. His own small business that supports
21	small businesses. The swap meet is currently comprised of
22	long term established vendors such as Paradise Cigars, and
23	maybe ten others. But it also serves as a launching pad for
24	new businesses.

During the time of May of 2021, their staff

25

constantly put roadblocks in his path to success, thereby
lack of success for many vendors, thereby resulting in a lack
of vendors total, and thereby leaving it to DL being unable
to pay the high rents on this property. As an example, are
you aware that malls across the country still subsidize their
tenants due to the Covid fallout? Here at the fairgrounds,
when you have over \$80,000,000 in the bank, you have raised
the rents on him to as much as \$11,000 a day for a small
section of the parking lot which otherwise goes unused. You
have refused to give him a consistent date, such as as an
example, the first Saturday of the month. How can a
clientele of both vendors and customers be built up if there
is no consistent date? You insisted on charging a \$10
parking fee for this community event with its long history
here. Leaving to both vendor and customer outrage.

There are customers running across Fairview from the neighborhood. Are you aware that when we drove in on Saturday at 6:30 in the morning, we came in off of Fairview, there was seven parking attendants? Seven parking attendants to charge \$10 for 60 vendors and their handful of employees. Now, as far as a waste of payroll, as a business owner, I would call that a waste of payroll. You charge him fees upfront knowing that he's not going to use those items, and you would have to issue him refunds, but the refunds are delayed. Which again, leave him unable to pay the exorbitant

1	rent. Please help him instead of hurting him. If you could
2	subsidize this long-term community event for just a year, it
3	would give him a chance to make it a success. Support small
4	businesses. Thank you.
5	CHAIR PHAM: Thank you, Jeanine. All right. We
6	have one more public comment via Zoom with DL.
7	MS. AGNUS: DL, when you're ready.
8	MR. SESENA: Can you hear me?
9	MS. AGNUS: Go right ahead.
10	MR. SESENA: Thank you. My name is DL Sesena. I am
11	the current operator of the OC swap meet. First, I would
12	like to say that we did have an up and down year. Obviously,
13	businesses struggle throughout the years. We are a brand new
14	business like Jeanine has mentioned. We are going into our
15	second year of existence. But moving forward, we are hoping
16	for a better year next year, and with your guy's help. We
17	would appreciate your help as well to kind of grow those
18	businesses back to what it can be or maybe something new as
19	something special for the community to enjoy.
20	I would like to echo with something Roy said and
21	thank all fair staff including Nick and his team, Al and his
22	team; Ray and his team; Leb and his team; Jen and her team;
23	especially Crystal, who is our day-to-day coordinator. She's
24	really helpful pre and post event.

Last thing I would like to say, thank you everyone



25

Τ	at the fair including Michelle, Joan, Ken, and the Board for
2	hearing us out when we come to these meetings, showing us
3	support whether it's now or in the future, or whenever.
4	Thank you very much and have a great year.
5	CHAIR PHAM: Thanks, DL. With that, we will move
6	into the Consent Calendar. All matters listed or under the
7	Consent Calendar are operational matters about which the
8	Board has governing policies, implementation of which is
9	delegated to the Board Im sorry the CEO. They will
10	be enacted in one motion. There will be no discussion of
11	these items prior to the time the Board of Directors votes on
12	the motion, unless members of the Board, staff, or public
13	request specific items to be discussed separately and/or
14	removed from this section. Any member of the public who
15	wishes to discuss Consent Calendar items should notify the
16	Chair of the Board at the time requested and be recognized by
17	invitation of the Chair to address the Board.
18	And with that, if anyone has any items to pull, you
19	know, I would be happy to hear it.
20	MS. RICHARDS: Yes. Chair Pham, staff would like to
21	pull under rental agreements, the second agreement listed,
22	R-151-22. That event has been canceled by the promoter.
23	CHAIR PHAM: Okay. And I guess with that, we will
24	put into vote.
25	MS. BAGNERIS: Mr. Chair?

1	CHAIR PHAM: Yes?
2	MS. BAGNERIS: I move that we accept the Consent
3	Calendar.
4	MR. RUIZ: This is Director Ruiz. I second.
5	CHAIR PHAM: All right.
6	MS. AGNUS: Chair Pham?
7	CHAIR PHAM: Yes.
8	MS. AGNUS: Vice Chair Kovacevich?
9	VICE CHAIR KOVACEVICH: Yes.
10	MS. AGNUS: Director La Belle?
11	MR. LA BELLE: Yes.
12	MS. AGNUS: Director Cervantes?
13	MS. CERVANTES: Yes.
14	MS. AGNUS: Director Ruiz?
15	MR. RUIZ: Yes.
16	MS. AGNUS: And Director Bagneris?
17	MS. BAGNERIS: Yes.
18	MS. AGNUS: Thank you.
19	CHAIR PHAM: So moving to item 8A. I'll turn this
20	over to Michelle to present.
21	MS. RICHARDS: So last month the Board approved the
22	2023 budget for the OC Fair and Event Center; and at the same
23	time, approved parking fees for year-round and fairtime to
24	increase by \$1, and then fair admission to increase by \$1 for
25	general admission adult, and \$2 for youth and seniors. So

1	this is an information item. Staff is bringing back the full
2	budget with those increases built in, so I wanted to share
3	the roll-up.
4	The budget includes \$60,368,776 in revenue against
5	expenses of \$54.8 million for projected net proceeds of \$5.5
6	million. How that breaks down, as we rolled in the fee
7	increases, so for year-round parking, that resulted in an
8	additional \$471,000; fair admission increases resulted in
9	\$1,059,757; fairtime parking \$441,600; and then in the new
10	year, we plan to launch a brand new exclusive everyday
11	passport that will allow a select number of employee
12	guests to get into the fair every day for the purchase of
13	that one passport. So that will result in an additional
14	\$600,000 in revenue. So you can see the bottom line results.
15	And then when we pull out just the fair-related expenses and
16	revenue, we have a projected net proceeds of \$22,700,000. So
17	those final budget documents are in the packet, and we are
18	happy to answer any questions that the Board might have.
19	CHAIR PHAM: I don't have any questions right now,
20	but we do have a public comment on the budget. Reggie?
21	MS. MUNDEKIS: I'm going to withdraw the card.
22	CHAIR PHAM: Okay. Awesome.
23	MS. RICHARDS: Okay. And as I said, that's an
24	information item. So thank you to the Directors Bagneris and
25	Kovacevich for their guidance during the budget process as

1	the Finance Committee and staff put a lot of time and work
2	into creating the budget. We feel very good going into 2023.
3	And as always, we will keep everyone apprised every month as
4	we go along.
5	CHAIR PHAM: Really quick though. Summer, is there
6	any Board member on Zoom that had a question, or no?
7	MR. LA BELLE: I do, Director Pham. Newton?
8	CHAIR PHAM: Go ahead, Doug.
9	MR. LA BELLE: First of all, I mainly just want to
10	compliment staff on an excellent job. The transmittal letter
11	that is a part of the packet is an excellent reference
12	document on a go-forward basis. I just want to thank the
13	staff and the facility or the Finance Committee for their
14	work in putting the whole package together. I think it was a
15	very smooth and complete process, so my congratulations.
16	MS. BAGNERIS: And Director Pham, just to put a bow
17	on that, this is the best process we have had since I have
18	been on the Board. So thank you, staff.
19	MS. RICHARDS: Thank you. Thank you very much. And
20	Director La Belle, I have to also thank you. You were the
21	one who introduced me to the idea of the budget submittal
22	letter, so I appreciate your guidance on that. We started
23	doing that three years ago, I think. So it's a great
24	document to sort of wrap up 2022, and then set the stage for
25	2023. So thank you for that.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

	CHAIR PHAM: All righty. We will move on to item
8B. And	this is in regard to the presentation of the
admitted	MOU with Centennial Farm Foundation. And I guess
I'll give	e this to Michelle to walk us through this.

MS. RICHARDS: Right. This is kind of a follow-up to last month as well. The Centennial Farm Foundation, as you all know, approached us about wanting to renew their MOU agreement with the District at the \$25,000 per year contribution level. We reviewed the MOU with our legal counsel to understand any updates that needed to be made. submitted those updates to the Foundation; they reviewed and approved them as well. So obviously, we are changing the effective date to be December 17. The current MOU expires on the 16th. We will change the signee to the current President of the foundation, Glen Johnson, who you heard from a few minutes ago. We are adding the requirement, because it wasn't clear in the original MOU, that the foundation must comply with the provisions of the Bagley-Keene Open Meeting Act and that's because that foundation was formed by the Fair Board. And then adding the clarification, the district board members from our fair board, who serve on the Foundation board, are non-voting members. So you will see the redline of the current MOU with those changes in place, and we are recommending approval of that document.

CHAIR PHAM: So before we get into it, there is a



1	public comment on item 8B from Reggie Mundekis as well.
2	MS. MUNDEKIS: Withdraw.
3	CHAIR PHAM: Okay.
4	MS. BAGNERIS: With that, Director Pham, I move that
5	we approve the MOU from the Centennial Farm Foundation.
6	MS. CERVANTES: I second. Director Cervantes.
7	CHAIR PHAM: Before we move to approve, I think I
8	heard Doug chime in with the
9	MR. LA BELLE: No Sandra beat me to it.
10	CHAIR PHAM: Just making sure.
11	MS. BAGNERIS: I have the advantage because I can
12	see them.
13	MS. AGNUS: I'll go ahead and take the roll-call
14	vote. Chair Pham?
15	CHAIR PHAM: Yes.
16	MS. AGNUS: Vice Chair Kovacevich?
17	VICE CHAIR KOVACEVICH: Yes.
18	MS. AGNUS: Director La Belle?
19	MR. LA BELLE: Yes.
20	MS. AGNUS: Director Cervantes?
21	MS. CERVANTES: Yes.
22	MS. AGNUS: Director Ruiz?
23	MR. RUIZ: Yes.
24	MS. AGNUS: And Director Bagneris?
25	MS. BAGNERIS: Yes.

18

1	MS. AGNUS: Thank you.
2	CHAIR PHAM: All righty. Item 8C is the
3	presentation of amended Heroes Hall Veterans Foundation
4	bylaws and vote on whether or not to approve. Michelle?
5	MS. RICHARDS: Thank you very much. Again,
6	following on from last month, we discussed that the Heroes
7	Hall Veterans Foundation approached this Board because their
8	MOU with the District is set to expire on December 31. But
9	they have expressed a desire to simplify its relationship
10	with the district with by moving forward independently, still
11	supporting the work that we do there.
12	So during that meeting, Attorney Caplan explained
13	that there are specific items in the Foundation bylaws that
14	require the Fair Board to approve any amendments to the
15	bylaws. So Josh and I went through the document, redlined it
16	to take out any references or connection with the District
17	and the District Board of Directors. And you will see that
18	redline document. It's been reviewed by the foundation.
19	Staff is recommending approval of foundation bylaws.
20	Once these changes are approved, or if they are approved,
21	then the foundation is free and separate from the District,
22	and they can carry on their business and make any other
23	amendments that they feel are necessary to their bylaws. So
24	this is the final step that the Fair Board has to make that

separation.

25

1	CHAIR PHAM: And there is a public comment card from
2	Reggie on this item as well.
3	MS. MUNDEKIS: Withdrawn.
4	CHAIR PHAM: Thanks.
5	MS. BAGNERIS: With that, I would like to move that
6	we approve the amendments to the Heroes Hall Veterans
7	Foundation bylaws.
8	MS. CERVANTES: I second. Director Cervantes.
9	CHAIR PHAM: All right. Summer?
10	MS. AGNUS: Chair Pham?
11	CHAIR PHAM: Yes.
12	MS. AGNUS: Vice Chair Kovacevich?
13	VICE CHAIR KOVACEVICH: Yes.
14	MS. AGNUS: Director La Belle?
15	MR. LA BELLE: Yes.
16	MS. AGNUS: Director Cervantes?
17	MS. CERVANTES: Yes.
18	MS. AGNUS: Director Ruiz?
19	MR. RUIZ: Yes.
20	MS. AGNUS: And Director Bagneris?
21	MS. BAGNERIS: Yes.
22	MS. AGNUS: Thank you.
23	CHAIR PHAM: All right. Time for fun stuff. This
24	is the introduction of the 2023 OC Fair theme. Joan?
25	MS. HAMILL: Good morning. I'm so happy that we are
	20

here together today to be introducing the 2023 OC Fair theme. By the way, in case anyone is counting, it's only a short 211 days to the 2023 OC Fair. So start getting ready. I just thought you would want to know.

The 2023 OC theme I'm about to share is all about community elevation. It conveys the joy we share together that elevates us to a higher state of being. To our guests and fans, we know that OC Fair provides unique, in the moment experiences with fellow fair goers, and we offer a 23-day window of time to experience all things and all people southern California in first-person fashion.

So speaking of elevation, I think this is the perfect slide right here. Quite literally, you can see fair goers jumping for joy. Look at all of these happy people, they are together at the OC Fair. Okay. On our Carnival ride, so happy, and enjoying ice cream together. Exhausted, exuberant, this group is feeling mighty proud as they complete the OC 5K Fun Run, which came back this past year together. This family is together, and they look pretty happy about that.

And even newborn piglet born on the Centennial Farm all together, and I would like to imagine they are dreaming happy thoughts because they were born during the fair. A pack of plush and kids, plus all of those smiles. So happy together. Look at those happy faces.

1	Here's a favorite, and here's Boy George on stage at
2	Pac Amp. A night of amazing entertainment and fun. The
3	entire amphitheater, in unison, are happy together. And this
4	is a great shot from the competitive award Ceremony on the
5	final day of the 2022 OC Fair. Board members, CEO, staff,
6	and exhibitors all gathering together. And look at these
7	friends, all together at the OC Fair. Even law enforcement
8	interacting with a group of young fair goers and moms. Lots
9	of happy faces.
10	Okay. My favorite. A perfect pair: Ice cream and
11	besties and happy together. Also, happy and all together.
12	Foodies and friends. Farm animals and 4-H'ers or FFA. And
13	even upside down. All of Orange County and southern
14	California will be happy together in 2023.
15	CHAIR PHAM: Thanks Joan. All right. So moving on
16	to the committee reports. Prior to moving into the current
17	month's report, you know, we have a little tweaking of the
18	committees. Leadership Committee will obviously remain the
19	same. Financial Monitoring will remain the same.
20	Facilities Committee, you know I would like to shift
21	Doug La Belle, Director La Belle over to the Facilities
22	Committee. I think his expertise would be very valuable on
23	that one. And with regards to the Governance Committee, you
24	know, I combined the Governmental Relations committee into

this one as well, thinking that it is somewhat redundant and

25

1	the folks on this committee are more than capable of handling
2	it. Director Cervantes will be a member and it will
3	continued to be chaired by Natalie. The Community Affairs
4	Committee will consist of myself and Director Bagneris. And
5	the Entertainment Committee will remain the same.
6	I am sunsetting, or effectively, the liaison with
7	the Centennial Farms, especially Director Ruiz, I think it's
8	Joan that attends that meeting and, you know, is more than
9	capable for relaying the information, so it's somewhat
10	redundant. Especially since we don't have a voting right
11	regardless. And then we have the Heroes Hall committee
12	liaison on as well.
13	And with that, I'll move into the Leadership
14	Committee. We met and essentially just discussed the
15	upcoming agenda and nothing to report on upfront. And the
16	Financial Monitoring Committee, Nick or Barbara.
17	VICE CHAIR KOVACEVICH: Yes. The Financial
18	Monitoring Committee did meet. We met on the 9th. We
19	reviewed the final roll-up of the final 2023 budget to be
20	presented at this meeting, and we discussed additional
21	rowonus expected from the new unlimited embition product

revenue expected from the new, unlimited ambition product
which will be introduced at the 2023 OC Fair. Since the
December board meeting is earlier than typical due to

24

25

the committee prior to the January board meeting. The next

holidays, the November financial reports will be reviewed by



1	meeting for this committee is to be determined.
2	CHAIR PHAM: All right. Thank you. Facilities
3	Committee, Director Ruiz.
4	MR. RUIZ: Yeah, it's just a brief report, Chair
5	Pham. We met on December 7, staff gave a great report, as
6	always. It was very brief. They highlighted on Lot G
7	Utilities, and we also discussed the Serenity Walk which CCA
8	carried out a big walk November 29. Of course, we received
9	three contractors were in attendance and I believe bids are
10	scheduled to close out on the 15th of this month. So looking
11	forward to that, and again, it was very brief. It was a good
12	meeting, as always. And that's going to be it for my
13	report.
14	CHAIR PHAM: Thank you, Robert. No other committees
15	have anything else to report at this point in time, and we'll
16	be moving into closed session.
17	(Closed meeting in session 10:03 a.m.)
18	(Open session commences at 10:25 a.m.)
19	MS. RICHARDS: Okay. We are back in open session we
20	will make a few quick announcements. Although they are not
21	in the meeting, I wanted to throw our congratulations to
22	Directors Aitken and Rubalcava-Garcia, who were sworn into
23	office as the Mayor and District 2 Counsel Member for the
24	City of Anaheim. Two strong women leaders from our own Board
25	of Directors.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I want to share something that I found actually pretty shocking. Director Aitken is the first female mayor of Anaheim. Can you imagine in that long history of Anaheim? So kudos to her. And Director Rubalcava-Garcia is the first Chicano woman from her district, so it was a very momentous occasion. We were very honored to be invited. So I would just say that the city of Anaheim should expect us to come to a June counsel meeting to pitch the fair next year; right? We have friends on the counsel now.

The International Association of Fair and Expositions recently announced their achievement awards. The winners in additional to several first, second, and third place awards, the OC Fair and Event Center was honored with two first-place awards. Here they are right here, so we will get them up. They are for the food guide -- fair food guide that we have created, and I believe, Reggie, you commented on That was a piece you and your niece really enjoyed. So apparently many other people did as well. And then also the speakers series we had at here at Heroes Hall, that was award winning as well. So congratulations to all the staff that were involved. There are more than 1,100 member fairs worldwide of the International Association of Fairs and Expositions, so to receive so many awards was really great news for us.

In further IAFE news, our own Ken Karns was recently



names as second Vice Chair for the Board of Directors for the association. So after a one year term in 2023, Ken will automatically move to the first Vice Chair role with automatic appointment to Chair in 2025. So that will give us great representation as well. Okay.

Planning for the transition to self-management of the EQC is nearly complete and our team has done a fantastic job getting ready to flip the switch on January 1. We held a meeting in which all EQC trainers and boarders were invited on November 30, and while the turn out was small, we had a very nice discussion with those who attended. We shared some media enhancements that we have planned for the Equestrian Center, including overnight security with security cameras, seven day a week office hours, new signage with OCFEC branding, enhanced feeding schedule and process, user friendly online payment process, and a newly enhanced Equestrian Center webpage on our OC Fair.com. So hats off to Evee Young, our Agriculture Education Programs director for assembling a great team to plan and execute that transition.

And members of our maintenance team, along with teams from 17 other fairs recently attended the annual Maintenance Mania Event held at the Roseville Fairgrounds in Auburn, California. Maintenance Mania was created to provide critical hands-on training and certification for crews at fairgrounds throughout the state. 18 different classes were



1	held during the three-day event, including general plumbing,
2	electric and pipe sweating, and there were also seminars
3	safety on sidewalks and fall protection. In the end, 37
4	people became certified on forklift and boomlift equipment.
5	So congratulations to our team who attended and became
6	certified during that event. So the Western Fairs
7	Association Convention doesn't offer much to our maintenance
8	teams, so Maintenance Mania was created to give them great
9	hands-on training. We are always very happy to send people.
10	And every few years, we host that event too.
11	And just one more follow-up note. Following last
12	months Master Site Plan presentation, we began working on a
13	timeline and a finance plan, and we look forward to
14	presenting that information. We are targeting the January
15	board meeting for that. So that concludes my update.
16	CHAIR PHAM: Great. Thanks, Michelle. Board of
17	Directors matters of information
18	MS. RICHARDS: I'm sorry. You know what? I
19	apologize. Joan has some events updates as well. Yes. I'm
20	so sorry.
21	CHAIR PHAM: Sweet.
22	MS. HAMILL: Okay. Great events update side, we
23	have a few events that are rounding out through the end of
24	the year. We have the Share Ourselves Adopt-a-family
25	December 18th and 19th, so this weekend. Winterfest

2.2

continues through January 1, so I encourage everyone to get out to the event, it's going great. January 14th we have the Jamz, which is a cheer convention or fest. Play. Perform. Inspire. Jurassic Quest is making it's return January 14th through 16th. As you'll maybe recall, it was an outdoor experience last time it was here. 2023 you will see indoor experience and outdoor experience as well. The Tet festival makes it return on January 27th through the 29th.

Of course, Farmers Market every Thursday, except on the 29th, it will be closed. And then at Centennial Farm, our garden classes. Very robust. I had the Chocolate Bliss class for this weekend, but it is sold out. It sells out very quickly. There is another one in February and I have heard that one has sold out. So if you're planning to do any classes at Centennial Farm, I'm encouraging everyone to do that, you to sign up early. But in January on the 14th we will be pruning fruit trees, the basics and rose care. You learn a lot from our master gardener in those classes and be prepared for the spring and summer. And then Centennial Farm and Heroes Hall continues to be hope however there are holiday closures. December 23rd to the 26th, and January 1st and 2nd.

Heroes Hall continues with exhibits on Armed with Only a Camera WW2 photography of Stanley Troutman is on our first floor, and then the Santa Ana Army Air Base exhibit



1	continues on our second floor. And holiday closure 24, 25,
2	31st and January 1, in addition to their normal closure
3	dates. And happy birthday Nick to Director Kovacevich.
4	MS. RICHARDS: December birthday?
5	VICE CHAIR KOVACEVICH: December 8th.
6	MS. RICHARDS: Did your family celebrate you, or are
7	we still busy with new baby?
8	VICE CHAIR KOVACEVICH: We try to do both. We
9	actually went out to Joshua Tree.
LO	MS. RICHARDS: Very good, very good. Happy
L1	Birthday. And one more, Joan, if you could click it.
L2	MS. HAMILL: We are inviting everyone: Staff, board
L3	members, and the public to stay and enjoy some holiday
L4	treats. I think everybody has been really good about waiting
L5	back there. Norbert, you have been guarding the table for
L6	us, so please stay.
L7	Staff is going to come in, and if you have a few
L8	minutes to mingle, we would like to celebrate the holidays.
L9	And to our Board members and public who are on Zoom, very
20	happy holidays. Merry Christmas, and we will see you next
21	month.
22	CHAIR PHAM: So with that, we will move to Board of
23	Directors matters of information.
24	And I would like to start it off with Nick.
25	VICE CHAIR KOVACEVICH: With me?

1	CHAIR PHAM: Yeah.
2	VICE CHAIR KOVACEVICH: Nothing from me. But, thank
3	you for the birthday wishes, and thank you for the new swag I
4	have here, and of course, great year. Obviously, with the
5	great budgeting process that I was involved in with my
6	colleague, Director Bagneris. But everything was done very,
7	very well and it was an example of a how things are done here
8	at the fairgrounds. So huge congratulations to the staff.
9	We can't say that enough for all of your hard work this year
10	and I look forward to continuing the momentum next year.
11	Happy holidays, everyone.
12	MS. BAGNERIS: Happy birthday, Nick and that swag is
13	your birthday present, just so you know. Great meeting. I
14	think this is a record setting meeting. That I can remember
15	so that's due to your efficient way of leading us, and we
16	appreciate you to our Chair.
17	Congrats to Ken. Automatic up? Oh, my gosh. You
18	are going to be busy, but thank you for stepping up to that.
19	And congratulations, of course, to Mayor Aitken and City
20	Councilwoman Rubalcava-Garcia. And so Mayor Aitken is in
21	good company because LA got their first female Mayor, so they
22	can collaborate a little bit. I would also like to ask that
23	we add to the Community fair agenda, the Market Place. I
24	would like us to talk about that a little bit more.

30



25

I won't be at the February March meetings because my

1	daughter is having my second grandson, so I will be out of
2	town. I won't tell you where, but I will be out of town.
3	But that's where I'll be. But I will definitely log-in so I
4	won't miss the meetings.
5	And happy holidays and happy new year, everybody.
6	Enjoy. Be safe.
7	CHAIR PHAM: Summer? The online folk?
8	MS. AGNUS: Director La Belle?
9	MR. LA BELLE: Thank you, Summer. Thank you,
10	Newton. I ditto all of the earlier comments.
11	Congratulations to Ashleigh and to Natalie on their election.
12	I would like to also ask, Director Ruiz indicated that the
13	Serenity Walk Project is scheduled to be opened prior to the
14	next meeting. As everyone will recall we deleted from the
15	bill package the furnishings, the benches, et cetera. I
16	think the cost of that was somewhere in the \$30-\$40,000
17	range. I would like to request that be on the agenda for the
18	January meeting so we can talk about getting donations for
19	the various items that were deleted. And I personally am
20	interested in assisting in that area, and I'm sure that we
21	have a number of organizations that would like to weigh in on
22	making donations, and so if we could agendize that, I would
23	appreciate that and then we can kind of go through the
24	various options of the next meeting.
25	My congratulations to Director Bagneris for being

1	the one who guessed who is in that Halloween chicken costume.
2	I will have as promised, I will have a very cheesy award
3	presentation to make to you, Barbara. So I'm glad that you
4	are going to be there in January.
5	With that, I just want to thank the staff for their
6	hard work. Thank you to my fellow directors for all of the
7	work that they have done to get to a very successful year.
8	I'm glad we finally have a Chair that can run a meeting and
9	get it done on time, so congratulations to Newton.
10	And with that, happy holidays and merry Christmas to
11	everyone. Thank you.
12	CHAIR PHAM: Thanks, Doug.
13	MS. AGNUS: Director Ruiz?
14	MR. RUIZ: Hi, Summer. Thank you. I just wanted to
15	echo the comments the other directors. Wished Vice Chair a
16	happy birthday and hoping the Forty Niners fall off the cliff
17	here soon. And again, Michelle and staff, thank you for the
18	great job you have done all year long. I can't thank you
19	enough. Again, just thank you, Chair Newton for keeping the
20	meeting light. Just the way I'm sure all the other directors
21	like it as well.
22	And I just want to wish everyone a merry Christmas,
23	happy Hanukkah, Kwanza, whatever you celebrate. And be safe
24	and happy new year. And congratulations to Barbara on your
25	second grandchild. Thank you.

1	MS. AGNUS: Direct Cervantes, when you are ready.
2	MS. CERVANTES: Yes. Thank you. Merry Christmas to
3	all. Happy holidays to all and happy new year. This was a
4	great meeting. So thank you, Director Pham. Michelle and
5	team, great work. And happy birthday to Nick.
6	CHAIR PHAM: All right. It's me. I'm getting a lot
7	of compliments on speed. There is something called the
8	production triangle. They say you can there's speed on
9	one end, quality on the other, and cost on the other. So,
10	you know, I have speed, we're volunteering, so that's cost.
11	So I'm concerned that they say you can't have it all, so I'm
12	missing the quality aspect. I'll try to step that up a
13	little bit. I just echo the sentiment. I wish everyone a
14	happy holidays and happy new year. And thank you to staff
15	for an outstanding year as well. And with that, I will
16	adjourn the meeting. Thank you.
17	(Meeting is adjourned at 10:35 a.m.)
18	
19	
20	
21	
22	
23	
24	
25	



1	CERTIFICATE OF STENOGRAPHER
2	* * *
3	The undersigned Stenographer does hereby certify:
4	That the foregoing Proceeding was taken before me at the
5	time and place therein set forth.
6	That the testimony and all objections made at the time
7	of the Proceeding were recorded stenographically by me and
8	were thereafter transcribed, said transcript being a true and
9	correct copy of the proceedings thereof.
10	
11	In witness whereof, I have subscribed my name, this date:
12	DECEMBER 15, 2022
13	
14	
15	Charissa De la Torre
16	Emaissa De la 100te
17	CHARISSA DE LA TORRE
18	
19	
20	
21	
22	
23	
24	
25	

\$	2	7	adult 14:25 advantage 18:11	Anaheim 24:24 25:3,7
\$1 14:24	2 24:23	7 24:5	Affairs 23:3	and/or 13:13
\$1 14:24 \$1,059,757 15:9	2021 7:20 10:25	1 24:3	afraid 10:4	Angel 8:7
\$1,059,757 13:9 \$10 11:13,20	2021 7:20 10:23 2022 3:5 7:18,19	8	agenda 3:9 4:21,	animals 22:12
\$10 11:13,20 \$11,000 11:8	8:3 16:24 22:5		24 6:23 7:2,6,7,	Ann 8:9
\$11,000 11.8 \$2 14:25	2023 14:22 16:2,	80's 8:25	8,11 23:15 30:23 31:17	announced 25:11
\$2,700,000	25 20:24 21:1,3,	8A 14:19	agendize 31:22	announcements
15:16	5 22:14 23:19,22 26:2 28:6	8B 17:2 18:1	AGNUS 5:8,10,	24:20
\$25,000 17:8	20. 2 28.0 2025 26:4	8C 19:2	12,14,16,18,20,	annual 26:21
\$25,038 3:18	2025 20.4 211 21:2	8th 29:5	22,24 6:8,10,12,	apologize 6:22 27:19
\$30-\$40,000	23-day 21:9		14,16,18,20 8:16 12:7,9 14:6,8,10,	apparently 25:18
31:16	23-day 21:9 23rd 28:21	9	12,14,16,18	appointment
\$441,600 15:9	23ru 28:21 24 29:1	9:30 3:6	18:13,16,18,20,	26:4
\$471,000 15:8	24 29:1 25 29:1	9th 23:18	22,24 19:1 20:10,12,14,16,	apprised 16:3
\$5.5 15:5	25 29:1 26th 28:21		18,20,22 31:8	approached 17:7
\$54.8 15:5		A	32:13 33:1	19:7
\$550.80 3:24	27th 28:8	2 6 24 17 10	agreement 13:21	approval 17:24
\$60,368,776 15:4	29 24:8 29th 28:8,10	a.m. 3:6 24:17,18 33:17	17:8	19:19
\$600,000 15:14	29th 28:8,10 2nd 28:22	accept 4:17 14:2	agreements 13:21	approve 6:1,2 18:5,7 19:4,14
\$80,000,000 11:7	2na 28:22	accepted 7:6		20:6
	3	access 5:2	AGRICULTUR AL 3:2	approved 14:21,
1		achievement	agriculture 5:2	23 17:12 19:20
1 26:8 28:1 29:2	30 26:10	25:11	26:18	April 4:3,8
1,100 25:21	31 19:8	Act 17:19	ahead 12:9 16:8	area 31:20
10:03 24:17	31st 29:2	action 4:22 6:25	18:13	Armed 28:23
10:05 24:17 10:25 24:18	32ND 3:2	7:2	aiming 9:21	Army 28:25
10:35 33:17	37 27:3	add 30:23	Air 28:25	Ashleigh 31:11
14th 28:2,4,16	<u> </u>	adding 17:16,20	Aitken 5:22	aspect 33:12
15 3:5	4	addition 29:2	24:22 25:2 30:19,20	assembling 26:19
15th 24:10	4-h'ers 22:12	additional 15:8,	Allegiance 5:6	asset 9:7
16th 17:14 28:5		13 23:20 25:12	allowed 6:23	assisting 31:20
17 17:13 26:21	5	address 7:8,11 13:17	Alvera 8:5	association 3:2
17 17:13 20:21 18 26:25		Adela 8:9	amazing 22:2	9:12 25:10,22 26:2 27:7
18th 27:25	50 8:20	adjourn 33:16	ambition 23:21	attempted 10:19
1969 10:13	5K 21:18	adjourned 33:17	amended 19:3	attempted 10:19
1970's 8:25	6	admission 14:24,	amendments	attendance 24:9
1980's 9:13		25 15:8	19:14,23 20:6	attendants 11:19
19th 27:25	60 11:20	admitted 17:3	Amp 22:2	21 27:5
1st 28:21	67 10:7	Adopt-a-family	amphitheater	attends 23:8
10.20.21	6:30 11:18	27:24	22:3	Attorney 19:12
		Adrian 8:9	Ana 28:25	



Auburn 26:23	besties 22:11	busy 29:7 30:18	cetera 31:15	clear 17:17
auction 4:7	bids 24:9	buy 3:24	Chair 3:8,13	click 29:11
automatic 26:4	big 3:18,19 24:8	bylaws 19:4,13,	4:20 5:7,8,9,10,	clientele 11:12
30:17	bill 31:15	15,19,23 20:7	11,25 6:7,8,9,10, 11,21 8:15,17	cliff 32:16
automatically	birthday 29:3,4,		10:9 12:5 13:5,	close 24:10
26:3	11 30:3,12,13	C	16,17,20,23,25	closed 10:15
award 22:4	32:16 33:5	Calendar 13:6,7,	14:1,5,6,7,8,9,19	24:16,17 28:10
25:20 32:2	bit 30:22,24	15 14:3	15:19,22 16:5,8 17:1,25 18:3,7,	closure 29:1,2
awards 25:11,13, 14,23	33:13	California 21:11	10,14,15,16,17	closures 28:21
aware 11:5,17	Bliss 28:11	22:14 26:23	19:2 20:1,4,9,10,	club 7:16,18,19
Awesome 15:22	board 3:4,16 6:1, 24 7:8,12 8:3,22	call 4:20 5:7	11,12,13,23	8:1,4,12 9:18
Awesome 13.22	13:1,8,9,11,12,	11:22	22:15 23:17 24:2,4,14 26:1,3,	10:6
B	16,17 14:21	called 33:7	4 27:16,21 29:5,	collaborate 30:22
	15:18 16:6,18	Camera 28:24	8,22,25 30:1,2,	
baby 29:7	17:20,21,22 19:7,14,17,24	cameras 26:13	16 31:7 32:8,12, 15,19 33:6	colleague 30:6
back 4:4,9 9:7,	22:5 23:23,25	canceled 13:22	chaired 23:3	combined 22:24
12,19 10:4 12:18 15:1 21:18 24:19	24:24 26:1	capable 23:1,9	Chairman 7:15	commences 24:18
29:15	27:15,16 29:12, 19,22	Caplan 19:12		comment 6:21,
Bagley-keene	boarders 26:9	card 7:3,9 15:21	Chairperson 4:25	22,23 7:1,3,9
17:18		20:1	chance 12:3	12:6 15:20 18:1
Bagneris 5:5,20,	Bob 8:21	care 28:17	change 17:14	20:1
21 6:5,18,19	boomlift 27:4	Carnival 21:15	changing 17:12	commented
13:25 14:2,16,17 15:24 16:16	born 21:21,23	carried 24:8	charge 11:20,22	25:16
18:4,11,24,25	bottom 15:14	carry 19:22	charging 11:13	comments 6:25 7:6 31:10 32:15
20:5,20,21 23:4	bow 16:16	case 21:2	check 3:18,24	committee 16:1,
30:6,12 31:25	Boy 22:1	category 4:22	4:13,17	13 22:16,18,20,
bank 11:7	brand 12:13 15:10	CCA 24:7	cheer 28:3	22,23,24 23:1,4,
Barbara 5:3		celebrate 29:6,18	cheesy 32:2	5,11,14,16,18,25
23:16 32:3,24	branding 26:15	32:23	Chicano 25:5	24:1,3
barbecue 4:7	breaks 15:6	Centennial 3:10,	chicken 32:1	committees 22:18 24:14
Base 28:25	bring 9:7	15 4:15 17:3,6 18:5 21:21 23:7	chime 18:8	community 5:2
basics 28:17	bringing 15:1	28:10,15,19	Chocolate 28:11	9:8 11:14 12:2,
basis 16:12	Bruce 9:16	Center 3:3 14:22	Christmas 10:8	19 21:6 23:3
beat 18:9	budget 14:22 15:2,4,17,20,25	25:13 26:13,17	29:20 32:10,22	30:23
began 27:12	16:2,21 23:19	CEO 13:9 22:5	33:2	company 30:21
beginning 8:23	budgeting 30:5	Ceremony 22:4	Cigars 10:22	competitive 22:4
9:6	Buffa 8:7	certification	city 24:24 25:7	complete 16:15
Belle 5:12,13 6:12,13 14:10,11	building 8:4	26:24	30:19	21:18 26:7
16:7,9,20 18:9,	built 11:12 15:2	certified 27:4,6	clarification	compliment 16:10
18,19 20:14,15	business 6:1 9:8	Cervantes 5:16,	17:20	compliments
22:21 31:8,9	10:20 11:21	17 6:3,4,14,15 14:12,13 18:6,	class 28:12	33:7
beloved 10:18	12:14 19:22	20,21 20:8,16,17	classes 26:25 28:11,15,18	comply 17:18
benches 31:15	businesses 10:16,	23:2 33:1,2	20.11,13,10	
	21,24 12:4,13,18			



concerned 33:11 concludes 27:15 Congrats 30:17 congratulations 16:15 24:21 25:20 27:5 30:8, 19 31:11,25 32:9,24 connection 19:16 Consent 13:6,7, 15 14:2 considered 4:22, 23,24 consist 23:4 consistent 11:10, 13 constantly 11:1 continued 23:3 continues 28:1, 20,23 29:1 continuing 30:10 contractors 24:9 contribution 17:9 convention 27:7 28:3 conveys 21:6 coordinator 12:23 cost 31:16 33:9, 10 costs 3:20 costume 32:1 Councilwoman 30:20 counsel 17:10 24:23 25:8,9 counting 21:2 country 11:5 County 3:3 7:22 8:13,19,22 22:13 Courtney 8:5 Covid 9:3 10:14 11:6	ream 21:16 22:10 reated 8:21 25:16 26:23 27:8 reating 5:1 16:2 rews 26:24 ritical 26:24 cross-talk 4:18 crystal 12:23 ultural 5:2 urrent 6:23 12:11 17:13,14, 23 22:16 ustomer 11:15 ustomer 11:15 ustomers 11:12, 16 D ate 11:10,13 17:13 ates 29:3 aughter 31:1 David 10:17 ay 11:8 15:12 22:5 26:14 ay-to-day 12:23 ays 9:12 21:3 De 8:5 ebate 6:24 ecades 8:23 December 3:5 17:13 19:8 23:23 24:5 27:25 28:21 29:4,5 elayed 11:25 elegated 13:9 eleted 31:14,19 esire 7:11 19:9 etermined 24:1 Direct 33:1 irector 5:12,14, 16,18,20,22 6:3, 5,6,12,14,16,18 14:4,10,12,14,16 16:7,16,20 18:4,	6,18,20,22,24 20:8,14,16,18,20 22:21 23:2,4,7 24:3 25:2,4 26:18 29:3 30:6 31:8,12,25 32:13 33:4 directors 3:4 13:11 15:24 19:17 24:22,25 26:1 27:17 29:23 32:6,15,20 discretion 4:24 discuss 13:15 discussed 13:13 19:6 23:14,20 24:7 discussion 13:10 26:11 district 3:2 17:8, 20 19:8,10,16, 17,21 24:23 25:5 ditto 31:10 DL 10:17 11:3 12:6,7,10 13:5 document 16:12, 24 17:24 19:15, 18 documents 15:17 Dominguez 8:6 Don 8:5 donations 31:18, 22 Doug 16:8 18:8 22:21 32:12 dreaming 21:22 drove 11:17 due 10:15 11:6 23:23 30:15 Duran 8:5 E earlier 23:23 31:10 early 28:16 echo 12:20 32:15 33:13	Ed 9:11 Eddy 8:7 edge 7:24 Education 26:18 educational 4:14 5:3 effective 17:13 effectively 23:6 efficient 30:15 Elbridge 8:6 election 31:11 electric 27:2 elevates 21:7 elevation 21:6,12 eloquently 7:21 employee 15:11 employees 9:2 11:20 enacted 13:10 encourage 28:1 encouraging 28:15 end 8:18 9:9 10:5 27:3,23 33:9 enforcement 22:7 Englebrecht 7:13,15,16 enhancements 26:12 enjoy 12:19 29:13 31:6 enjoyed 25:17 enjoying 21:16 Enterprises 3:17 entertainment 5:2 22:2 23:5 entire 22:3 entrepreneur 10:17 EQC 26:7,9 Equestrian	equipment 27:4 equitable 5:1 essentially 23:14 established 10:22 Evee 3:22 4:17 26:18 event 3:3 10:12, 13 11:14 12:2,24 13:22 14:22 25:13 26:22 27:1,6,10 28:2 events 27:19,22, 23 everyday 15:10 exact 10:14 excellent 16:10, 11 exclusive 15:10 execute 26:19 Exhausted 21:16 exhibit 28:25 exhibitors 22:6 exhibitors 22:6 exhibits 28:23 existence 12:15 exorbitant 11:25 expect 25:7 expected 23:21 expenses 15:5,15 experience 21:10 28:6,7 experiences 5:3 21:9 experience 19:8 expires 17:13 explained 19:12 Expositions 25:11,23 expressed 19:9 exuberant 21:17 F face 9:16
---	--	---	--	---



	1	1	1	1
faces 21:25 22:9	fellow 21:9 32:6	friendly 26:16	grandchild 32:25	hate 9:5
facilities 8:6	female 25:2	friends 22:7,12	grandson 31:1	hats 26:17
22:20,21 24:2	30:21	25:9	great 4:11 8:1,21	head 9:21,25
facility 16:13	fest 28:3	front 4:2 9:20	13:4 16:23 22:4	10:1,2,6
fair 3:3 8:2,22	festival 28:7	fruit 28:17	24:5 25:23 26:5,	hear 12:8 13:19
12:21 13:1	FFA 22:12	full 15:1	19 27:8,16,22 28:2 30:4,5,13	heard 17:15 18:8
14:22,24 15:8,12 17:19,21 19:14,	Fight 7:16,18,19,	fun 3:17 4:1,2,6,	32:18 33:4,5	28:14
24 20:24 21:1,3,	25 8:4,12 10:6	11 7:21 8:12	group 8:9 21:17	hearing 13:2
8,9,13,15,23	fill 7:3,9	20:23 21:18 22:2	22:8	held 26:8,22 27:1
22:5,7,8 23:22	final 7:18 8:3	fundraiser 4:11	grow 12:17	helpful 12:24
25:8,10,13,15 30:23	15:17 19:24 22:5	furnishings	guarding 29:15	Heroes 19:3,6
fair-related	23:19	31:15	guess 13:23 17:3	20:6 23:11 25:19
15:15	finally 32:8	future 13:3	guessed 32:1	28:20,23
Fair.com. 26:17	finance 16:1,13 27:13		guests 15:12 21:7	high 9:21 10:3
fairgrounds 8:24	financial 22:19		guidance 15:25	higher 9:16 21:7
9:3 10:13 11:6	23:16,17,24	garden 28:11	16:22	highlighted 24:6
26:22,25 30:8	first-person	gardener 28:18	guide 25:15	
fairs 25:21,22	21:11	gathering 22:6	guy 9:20 10:6	history 11:14 25:3
26:21 27:6	first-place 25:14	gave 24:5	guy's 12:16	holiday 3:25
fairtime 14:23 15:9	flip 26:8	general 14:25	guys 9:15 10:8	28:21 29:1,13
Fairview 11:16,	floor 28:25 29:1	27:1	Guzman 8:6	holidays 23:24
18	flyer 4:2	generator 9:8		29:18,20 30:11
fall 27:3 32:16	flyers 4:4	George 22:1	Н	31:5 32:10 33:3, 14
fallout 11:6	folk 31:7	give 11:10 12:3	H-II 10.2.7.20.6	honored 25:6,13
family 21:19	folks 23:1	17:4 26:4 27:8	Hall 19:3,7 20:6 23:11 25:19	hope 4:8 9:6
29:6	follow-up 17:5	glad 32:3,8	28:20,23	28:20
fans 21:8	27:11	Glen 3:10,14	Halloween 32:1	hoping 12:15
fantastic 26:7	food 25:15	17:15	HAMILL 20:25	32:16
farm 3:15,18,21	Foodies 22:12	Glenn 4:9	27:22 29:12	host 27:10
4:15 17:3,6 18:5	forklift 27:4	go-forward 16:12	handful 11:20	hours 26:14
21:21 22:12	formal 7:1		handling 23:1	Howard 8:4
28:10,15,19 Farmers 28:9	formed 17:19	goers 21:9,14 22:8	hands-on 26:24	huge 30:8
Farmers 28:9 Farms 3:10 23:7	Forty 32:16	Gonzalez 8:8	27:9	hundreds 10:15
fashion 21:11	forward 12:15	good 3:14 4:6	Hanukkah 32:23	hurting 12:1
	19:10 24:11	10:11 16:2 20:25	happy 13:19	
favorite 22:1,10	27:13 30:10	24:11 29:10,14	15:18 20:25 21:14,16,20,23,	I
February 28:13 30:25	found 25:1	30:21	24,25 22:3,9,11,	
fee 11:14 15:6	foundation 3:15	Goodbye 4:19	14 27:9 29:3,10,	IAFE 25:25
feeding 26:15	4:10 17:3,6,11, 15,17,19,21 18:5	gosh 30:17	20 30:11,12 31:5	ice 21:16 22:10
feel 16:2 19:23	19:3,7,13,18,19,	Governance 22:23	32:10,16,23,24 33:3,5,14	idea 8:21 16:21
feeling 21:17	21 20:7		hard 30:9 32:6	identify 7:11
fees 11:22 14:23	free 19:21	governing 13:8	harder 9:17	Im 13:9
1005 11.22 14.23	Friday 4:3	Governmental 22:24		imagine 21:22
				25:3



implementation 13:8		kicking 10:6	listed 4:22,23 7:7 13:6,21	meeting 3:4,16 4:21 6:2 7:4,10
inches 10:1		kids 21:24	literally 9:2,15	17:18 19:12
includes 15:4	Jacobson 8:8	kind 12:17 17:5 31:23	21:13	23:8,20,23,25
	Jamz 28:3		log-in 31:3	24:1,12,17,21
including 12:21 13:1 26:13 27:1	January 23:25	knowing 11:23	long 10:22 11:14	25:8 26:9 27:15
increase 14:24	26:8 27:14 28:1,	Kovacevich 5:10,	25:3 32:18	30:13,14 31:14, 18,24 32:8,20
	2,4,8,16,21 29:2	11 6:10,11 14:8, 9 15:25 18:16,17	long-term 12:2	33:4,16,17
increases 15:2,7,	31:18 32:4	20:12,13 23:17	longest 10:12	meetings 8:22
incubator 10:20	Jason 8:8	29:3,5,8,25 30:2	lose 10:16	13:2 30:25 31:4
	Jeanine 10:9	kudos 25:4		member 13:14
independently 19:10	12:5,14	Kwanza 32:23	losing 10:16	16:6 23:2 24:23
indoor 28:6	Jen 12:22		lot 9:3,4 11:9 16:1 24:6 28:18	25:21
	Jenn 8:5		33:6	members 13:12
information 15:1,24 23:9	Jerry 8:6		Lots 22:8	17:21,22 22:5
27:14,17 29:23	Joan 13:1 20:24	La 5:12,13 6:12,	luckily 10:5	26:20 29:13,19
insisted 11:13	22:15 23:8 27:19	13 14:10,11 16:7,9,20 18:9,		mentioned 12:14
Inspire 28:4	29:11	18,19 20:14,15	lunch 4:7	merry 10:8 29:20
interacting 22:8	job 16:10 26:8	22:21 30:21		32:10,22 33:2
	32:18	31:8,9	M	met 23:14,18 24:5
interested 4:5	Johnson 3:10,12,	lack 11:2	made 17:10	Michelle 7:20
International	14,15 4:12,16,19 17:15	launch 15:10	maintenance	8:11 13:1 14:20
25:10,22	join 4:5	launching 10:23	26:20,22,23	17:4 19:4 27:16
introduced 16:21	Jose 8:7	law 7:1 22:7	27:7,8	32:17 33:4
23:22		lawsuit 10:5	make 12:3 19:22,	mighty 21:17
introducing 21:1	Josh 19:15	lead 5:3	24 24:20 32:3	Mike 8:17 10:9
introduction	Joshua 29:9	leaders 24:24	makes 8:4 28:8	million 15:5,6
20:24	joy 21:6,14		making 18:10	mingle 29:18
invitation 13:17	Juan 8:9	Leadership 22:18 23:13	28:4 31:22	minutes 6:1 7:5,
invite 3:10	jumping 21:14	leading 30:15	malls 11:5	12 17:16 29:18
invited 25:6 26:9	June 25:8	learn 28:18	Mania 26:22,23	missed 8:10
inviting 29:12	Jurassic 28:4	leave 11:25	27:8	missing 33:12
involved 25:21	Justin 8:5		March 30:25	mission 5:1
30:5		leaving 11:3,15	Marie 8:9	moment 21:8
issue 11:24	K	Leb 12:22	Market 8:19,22	moment 21.3
issues 6:23		led 10:15	28:9 30:23	
item 4:22 7:2,7	Karate 9:11	Lee 9:16	master 27:12	momentum 30:10
14:19 15:1,24	Karns 25:25	legal 10:15 17:9	28:18	moms 22:8
17:1 18:1 19:2	keeping 32:19	Leno 8:10	matters 4:21 6:21 13:6,7	money 3:20 8:25
20:2	Kempo 9:11	lessons 9:14	27:17 29:23	9:1
items 4:23 7:1,6,	Ken 7:23 8:11	letter 16:10,22	mayor 24:23	Monitoring
8,11 11:23	13:1 25:25 26:2 30:17	level 17:9	25:2 30:19,20,21	22:19 23:16,18
13:11,13,15,18 19:13 31:19		liaison 23:6,12	media 26:12	month 3:16
17.13 31.17	kick 9:16,20,25 10:3	light 32:20	meet 8:24 9:1	11:11 14:21 16:3
	kicked 10:2	limited 7:5,12	10:12,18,19,21	17:6 19:6 24:10
	MICNEU 10.2		12:11 23:18	29:21



month's 22:17	Norburg 8:8	overnight 26:13	14 27:16,21	prior 7:2,4,10
months 27:12	normal 29:2	owner 11:21	29:22 30:1 31:7	13:11 22:16
morning 3:14	note 27:11		32:12 33:4,6	23:25 31:13
10:11 11:18	noted 4:23	P	photography 28:24	private 9:14
20:25	notice 7:2			problem 9:15
motion 6:2	noticed 4:21	Pac 22:2	piece 25:17	proceeds 15:5,16
13:10,12	notify 13:15	pack 21:24	piglet 21:21	process 15:25
MOU 17:3,7,9, 13,17,23 18:5	November 6:1	package 16:14 31:15	pipe 27:2	16:15,17 26:15, 16 30:5
19:8	23:24 24:8 26:10		pipes 9:14	product 23:21
move 6:4 13:5	number 15:11	packet 15:17 16:11	pitch 25:8	-
14:2 17:1 18:4,7	31:21	pad 10:23	pivot 10:19	production 33:8
20:5 23:13 26:3		pair 22:10	place 8:19,22	programs 4:14 26:18
29:22	0	Paradise 10:22	17:23 25:13 30:23	Project 31:13
moved 9:5	0-1		plan 15:10 26:19	projected 15:5,
moving 12:15	Oakview 8:9	Parker 9:11	27:12,13	projected 15.5,
14:19 19:10 22:15,16 24:16	OC 7:16,18,19 8:1,4,12 12:11	parking 8:8 11:9, 14,19 14:23	planned 26:12	promised 32:2
Mundekis 15:21	14:22 20:24	15:7,9	planning 26:6	promoter 7:16
18:1,2 20:3	21:1,3,5,8,15,18	part 16:11	28:14	13:22
, , , , , , , , , , , , , , , , , , , ,	22:5,7 23:22	passed 9:5	Play 28:3	property 11:4
N	25:13 26:17	passport 15:11,	pledge 5:4,6	protection 27:3
	occasion 25:6	13	plumbing 27:1	proud 21:17
names 26:1	OCFEC 5:1 26:14	past 21:18	plush 21:24	provide 26:23
Natalie 23:3	offer 21:9 27:7	path 11:1	podium 3:11	provisions 17:18
31:11	office 24:23	pay 9:1 11:4,25	7:14	-
needed 17:10				hriinino /x·i /
				pruning 28:17
neighborhood	26:14	payment 26:16	poinsettias 3:23,	public 6:21,22,25
neighborhood 11:17	26:14 online 26:16 31:7	payment 26:16 payroll 11:21,22	poinsettias 3:23,	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1
neighborhood 11:17 net 15:5,16	26:14 online 26:16 31:7 open 17:18	payment 26:16	poinsettias 3:23, 25	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19
neighborhood 11:17 net 15:5,16 newborn 21:21	26:14 online 26:16 31:7 open 17:18 24:18,19	payment 26:16 payroll 11:21,22 people 9:3,4	poinsettias 3:23, 25 point 24:15	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13	poinsettias 3:23, 25 point 24:15 policies 13:8	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16 putting 16:14
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10 12:21 23:16 29:3,24 30:12	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22 8:13,19,21 22:13	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24 Perry 9:11 personally 31:19 Pham 3:8,13	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19 present 14:20	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10 12:21 23:16	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24 Perry 9:11 personally 31:19 Pham 3:8,13 4:20 5:7,8,9,25	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19 present 14:20 30:13 presentation 3:9 17:2 19:3 27:12	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16 putting 16:14
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10 12:21 23:16 29:3,24 30:12	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22 8:13,19,21 22:13 order 4:21,24 5:25 organizations	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24 Perry 9:11 personally 31:19 Pham 3:8,13 4:20 5:7,8,9,25 6:7,8,9,21 8:15,	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19 present 14:20 30:13 presentation 3:9 17:2 19:3 27:12 32:3	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16 putting 16:14 Q
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10 12:21 23:16 29:3,24 30:12 33:5 niece 25:17 night 7:21 8:13	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22 8:13,19,21 22:13 order 4:21,24 5:25 organizations 31:21	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24 Perry 9:11 personally 31:19 Pham 3:8,13 4:20 5:7,8,9,25	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19 present 14:20 30:13 presentation 3:9 17:2 19:3 27:12 32:3 presented 23:20	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16 putting 16:14 Q quality 33:9,12
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10 12:21 23:16 29:3,24 30:12 33:5 niece 25:17 night 7:21 8:13 22:2	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22 8:13,19,21 22:13 order 4:21,24 5:25 organizations	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24 Perry 9:11 personally 31:19 Pham 3:8,13 4:20 5:7,8,9,25 6:7,8,9,21 8:15, 17 10:9 12:5 13:5,20,23 14:1, 5,6,7,19 15:19,	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19 present 14:20 30:13 presentation 3:9 17:2 19:3 27:12 32:3 presented 23:20 presenting 3:21,	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16 putting 16:14 Q quality 33:9,12 Quest 28:4
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10 12:21 23:16 29:3,24 30:12 33:5 niece 25:17 night 7:21 8:13 22:2 Niners 32:16	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22 8:13,19,21 22:13 order 4:21,24 5:25 organizations 31:21	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24 Perry 9:11 personally 31:19 Pham 3:8,13 4:20 5:7,8,9,25 6:7,8,9,21 8:15, 17 10:9 12:5 13:5,20,23 14:1, 5,6,7,19 15:19, 22 16:5,7,8,16	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19 present 14:20 30:13 presentation 3:9 17:2 19:3 27:12 32:3 presented 23:20 presenting 3:21, 24 27:14	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16 putting 16:14 Q quality 33:9,12 Quest 28:4 question 16:6
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10 12:21 23:16 29:3,24 30:12 33:5 niece 25:17 night 7:21 8:13 22:2 Niners 32:16 non-voting 17:22	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22 8:13,19,21 22:13 order 4:21,24 5:25 organizations 31:21 original 17:17	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24 Perry 9:11 personally 31:19 Pham 3:8,13 4:20 5:7,8,9,25 6:7,8,9,21 8:15, 17 10:9 12:5 13:5,20,23 14:1, 5,6,7,19 15:19, 22 16:5,7,8,16 17:1,25 18:3,4,7,	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19 present 14:20 30:13 presentation 3:9 17:2 19:3 27:12 32:3 presented 23:20 presenting 3:21, 24 27:14 president 3:10,	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16 putting 16:14 Q quality 33:9,12 Quest 28:4 question 16:6 questions 15:18,
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10 12:21 23:16 29:3,24 30:12 33:5 niece 25:17 night 7:21 8:13 22:2 Niners 32:16	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22 8:13,19,21 22:13 order 4:21,24 5:25 organizations 31:21 original 17:17 outdoor 28:5,7 outrage 11:15 outstanding	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24 Perry 9:11 personally 31:19 Pham 3:8,13 4:20 5:7,8,9,25 6:7,8,9,21 8:15, 17 10:9 12:5 13:5,20,23 14:1, 5,6,7,19 15:19, 22 16:5,7,8,16 17:1,25 18:3,4,7, 10,14,15 19:2 20:1,4,9,10,11,	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19 present 14:20 30:13 presentation 3:9 17:2 19:3 27:12 32:3 presented 23:20 presenting 3:21, 24 27:14 president 3:10, 15 9:11 17:14	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16 putting 16:14 Q quality 33:9,12 Quest 28:4 question 16:6 questions 15:18, 19
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10 12:21 23:16 29:3,24 30:12 33:5 niece 25:17 night 7:21 8:13 22:2 Niners 32:16 non-voting 17:22	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22 8:13,19,21 22:13 order 4:21,24 5:25 organizations 31:21 original 17:17 outdoor 28:5,7 outrage 11:15	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24 Perry 9:11 personally 31:19 Pham 3:8,13 4:20 5:7,8,9,25 6:7,8,9,21 8:15, 17 10:9 12:5 13:5,20,23 14:1, 5,6,7,19 15:19, 22 16:5,7,8,16 17:1,25 18:3,4,7, 10,14,15 19:2	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19 present 14:20 30:13 presentation 3:9 17:2 19:3 27:12 32:3 presented 23:20 presenting 3:21, 24 27:14 president 3:10,	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16 putting 16:14 Q quality 33:9,12 Quest 28:4 question 16:6 questions 15:18, 19 quick 16:5 24:20
neighborhood 11:17 net 15:5,16 newborn 21:21 newly 26:16 news 25:24,25 Newton 16:7 31:10 32:9,19 nice 3:18 26:11 Nick 8:7 9:10 12:21 23:16 29:3,24 30:12 33:5 niece 25:17 night 7:21 8:13 22:2 Niners 32:16 non-voting 17:22	26:14 online 26:16 31:7 open 17:18 24:18,19 opened 31:13 operational 13:7 operator 12:11 operators 10:14 options 31:24 Orange 3:3 7:22 8:13,19,21 22:13 order 4:21,24 5:25 organizations 31:21 original 17:17 outdoor 28:5,7 outrage 11:15 outstanding	payment 26:16 payroll 11:21,22 people 9:3,4 10:15 21:10,14 25:18 27:4,9 perfect 21:13 22:10 Perform 28:3 permitted 6:24 Perry 9:11 personally 31:19 Pham 3:8,13 4:20 5:7,8,9,25 6:7,8,9,21 8:15, 17 10:9 12:5 13:5,20,23 14:1, 5,6,7,19 15:19, 22 16:5,7,8,16 17:1,25 18:3,4,7, 10,14,15 19:2 20:1,4,9,10,11,	poinsettias 3:23, 25 point 24:15 policies 13:8 pool 9:22,23 post 12:24 post-covid 7:19 pre 12:24 prepared 28:19 present 14:20 30:13 presentation 3:9 17:2 19:3 27:12 32:3 presented 23:20 presenting 3:21, 24 27:14 president 3:10, 15 9:11 17:14	public 6:21,22,25 7:1 12:6 13:12, 14 15:20 18:1 20:1 29:13,19 pull 13:18,21 15:15 purchase 15:12 put 6:7 11:1 13:24 16:1,16 putting 16:14 Q quality 33:9,12 Quest 28:4 question 16:6 questions 15:18, 19 quick 16:5 24:20



	rent 12:1	Robert 24:14	security 8:7	signee 17:14
R	rental 13:21	robust 28:11	26:13	silent 4:7
R-151-22 13:22	rents 11:4,8	role 26:3	select 15:11	simplify 19:9
Raahauges 3:17	report 22:17	roll 5:7	self-management	Site 27:12
4:3	23:15 24:4,5,13,	roll-call 18:13	26:6 sell 7:23	slide 21:13
raised 3:17 11:7	15	roll-up 15:3	sell 7:23 sells 28:12	small 9:8 10:16,
range 31:17	reported 3:16	23:19	sens 28:12 seminars 27:2	19,20,21 11:8 12:3 26:10
Ray 8:6 12:22	reports 22:16 23:24	rolled 15:6	send 27:9	smiles 21:24
ready 12:7 21:3	representation	rose 28:17	seniors 14:25	smoked 9:13
26:8 33:1	26:5	Roseville 26:22	sentiment 33:13	smooth 16:15
reality 10:3	request 3:22	rounding 27:23	senument 33.13 separate 19:21	sold 7:18,20
reason 8:12	13:13 31:17	Roy 7:13,16 9:10 12:20	separate 19.21 separately 13:13	28:12,14
reasons 10:15	requested 7:3,9 13:16	Roy's 9:18	separately 13:13 separation 19:25	sort 10:7 16:24
recall 28:5 31:14		Rubalcava-	Serenity 24:7	southern 21:11
receive 25:23	require 19:14	garcia 5:14 24:22	31:13	22:13
received 24:8	requirement	25:4 30:20	series 25:19	spar 9:12
recently 25:11,25	requires 7:1	Ruiz 5:18,19 6:6,	serve 17:21	speakers 7:2,7,12
26:21	residents 10:18	16,17 14:4,14,15 18:22,23 20:18,	serves 10:23	25:19
recognized 13:16	resistance 9:23	19 23:7 24:3,4	Sesena 10:17	speaking 21:12
recommending 17:24 19:19	rest 4:10	31:12 32:13,14	12:8,10	special 3:9 12:19
record 30:14	result 4:11 15:13	run 21:18 32:8	session 24:16,17,	specific 13:13 19:13
redline 17:22	resulted 15:7,8	running 10:13	18,19	speed 33:7,8,10
19:18	resulting 11:2	11:16	set 16:24 19:8	sponsor 3:23
redlined 19:15	results 15:14		setting 30:14	spring 28:19
redundant 22:25	retired 9:4	S	share 15:2 21:5,6 25:1 27:24	staff 8:7 10:25
23:10	return 28:4,8	safe 31:6 32:23	shared 26:11	12:21 13:12,20
reference 16:11	revenue 15:4,14,	safety 27:3	shift 22:20	15:1 16:1,10,13,
references 19:16	16 23:21	Sal 8:7	shocking 25:2	18 19:19 22:5 24:5 25:20
refunds 11:24	reviewed 17:9,11	Sandler 8:5	Shoot 3:17 4:1,3,	29:12,17 30:8
refused 11:10	19:18 23:19,24	Sandra 6:3 18:9	6	32:5,17 33:14
regard 17:2	revitalize 10:18	Santa 28:25	Shooting 3:17	stage 16:24 22:1
Reggie 15:20 18:1 20:2 25:16	RICHARDS 4:9, 13,17 8:14 13:20	Saturday 11:11,	short 21:2	stand 5:5 7:25
related 9:9	14:21 15:23	18	shot 22:4	standing 9:20
Relations 22:24	16:19 17:5 19:5	schedule 26:15	show 3:19 7:17,	Stanley 28:24
relationship 19:9	24:19 27:18 29:4,6,10	scheduled 24:10 31:13	18 8:3 10:6	start 7:4,10 21:3
relaying 23:9	ride 21:16	school 4:14	showing 13:2	29:24
remain 22:18,19	righty 4:20 5:25	season 3:25	shows 7:19,20	started 3:8 9:13 16:22
23:5	17:1 19:2	season 3.23 seat 7:24	side 27:22	state 7:21 21:7
remember 30:14	roadblocks 11:1	seat 7:24 secretary 7:4,10	sidewalks 27:3	26:25
removed 13:14	Rob 8:9	section 11:9	sign 28:16	stated 7:23
renew 17:7	Robbins 8:17,18	13:14	signage 26:14	stay 29:13,16
	10:10,11			
	i	1	i e e e e e e e e e e e e e e e e e e e	t .



step 7:13 19:24 33:12	targeting 27:14	transmittal 16:10	volunteering 33:10	worldwide 25:22
stepped 9:19	team 8:1,10,11 12:21,22 26:7,	treats 29:14	volunteers 3:23	wrap 16:24 ws 10:14
stepping 30:18	19,20 27:5 33:5	Tree 29:9	vote 6:7 13:24	WW2 28:24
strong 24:24	teams 26:21 27:8	trees 28:17	18:14 19:4	VV VV 2 20.24
struck 9:7	technology 8:8	triangle 33:8	votes 13:11	Y
struggle 12:13	Teller 8:21	Troutman 28:24	voting 23:10	
studied 9:10	ten 10:23	turn 14:19 26:10		year 8:18 9:6
stuff 9:22 20:23	tenants 11:6	tweaking 22:17	W	10:5 12:2,12,15, 16 13:4 15:10
submit 7:3,9	term 10:22 26:2	typical 23:23	wait 9:1	17:8 21:18 25:8
submittal 16:21	Tet 28:7		waiting 29:14	26:2 27:24 30:4,
submitted 17:11	theme 20:24	U	walk 17:4 24:7,8	9,10 31:5 32:7, 18,24 33:3,14,15
subsidize 11:5	21:1,5		31:13	year-round
12:2	thing 10:7 12:25	unable 11:3,25 understand	wanted 8:2,19	14:23 15:7
success 7:25	things 3:19 9:24 21:10 30:7	understand 17:10	15:2 24:21 32:14	years 8:20 10:7
11:1,2 12:3	thinking 22:25	unique 21:8	wanting 17:7	12:13 16:23
successful 8:4 32:7	thought 21:4	unison 22:3	waste 11:21,22	27:10
summer 5:7 16:5	thoughts 21:23	unlimited 23:21	webpage 26:17	yelling 9:16
20:9 28:19 31:7,	three-day 27:1	unused 11:9	week 26:14	young 10:17 22:8 26:18
9 32:14	threw 9:20,24,25	upcoming 23:15	weekend 27:25 28:12	youth 14:25
sunsetting 23:6	throw 9:24 10:4	update 27:15,22	weeks 7:17	Yup 3:13
support 4:13 9:2	24:21	updates 17:10,11	weigh 31:21	Tup one
12:3 13:3	Thursday 3:5	27:19	Western 27:6	$\overline{\mathbf{z}}$
supporting 19:11	7:21 8:13 28:9	upfront 11:23	wife 9:18	
supports 10:20	time 4:6 7:1,7	23:15	window 21:10	Zoom 5:13 12:6 16:6 29:19
surprisingly 9:13	8:25 10:25 13:11,16 14:23	upside 22:13	winners 25:12	10.0 27.17
swag 30:3,12	16:1 20:23 21:10	user 26:15	winning 25:20	
swap 8:24 9:1 10:12,18,19,21	24:15 28:6 32:9	Utilities 24:7	Winterfest 27:25	
12:11	timeline 27:13	v	Wished 32:15	
sweating 27:2	timer 8:15		wishes 13:15	
Sweet 27:21	tobacco 9:14	vacuum 8:1	30:3	
swimming 9:22,	today 3:8,21 7:17 8:2 21:1	valuable 22:22	wishing 7:8	
23	total 11:3	vendor 11:15	withdraw 15:21	
switch 26:8	total 11.5	vendors 10:22	18:2	
sworn 24:22	tours 4.14 town 31:2	11:2,3,12,20	Withdrawn 20:3	
T	traded 9:14	Veterans 19:3,7 20:6	woman 25:5	
	trained 9:16	Vice 5:10,11	women 24:24	
table 29:15	trainers 26:9	6:10,11 14:8,9	wonderful 4:10	
talk 8:19,23	training 26:24	18:16,17 20:12,	work 9:24 16:1, 14 19:11 30:9	
10:11 30:24 31:18	27:9	13 23:17 26:1,3 29:5,8,25 30:2	32:6,7 33:5	
talking 9:10,17	transition 26:6,	32:15	working 8:15,16	
taiking 9.10,17	19		27:12	
		<u> </u>		1

