

#### In the Matter Of:

### OC FAIR & EVENT CENTER

# BOARD OF DIRECTORS MEETING April 28, 2022

Case No:

**CERTIFIED COPY** 

1	
2	
3	
4	
5	
6	
7	
8	32nd District Agricultural Association
9	OC Fair & Event Center
10	88 Fair Drive
11	Costa Mesa, CA 92626
12	
13	
14	Thursday, April 28, 2022
15	
16	
17	CERTIFIED COPY
18	
19	
20	
21	
22	Reported By:
23	Katherine Thomas, CSR No. 14378
24	
25	



1	APPEARANCES
2	Board of Directors
3	Doug La Belle, Board Chair
4	Sandra Cervantes, Member
5	Barbara Bagneris, Member
6	Ashleigh Aitken, Member
7	Nick Kovacevich, Member
8	Melahat Rafiei, Member
9	
10	Secretary-Treasurer
11	Michele Richards, Chief Executive Officer
12	
13	32nd DAA Counsel
14	Josh Caplan, Office of the California Attorney General
15	
16	Ken Karns, Chief Operating Officer/COO
17	Joan Hamill, Chief Business Development Officer
18	Summer Angus, Meeting Secretary/Executive Assistant
19	
20	
21	
22	
23	
24	
25	
	)



1	32nd District Agricultural Association
2	OC Fair & Event Center
3	88 Fair Drive
4	Costa Mesa, CA 92626
5	
6	
7	Thursday, April 28, 2022
8	
9	CHAIR LA BELLE: I'm going to call the meeting to
LO	order. First of all, I would like to welcome all of my
L1	fellow directors, some of whom I haven't seen in a long time,
L2	all of the staff and all of our residents and citizens who
L3	attend the meeting, I want to welcome you all.
L4	This is our first in-person meeting in 25 months.
L5	So it will take us a little while to get back into the swing
L6	of things.
L7	Items on the agenda may be considered for action as
L8	noted, as long as they are on the agenda. Items not on the
L9	agenda may not be considered.
20	The Chair has the prerogative of scheduling the
21	order of the items on the agenda and at this point in time,
22	I'm not going to be moving any items. So we'll proceed
23	accordingly.
24	The current mission, scheduled to change very soon,
25	of the Orange County Fair and Event Center is consideration



1	of Orange (	County's community interest, agriculture and
2		ith results justifying the expenditures made.
3		ith that, Sandra is here, would you lead us in the
4	pledge of a	allegiance, please?
5	( ]	Pledge of allegiance conducted.)
6	D:	IRECTOR CERVANTES: Thank you.
7	CI	HAIR LA BELLE: Summer, could you call the roll,
8	please?	
9	M	S. ANGUS: Chair La Belle.
10	CI	HAIR LA BELLE: Here.
11	M	S. ANGUS: Vice Chair Pham.
12	D:	irector Rubalcava-Garcia.
13	D:	irector Cervantes.
14	D:	IRECTOR CERVANTES: Here.
15	M	S. ANGUS: Director Ruiz.
16	D:	irector Bagneris.
17	D:	IRECTOR BAGNERIS: Here.
18	M	S. ANGUS: Director Aitken.
19	D:	IRECTOR AITKEN: Present.
20	M	S. ANGUS: Director Kovacevich.
21	D:	IRECTOR KOVACEVICH: Here.
22	M	S. ANGUS: And Director Rafiei.
23	CI	HAIR LA BELLE: Before we proceed with the minutes,
24	Michele, co	ould you kind of do some housekeeping stuff
25	M	S. RICHARDS: I will.



1	CHAIR LA BELLE: remind us of what we do and
2	don't do.
3	MS. RICHARDS: Yes. After 25 months, welcome back
4	everyone. It's just so good to see everyone in 3-D here back
5	in the it's been a little lonely without you all here.
6	We are unlikely to hear in this live meeting, "Can
7	you hear me? You're on mute. You're cutting in and out,"
8	right? So that's a positive thing.
9	Most of you have not met Director Nick Kovacevich in
L O	person, and just in a few minutes, Director Melahat Rafiei
L1	will be joining us as well. So welcome to the board room.
L2	Just a couple of housekeeping items, Summer is not
L3	going to be calling for any public comment, like we had to do
L4	over Zoom.
L5	If you would like to make public comment, there's
L6	cards in the back, remember that old process, right? And
<u>.</u> 7	we'll organize them over here, so please feel free to fill
L8	one out and Summer will bring it up.
L9	Restrooms are out the door and down the hall, for
20	anyone that is not familiar with the building. I want to
21	mention that, just like we did before the pandemic, this
22	meeting is being live-streamed.
23	It will be posted on the website with closed
24	captioning, so for anyone watching at home, welcome as well,
25	and then also Deputy Attorney General Josh Caplan is joining

1	us by phone. He's sitting in the middle of the room on a
2	stack of eight-and-a-half-by-eleven packs of paper.
3	So, Josh, can you hear us?
4	MR. CAPLAN: I can hear you just great. Thank you
5	for accommodating me and allowing me to participate by
6	telephone this morning.
7	I'm sad that I can't be there in person to see
8	people in person for the first time in over two years, but I
9	can see you on my computer screen. So I'm very happy that
10	things are moving in a normal direction. So it's great to be
11	part of this today.
12	DIRECTOR BAGNERIS: You look great.
13	CHAIR LA BELLE: Glad to have you with us, Josh.
14	MS. RICHARDS: Okay. Chair La Belle, I'll turn it
15	back over to you.
16	CHAIR LA BELLE: Yes. Next item on the agenda is
17	the minutes from the previous meeting. Is there any
18	additions or changes that any Board members have?
19	DIRECTOR CERVANTES: I so move that we approve.
20	CHAIR LA BELLE: We have a motion to approve.
21	DIRECTOR AITKEN: I second.
22	CHAIR LA BELLE: Motion into second.
23	Can you call the roll please, Summer?
24	MS. ANGUS: Chair La Belle.
25	CHAIR LA BELLE: Yes.

1	MS. ANGUS: Director Cervantes
2	DIRECTOR CERVANTES: Yes.
3	MS. ANGUS: Director Bagneris.
4	DIRECTOR BAGNERIS: Yes.
5	MS. ANGUS: Director Aitken.
6	DIRECTOR AITKEN: Yes.
7	MS. ANGUS: Director Kovacevich.
8	DIRECTOR KOVACEVICH: Yes.
9	MS. ANGUS: Thank you.
10	CHAIR LA BELLE: Thank you. Proceeding now to
11	matters of public comment. Can you introduce that, please,
12	Michele.
13	MS. RICHARDS: Happy to. Public comment is allowed
14	on issues not on the current agenda; however, no debate by
15	the Board shall be permitted on such public comments and no
16	action will be taken on such public comment items at this
17	time, as law requires formal public notice prior to any
18	action on a docket item.
19	Speakers are requested to fill out and submit a
20	comment card to the meeting secretary prior to the start of
21	the meeting and are limited to three minutes.
22	Comments will be accepted on all other agenda items
23	at the time each item is listed on the agenda. Speakers
24	wishing to address the Board on items on the agenda are also
25	requested to fill out and submit a comment card to the

1	meeting secretary prior to the start of the meeting and
2	identify the agenda items on which you desire to address the
3	Board. Speakers are limited to three minutes.
4	And we have three cards for general public comment.
5	CHAIR LA BELLE: Thank you, Michele.
6	MS. RICHARDS: Mike Robbins.
7	MR. ROBBINS: Good morning. Happy to be here, and I
8	want to talk about the marketplace, new marketplace, but I
9	want to tell you that I've been here for 42 years, selling
10	tobacco pipes, and as a regular tobacco shop, I always had
11	tobacco pipes, lighters, flasks, walking sticks,
12	men's-related items.
13	Even, I think, in the 80s, I even had shaving gear
14	because that was what you sold in a tinder box in the smoke
15	shops in the malls.
16	And in 1985, I had the largest selection of tobacco
17	pipes, one of the I don't know if it was the largest in
18	the world, but I had 5,000 tobacco pipes on display up to
19	\$5,000 in price.
20	So people would come from all over the country to
21	buy these products from me, a lot of the pipes were
22	collectables. So the guys would buy the pipes I mean,
23	they buy some of the guys had hundreds of pipes.
24	One of my customers built a \$100,000 display in his
25	house, a big glass-wall display, to display all the pipes



that he bought from me, up to \$5,000, and I had to go estimate all the pipes for insurance purposes.

We've sold a lot of different items over the period, most of it, you know, the tobacco pipes and then cigars became big and I built the cigar truck.

The swap meet was always the biggest thing for us, and I think it's kind of coming back now, but, I think, we need to see a more secure marketplace where it happens every other week or every Saturday, if possible.

And I think that my customers who do come out -even that ones that I sell a mail order to, when they come
into town, they're, like, "Is the swap meet on?" They just
want to come out to the swap meet.

Even though I ship stuff to them, they still want to come out there. They love the swap meet. They love being there, they love being out with all the people, they come out and they smoke a cigar or they walk around, they want to visit, but I have people who come from, even across the country.

I think some of my customers, you know, they flew in from the other side of the country for whatever purpose and called me up and are going, "Is the swap meet open? We're going to come to the swap meet. We're going to bring the whole family. I love the swap meet. We want to come out

1	there too."
2	So I think this is something we should look forward
3	to. It's about small businesses and supporting the small
4	business.
5	I'm kind of retired at this point. I kind of like
6	that it's you know, it would just be every Saturday or
7	every other Saturday, but I love supplying this stuff to
8	people. I love being there with the people, and the people
9	love being there.
LO	So I hope that we can look forward to, in the
L1	future, having a more secure event, and I thank you very
L2	much. Thanks you guys. Good morning.
L3	MS. RICHARDS: Thank you, Mike.
L4	DL.
L5	MR. DAVID: Thank you. My name is David, and I go
L6	DL. I'm the new owner and operator of the swap meet here at
L7	the fairgrounds. First of all, I thank all the fair staff
L8	for all the help you've given us and kind of getting this
L9	event going together.
20	We'll be about one year in May, May 29th is when we
21	launched it, and it's been a good time, like Mike mentioned,
22	I mean, we have people coming back and stuff like that, so
23	they enjoy it.
24	A couple things I want to talk about, like Mike also
2.5	mentioned is consistency of having the dates, so we can have

the consistency of the dates, like the second Saturday and fourth Saturday. That would be great for people to kind of understand that we're here every other week and so on, so forth.

And also, on, like, the pricing of the event itself, consistency in that also helps, that way I know in the future, like, the vendors I need to get, because the only money that I make is off the vendor spaces.

One thing that I have noticed or that we noticed in the beginning is that if we could discuss in the future about charging the vendors to park in the actual lot that I rent out, they still have to pay \$10 to park.

I understand that when events come to this property, they do rent out the building, stuff like that, our event and then (inaudible) are the only ones that really rent out the parking lot and have vendors in it.

And when we rent out the parking lot, we assume that we rent out the whole space, but when the vendors drive in, they still get charged \$10, so if that's something we can work on towards the future.

And the last thing I want to say is that I want to keep being here at this property and kind of still being a small business incubator. On May 14th, we will have our small business class graduate, over 50 new entrepreneurs at our event.

1	I've donated all those spaces to the small business
2	classes from Cal State Fullerton, and it should be a great
3	turnout. We'll probably have over 100 vendors.
4	And, like I said, thanks to all the fair staff
5	that's helped us to be here for the first year. Thank you.
6	MS. RICHARDS: Thank you, DL. Roy Englebrecht.
7	MR. ENGLEBRECHT: Thank you, Michele. Roy
8	Englebrecht, promoter of Fight Club OC. These comments might
9	sound self-serving, but it's more of informational comment,
10	especially for the Board.
11	Twelve years ago we opened up The Hangar and Doug
12	called me and said, you know, "You can come look at this
13	venue, you want to move your fights out of the Irvine
14	Marriott Ballroom," and we did. And we did six shows in
15	2011, sold out every show.
16	So my son Drew and I said, you know, "Let's come up
17	with a logo, but let's put at the top 'Fight Capital of
18	Southern California.'" .
19	We took liabilities to say we were the fight capital
20	of Southern California. Well, fast forward to this year,
21	April 9th The Hangar Top Rank came to us and said, "We would
22	like to do a show on ESPN, A World's Title Fight." We did a
23	show on April 9th, just less than, what, three weeks ago, had
24	a big crowd, ESPN Plus and ESPN Network.
25	Five days later we did a sold-out Fight Club OC show

25

1	on April 14th. On June 2nd, coming up, if you go to our
2	website, Socalfights.com, we only have about 100 tickets
3	left, we're going to sell out that show, and we got a call
4	from Triller, which is a new streaming platform, and they are
5	coming and doing a Triller Trident combat on June 11th at The
6	Hangar.
7	So when getting ready for this meeting, I said, "You
8	know what, we're the fight capital of Southern California,
9	but let me do some research." In the last ten years, we have
10	done 102 fight shows in The Hangar.
11	I've done shows at Madison Square Garden, Forum,
12	Home Depot Center, and so forth, I did a research; no other
13	venue, no other facility in the country has done 102 shows in
14	the last ten years, except for The Hangar at the Orange
15	County Fair and Event Center in Costa Mesa, California.
16	So what we're going to do, we're going to change our
17	heading, and we're not going to say Fight Capital of Southern
18	California, we're going to say Fight Capital of the U.S.A.
19	And it doesn't happen without great leadership and
20	Michele and Ken, and the great staff that I've stood up here
21	before over the years and the great staff at this property,
22	because that's what makes it worthwhile.
23	So be proud, Board members, of a great staff here
24	and a great venue, The Hangar. Thank you.

MS. RICHARDS: Thank you, Roy. That concludes

1	public comment.
2	CHAIR LA BELLE: Thank you, Michele. Thank you,
3	speakers. Next item is the consent calendar.
4	Can you introduce that, please?
5	MS. RICHARDS: I can. All matters listed under
6	consent calendar are optional matters about which the board
7	has governing policies; implementation of which is delegated
8	to the CEO.
9	They will be enacted in one motion by category in
10	the order listed below. There will be no discussion of these
11	items prior to the time the Board of Directors votes on the
12	motion, unless members of the Board, staff, or public request
13	specific items to be discussed separately and/or removed from
14	this section.
15	Any member of the public who wishes to discuss
16	consent calendar items, should notify the Chair of the Board
17	at the time request and be recognized by invitation of the
18	Chair to address the Board.
19	And Chair La Belle, at this time, the staff does not
20	have any items to pull from the consent calendar.
21	CHAIR LA BELLE: Thank you, Michele.
22	Are there any public speakers that wish to comment
23	on any items that are on the consent calendar?
24	MS. RICHARDS: No, not at this time.
25	CHAIR LA BELLE: None heard.

1	DIRECTOR BAGNERIS: Chair La Belle?
2	CHAIR LA BELLE: Yes.
3	DIRECTOR BAGNERIS: Chair La Belle, Director
4	Bagneris. I move that we approve the consent calendar.
5	CHAIR LA BELLE: Thank you, Director Bagneris.
6	Is there a second?
7	DIRECTOR CERVANTES: I second.
8	CHAIR LA BELLE: We have a motion and a second.
9	Summer, please call the roll, if you would, please.
10	MS. ANGUS: Chair La Belle.
11	CHAIR LA BELLE: Yes.
12	MS. ANGUS: Director Cervantes.
13	DIRECTOR CERVANTES: Yes.
14	MS. ANGUS: Director Bagneris.
15	DIRECTOR BAGNERIS: Yes.
16	MS. ANGUS: Director Aitken.
17	DIRECTOR AITKEN: Yes.
18	MS. ANGUS: Director Kovacevich.
19	DIRECTOR KOVACEVICH: Yes.
20	MS. ANGUS: Thank you.
21	CHAIR LA BELLE: Okay. Moving ahead to the
22	governance process, Item 8A, would you like to introduce
23	that, Michele, please.
24	MS. RICHARDS: I would. This is a very special
25	presentation, I'll turn it over to Chair La Belle in a



1	minute. Jeff La Belle, who is the son of Bonnie and Doug La
2	Belle, has created a beautiful painting of our A4M Sky Hawk
3	at Hero's Hall, and is donating that painting to the Hero's
4	Hall Veterans Foundation so that the foundation can use it
5	for fundraising purposes.
6	The original painting is being donated by the
7	foundation to the 32nd DAA for display at Hero's Hall. So
8	foundation president, Nick Berardino, is here and will help
9	unveil the painting and make the presentation to the District
10	Board of Directors.
11	CHAIR LA BELLE: Thank you, Michele. I'll just go
12	ahead at this time and introduce the president of the
13	foundation, Nick Berardino.
14	MR. BERARDINO: Do you want me to
15	CHAIR LA BELLE: Yeah, do you want to come up here,
16	and we probably should get the artist here as well.
17	MR. BERARDINO: Doug, I'm going to let you unveil
18	it. So this young man has been working for at least a couple
19	of years on this painting.
20	When he undertook this project, Doug said, "Look,
21	this is going to take some time because this kid," which is
22	his kid, "is just a perfectionist," and he has stayed with
23	this and when you see this painting and the detail and the
24	beauty of this painting, you'll see why it took this long,
25	and just an incredibly talented talented young man, and, you

know, a great farther.

And I just feel it's really so heartwarming. Doug's dad was a veteran and, you know, Doug has been so instrumental and, you know, as many of the fair Board members who are here who were part of and were the, you know, architects, because we all had a say about where to move the sprinklers or do that, but the architects of Hero's Hall.

And they worked very very hard and Doug, you know, when we got the jet, that took a lot of finesse, you know, it was kind of a project where I did the least finessed thing to get somebody to agree to give it to us; whatever arm twisting we had to do, and then turned it over to Doug, who was a former city manager who could work with the County and talk their language and, you know, be nice to them and manage to help it get and stay with it.

And now a third generation, you know, his son who has honored us with this painting. So I really would like Doug and you to please unveil it.

CHAIR LA BELLE: One additional comment. Thank you, Nick. You've been very kind as always.

The intent too is, subject to the approval of the artist, is for the foundation to create a number of prints of this particular painting that will be used for fundraising purposes for foundation; and as all of the directors know and staff know, all of the dollars that the foundation generates

1	comes back into the Hero's Hall Veterans Museum, either in
2	the form of programming efforts or in the form of capital
3	projects, such as assisting with bringing the jet in and also
4	the Serenity Walk Project, which is currently in the process.
5	So with that, I'm probably the Jeff, you want to
6	help me, and Nick?
7	MR. BERARDINO: Yeah, I don't want to mess it up,
8	Nick.
9	CHAIR LA BELLE: On behalf of my family and my son,
LO	you know, I stayed out of the way, I didn't bug him too
L1	much
L2	MR. BERARDINO: That's unusual for a City manager.
L3	Go ahead.
L4	CHAIR LA BELLE: Every now and then I'd asked, "How
L5	you doing," you know, and I get a little update, but this
L6	will be presented on behalf of the foundation, it's being
L7	presented to the District for display at the Hero's Hall
L8	Veteran's Museum.
L9	Thank you.
20	DIRECTOR AITKEN: Wait, wait, a picture of the three
21	of you.
22	DIRECTOR BAGNERIS: Do you paint also, Doug?
23	CHAIR LA BELLE: No, no.
24	DIRECTOR BAGNERIS: He didn't get that from you?
25	CHAIR LA BELLE: No, this would not even come close

18

1	to something
2	DIRECTOR RAFIEI: He got it from his mama.
3	MR. BERARDINO: If at this point, Madam CEO, it
4	would be possible for any Board members that want to come
5	quickly and take
6	MS. RICHARDS: Let's get all of them.
7	CHAIR LA BELLE: I will say that my granddaughter,
8	who many of you know from the years at the fair, she does
9	share her dad's talent, so. Thanks, everyone.
LO	MS. RICHARDS: Thank you so much, Nick, for the
L1	donation of that painting to Hero's Hall from the foundation.
L2	We will find a special place for it.
L3	I also want to introduce another special guest,
L4	retired Marine pilot Steve Mugs, piloted an A4M Sky Hawk,
L5	just like the one that's at Hero's Hall, and he is also today
L6	presenting to Hero's Hall, his pilot's log.
L7	MR. MUGS: I would like to clear up one thing, this
L8	is not a pilot's log, okay, rather large for one single
L9	pilot, but this is an aircraft log for the aircraft, which
20	you have on display.
21	Before you clap too much, you got to realize it's
22	springtime and sometimes you look in the corners that you
23	haven't seen for a while; I found this.
24	So anyway, but more importantly, it adds important
25	subtext to your monument there at the Hero's Hall. It is the

19

25

1	aircraft's log book, it goes from the day it was manufactured
2	to the day it was retired.
3	It is the aircraft that past representative Sanchez
4	managed to secure for us, as we reconditioned it, refurbished
5	it, and initially installed it at Orange at the Santa Ana
6	at the Orange County Administrative Hall.
7	And it is also an aircraft that was stationed with
8	two different squadrons at El Toro. So in here, in these
9	little pages are a little bit of history, actually a lot, and
LO	it hopefully will add to the cultural and educational
L1	experiences that you all provide here for Orange County.
L2	MS. RICHARDS: That's wonderful, thank you so much.
L3	Can we have you stand by the painting as well?
L4	DIRECTOR BAGNERIS: You've flown a plane, you can
L5	take a picture.
L6	MR. BERARDINO: He's also, just so you know, he is
L7	the former commanding officer of the El Toro Marine Base, and
L8	he is the commanding officer that closed down the El Toro
L9	Marine Base, which is a very high rank compared to mine.
20	CHAIR LA BELLE: On behalf of the Board, Steve,
21	thank you very much, that clearly adds to the significance of
22	the A4 Sky Hawk that is now here in his permanent home at the
23	Hero's Hall Museum, and that will certainly be a good part of
24	the educational process that we're engaged in in terms of the

programs that we have at the Veterans Museum.

1	So thanks again.
2	MR. MUGS: Great, sir. Thank you. I like to use
3	the word permanent, that's
4	CHAIR LA BELLE: We did go through a little bit of
5	effort, so I don't think any of us have a desire to see it
6	move.
7	Okay. Michele, could you introduce Item 8B.
8	MS. RICHARDS: I will. Item 8B is being presented
9	by staff and also on behalf of the Governance Committee
10	Director Cervantes and Rubalcava-Garcia.
11	The Governance Committee goes through an annual
12	process of reviewing all Board governance policies and
13	recommending any updates, and this policy is coming before
14	the Board for some recommended updates.
15	If I could give everyone just a brief history lesson
16	on where our cannabis policy came from and the work that was
17	done leading up to it.
18	Starting in November of 2016, Prop 64 was passed in
19	California, which legalized recreational use of marijuana.
20	In October of 2017, the California Department of
21	Food and Agriculture released its Cannabis Event Guidelines
22	and the Board, at the time, directed staff to review those
23	guidelines and report back, and those of you that were on the
24	Board at the time remember that process that we went through.
25	In January of 2018 just a gounte of months later

	OC FAIR & EVENT CENTER Board of Directors Meeting on 04/28/2022
1	staff reviewed the guidelines with the Board, including the
2	criteria that the California Department of Food and
3	Agriculture provided for fair Board members to consider.
4	Ultimately, after discussion, the Board voted to
5	prohibit cannabis events at the Orange County Fair and Event
6	Center based on the guidelines that CDFA put out.
7	In February, the following month, we brought back
8	policy language for the Board to review, and it was approved
9	by the Board.
10	Now in between that time, CBD products, there were
11	lots of questions from swap meet vendors, from our event
12	promoters, members of the public to allow CBD products to be
13	sold at their events.
14	So in November of 2018, the staff requested an

So in November of 2018, the staff requested an amendment to the policy to clarify the Board's position on CBD products. The Board ultimately voted at that time to only allow products that were made from hemp seeds or hemp seed oil, that did not contain even trace amounts of THC, and the following month we brought that policy language back for the Board to approve.

If you look on the screen, I'll share a copy of the current policy, and I know everyone is familiar with this, this was the original policy outlined in red, and then this was the policy language that was added in November of 2018.

So that's how the policy has stood since



1	November 15th of 2018. I thought it might be helpful for the
2	Board to go through the criteria that it used at the time, to
3	make create this policy.
4	So according to the California Department of Food
5	and Agriculture direction, fair Boards were asked to consider
6	the following four criteria: No. 1 is community values and
7	standards in regards to cannabis, as reflected by local City
8	and County cannabis ordinances.
9	No. 2, the fairground's proximity to schools, youth
10	recreation centers, parks, and other areas where minors
11	congregate.
12	No. 3 is potential federal enforcement on cannabis
13	use, and then No. 4, our relationship with California Highway
14	Patrol and/or local law enforcement.
15	So it sort of begs the question: What has changed
16	since the Board approved the cannabis event policy, 6.05, and
17	this was brought to the governance committee with lots of
18	discussion.
19	So here's what has changed, let's take each one
20	separately. The first criteria, community values and
21	standards in regards to cannabis as reflected by local City
22	and County cannabis ordinances.
23	A lot has changed in the City of Costa Mesa since
24	this policy was first adopted. Let's look at that right now.
25	Measure X was passed in Costa Mesa in November of 2016, that

allowed for medical marijuana research, manufacturing, and wholesale distribution in certain industrial zones and that green zone in Costa Mesa is located north of the 405.

In November of 2020, Costa Mesa residents passed

Measure Q, which amended Measure X to allow, by permit,

storefront cannabis in the commercial zone and cannabis

delivery businesses in the commercial and green zone; and you

can see that that measure passed by quite a wide margin, 65

to 35 percent.

To date, the City has issued six conditional-use permits for non store-front delivery businesses, and those have been approved by the City of Costa Mesa.

There are currently 65 applications pending with the City for cannabis retail businesses, and I would also like to introduce Scott Drapkins; Scott, I see you back here.

Scott is the assistant director of development services for the City of Costa Mesa. He's been very very helpful to me in gathering updated information about the City of Costa Mesa's ordinances, and he's available here to answer questions that might come up as well.

So clearly, this has changed since 2018 in the City of Costa Mesa. Let's look at the second criteria, which is the fairground's proximity to schools, youth recreation centers, parks, and other areas where minors congregate.

Well, our location has not changed. This is a map



1	that we shared with the Board back in 2018, as well 2017,
2	and '18, and it shows the OC Fair and Event Center, in fact,
3	the event zone is smack dab in the middle of that aerial
4	photo; you can see the aqua roof of The Hangar building and
5	then the event buildings that are just south of that.
6	This is the map that was shown back in 2018, which
7	the Board considered. The blue area in the upper right-hand
8	corner and to the north includes Costa Mesa High School,
9	Costa Mesa Middle School, Davis Elementary School, TeWinkle
10	Park and the skate park. Okay?
11	The guidelines from CDFA said that the Board should
12	consider any schools, recreational centers, parks, or
13	anywhere where minors gather within 1000 feet of the
14	fairgrounds; so this is what this map is looking at.
15	The red area to the west, includes Orange Coast
16	College and the green area to the south includes Vanguard
17	University and, again, our location has not changed since
18	2018. Okay?
19	The third criteria that the Board was asked to
20	consider is potential federal enforcement on cannabis use.
21	Currently, marijuana remains federally illegal, but you
22	probably have heard in the news that the U.S. House of
23	Representatives voted on April 1st to decriminalize
24	marijuana, removing it from the federal list of controlled
25	substances.

2.2

That discussion has now moved to the senate, and we don't know the outcome of that yet, but that certainly has been in the news recently.

And then the last criteria was our relationship with California Highway Patrol and/or any local law enforcement, and as you all know, we have a very excellent relationship with the Orange County Sheriff's Department, Costa Mesa PD, and several other police departments throughout Orange County.

I thought it also might be helpful to understand what other fairgrounds are doing. This is a list of some recent cannabis events at other California fairgrounds.

I'm sure that it's not a complete list, it's a little difficult to gather this information, as not all fairgrounds in California are district Ag associations, but this is what we've been able to find.

The National Orange Show in San Bernardino hosted a cannabis event in 2017. The Sonoma County Fairgrounds hosted the Harvest Ball cannabis and Music Festival that was held December 11th and 12th of last year.

The 46th DAA, which is the Southern California fair in Lake Perris, hosted Loud Lands cannabis Festival just a few weeks ago, on April 16th. The 38th DAA, which is the Stanislaus County Fair in Turlock, will host an event called Dazed on the Green, cannabis and Music Festival, which is



1	scheduled for September 17th and 18th of this year.
2	And then lastly, the California State Fair, that's
3	Cal Expo in Sacramento, they hosted the cannabis Cup in 2018,
4	and they will also feature a cannabis competition for the
5	first time at the 2022 California State Fair in July.
6	So to kind of wrap it up, we are presenting on
7	behalf of staff and the Governance Committee, we're
8	recommending that the Board approve the sale, promotion,
9	sponsorship, and display of independently tested and
10	regulated CBD products on the fairground that contain no more
11	than .3 percent THC.
12	CBD products are widely available, we've had
13	numerous requests, many at our Board meetings from event
14	promoters and merchants who would like to feature CBD
15	products for sale and also sponsorship support.
16	And then the second recommendation is for the Board
17	to discuss and provide further direction on cannabis-related
18	sponsorships, the sale of glass pipes and smoking devices,
19	which, again, have been requested by members of the public
20	and event promoters and then cannabis-related events.
21	So I'll leave it at that, I'm sure you have
22	questions, we'll do our best to answer and
23	DIRECTOR BAGNERIS: Chair La Belle.
24	CHAIR LA BELLE: Yes, Director Bagneris.
25	DIRECTOR BAGNERIS: I do have a couple questions.



1	That .3 percent THC, what is that? Is that a small amount,
2	is that a medium amount, is that
3	MS. RICHARDS: It's considered a trace amount, very
4	small amount.
5	DIRECTOR BAGNERIS: Okay. Go back a slide. Most of
6	those fairs that were listed look like they're smaller fairs,
7	so they probably are raising money by having these events.
8	MS. RICHARDS: Yes.
9	DIRECTOR BAGNERIS: Okay. Which would not be our
10	concern, but I'm not sure about the State Fair.
11	MS. RICHARDS: The State Fair is one of the five
12	largest fairs in California.
13	DIRECTOR BAGNERIS: I just wanted to note that.
14	CHAIR LA BELLE: Are there any other questions from
15	the Board before I turn it over for public comments, and then
16	obviously, we'll bring it back to the board for more
17	discussion.
18	DIRECTOR RAFIEI: Director La Belle, I have a
19	question
20	CHAIR LA BELLE: Yes.
21	DIRECTOR RAFIEI: for CEO Richard. When the CDFA
22	gave the guidelines to us about 1000 feet away from schools,
23	when was that?
24	MS. RICHARDS: That was in those guidelines were
25	published in October of 2017.

1	DIRECTOR RAFIEI: Thank you.
2	DIRECTOR BAGNERIS: And just for historical
3	reference, when we voted on that, that was a real strong
4	that was the strongest consideration, the fact that we're so
5	near all these youth and school activities.
6	BOARD MEMBER RAFIEI: Sure. I just want my fellow
7	directors to know the State limit now for sensitive use is
8	600 feet, which is what schools fall under.
9	So that's why I asked about the timing of it,
10	because when the City was doing their planning, when Costa
11	Mesa did their planning, the State guidelines were 600 feet
12	for sensitive use, which includes schools and so on and so
13	forth. Thanks.
14	CHAIR LA BELLE: Okay. At this point, let's turn it
15	over for public comments.
16	Do you we have any speakers?
17	MS. RICHARDS: We do. Jeanine Robbins.
18	MS. ROBBINS: If it's okay with you guys, Mike has a
19	couple things to pass out before I start to talk.
20	BOARD MEMBER RAFIEI: Are they goodies? Edibles in
21	the morning? Board members that don't want to use their
22	pipes, they can give them to me.
23	DIRECTOR BAGNERIS: Are you buttering us up?
24	DIRECTOR AITKEN: I want you as my witnesses in case
25	my mother sees a picture of this.

1	BOARD MEMBER RAFIEI: I got you.
2	MS. ROBBINS: Good morning. It is so nice to be
3	back here speaking in-person again. My name is Jeanine
4	Robbins, and my husband, Mike, is the owner of Paradise
5	Cigars.
6	As he said, we've been selling here at the
7	fairgrounds since 1979, making this actually our 43rd year at
8	our home away from home.
9	In addition to selling at the swap meet, we also
10	sell at Fight Club OC and have sold at the Orange County fair
11	for many years, though not currently.
12	During the last twenty years at the swap meet
13	pre-COVID, we sold glass products, as well as selling them at
14	the Orange County Fair for a decade. The glassware is my
15	baby. I run that section of our business, and I love it.
16	It is a huge section of our business. I love glass
17	products. I love everything about them. They are true works
18	of art, as you can see. I love watching them being blown,
19	the colors, the designs.
20	I love the uniqueness, the shapes, pipes in every
21	animal design that you can imagine; pipes in every shape,
22	size, and color. Imagine a dragon in full flight two feet
23	long and a foot high blow out of glass. The pieces are
24	spectacular.
25	Due to my love of glass, we had a huge selection

1	from which customers can choose. I have dozens of
2	collectors, people who do not smoke, people collect glass,
3	like they do thimbles, spoons, teapots, or anything else that
4	catches their fancy.
5	A lot of my customers are senior citizens, probably
6	60 percent, the reason is, is they're out at the swap meet,
7	they feel free to stop and talk to somebody else of their
8	generation about the product that they need. They don't feel
9	comfortable going in to smoke shops with the music blaring
10	and a younger staff.
11	I love picking out pieces with certain customers in
12	mind and the satisfaction I get when they do, indeed,
13	purchase that piece I picked for them; the ultimate customer
14	satisfaction.
15	I have a list of pieces that different customers are
16	looking for, and they are so happy when they get my call; yet
17	now, they do not get my call.
18	See, this policy went into effect in 2018; yet, we
19	were still selling glass until our last day before we were
20	shutdown for COVID, which was March 8th of 2020.
21	When we returned to the swap meet for one day at the
22	end of May, we had been out in 2021 we had been out of
23	work or almost 14 months. That first day was a rouging

success; vendors and customers alike were jubilant.

24

25

problems started.

24

25

Paraphemia law.

1	Before our next day at the swap meet, which was in
2	June, we were told we could no longer sell glass, that we
3	were violating this policy that's under review today.
4	I spoke to Michele and explained how we had always
5	sold glass with no problems long after this policy was
6	enacted and asked to be able to sell it one last day in June
7	to blow out inventory and was told no.
8	So I have had thousands of dollars of inventory
9	sitting at home for over two years, since March of 2020.
10	This policy refers to paraphernalia; let me read an
11	excerpt from State law: "Pursuant to Health and Safety Code
12	Section, marijuana and its products involved in any way with
13	conducting lawfully by this section are not contraband, not
14	subject to seizure.
15	After the passage of Proposition 64, marijuana
16	paraphernalia is excluded from the Health and Safety Code No.
17	11364. It is lawful in California" if I could have 20
18	more seconds "possessions of the devices used to smoke
19	marijuana is generally not a criminal offense."
20	I think that this policy should be rewritten or at
21	the very least enforce as written in the definition of
22	paraphernalia; as shown, does not include glass pipes. It is
23	specifically excluded from California's Possession of Drug

After all, a pipe is just a pipe, and we have sold

1	all kinds of pipes since that very first day in 1979. Thank
2	you so much. Thanks for the extra time too.
3	MS. RICHARDS: Thank you, Jeanine. Mike Robbins.
4	MR. ROBBINS: Hi. I just have some more paperwork
5	for you guys just to help you make a decision too
6	CHAIR LA BELLE: Thank you.
7	MR. ROBBINS: on the CBD.
8	So I think it will be really quick. I just wanted
9	to let you know that it's all mainstream; you see these ads,
10	these are from Walmart and Ralph's and Target, and I even saw
11	CBD infused sheets at the Dollar Store.
12	It's a mainstream item, it's seen everywhere, and
13	when Ralph's is promoting marijuana too on their receipts, I
14	think we can take another step and say that the prohibition
15	is over, and we can take the other step too. Thank you very
16	much, you guys.
17	CHAIR LA BELLE: Thank you, Mike.
18	MS. RICHARDS: Thank you, Mike. Gibbern Stout.
19	MS. STOUT: Good morning, Board. Thank you for
20	letting me speak. I wasn't going to speak on this, and then
21	I heard the conversations.
22	A couple things I'd like to point out is, one, don't
23	forget, at the equestrian center, there are literally
24	hundreds of children on site every day. So that's just one
25	thing to think about.

25

1	This is a really tough issue, and as a parent of an
2	18- and a 22-year-old, I really really struggle with this,
3	because, of course, we've all grown up, pot is legal, it's a
4	gateway drug.
5	I've done a lot of research on my own, and my
6	feelings are still conflicted on it. So this is a really
7	hard decision, so I really respect the struggle you have with
8	this, but I'm also really big on personal freedoms, and I'm
9	really big on supporting small business.
10	So I encourage you to do all that you can to support
11	local small business, and especially businesses that have
12	been loyal to the fairgrounds and have done business here for
13	many years, so.
14	And I think, as far as personal freedom goes, as
15	long as it doesn't affect somebody else, I think you should
16	be as liberal as you can with personal freedoms.
17	I do not see how pipes or paraphernalia or whatever
18	you want to call it, affect other people. I can see
19	consumption of the actual products that go in the pipes, I
20	think that should be the focus more.
21	But this is a tough one, so I don't know what you're
22	going to do with it, but I do encourage you to liberally
23	support small business and liberally support personal
24	freedoms and good luck.



MS. RICHARDS: Thank you, Gibbern. Reggie Mundekis.

MS. MUNDEKIS: Hi, good morning, Reggie Mundekis.
Thank you for the opportunity to address you this morning on
this issue.
In the graphic that CEO Richards presented of the

schools, there is a school that's missing, it's the Kids

Castle Preschool at the church on the corner of Fairview and

Fair Drive. It's a small preschool, so it's easy to miss, so that also takes up that corner.

And I'm also struggling, as I struggled before when we brought up -- when we discussed this issue previously, I'm struggling with those trying to make the argument that, you know, if we measure 1000 feet or we measure 600 feet from the property lines of the schools that surround us, that we'll have a donut hole in the property, that we can have our cannabis events in; that's really not appropriate and that's not the way that those planning and zoning laws typically work.

The example events, with the expectation of what Cal Expo is doing with their agricultural competition, are really events which are not suitable for this property for a number of reasons, even if they didn't have the cannabis aspect.

So we have to come to some agreement, as far as what's family friendly, what's appropriate for the neighborhood, which is surrounded by single-family homes, churches, preschools, parks where youth hang out, an



1	elementary school, and a high school.
2	So you got to think about this, about if you would
3	want this next to your kids' elementary school. And
4	sometimes when you're struggling with an issue with this, if
5	you put in another term and you see if you still feel that
6	way.
7	One of the things that's legal that people don't
8	ever think about that much are strip clubs; strip clubs are
9	perfectly legal. And so is having an adult-event expo.
10	Now, I'm not advocating for that, but for those who
11	are saying that we should have all these, you know, cannabis
12	consumption events and really pushing hardcore cannabis
13	events here, put in the word "strip club," put in the word
14	"adult expo," and see if you feel the same way, especially
15	when it would be next to your kids' school. Thank you.
16	MS. RICHARDS: Thank you, Reggie.
17	That concludes public comment.
18	CHAIR LA BELLE: Thank you. Let's bring it back to
19	the directors. I do have one question. The gentleman from
20	the City of Costa Mesa, what, I think Michele indicated there
21	are 65 applications pending.
22	Are these in retail areas, and what is the criteria
23	the City of Costa Mesa is applying in terms of distance from
24	schools and parks and churches and other things?
25	MS. RICHARDS: Would you please, just so we can have



1	your voice on the recording?
2	MR. DRAPKIN: I figured that question was going to
3	come up. Good morning, Board and Chair. The City
4	regulations for distances right now is well, first of all,
5	thank you for having me here.
6	The City's regulations for cannabis, they're
7	evolving, as Michele mentioned, over the last, you know,
8	almost ten years, and right now we're in the retail stages of
9	it.
10	We do have a significant amount of applications that
11	have processed recently in the green zone, which is near
12	South Coast Plaza towards the north of the 405.
13	Right know we have about 65 applications in for
14	retail. The retail applications are fairly unrestricted with
15	regards to the ordinance provisions. What I mean by that is,
16	there's no cap to them; there's no distance requirements
17	between them.
18	There are, however, some sensitive-use distance
19	requirements, and generally, they're 600 and 1000 feet. They
20	are 1000 feet from K-12 schools, child day care, playgrounds,
21	homeless shelters, and 600 feet from youth centers.
22	Youth centers is defined in the Code specifically,
23	and I don't recall exactly what the exact definition of it
24	is, but basically it's 1000, 600 feet.
25	The assumption is, with the 65 applications that the

1	City is going to receive, not all of them are going to
2	probably make it. They'll be cream of the crop that will
3	show up and last, and the majority of them will probably not.
4	But I could be wrong, certainly we haven't studied
5	it. Most cities do have a cap or distance requirements;
6	Costa Mesa chose to do otherwise. We do have an extensive
7	ordinance, however, that has a lot of process requirements to
8	get you there.
9	The ordinance is so robust that, by the time an
10	application is getting to retail, there's very few issues.
11	It's vetted and filtered extensively.
12	So happy to answer more questions.
13	CHAIR LA BELLE: So it's 1000 feet from K through 12
14	schools?
15	MR. DRAPKIN: Correct, and child day cares,
16	playgrounds, and homeless shelters.
17	CHAIR LA BELLE: Thank you. Okay. All right.
18	Let's bring it back to the Board for discussion and just open
19	it up with that.
20	DIRECTOR BAGNERIS: Okay. So Director La Belle.
21	CHAIR LA BELLE: Yes, Director Bagneris.
22	DIRECTOR BAGNERIS: I do struggle with this whole
23	concept. I don't have a problem with the sale of glass pipes
24	and smoking devices, as long as they're not used on the
25	property; just selling them, I don't really see a big deal

different plane.

1	with that.
2	I am concerned about cannabis-related sponsorships
3	and cannabis-related events, especially since we are so close
4	to schools, No. 1, and No. 2, we advertise as a
5	family-friendly place. So I'm really concerned. I don't
6	know if we're going to go there or not, that would not be my
7	preference.
8	So when I read that language, that the Governance
9	Committee has brought for, approving the sale, promotion,
LO	sponsorship, and display; if it read "approving the sale and
L1	display of independently tested products," I'd feel better,
L2	because I don't know what that promotion and sponsorship
L3	looks like or what it would look like or how do we promote
L4	and sponsor other products on the property.
L5	So with that language change, I would be okay with
L6	that particular recommendation.
L7	CHAIR LA BELLE: Thank you, Director Bagneris.
L8	Any other comments?
L9	DIRECTOR AITKEN: Yeah, thank you. I had a couple
20	questions for Michele and, maybe, Josh, because when I was
21	looking at this and just seeing how where we were as
22	policy makers when this issue started versus where we were a
23	year ago to really where we were at the beginning of this
24	month, so many things have changed and we're on a completely

1	So, you know, my first reaction, just as a, you
2	know, almost as an ease of process was to look at this, what
3	would it look like if we just repealed the entire policy, as
4	opposed to trying to spend the next couple of months, years
5	piecemealing it away.
6	But I did have, especially with some of the public
7	comments, have some questions about, you know, if we even
8	wanted to consider that, the repeal of the entire policy,
9	what would that look like for our fairgrounds?
10	So my question is, you know, what discretion does
11	the Orange County Fair have to book, plan, deny events that
12	happen on our property?
13	MS. RICHARDS: Well, as long as those events are
14	legal within the State of California, we can book them on the
15	property, unless there is a local Board policy against that.
16	So where cannabis events themselves are legal within
17	the State of California, this Board followed the guidelines
18	that CDFA put out and determined by policy that those events
19	are not allowed currently allowed on the property.
20	DIRECTOR AITKEN: Okay. So we don't have any
21	discretion to deny an event that would come to us if we found
22	it was not conducive to the local community and the local
23	family-friendly environment that we have?
24	MS. RICHARDS: I'm going to have Josh weigh in on
25	that, you know, it's more a policy issue than a legal issue.

1	But Josh, did you hear the question?
2	MR. CAPLAN: Yes, I did.
3	Can you still hear me clearly?
4	MS. RICHARDS: We can.
5	DIRECTOR BAGNERIS: Yes.
6	CHAIR LA BELLE: Yes.
7	MR. CAPLAN: Okay. So Director Aitken, you ask a
8	very difficult question. I think the short answer is the
9	district, as a State institution, could not discriminate
10	against event promoters based on the content of the event.
11	I think that would implicate the commercial-free
12	speech right of individuals and event promoters. So we
13	certainly have to consider on a case-by-case basis.
14	But, you know, again, to restate that in a different
15	way, if there's significant public health or safety concerns
16	with regard to a specific event, the district could certainly
17	decline that event based on that content-neutral basis.
18	But if the district was presented with an event, the
19	district could not say, "You know what, we don't like the
20	type of business this event promoter is in," and reject the
21	event on that basis; I think that could recreate some legal
22	challenges.
23	DIRECTOR AITKEN: Okay. Thank you, Josh. I
24	appreciate that.
25	I know we have a lot of really strict rules and

1	guidelines when it comes to, during fair time, how we want
2	our vendors, our booths presented, what type of signs that
3	they have to have, is the enforcement of those guidelines on
4	signage for vendors or, let's say, naming of events something
5	that we could work with potential event promoters?
6	MS. RICHARDS: Sure, and we often do.
7	DIRECTOR AITKEN: Thank you. I guess, my last
8	question is: If we repealed this policy in whole, this does
9	not affect, in any way, any violation of our smoking policy,
10	which already covers the property?
11	MS. RICHARDS: Correct. In fact, CDFA emphasizes
12	that in their guidelines, that smoking whatever the
13	smoking regulations are on the fairgrounds, and as you know,
14	they are State regulations, but then the OC Fair and Event
15	Center has a more strict policy against smoking, that applies
16	to cannabis as well.
17	DIRECTOR AITKEN: Thank you.
18	CHAIR LA BELLE: Yes.
19	BOARD MEMBER RAFIEI: I had a question about OC
20	Fairground's criteria. In Costa Mesa, in Santa Ana, in other
21	cities where they're bringing this forward, they have a
22	strict set of criteria.
23	As the representative from the City said, by the
24	time you get to the point where they have a license, you've
25	vetted them, they're the creme de la creme of what we're

1 | doing.

I would hope that we as a fairground has the same thing where we have a criteria that you have to meet in order to be a vendor or to do an event, host an event. I would think the same sort of guidelines that the cities go through, as far as making sure, one, they're licensed by the State, paying their taxes, doing everything they're supposed to be doing, and also, following the rules of the State when it comes to making sure they're not advertising to children.

A lot of the concerns that I hear, I'll tell you, I practiced hush tone practices when I'm in different groups and working with others and one of the things I pride myself on is wandering, giving my mind an opportunity to wander where my colleagues are coming from.

And I challenge you all to try to not think of a cannabis event as automatically a reef for madness, not family-friendly event.

Just months ago we talked about gun shows being family-friendly. I can tell you, as a daily cannabis consumer, I'm much calmer after I consume, than if I were to go to a gun show. Everybody has different perspectives on it, but these are not events that are going to have smoke billowing out of them and loud music.

And other things to think about, these events happen all throughout the state, they are revenue generators for



1	sure, and I think in a county that overwhelmingly supports
2	Prop 64 and a city that is now moving forward to, very soon,
3	I think in May they're going to start doing their CMP process
4	for their retail license, that we don't we're not going to
5	have them all day long, it's not going to be every day 365
6	days a year where we have a retail store on site.
7	We're opening this up to meet the demands of, not
8	just our vendors here at the fairgrounds, but also the
9	community around us that is legally doing this.
10	On May 3rd, I think it's going to be public later
11	today, the City of Santa Ana is going to be reviewing their
12	ordinance, and what are they going to be talking about,
13	consumption lounges.
14	So I mean, that's how far behind we are. We're
15	banning the sale of pipes, they're talking about consumption
16	lounges in Santa Ana, they're talking about expanding five
17	more licenses in Santa Ana, and special event permits, which
18	means if we don't do it at the fair, I promise you in Santa
19	Ana, there're going to be special events sponsored by
20	individual retailors. So this is coming, I want us to be
21	part of the process and not sticking back as it passes us by.
22	Thank you.
23	CHAIR LA BELLE: Thank you. Director Kovacevich.
24	DIRECTOR KOVACEVICH: Yeah, just want to further
25	on that, as well, just to hit on a couple points here.

1	So by background, I actually run a pubically-traded
2	company on the Nasdaq called Green Lane, and we sell bongs
3	and pipes, we sell CBD products, we're listed on Nasdaq, and
4	one of the standards for listing on Nasdaq is that you're not
5	in violation of federal law.
6	So, in fact, if you go to the State Code, as was
7	pointed out, paraphernalia for cannabis is legal. At the
8	federal level, it's not; it's under the Controlled Substance
9	Act, but most of these products all fall under tobacco laws
10	anyway.
11	So to me, you know, if a pubically-traded company
12	can sell these products legally and be listed on the
13	exchange, it seems like a no-brainer to allow these products
14	to be sold on the fairgrounds.
15	I think, you know, again, being tobacco products,
16	they should be age-restricted, so I would recommend for that
17	in the policy.
18	CBD products are legal at the federal level. The
19	Farm Bill passed in 2019 and made CBD legal with a .3 percent
20	THC threshold. So I think, again, that should be something
21	that we certainly adopt here, because that is fully federally
22	legal and locally acceptable as well.
23	And then when it comes to cannabis itself, you know,
24	I agree with Director Rafiei that, you know, look, things

have changed and are continuing to change.

1	I often compare cannabis to alcohol, right, that's
2	something we're all very familiar with. I just noticed, a
3	nice invitation to the OC Wine Society, nobody would think,
4	"Oh, this isn't a family-friendly event."
5	In reality and I have a two-and-a-half-year-old
6	son and at Green Line, we also sell child-resistant
7	packaging, so I'm a fan of child-resistant, but I do find it
8	a bit odd that I have a cannabis beverage in my fridge with a
9	child-resistant package on it and right next to it I have an
10	alcoholic beverage that does not have a child-resistant
11	package.
12	Now, God forbid my son was to ingest the cannabis,
13	we would be concerned, he would be sleepy, dazed
14	BOARD MEMBER RAFIEI: Hungry.
15	DIRECTOR KOVACEVICH: I would not worry one second
16	if he was going to live or die, right, the reality is nobody
17	has been killed from cannabis.
18	Now, if he drank that alcoholic beverage, that would
19	be a serious concern, death is an option here, right? So
20	here we are, you know, openly embracing alcohol, which I'm a
21	fan of, right, I'm not saying not to do this, but let's, you
22	know, try to be consistent in how we apply.
23	If this is truly State legal, legal in the local
24	area, and something that, you know, we can do it in a
25	family-conducive manner, right, I think we do need to have



1	some oversight over that, age gate it for sure, 21 and up,
2	right, you have to do it correctly.
3	And looking at these ads, I mean, these are, again,
4	Ralph's, we're talking about, you know, these products being
5	advertised on, you know, Twitter, is going to be embracing
6	this big time with new ownership.
7	So, you know, do you want to advertise to kids, do
8	you want to be, you know, super audacious with your content,
9	no.
10	But can you advertise these products and do it in a
11	tasteful manner that, you know, really should be more
12	normalized because just like you would be able to advertise
13	alcohol and nobody would really bat an eye at that even
14	though you have kids who, you know, by the way, I mean, teen
15	use of alcohol is much more dangerous than teen use of
16	cannabis.
17	Especially, when it comes to drunk driving and stuff
18	like that. So I think we just need to apply consistency
19	across the board.
20	The smoking aspect is a big differentiator. When
21	you consume alcohol, there's no second-hand. You can consume
22	cannabis the same way, right? I mentioned the cannabis
23	beverages in my fridge, cannabis edibles, you know, they're
24	doing tasting dinners and things like that.
25	So the smoking thing is a little bit difficult. I

1	think if you, obviously, contain it in an environment where
2	people opt-in, that's different, but having exposure to
3	people that, you know, wouldn't want that second-hand, I
4	think that is a challenge too.
5	So that's my perspective. I hope that makes sense
6	in terms of how I laid it out, and I think it would be
7	something to consider when drafting this policy.
8	CHAIR LA BELLE: Thank you, Nick.
9	Any other comments/questions?
10	MS. RICHARDS: Chair La Belle, if I could add
11	something.
12	CHAIR LA BELLE: Yes.
13	MS. RICHARDS: Because Directors Rafiei and
14	Kovacevich have shared, Josh, could you please explain for
15	transparency and information for the Board and public about
16	their ability to participate in this discussion.
17	MR. CAPLAN: Yes, of course. And I'm coming to this
18	discussion from the context of Conflict of Interest Law that
19	is applicable to individual State officers, which would
20	include Board members of the 32nd DAA.
21	There's particularly three areas of Conflict of
22	Interest Law. There's Statutory Law, there's Common Law, and
23	there's also the individual incompatible activities of State
24	offices that each Board member signs when they accept the
25	appointment by governor of the State of California to take a

seat on the 32nd DAA Board of Directors.

Now, each of these areas apply specifically to contracts and agreements, and the purpose behind that is to be sure that a Board member is not benefiting indirectly or directory from any decision that he or she might make on a specific contract in his or her official role as a Board member.

I would specifically cite the Section 1090 of the Government Code, which expressly prohibits public officials from being financially interested in a contract in both the official public and private capacity.

And the primary focus of Section 1090 is to be sure that every public officer is guided only by the public interest, rather than by some personal financial interest, either direct or indirect, when dealing with contracts in an official capacity.

Because the Board today is considering making changes to or changes that might impact its cannabis event policy, there are no specific contracts that are up for consideration today.

So Section 1090 would not impact or prevent those directors from participating in the discussion today or from voting on the policy.

But if there were future discussions or considerations of specific contracts, like it would be

2.2

applicable to all Board members, if any Board member has a direct or indirect financial interest before the contract is approved to be passed, we have to specifically consider each contract to make one of two determinations.

The first is that if a Board member has a direct financial interest in the contract, even if that Board member refuses himself or herself from the discussion, the contract should be considered void at the outset.

And the reason for that is, there's a presumption — a preclusive presumption in California that if an individual Board member or State official has a financial interest in a contract and sits on a Board that's considering that contract, even if that official or Board member refuses himself or herself from the discussion, California Law essentially says the refusal is not enough; it's presumed that that financial interest has effectively infected the entire voting body and that contract would be void.

There is, however, an exception for that general rule, which is that if Board members have, what's called, a remote financial interest in the contact, that refusal would be sufficient.

A Board member would simply have to refuse himself or herself in any discussion, decision-making process, or vote on that specific contract, and the law specifically identifies what is meant by the remote interest exception.

1	I won't go over those details today, I think,
2	perhaps, it would be best unless the Board or some individual
3	Board members just want me to explain at a greater length.
4	But we can consider individual situations of a
5	specific contract to determine whether it's a blanket
6	prohibition under Section 1090 or whether that
7	remote-interest exception would apply.
8	But to sum up for the Board purposes of today,
9	again, because the Board is not voting on any contract or
10	making any decision that will result in any financial benefit
11	to the fairgrounds, direct financial benefit, in terms of
12	revenue generation and contracts, those members would not
13	need to remove themselves from the discussion today or any
14	vote on the policy.
15	MS. RICHARDS: Thank you, Josh.
16	DIRECTOR BAGNERIS: Director La Belle.
17	CHAIR LA BELLE: Yes, Director Bagneris.
18	DIRECTOR BAGNERIS: Before we move forward, it seems
19	to me, we need to have our guidelines in place if we're going
20	to approve that recommendation, that first recommendation,
21	and I think we should table it until we get the guidelines
22	that we want to go with it, No. 1.
23	No. 2, I don't have a problem at all with the sale
24	of glass pipes or smoking devices by our vendors on the
25	property, so that one I would be willing to deal with today,

1	if we need to.
2	CHAIR LA BELLE: Thank you, Director Bagneris. In
3	terms of clarification guidelines, specifically, what were
4	you thinking that staff needs to and the committee needs
5	to look at to clarify that?

DIRECTOR BAGNERIS: I believe Director Kovacevich talked about a couple of items, and I wasn't sure what direction we would be going.

So I think we need to come up with whatever those guidelines are going to be. I'm not sure what they should be, but I'm thinking for, you know, for example -- I'm struggling -- but the advertisement for the sale of the items, the -- that you cannot use the product on the property; those kinds of guidelines. I would think we would want to outline that before we approve something like that.

CHAIR LA BELLE: Okay. Just from my perspective, kind of the overwhelming issue with when we considered this originally and the representative from Costa Mesa articulated it, we are in close proximity to a number of K-12 schools, parks, and other things, as the exhibit showed.

And I think, when we looked at it some years ago, that was the criteria that played most in my mind. I think, correct me if I'm wrong, but a lot of the current operations in Costa Mesa are predominately in an industrial area and are somewhat removed from schools and other parks. Am I correct



1	in that assumption, or is that not correct?
2	MR. DRAPKIN: All of the existing facilities and
3	establishments are in industrial zones, that's located north
4	of the 405. The approved ordinance for retail is all
5	commercial zones.
6	CHAIR LA BELLE: With the K-12 criteria
7	MR. DRAPKIN: Same criteria for all.
8	CHAIR LA BELLE: Well, I am certainly not opposed to
9	the glass pipes, and, I think, Mike and Jeanine, as they
10	articulated, they've been basically selling those products
11	for literally decades, and I don't have a particular problem
12	at all with that.
13	I do have concerns relative to where we are within
14	the community with the proximity to schools and parks. I
15	would, you know, certainly suggest, if Director Bagneris
16	would like to have that additional information brought back,
17	I'm more than comfortable with tabling this to allow that to
18	occur.
19	And I don't think under Robert's rules, we need to
20	have a motion to table it, but in response to Director
21	Bagneris, I would be moving or I would suggest we table
22	this and bring it back with the criteria as requested.
23	DIRECTOR BAGNERIS: I would also like to see a
24	survey of the community to get their feedback. I don't know,
25	have we done that already?



1	MS. RICHARDS: We have not.
2	DIRECTOR BAGNERIS: To find out what the general
3	community that surrounds us feel about this whole activity
4	before we make a decision. So if we do table it, that will
5	give us time to do that as well.
6	DIRECTOR KOVACEVICH: So are we suggesting to draft
7	a new policy for the Board to review?
8	DIRECTOR CERVANTES: This is Director Cervantes. A
9	couple quick things, one is I have a question for Josh. What
10	you just talked about, does that apply for the two Board
11	directors that are running for office?
12	MR. CAPLAN: That's an excellent question, Director
13	Cervantes. I think the short without knowing more
14	information, I would say the discussion that we had regarding
15	Section 1090 and officials participating in the making of
16	contracts, I do not think running for public office would
17	trigger Section 1090.
18	There is, however and it's something that I
19	mentioned in the opening part of my comments, which is, in
20	addition to Section 1090, there is also the incompatible
21	activity as a State office.
22	But I'll defer to individual Board members running
23	for public office to consult with their own counsel just to
24	confirm that serving as a public official for another agency
25	or jurisdiction and remaining on the Board.

1	They are consistent with that incompatible activity
2	statement, and so, hopefully, that answers your questions.
3	Again, I don't think it implicates conflicts of
4	interest law under Section 1090, and, again, I'm not
5	individual counsel for individual Board members.
6	So those Board members would have to make that
7	individual determination and look back for their own
8	incompatible activities statements that they signed when they
9	received the appointment from the governor.
10	DIRECTOR CERVANTES: Thank you. And I do want to
11	say that I do agree with Director Bagneris. I feel that
12	because I've been here for quite some time, there's different
13	things that get taken into consideration, and to be truthful,
14	there is so much that could be a huge money generator.
15	And, you know, to be part of the 21st Century and be
16	on top of everything that is here, doesn't really make this
17	specific item an item that needs to be here at the actual OC
18	Fair.
19	It appears that there's tons and tons of places that
20	are in the process of hopefully being approved, and I still
21	agree with what Director Bagneris just said about
22	family-friendly.
23	So when we Google and when we search the OC Fair, I
24	still want to make sure that we have a pulse on our
25	commitment to the community and also that it is a



1	community-friendly environment for families to enjoy and
2	everybody.
3	So I would move to move forward with a revision that
4	Director Bagneris suggested. I think that makes everything
5	more transparent and clean, and I also agree with you on the
6	pipes.
7	DIRECTOR BAGNERIS: So just to be clear, Director La
8	Belle Chair La Belle, also for Josh, is Robert's rule, the
9	most recent addition, do we have to vote on a table so we can
10	go back and discover the things that we may be missing in
11	this policy recommendation, or can we just can the Chair
12	just move forward?
13	MR. CAPLAN: Director Bagneris, did you ask whether
14	the Board needs to vote to table this item?
15	DIRECTOR BAGNERIS: Yes, yes.
16	MR. CAPLAN: Based on past practice, yes, I think
17	the Board would need to be [sic] a motion and vote on whether
18	to table this agenda item, since it's now been up for
19	discussion as part of the agenda.
20	DIRECTOR BAGNERIS: So Chair La Belle, I move that
21	we table this the recommendation, that first bullet, I
22	move that we table it for a later date.
23	DIRECTOR KOVACEVICH: I have a comment.
24	CHAIR LA BELLE: Yes, Director Kovacevich.
25	DIRECTOR KOVACEVICH: I just want to know, kind of,

1	what are the exact next steps, because it sounds like we've
2	made I think we're all aligned on a few things. I would
3	hate to see all of the progress halted.
4	If we, I mean, I would like to see a draft of a new
5	policy that, you know, it sounds like everybody is aligned
6	with the bongs and pipes, the CBD products, and potentially,
7	the sponsorships and advertisements, if they're done in a
8	tasteful family-conducive manner.
9	I think there's still debate around the events, but,
LO	you know, I wouldn't want to slow the progress on those
L1	initiatives, if everybody feels like there could be a better
L2	policy that we could review, I don't know.
L3	DIRECTOR BAGNERIS: So Director La Belle, what I was
L4	thinking was, because we didn't get a second on that motion,
L5	I was expecting to get a second, we would table it, and then
L6	I was going to come back and make a motion that we approve
L7	the sale of glass pipes and smoking devices on the property.
L8	DIRECTOR CERVANTES: Second.
L9	DIRECTOR AITKEN: If I could did you make a
20	motion? I'm confused.
21	DIRECTOR BAGNERIS: I move that we table the first
22	bullet that's recommended so we can come back with some
23	fuller robust policy language and maybe guidelines that go
24	with it.
25	CHAIR LA BELLE: Okay. Do we have a motion to table



1	and second on the first item?
2	Is there any further discussion?
3	BOARD MEMBER RAFIEI: This is Director Rafiei. I
4	mean, I would support tabling this if we had some concrete
5	guidelines of what we're coming back with, because I don't
6	want to have another conversation next month about this and
7	then we table it, and I know that's not the intention.
8	But what I'm guessing from what I'm wandering is
9	that they need more information, some of our colleagues need
10	more information about what these events would look like,
11	what it would mean if there was a cannabis event on site, and
12	so on and so forth, before they can make a decision.
13	And I want to ask you all to wander about how
14	family-friendly cannabis events can be, because I take my
15	nine-year-old to them all the time, and I explain things to
16	him; it's better than hiding it from your family, I believe.
17	But I'm open to tabling this if we're going to come
18	back next month with more specifics for the Board members to
19	look at.
20	DIRECTOR AITKEN: I have a question, Chair La
21	Belle.
22	CHAIR LA BELLE: Yes, Director Aitken.
23	DIRECTOR AITKEN: I guess, I feel like we're talking
24	about two different things. I'm fine with tabling it, if
25	that's what the Board wants, but I feel like the first bullet

25

1	point that our Governance Committee is recommending that we
2	do is just about these CBD products that don't have more than
3	.3 percent THC, which is already in line with California
4	State law.
5	So these aren't the second bullet point which would
6	be totally concentrated independent cannabis-related events,
7	I feel like I would rather have a substitute motion that
8	approves what the Governance Committee is recommending, which
9	is really already in line with California State law.
10	And then next month I love the idea of doing a
11	survey of our public about the related events; what those
12	look like, guidelines, usage on the property, et cetera.
13	And as to the second point second bullet point of
I	
14	the second point, I mean, I think that there's nothing in our
14 15	the second point, I mean, I think that there's nothing in our current policy, the way I read it and read California law,
15	current policy, the way I read it and read California law,
15 16	current policy, the way I read it and read California law, that prevents the sale of glass pipes right now, considering
15 16 17	current policy, the way I read it and read California law, that prevents the sale of glass pipes right now, considering that it is not considered drug paraphernalia, so that was
15 16 17 18	current policy, the way I read it and read California law, that prevents the sale of glass pipes right now, considering that it is not considered drug paraphernalia, so that was just move of a point of clarification.
15 16 17 18 19	current policy, the way I read it and read California law, that prevents the sale of glass pipes right now, considering that it is not considered drug paraphernalia, so that was just move of a point of clarification.  But under our current policy, as I read it, there's
15 16 17 18 19 20	current policy, the way I read it and read California law, that prevents the sale of glass pipes right now, considering that it is not considered drug paraphernalia, so that was just move of a point of clarification.  But under our current policy, as I read it, there's nothing that should prevent that from happening, and I don't
15 16 17 18 19 20 21	current policy, the way I read it and read California law, that prevents the sale of glass pipes right now, considering that it is not considered drug paraphernalia, so that was just move of a point of clarification.  But under our current policy, as I read it, there's nothing that should prevent that from happening, and I don't think we need a separate motion.

DIRECTOR KOVACEVICH: Federal.

1	DIRECTOR AITKEN: Federal law, excuse me.
2	DIRECTOR BAGNERIS: No, I agree, but Chair La Belle,
3	when I first made the comments, I said I was struggling with
4	the language about the promotion and sponsorship, nobody
5	dealt with that.
6	I said that I was okay with approving the sale and
7	display of independently tested regulated CBD products on the
8	fairgrounds that contain no more than 0.3 percent THC.
9	But I never got an answer on what the rest of that
10	looked like. So, I mean, if the Board is okay, I would make
11	that motion right now, and we can move forward with that.
12	I would like us to say about the glass pipes, since
13	it's on that list, just to make it clear that we all agree
14	with that. I don't see how that would hurt, if we moved in
15	that direction.
16	So with that said, because I'm not really hearing
17	anybody talk about promotion and sponsorship, I move that we
18	approve the sale and display of independently tested
19	regulated CBD products on the fairgrounds that contain no
20	more than 0.3 percent THC and also allow the sale of glass
21	pipes and smoking devices.
22	DIRECTOR KOVACEVICH: I'll second that.
23	CHAIR LA BELLE: Okay. We have a motion and a
24	second. I think that's very clear.
25	Is there any further discussion on that?



1	Does the Board wish to, per Director Bagneris's
2	suggestion, conduct kind of a community outreach survey to
3	identify kind of community thoughts relative to the process?
4	Is that something and we can do that
5	DIRECTOR AITKEN: Do we want to vote on the motion
6	first?
7	CHAIR LA BELLE: Yes.
8	BOARD MEMBER RAFIEI: I have a question before, I'm
9	so sorry. Michele, maybe you can explain the promotion and
10	sponsorship.
11	I mean, I would assume, if Jeanine and Mike have a
12	booth, and they put a picture of one of their glass pieces,
13	that's promoting a glass piece. And the sponsorship, is
14	there an answer for Director Bagneris before we move on?
15	MS. RICHARDS: Yeah, I think promotion is kind of a
16	catch-all. This language would allow, for example, a swap
17	meet vendor to sell CBD lotion or, you know, CBD products to
18	promote that they sell those products.
19	It would allow someone like Roy, who has requested
20	this for his fight club, for example, to accept a sponsorship
21	from a CBD company that sold CPD products.
22	The Pet Expo, for example, there's lots of pet
23	products that are CBD-based, that would allow Pet Expo to
24	sell those products.
25	So promotion is, I think, a catch-all, sort of, you



1	know, would allow signage or ads that, you know, that vendor
2	or that event promoter could display.
3	DIRECTOR BAGNERIS: Which we do anyway, when people
4	sell things, they do that okay.
5	MS. RICHARDS: That's right.
6	DIRECTOR BAGNERIS: Okay. And sponsorship?
7	MS. RICHARDS: And sponsorship would be just like
8	I the example that, Roy, if you're still here, I know that
9	Roy has suggested to this Board before for limited events
10	that are, maybe, 21 and over or that have, you know,
11	certainly, you know, these are very mainstream products right
12	now, but it would allow one of our event promoters, like
13	Fight Club, to secure a sponsorship from a company that
14	manufacturers CBD products.
15	DIRECTOR AITKEN: That are below .3 percent THC?
16	MS. RICHARDS: That's correct. I should add this
17	bit of information: Anything over .3 percent THC falls into
18	the definition of cannabis; anything .3 percent or lower is
19	not considered, you know, in the same category as cannabis.
20	DIRECTOR BAGNERIS: So my question then I asked
21	to take those two out if they were still removed, it would
22	not change the how they're promoted or their sponsorships;
23	is that correct?
24	MS. RICHARDS: I think if you took out sponsorship,
25	that would change, that would not allow our event promoters

1	to secure sponsorship from a CBD company.
2	DIRECTOR BAGNERIS: Okay. So that's important. So
3	I have two pieces.
4	MS. RICHARDS: Okay.
5	DIRECTOR BAGNERIS: When I made the motion earlier
6	to table, was there a second?
7	MS. RICHARDS: Yes.
8	DIRECTOR BAGNERIS: Okay.
9	CHAIR LA BELLE: No, I didn't say second.
10	(Multi-talking; unreportable.)
11	DIRECTOR BAGNERIS: Okay. So I would ask, for the
12	first part of this, for that motion, I would rescind that, as
13	long as the seconder agrees.
14	DIRECTOR CERVANTES: Agreed.
15	DIRECTOR BAGNERIS: Okay. So that takes that off
16	the table.
17	Now back to this motion, that sponsorship I'm the
18	motion maker, so I would agree to put promotion and
19	sponsorship back in, if the seconder also agrees.
20	BOARD MEMBER RAFIEI: I agree.
21	DIRECTOR BAGNERIS: Okay. I call for the
22	question.
23	MS. RICHARDS: I think that's important, because,
24	you know, we need to understand, as staff, exactly what the
25	Board would like us to come back with; so I'll let you take

1	your vote.
2	DIRECTOR BAGNERIS: I call for the previous
3	question.
4	CHAIR LA BELLE: And the sponsorship only applies to
5	the .03, correct?
6	DIRECTOR AITKEN: I think we're voting on the first
7	bullet point as stated.
8	CHAIR LA BELLE: Correct, okay.
9	DIRECTOR BAGNERIS: Back to that.
10	CHAIR LA BELLE: I understand, okay.
11	BOARD MEMBER RAFIEI: Full circle.
12	CHAIR LA BELLE: The question has been called.
13	Summer.
14	MS. ANGUS: Chair La Belle.
15	CHAIR LA BELLE: Yes.
16	MS. ANGUS: Director Cervantes.
17	DIRECTOR CERVANTES: Yes.
18	MS. ANGUS: Director Bagneris.
19	DIRECTOR BAGNERIS: Yes.
20	MS. ANGUS: Director Aitken.
21	DIRECTOR AITKEN: Yes.
22	MS. ANGUS: Director Kovacevich.
23	DIRECTOR KOVACEVICH: Yes.
24	MS. ANGUS: And Director Rafiei.
25	DIRECTOR RAFIEI: Yes.



1	One bullet point down.
2	CHAIR LA BELLE: All right. Let's go ahead and move
3	on to
4	BOARD MEMBER RAFIEI: So can I make a motion to
5	table the discussion on providing direction for the
6	cannabis-related sponsorships and events to the next meeting?
7	MS. RICHARDS: Yes. And let me clarify; the second
8	bullet, the first sub-bullet, would be cannabis-related
9	sponsorships, that would be for to include any events on
10	the site and also our own self-produced events, like the OC
11	Fair, for example.
12	BOARD MEMBER RAFIEI: So I table that we have this
13	discussion after there's more information for our directors
14	to consider for the next meeting.
15	DIRECTOR KOVACEVICH: I'll second that.
16	CHAIR LA BELLE: And specifically, what are we
17	requesting staff to do between now and the May meeting?
18	BOARD MEMBER RAFIEI: Figure out the entire
19	policy.
20	MS. RICHARDS: We can certainly draft something and
21	bring it back.
22	BOARD MEMBER RAFIEI: And the survey that Director
23	Bagneris asked for.
24	DIRECTOR BAGNERIS: And the survey, don't forget
25	that survey.

1	MS. RICHARDS: We can do that.
2	CHAIR LA BELLE: Just as a suggestion, before we
3	call to question, given other things that are underway, May
4	isn't too far off, like a couple of days; is that going to
5	give you enough time or would some more flexibility, say,
6	June or whatever, is that I just ask that of Michele.
7	MS. RICHARDS: I would prefer June, rather than May,
8	given what's
9	BOARD MEMBER RAFIEI: So I'll amend that to table
10	this to the June meeting with more information from staff.
11	DIRECTOR BAGNERIS: I'm not sure if we need to
12	table, because all it said was discuss and further direction.
13	So we're giving the further direction, so I don't think we
14	need a motion to table.
15	BOARD MEMBER RAFIEI: There we go. I rescind it.
16	CHAIR LA BELLE: All right. We'll come to June.
17	All right.
18	MS. RICHARDS: Chair La Belle.
19	CHAIR LA BELLE: Yes.
20	MS. RICHARDS: If I could request a quick break, I
21	think our transcriptionist would like to take a quick
22	five-minute break, if that's okay.
23	CHAIR LA BELLE: I'm good with that. Okay.
24	(Recess.)
25	CHAIR LA BELLE: Before we move on to the next item,

1	I just wanted to clarify that Director Bagneris's motion and
2	the second also included the sale of glass pipes, so on and
3	so forth, correct?
4	DIRECTOR BAGNERIS: Yes, that is correct. It should
5	have been transcribed that way.
6	CHAIR LA BELLE: Okay. For the record, thank you.
7	Okay. Next item, 8C, if you want to go ahead and introduce
8	that, Michele.
9	MS. RICHARDS: This is another item brought forth by
LO	the Governance Committee, and I know Directors
L1	Rubalcava-Garcia and Cervantes are not here, but I'll speak
L2	on their behalf.
L3	In reviewing the Board governance policies, we also
L4	noted that policy 2.05, which is the reporting wrongdoing
L5	policy, was adopted by the Board in February of 2020; so
L6	right before the pandemic hit.
L7	The purpose was to provide guidance to 32nd DDA
L8	personnel, including staff and the Board about their
L9	responsibility to report unethical behavior or wrongdoing
20	related to the 32nd DAA.
21	So the policy does a really good job of explaining
22	the State of California's whistleblower filing and procedure,
23	but it also called for the establishment of a separate ethics
24	hotline, which would be administered by a third-party and the
25	language in the policy says, "overseen by the Board."

1	And it was as I said, it was adopted right before
2	the pandemic shut down operations, and it was never set up.
3	So as we were reviewing the policy, the committee, along with
4	staff, noted that including that ethics hotline, actually
5	duplicates the purpose and the process of the State
6	whistleblower hotline, and it may also present a conflict of
7	interest by being overseen by the Board of Directors.
8	The idea was for it to be completely independent of
9	any personnel related to the 32nd DAA. So in order to avoid
LO	this potential conflict of interest and then eliminate the
L1	costly and inefficient duplication of the state's
L2	whistleblower hotline, the committee and the staff are
L3	recommending the elimination of that separate local ethics
L4	hotline and pointing people to the State process.
L5	So that's the recommendation from the committee and
L6	the staff. The mention of the ethics hotline, which is
L7	attached to the staff report, has lots of mentions of the
L8	ethics hotline.
L9	So if the Board were to agree with the
20	recommendation, we would go back and edit that policy and
21	then bring it back for ratification by the Board in June.
22	CHAIR LA BELLE: Thank you, Michele. Are there any
23	public comments regarding this item?
24	MS. RICHARDS: There are not.
25	CHAIR LA BELLE: Okay. I'll come back to the



1	directors
2	DIRECTOR BAGNERIS: Yes. Chair La Belle, I move
3	that we amend the Reporting Wrongdoing Policy 2.05 to
4	eliminate the separate ethics hotline.
5	DIRECTOR AITKEN: I second.
6	CHAIR LA BELLE: I have a motion and a second. Any
7	further discussion?
8	Call to question, Summer.
9	MS. ANGUS: Chair La Belle.
LO	CHAIR LA BELLE: Yes.
L1	MS. ANGUS: Director Bagneris.
L2	DIRECTOR BAGNERIS: Yes.
L3	MS. ANGUS: Director Aitken.
L4	DIRECTOR AITKEN: Yes.
L5	MS. ANGUS: Director Kovacevich.
L6	DIRECTOR KOVACEVICH: Yes.
L7	MS. ANGUS: And Director Rafiei.
L8	DIRECTOR RAFIEI: Yes.
L9	MS. ANGUS: Thank you.
20	MS. RICHARDS: Great. I would like the record to
21	reflect that Director Cervantes had to leave the meeting, but
22	we still have a quorum.
23	CHAIR LA BELLE: Thank you, Michele. Item 8D.
24	MS. RICHARDS: Okay. This is an information item.
25	In September of 2016 under, then, Governor Brown, SB 1383 was

1	passed.
2	This is California's short-lived Climate Pollutant
3	Reduction law, and this particular year, 2022 and beyond,
4	there's certain requirements of that new law that will impact
5	operations at the OC Fair and Event Center, particularly with
6	our Flagship Event, the OC Fair.
7	So I would like to ask Jerry Eldridge, our director
8	of facilities to come up, and Jerry is going to educate all
9	of us on SB 1383 and what we're going to do in compliance.
10	MR. ELDRIDGE: Good morning.
11	CHAIR LA BELLE: First of all, Jerry, it's good to
12	see you after two years.
13	MR. ELDRIDGE: Yes, it is. It's good to be here.
14	Good to have everyone back with us. Welcome to those that I
15	have not met yet. I am the facilities director here at the
16	Orange County Fair and Event Center, OC Fair and Event
17	Center.
18	So, yeah, I'm going to be speaking to the SB 1383
19	bill that's been the State has been, since 2016, really
20	trying to pin many different applications to divert organic
21	waste, regular waste, and just a lot of material from the
22	landfills.
23	And as they've been implanting these, we've been
24	trying to comply in different manners and different ways that
25	they've been given to us, but this SB 1383, they finally were

able to get something real specific that we can grab a hold of, and so we've done that.

We've put together a program that helped divert, as the slide there shows, 350 tons of organic waste, that's our goal; organic waste, and we'll talk about that right now.

So there's a picture of what a landfill looks like; if nobody's ever been to one, it's quite a mess.

So the requirements that they put on us so far is, in 2020, the State had asked that 50 percent of our organic waste be diverted from landfills, but since 2020 was such a difficult year, they haven't really been able to pin enough information to help implement -- help us or large food producer or consumers -- consuming areas that are on State property, is actually what the rule is, it's for State property only.

So in 2020, they wanted 50 percent. In 2022, they finally got us the information that we needed to help us develop our program, and they're going to start implementing, having people come around -- I asked them -- they had a meeting a while back, last week.

I asked them, "Who is going to come around and start fining and writing a report and stuff," and they said that they don't have anybody for that. They are asking us out of complying with what they're asking us to do, to start taking measures. And they're working on getting some implementing



25

1	steps in place, but we're going to do our part, and I'll show
2	you how.
3	By 2025 they want 75 percent of organic waste
4	diverted from landfills. Why is California mandating this?
5	Organic waste in our landfills create an aerobic breakdown of
6	the organic material, which creates methane gas, and this is
7	also considered greenhouse gas.
8	In order to reduce the methane gas, we need to
9	reduce the amount of organic waste that goes to the
10	landfills, of course.
11	I talked to our waste hauler, oh, a few months ago
12	trying to have him help me develop this program, and we're
13	talking about the landfills and how they will put a layer of
14	dirt over sections to, like, cap it off.
15	And the unfortunate part about doing that is they
16	actually keep oxygen from going into some of these areas, and
17	it won't decompose. They're finding, like, 10 or 15 years
18	later, apple cores still not decomposed.
19	So it's a big deal to help to get the organic waste
20	out of there, so that we're not having these greenhouse
21	gasses and that product going out.
22	The landfills are responsible for over 21 percent of
23	of the State's methane gas and landfills are the third
24	largest producer of methane gas in the U.S.

So how California is looking to reduce in their --

1	how they're looking to accomplish this is by reducing.
2	They're working on prohibiting the sale of and procurement of
3	the Styrofoam, like, containers and cups.
4	So, I think just recently, San Francisco is looking
5	into, you know, a no sale of Styrofoam anymore. They're
6	eliminating sorry, I'm backed up here.
7	Well, they're eliminating straws, anything that is
8	not landfill-safe that won't biodegrade. Sorry, I think I'm
9	on the wrong slides.
10	No, I'm all right, so I'm just going to wing it
11	here. So they increase the amount of material to the
12	landfills. So what they're having us do is to start buying
13	and procuring more products that are compostable; so they
14	have paper products, clamshells that are now cardboard that
15	will compose in a landfill.
16	And that's increase the quantity of recyclable
17	and compostable materials that are diverted from landfills.
18	Sorry, I just told you that.
19	So by understanding what we can divert and recycle,
20	we can reduce the landfill waste substantially with little
21	cost through proper sorting.
22	So I wanted to give you an update on what organic
23	waste means, because for a while when I was working from 2016
24	trying to understand what is organic, what really can be
25	thrown away; so I'll take you through a little walk here.

25

1	Organic waste, also known as biodegradable waste, is
2	produced from living organisms like plants or animals, so
3	food waste. We have green waste, and that's, like, landscape
4	trimmings, grass trimmings, tree trimmings; that's all our
5	green waste.
6	Non-hazardous waste would be lumber, pruned
7	branches, stumps, trees, used lumbar, shipping pallets, and
8	other wood debris from construction and demolition
9	activities.
10	Food-soiled paper, means paper products that have
11	been in contact with organic materials to a degree that they
12	would no longer be recycled into a paper product waste; so
13	that would be products like paper towels, napkins, plates
14	that have been soiled too much with greases and oils from the
15	food; that would then that can't go into paper recycle, it
16	would go into the organics pile.
17	Fibers, such as paper and cardboard, are organic
18	waste and animal bedding and manure is organic waste. So
19	what does that mean for the OC Fair?
20	Year-round the OC Fair and Event Center will gather
21	as much organic waste as possible through providing 35-gallon
22	totes for our preconsumor organic waste, we're going to be
23	giving, like your curbside totes that you would have at your
24	home, those are 65- to 90-gallon.

We're going to be giving out smaller ones that are

25

1	35, so they'll fit behind the concessionor's booth, they can
2	put their kitchen scraps and all their waste into there, and
3	then at the end of the night, push it out to the front, and
4	we'll come by and pick them all up, dump them, and bring that
5	through.
6	We'll be placing green post-consume organic waste
7	containers next to our blue recycle cans that we currently
8	have and use those they'll be labeled for organic waste.
9	And we're purchasing we're purchasing a
10	biodigester; this was something that was on our capital that
11	we approved, and we're actively having it fabricated right
12	now.
13	But we can take it will process one ton of
14	organic waste per day, and we can put our animal bedding it
15	in, we can put our food bedding [sic] some cardboard, tree
16	trimmings, the green waste from trimmings grass, sorry;
17	it's been two years, right? A little nervous.
18	So we're going to monitor this. And how we're going
19	to do the compliance here is we're going to go around by
20	looking into the organic trash cans, making sure that they're
21	not being, you know, if there's a contaminant anything
22	that goes into this organics, if it gets hauled to the
23	transfer station, and there's contaminates in it, it all gets
24	taken to the dump, right?

So we've just wasted all of that effort and spending

1	money to pick it up, spending money to haul it separately,
2	and now it's contaminated.
3	So we're going to be going around and just making a
4	visual. We're going to be recording annually how much waste
5	we organic waste that we divert, we already record how
6	much recycle that we divert.
7	So what materials are also diverted from the
8	landfill by the Orange County Fairgrounds? We currently
9	have, since 2016 or 2017 we started keeping track of this.
10	So we currently have diverted and recycled 27,000
11	pounds of plastic; 4,000 pounds of aluminum; 2,400 pounds of
12	glass; metal and wire, this is from, like, you know, jobs
13	that we've done or pulling old lines that we've found in the
14	grounds and wire, 8,000 pounds; 1,500 pallets; and used
15	cooking oil that we reclaim every year, 6,300 gallons.
16	So together we can focus on waste reduction, product
17	redesign, and eliminate wasteful practices by reducing,
18	reusing, and recycling.
19	And this is the picture we'll be having periodically
20	throughout the grounds reminding our customers to get
21	involved with what we're trying to do and educate the
22	community.
23	This is what the biodigester will look like when we
24	receive it. The green section there is where the majority
25	of our waste will be animal bedding. We throw about 250 tons

76

of animal bedding out every year. So we will now be able to compost that ourselves and reuse the product that comes out of this.

So everything will go on that green section, it will come up the escalator into the darker black section on the top, which is a shredder, and then go down into the digesting system itself.

On the left-hand side is the organic waste section that we generally produce, and on the right-hand side is what's going to come out, that we'll be able to reuse on our grounds or the company Heart, who is providing this system for us, said that if we generate more than we can use, they'll be glad to take it and pay us for it. So that's going to be a small revenue, but, you know, at least we're not just dumping it.

Here is the signage that we're going to be having. So that blue on the right is our general recycle that we have all over already. The can on the left is for the organic recycle, and those will be set out and those are new for the program that we have now.

Any questions?

CHAIR LA BELLE: Sure, I have a question. In terms of the cost for what we're needing to do to meet these State requirements, are there any State funds available from an application standpoint that could help offset some of those



1	costs?
2	MR. ELDRIDGE: I haven't actually seen any I've
3	been in close communication with a lady by the name of Malary
4	with Cal Recycle for the last few years. She hasn't been
5	able to provide that information as well.
6	We've always been trying to any help we can to
7	buy the recycle cans, any help we can to help with hauling
8	fees, but currently that I know of, unless somebody can help,
9	I haven't seen that.
LO	CHAIR LA BELLE: Okay. On a personal note, I'm a
L1	Costa Mesa resident, I put out two bins last night, one green
L2	one and one regular one, and we've been doing it for,
L3	probably, four to five years now through the waste hauler.
L4	So, anyway, any questions of Jerry?
L5	DIRECTOR BAGNERIS: I would like to go back and see
L6	the signage slide that you had.
L7	Does it actually say the types of products that can
L8	go in the green one?
L9	MR. ELDRIDGE: I know it's kind of small.
20	DIRECTOR BAGNERIS: Yeah, I can't really
21	MR. ELDRIDGE: I don't know how to enlarge it.
22	DIRECTOR BAGNERIS: The reason I'm asking is because
23	at my job back in the old days when we were on-campus, which
24	we haven't been in two and a half years, they made it very
2.5	clear what went in that bin, because people just throw stuff

1	in either one, it didn't matter, if it was a trash can,
2	that's how they considered it.
3	So I'm just wondering what it says on there, so I
4	would know what to throw in that green one versus what to
5	throw in that blue one.
6	MR. ELDRIDGE: So on the top it says, "food waste
7	only" in green, and then the picture, the first picture is
8	actually somebody scraping their plate and then the smaller
9	ones are actually fair food that we have on grounds, just as
10	an example.
11	I wanted to I really wanted that one scraping the
12	plate because if you just put food pictures, then they're
13	throwing the plate and everything in there.
14	One of the expectations that we have this year, and
15	it will be a soft opening for our vendors or food providers
16	is that they do provide compostable and organic paper
17	napkins, cups, silverware, straws. It's all out there; I
18	know it's a little more expensive to provide that.
19	But it will help us not have contaminants because if
20	somebody does put their plate in that organic waste and it is
21	a compostable cup or a plate, they'll take it, and we won't
22	have any problems with it.
23	But if it's plastic it's a plastic cup, that just
24	killed that whole haul right there. So, it's a learning
25	it's going to be definitely. California, they understand

1	that it's a learning experience for us all.
2	But I think I mean, I don't think, I know for
3	sure that biodigester, if we can divert 350 tons of organic
4	waste a year, plus how much we're already recycling with just
5	general recycling, we're really doing a good thing this year.
6	DIRECTOR AITKEN: So we created the "food waste
7	only" graphic?
8	MR. ELDRIDGE: Yes.
9	DIRECTOR AITKEN: Can we put that up where the
10	white because I feel like people know what the blue sign
11	is, but the white sign, people might not know what that
12	means.
13	MR. ELDRIDGE: The white the one that says
14	DIRECTOR AITKEN: See where it says, "Please sort
15	your waste here" and then there's, like, a white plate on the
16	left?
17	MR. ELDRIDGE: Correct.
18	DIRECTOR AITKEN: Right. I don't know if people
19	might I'm just thinking people that are not what I like
20	to call myself full-sized
21	MR. ELDRIDGE: Sure.
22	DIRECTOR AITKEN: and they're looking down,
23	they're not going to see that sign, right, so they might just
24	see either put something on top or put something that's on
25	the left-hand of that sign that just says I love that

80

1	graphic.
2	I think it's extremely the pictures are better
3	than words, right. Maybe just put it up there too so people
4	know when they're going up to it; just a suggestion.
5	MR. ELDRIDGE: Yeah, so thank you for that, and
6	we'll work on that. The symbol on the right in the white is
7	plastics recycle and the symbol on the left is there's
8	specific symbols for organic, plastics, and trash. So that's
9	what the white is on the symbol.
10	Those signs they're not going to be at every
11	location where the cans will be. Those will be more, like,
12	on the entry coming into the fair, just letting people know
13	we're doing we're recycling here, and they will be at,
14	like, probably in the mall, where we have a high-traffic of
15	food, we'll have those signs by those, but, yeah, I like your
16	thought on that.
17	DIRECTOR BAGNERIS: Are they already made?
18	MR. ELDRIDGE: I have some made. I don't have
19	enough, but I have some. I needed to make them. I have four
20	of those right now. It's not a big deal.
21	DIRECTOR AITKEN: Or even something on the top that
22	just says, like, "food waste." I feel like people look down
23	and they're not going to know.
24	MR. ELDRIDGE: Sure.
25	Any other questions?

1	CHAIR LA BELLE: Just as a recycling note, all of
2	us, when we buy plastic products or cans, we pay the CRV on
3	it, and my understanding is, currently, at the State, there
4	is \$660,000,000 in unclaimed recycling funds, and my
5	understanding is the, you know, the governor has had some
6	initial discussions and the legislature is working on how
7	they can get those funds dispersed.
8	So the plastic and the cans in my garage are
9	increasing awaiting a decision as to whether you're going to
10	double the recycling or not. So I would just throw that into
11	the hopper. They won't outlast me, though, I've got enough
12	room in my garage.
13	MR. ELDRIDGE: Yeah, they have been talking about
14	increasing the recycle revenue because they're trying to get
15	people to bring more in.
16	CHAIR LA BELLE: Yeah, that will encourage people to
17	do it.
18	MR. ELDRIDGE: Right, right. They have been making
19	a push because plastic is really hard to recycle, even though
20	it's a recyclable product. They have a hard time reusing it
21	and breaking it down and everything it takes to break it
22	down.
23	So you've probably seen a lot of the new cans that
24	are coming out of water; water is really getting popular to

be in aluminum cans now because that's such an easier and

25

1	better product to be able to recycle.
2	DIRECTOR BAGNERIS: I wish I knew that last week; I
3	just took all my year-long recyclables and got \$20.
4	CHAIR LA BELLE: For those that live closely, Orange
5	Coast College has a recycling center and the students work
6	there. It's a really great program.
7	So we collect as many as we can get and load up the
8	SUV and take them over there. So it's a really good program
9	to have.
10	MR. ELDRIDGE: Yeah. The Orange Coast College is
11	where I had come across the biodigester. They actually have
12	a composter and talking to the lady who deigned the
13	composter, I had her come over and see what we have here on
14	the grounds and would that composter work for us.
15	But the volume that we have, the composter wouldn't
16	be able to keep up and that one will, from the time you put
17	the food it, you're at a week before you're getting product
18	out, and that doesn't work for us; we're doing that much
19	volume. So one ton a day is going to be really good for
20	sure.
21	CHAIR LA BELLE: Would that be able to handle the
22	capacity during the fair, I know it's quite
23	MR. ELDRIDGE: I don't think it I don't think it
24	will handle the capacity during the fair because we have a
25	tremendous amount of waste.

1	But we're going to be gathering the organics in
2	from those green containers and from the 35-gallon totes, and
3	that will all go into a 40-yard specific for our organic
4	waste and then that will be hauled off grounds.
5	So I won't know the capacity or how much we will
6	save or divert until after the fair, but we will be using the
7	biodigester mostly, probably, for everything that we can;
8	mostly the bedding, animal bedding for the fair right now,
9	and some of the organic waste.
10	But the hopper holds three tons and it produces one
11	ton a day, you know, it will digest one ton a day, and we'll
12	probably I'm anticipating about eight tons or more of
13	organic waste a week. So I just wouldn't be able to keep up
14	with that.
15	CHAIR LA BELLE: Pretty good. It is an information
16	item, but are there any public comments on this item?
17	MS. RICHARDS: We have no cards.
18	CHAIR LA BELLE: No cards, okay.
19	Any further questions from the Board?
20	MS. RICHARDS: Thank you, Jerry.
21	CHAIR LA BELLE: Thanks Jerry, good to see you
22	again.
23	DIRECTOR AITKEN: Thanks, Jerry.
24	CHAIR LA BELLE: Okay. Next item is 8E, report on
25	the public feedback of our Three-Veer Strategic Dlan



22

23

24

25

204.4 6. 2.100.61.6 1.100.11.19 6.1. 6 1.120.120.12
MS. RICHARDS: So following the Board's approval
last month of the Three-Year Strategic Plan, we posted the
document on OCFair.com with an electronic form to elicit
feedback from the public; that was available for the last
five weeks.
We also included e-blasts with our Neighbor
newsletter, our StayConnected newsletter, and our At The Fair
publication, and also used our social media platforms to
provide a direct link for members of the public.
We received 25 responses; they were all very
interesting to read, and they were attached to the staff
report that you all received.
I tried to kind of categorize them in preparing for
this meeting. They were all very positive about the
strategic plan, but there were also a lot of suggestions in
there too, and I'll turn it over to the Board to consider any
amendments that you might want to make.
In particular, there were two comments from the
public that asked about why the agriplex was not included in
the strategic plan.
And just as a reminder, you also know, last month,

And just as a reminder, you also know, last month, that the Board initiated the development of the Ten-Year Master Site Plan and the agriplex was one of those projects to be included in the plan. In fact, we're all very very excited about that particular project.



supposed to be Tuesday.

25

1	So the Board has approved including that for further
2	development in the Master Site Plan. The last page of the
3	strategic plan currently is titled Property Initiates, and it
4	states that the Board of Directors will be discussing future
5	direction for the OC Fair and Event Center property, making
6	decisions about a Ten-Year Master Site Plan.
7	Once approved, the projects identified in the plan
8	for 2022 to 2024, the time period of the three-year strategic
9	plan, will be added to the document.
10	So we'll continue to update the three-year strategic
11	plan as those Master Site Plan projects are identified and
12	approved.
13	So at this point, I'll turn it back to the Board;
14	you've all received the comments, and we'll take direction on
15	any amendments that you feel you may or may not want to make
16	regarding the three-year strategic plan.
17	CHAIR LA BELLE: Before opening it up to the Board,
18	are there any public comments on this item?
19	MS. RICHARDS: There are. We have two.
20	You would like to take those now; Gibbern Stout.
21	MS. STOUT: Hello. Thank you again for letting me
22	speak. Some of those comments that Michele just mentioned,
23	one of them was certainly mine, but I also know that there's
24	many comments that was made the deadline, I guess, was

So I don't know if they're included in that 25
total, but we had reached out to some of our agricultura
people. The last few weeks have been busy for me, so I
haven't been on social media; I didn't see that.

I would love it -- many people would love it if there was a way to e-mail -- I know you have many blast lists for communication. We get a lot of communication for the equestrian center, so that would be fantastic.

But yes, I did not notice that the agriplex was mentioned in the strategic plan, and we're very excited about it. It's huge, and it's very exciting. So we just want to be sure that it's added, specifically, if possible, to the strategic plan.

We also ask that you please please please consult the extensive agricultural resources available to you; you have many on staff, you have many that have spoken at past meetings who have offered their help, FFA leadership, there's 4H, The Farm Bureau, many many resources available to you and they're very excited to help.

There's many factors that you probably don't know about that go into an agricultural complex, so it's critical that it be included in the planning, especially on the large scale. It will save you a lot of time, money, and effort by consulting these people in the beginning.

Another thing I would like to suggest is that you



1	remove the word "entertainment." When you have the word
2	"entertainment" in agriculture, that's a trigger for a lot of
3	people.
4	I do know that citydwellers often find agricultural
5	activities entertaining, which they, obviously, always are,
6	so I don't think the word "entertainment," when we're talking
7	about agricultural education, is necessarily appropriate; so
8	you might want to reconsider that.
9	I know that it's not intended that way, but there's
10	many people who do not. So, again, very excited about this
11	agriplex and to really have a return to agricultural
12	education for our agricultural district. Thank you.
13	MS. RICHARDS: Thank you, Gibbern. Reggie Mundekis.
14	MS. MUNDEKIS: Hi, thank you for the opportunity to
15	address you on this matter. I would just like to say thank
16	you to the Board and the staff who have worked on this and
17	thank you for the great product that you put forward and
18	great job.
19	MS. RICHARDS: All right. Thank you, Reggie. That
20	concludes public comment on that item.
21	CHAIR LA BELLE: Okay. Thank you, Michele.
22	Bringing it back to the Board, any comments from the
23	directors?
24	I think I would just add that the Board, at our last
25	meeting, conceptually gave some priorities to some of the



1	major projects, and my understanding is that the staff is
2	working with the Facilities Committee now to refine some
3	specific recommendations that have come back to the Board.
4	And I don't know if Ashleigh wants to comment on
5	that or not.
6	DIRECTOR AITKEN: No.
7	MS. RICHARDS: Still in development, but, yes, we
8	will
9	(Cross-talking.)
10	CHAIR LA BELLE: it's going to come back.
11	MS. RICHARDS: Absolutely.
12	CHAIR LA BELLE: We are focused on, now that the
13	strategic plan is completed, taking the infrastructure study,
14	which is a very thorough analysis of our facilities, as well
15	as the concepts and the original Master Plan concept.
16	And I think the Board made it very clear at our last
17	meeting which projects we want to move forward with and which
18	projects we have passed by and said, you know, not today and
19	probably not ever.
20	So with that any is there an action from the
21	Board?
22	BOARD MEMBER RAFIEI: I make a motion to
23	follow-through on staff's recommendation to consider the
24	feedback, and since there's no amendment, then we move
25	forward.



1	CHAIR LA BELLE: And would that include finalizing
2	the strategic plan? I think we're taking a step forward in
3	terms of our mission statement up there
4	MS. RICHARDS: I wondered if anybody noticed that
5	DIRECTOR BAGNERIS: Yes, I did, but first, I'd like
6	to second the motion.
7	CHAIR LA BELLE: Okay. For clarification, the
8	motion is to basically approve the strategic plan based on
9	the feedback that staff has received from the outreach.
10	Is that the motion?
11	MS. RICHARDS: Correct.
12	BOARD MEMBER RAFIEI: Yes.
13	CHAIR LA BELLE: Okay. Any further discussion?
14	DIRECTOR BAGNERIS: No discussion, but it is
15	that's new. Thank you.
16	CHAIR LA BELLE: All right. With that, I would call
17	to question.
18	MS. ANGUS: Chair La Belle.
19	CHAIR LA BELLE: Yes.
20	MS. ANGUS: Director Bagneris.
21	DIRECTOR BAGNERIS: Yes.
22	MS. ANGUS: Director Aitken.
23	DIRECTOR AITKEN: Yes.
24	MS. ANGUS: Director Kovacevich.
25	DIRECTOR KOVACEVICH: Yes.



1	MS. ANGUS: And Director Rafiei.
2	DIRECTOR RAFIEI: Yes.
3	CHAIR LA BELLE: Okay. I think the next item on the
4	agenda would be closed section?
5	MS. RICHARDS: It's not, we have one more quick
6	presentation.
7	CHAIR LA BELLE: Oh, I'm sorry, Joan.
8	MS. RICHARDS: Our chief business development
9	officer, Joan Hamill is going to give us a quick recap on
10	Imaginology 2022.
11	MS. HAMILL: Good morning or afternoon, oh,
12	almost afternoon. I want to talk about the recap of
13	Imaginology and discuss the event and just go over a few
14	things, the live and in-person version of Imaginology made
15	its triumphant return just a couple of weeks ago.
16	And I want to thank and congratulate the Board of
17	Directors and the staff of bringing Imaginology back to a
18	community that was eagerly anticipating this event; this
19	wonderful community giveback that the OC Fair Board of
20	Directors and the event organization gives to the public.
21	Some pictures, right, I think Director Aitken
22	mentioned pictures, right. After being on hiatus for two
23	years, Imaginology 2022 was scaled back a bit this year in
24	programming and layout.
25	It went from a three-day event to a two-day event.

23

24

25

1	New plans and approaches were developed in anticipation of
2	these changes. But what didn't change was outpouring from
3	the community and from our partners that embrace this event
4	and celebrate its return with us.
5	It was a joyous fabulous weekend, as you can see in
6	these few pictures here, learning hands-on engagement,
7	agriculture, education, discovery, and just plain all-out fur
8	was the order of the weekend, and it was fun.
9	Thank you, Director Rafiei, who attended with her
10	son, Kian, for the first time, I think, to the Imaginology,
11	and I wanted to share some numbers with you.
12	We had just under 15,000 patrons, exhibitors, and
13	partners this weekend; Saturday had the higher attendance of
14	the two days and Sunday was a later crowd, which tracks
15	evenly with previous year's events.
16	So more facts: There were close to 1,500 total
17	participants in our scavenger hunt, which is very very
18	popular. We get a lot of feedback on that, everyone was
19	asking if it was coming back and it did, so it had a lot of
20	participation in that and it was divided pretty equally over
21	both days.
2.2	Tugt under 1 000 ribbong were awarded to grudents

Just under 1,000 ribbons were awarded to students who entered in the school project competition, which consisted of two categories this year: murals and engineering.



We heard feedback from educates who appreciated,
actually, a scaled-back version of school projects, so they
could focus more, rather than, you know, 20 different
categories or 40 different categories, so that worked out
well.

Hero's Hall Fort, you can see a gentleman in the bottom doing the obstacle course, that had a total of 4300 participants over the weekend, and I just want to let you know, on Sunday alone, there were 3,000 participants. So it was very very business on Sunday.

We were lucky to have 125 volunteers donating their time to help out and help us with the event and engage with the public, 16 of our own wonderful CCFF (inaudible), we had 84 from the Irvine Youth Action Team, who earned their hours. So they earned their volunteer hours, and we had 25 master gardeners participate as well.

There were a total of 76 4H livestock animal entries that consisted of -- and this is important -- 15 chickens -- you see a young lady there having her chicken judged -- 15 cavies, which are guinea pigs, 25 rabbits, 20 diary goats, and one single solitary pygmy goat, who was the star of the event, because pygmy goats are stars.

On to our OC Fair and Event Center website, there were 89,325 total page views for Imaginology, and on social media, the total reach was a whopping 235,710 and that



includes Facebook, Instagram post, reels, and stories.

Some more pictures here. So what you're seeing up here is you see a father engaging with his son looking at some gems that are underneath the microscope, a wonderful singer from one of our mariachi groups, kids at play with their parents, we have goats on display, a young lady in a rockband, a young gentleman playing at Hero's Hall, and a young 4Her and eagerly anticipating, I think she's giving that judge a run for her money right there.

And then lastly, some more pictures. I just wanted to -- the laughter and the fun and just kids engaging, parents engaging, playing, off their devices throughout the whole weekend, you can just see it in these pictures.

And some feedback that we received: At the very top, I don't know if you can read that, it's a little bit small. It was from one of our feature exhibitors who said, "I love getting to be a part of such an amazing hands-on expo for kids that supports new adventure."

Another featured exhibitor, they were from Santiago Canyon Gemology alumni, said, "Thank you for having us at Imaginology this year. When it was all over, we all had a warm and fuzzy feeling that we did something special for two days. Another thing we noticed was that there were no bad vibes anywhere, every last person seemed to be smiling and having a good time."



And then an educator from a school that participated
many many years, Zion Elementary in Garden Grove who e-mailed
us afterwards, "I just want to take a moment and say thank
you to you and all the folks at Imaginology. Please know
what a positive impact this event makes for our school and
that we truly appreciate all of you."

She also mentioned the importance of the ribbons that the kids receive and acknowledge that they get third-hand, not just from their parents, not just from their teachers, not from their classmates, but from the public and from the judges and how powerful that is and having those on display and the kids taking those ribbons home. So she thanked us for that as well. They participated in the school projects competition.

And this event, it just makes such a profound and positive difference in the lives of many many children, youth, and families. It was an extraordinary weekend. Congratulations to all who were involved in the planning and the presentation of a very very successful event.

As you can see, you see some kids here performing on stage. You can see Kian, Melahat's son standing in front of his school's entry, that was a group project, and he happened upon it and saw the ribbon and Director Rafiei saw that.

So it was pretty exciting to have that happen, so you see all that kind of discovery take place, and it was a



1	first place, I think it was also a Division 1, so lot of
2	performance, lot of happiness.
3	So that concludes my report. I'm happy to answer
4	any questions that the Board may have, but it was a fun
5	weekend.
6	DIRECTOR BAGNERIS: I wasn't able to attend, but I
7	had some friends that went and they had a blast. When I
8	wanted to come, it was, like, I think it was going to be 30
9	more minutes before you'd be closed, so I didn't think it was
L O	a good idea, but I hear it was just fabulous, so.
1	MS. HAMILL: Yeah, we had a great weekend, and it
_2	was busy up until the very end; each day closing at 5 p.m.
L3	CHAIR LA BELLE: Congratulations to staff.
L4	DIRECTOR AITKEN: We found our theme for next year;
L5	"No Bad Vibes."
L6	MS. RICHARDS: No Bad Vibes, I love that. It is a
L7	labor of love for all of us, for sure, a real community
L8	giveback. So thank you to Joan and her team and all the
L9	staff and everybody; it's an all-hands-on event.
20	CHAIR LA BELLE: Perfect. Okay. Next item is Ad
21	Hoc Committee Reports. Are there any public comments on the
22	committee reports?
23	MS. RICHARDS: There are, and, maybe, as we go
24	through the list we can
2.5	CHAIR LA BELLE: Perfect, okav. Leadership



1	Committee, I would have nothing at this time. Financial
2	Monitoring Committee, Director Kovacevich and Director
3	Bagneris, any comments?
4	DIRECTOR KOVACEVICH: We can go ahead and read the
5	report very quickly. We met on 4/22. Good news, the
6	District continues to demonstrating favorable performance
7	against the '22 budget. Year-to-date, March 22 revenue is
8	almost 1.5 million and is favorable to budget by over
9	\$250,000.
10	Revenue for the month of March was a bit short of
11	budget, mainly due to events that were canceled and moved to
12	other dates, but it will normalize later in the year as these
13	other events were rescheduled.
14	Operating expenses year-to-date through March 2022
15	are at 4.67 million and are favorable to budget by 1.5
16	million dollars and much of this postive variance is
17	reflected in payroll and related expenses.
18	While staff is doing a great job of keeping expenses
19	low, there are several unfilled positions due to recruiting
20	difficulties that are helping our variance, but not helping
21	the workload on the staff, so we would like to fix that.
22	Year-to-date for the period ending March 31st, 2022,
23	net proceeds are over 2 million dollars favorable to budget,
24	and as of March 2022, cash and investments are up to 60.8
25	million dollars.

The 2021 audit is underway with about 20 percent completion, and there is one notable call, staff shared an accounting error that was discovered, I believe it was discovered -- we discovered it, right? Staff discovered it.

And it was caused by a number of general ledger entries being duplicated. This caused revenue to be overstated by approximately \$690,000 for the year, 2021, and the good news is, staff has made the appropriate adjustments, shared the findings with the auditors, and reporting is now back up-to-date and accurate.

In reviewing the situation, staff has concluded that reconciliation and review procedures were done incorrectly, leading to the error, not being discovered until now, but good news, proper controls and procedures have been put into place to ensure compliance moving forward. Our next meeting is scheduled for May 20th, 2022.

MS. RICHARDS: And Director Kovacevich, if I could just add a few things about that last item. When the Board appointed me CEO in October of 2019, I made a pledge to the Board and the public that when we make errors, we're going to shine a light on them, we're going to raise them up, discuss them, and find resolutions to them, and really that's what this is all about.

We have a new director of finance as of about eight weeks ago. He's here, I would like to introduce Max King.



1	Max, stand up.
2	I point this out because Max and his very excellent
3	accounting abilities discovered the error very early on, and
4	there were several mistakes that were made in 2021 that led
5	to the over reporting of our revenue. I want to emphasize
6	that this was an accounting error in our accounts.
7	It, in no way, involved any cash leaving the
8	building, it would be, like, if you entered your paycheck
9	twice in your checkbook; you're going to show a higher
10	balance than what the bank has. So Max and his team have
11	been doing their due diligence for several weeks now to make
12	the adjustment; it's been made.
13	We have shared that with the auditors, and I want to
14	thanks Max for finding the error and quickly getting on top
15	of it and certainly apologize to the Board that we made a
16	little less than the 15.9 million that was reported in 2021.
17	So Max is here, if there's any specific questions,
18	or if anyone has any questions following this meeting, we're
19	happy to go into more detail as well.
20	CHAIR LA BELLE: Thank you, Michele. The next item
21	would be
22	MS. RICHARDS: Oh, we do have a public comment on
23	this on the finance.
24	CHAIR LA BELLE: On the fiance.
25	MS. RICHARDS: Gibbern Stout.



MS	S. STOUT:	You guys	are	going	to be	e sick	of me	
today. I'm	happy to	see that	the	equest	rian	center	is in	the
strategic p	lan, and	if the nu	mbers	in th	ne bud	lget ar	e corre	ect,
you will se	e the boar	rding inc	ome i	s very	very	high;	that's	5
because the	e facility	is full	right	now w	vith a	very	long	
waiting lis	st. So we	're very	excit	ed abo	out th	nat.		

Also on the budget, I noticed that there were several new line items for your plan for horse shows for the coming year in 2023.

Again, very excited that the equestrian center has been included in the overall plan, but I'm going to strongly remind you to consult a horse show promoter to make sure that your planning and your budget projections are realistic and that the planning takes into account the many many specific and unique requirements and needs that a horse show competition would involve.

Also, remember that such events require -- it's not safe on asphalt for horses, so that's something that you really need to take into consideration in your planning and your budgeting.

Also, note that -- I don't know how much of your budget that you're planning on -- I don't know if you've spoken to horse show promotors, but planning on shows in the next year, I don't know if you've talked to a promoter, if you have dates, the horse show calendar gets very full very



1	soon, that's something you need to think about.
2	Also, I know paying for parking and admission is a
3	big source of revenue for the fairgrounds, note that paying
4	for parking will not be something that horse show what's
5	the word I'm looking for, my gosh, I'm tired today people
6	going to a horse show horse show audience will not be
7	paying for parking, and they will not being paying admission,
8	as these are things that they get to see now for free.
9	Horse shows are very exciting and entertaining, but
10	they are not currently something that people pay to see, so
11	just keep that in mind when you're budget-planning. Thank
12	you.
13	MS. RICHARDS: Okay. Thank you, Gibbern.
14	CHAIR LA BELLE: Do you have another one on finance?
15	MS. RICHARDS: No.
16	CHAIR LA BELLE: Okay. Facilities Committee,
17	Director Aitken.
18	DIRECTOR AITKEN: Yes, thank you.
19	So we had a very fruitful meeting; there's a summary
20	of our meeting that's attached to our reports. One thing I
21	just wanted to highlight is every year we do approve a
22	contingency budget.
23	As we all know, things are becoming more expensive
24	and harder to get, so we are we have been about \$40,000
25	into our contingency budget.

# OC FAIR & EVENT CENTER

Board of Directors Meeting on 04/28/2022
So we'll just update everybody and work with the
Finance Committee if we're getting a little too close to the
sun, but right now we're very comfortable with what we we've
been allocated.
As we move through the Master Site Plan, we did
discuss the fate of Building 15, for those of us that have
taken our kids, it's where the chickies are; where we raise
the little chickies.
That building is, unfortunately, at the very very
end of its life and been deemed unsafe for future use. So I
just want to highlight that because it will come up for
further discussion about the removal of that building.
And then, I don't know, I know we had, after our
meeting, a walk-through for both the Lot G utilities, as well
as, maybe, a quick update on the doors.
MR. KARNS: Thank you, Ashleigh. We have another
Facility Committee meeting next week. We'll provide a full
update on the challenges brought to the committee so we can
work for the Board next month on everything in more detail.
Status of the door project, I'll turn to Jerry.

MR. ELDRIDGE: The architect has got drawings to the fire marshall, I believe the fire marshall is very close to approving the design, and then -- our expectation is still to get Los Alamitos and Costa Mesa in before.

DIRECTOR AITKEN: All right. Thank you very much.



1	So that's all for facilities, unless any directors have
2	specific questions.
3	CHAIR LA BELLE: Any questions of Ashleigh?
4	MS. RICHARDS: We do have one public comment for the
5	Facilities Committee, Gibbern Stout.
6	MS. ANGUS: Oh, that's been withdrawn.
7	MS. RICHARDS: Oh, all right. That concludes public
8	comment.
9	CHAIR LA BELLE: Nothing on the Governance
10	Committee. Community Affairs Committee.
11	MS. RICHARDS: We do have a public comment, though,
12	on the Governance Committee from Reggie Mundekis.
13	CHAIR LA BELLE: Okay.
14	MS. MUNDEKIS: Can I move that to Governmental
15	Relations; I wrote down the wrong one.
16	MS. RICHARDS: Okay.
17	MS. MUNDEKIS: Sorry about that.
18	CHAIR LA BELLE: Okay. Community Affairs Committee,
19	Director Bagneris, Director Rafiei. Barbara, any update?
20	DIRECTOR BAGNERIS: We did meet. Hang on just a
21	minute. I was so wrapped up in everything else, I forgot.
22	Okay. So we did meet on the 25th, and we discussed
23	the Diversity Equity Inclusion Public Art Project, and so we
24	do have an update. The staff did show us some light tower
25	plans because we're kind of we want to move into a

103

different direction, than having just a static.

And they gave us some cost estimates, but we do need an engineering study, a feasibility study before we can do that, so that's going to cost about 2,5000. The Board did approve the 50,000 for the project, so that will cover it there.

Once we get that feasibility study done, we'll be able to know just what we're going to be able to do with the stations that are already out there -- I guess they're not called stations, the towers that are out there.

So let's see. We also talked about the nonprofit ticket outreach; we did that last year, we're going to do that again this year. So Directors, if you have some recommended nonprofits that we can give tickets to, make sure that you touch base with the CEO Richards about that. And we're going to distribute approximately 5,000 general admission tickets.

Director Rafiei, is there something --

BOARD MEMBER RAFIEI: I just want to thank the staff tremendously for putting that work together. The meeting we had on Monday was really helpful to both Director Bagneris and myself moving this incredible project forward.

I also want to add that we're going to be working with some nonprofit leaders to help offset the cost of the fair for some attendees; this is in the very beginning stages

REGAL

1	lof	it.
1	$\cap$	7 -

But hopefully by the next meeting, we'll have some updates on what we can do to help families, not just coming into the door but, you know, thrive and buy the food and participate in the attractions.

DIRECTOR BAGNERIS: And CEO Richards, do you have anything else to add?

MS. RICHARDS: No, I think you did a great job.

DIRECTOR BAGNERIS: Okay. Yeah, we're excited about it. Once we get the feasibility study, we'll be able to bring back what our designs for the LED panels [sic] and any cost and all of that. So we're excited about how we're moving forward. That's all.

CHAIR LA BELLE: Just a comment, and I mentioned this to Michele, I've identified five, maybe six nonprofits that have a clear interest and would fit into it, and so I'll be, you know, conveying all that information as I finalize it to Michele.

One of the individuals I spoke to, I indicated that, obviously, being able to get into the fair, there's plenty of things you can do without spending money, but obviously, once you're in there, to be able to participate in some of the food items and the carnival itself is something else, and I said, you know, directors are working on coming up with some options for next year.



1	And the individual I spoke to said, oh, it's the
2	way it will work is once the tickets go to our CEO or our
3	executive director, she will turn around and contact all the
4	board members and ask for 50 bucks to help offset the cost of
5	going.
6	So I think that's what you're going to find with a
7	lot of the nonprofits, that they'll, you know, in response to
8	getting tickets to go to the fair, they'll step in and put
9	some dollars in.
10	You know, we can't make them do it, but I think it's
11	something that they'll want to do to kind of enhance the
12	experience and I appreciate what Melahat and Barbara have
13	done to move this thing forward.
14	DIRECTOR BAGNERIS: And so let me just make sure you
15	understand; we're not just giving tickets, we're talking
16	about food and beverage as well
17	CHAIR LA BELLE: Right.
18	DIRECTOR BAGNERIS: to give them that full
19	experience because getting tickets is one thing, but eating
20	once you get on the property is something else. So its going
21	to be a full fair experience that we're giving them.
22	CHAIR LA BELLE: Everybody has got to get that deep
23	fried butter or
24	DIRECTOR RAFIEI: Something, anything; deep fried
25	anything.



1	CHAIR LA BELLE: Okay. Centennial Farm Liaison,
2	Melahat.
3	DIRECTOR RAFIEI: Well, yeah, we've got our big
4	event coming up on Friday from noon to five at Roadies Clay
5	Shooting place, I'm super excited to go shoot some clay
6	disks, and we've got great opportunities for the silent
7	auction. I know the Lakers didn't do well this season, but
8	there's always hope for next season, I'm giving up some of my
9	Lakers tickets for some of those.
LO	And I know that Director Ruiz has also either
L1	sponsored with his labor unions, some of the things that
_2	we're doing, but I'm looking forward to and I am hoping to
_3	see some of you there to shoot some clay disks with me.
L4	Did I miss anything, Joan or Michele?
L5	MS. RICHARDS: No, its good.
<b>L</b> 6	CHAIR LA BELLE: Okay. Michele, do you have
L7	anything you'd like to add on behalf of the entertainment and
8	Business Development Committee?
_9	MS. RICHARDS: I'll speak on behalf of the committee
20	that ticket sales are going very well for our three big
21	entertainment venues.
22	We're continuing to book new events in those venues
23	every week and attached to the staff report was a full
24	up-to-date schedule, if anyone wanted to look at specific
) 5	ghows

1	CHAIR LA BELLE: I did notice the LA County fair, I
2	guess, is going to go from May 5th to the 30th, and I looked
3	at their entertainment bookings; they have the Beach Boys,
4	they have ZZ Top, which is one of my favorites, not my wife's
5	favorite, but one of my favorites.
6	And I know staff is working very hard with our
7	consultant to maximize who we can get in there, so I
8	appreciate all your efforts.
9	MS. RICHARDS: It's going to be a really good season
10	this year.
11	CHAIR LA BELLE: Sounds good.
12	DIRECTOR BAGNERIS: The LA fair, they're, like,
13	30,000 seats for their concerts, right?
14	MS. RICHARDS: You know, I don't know offhand.
15	CHAIR LA BELLE: At the race track?
16	MS. RICHARDS: Yes.
17	CHAIR LA BELLE: Yeah.
18	DIRECTOR BAGNERIS: A lot bigger than 8500.
19	MS. RICHARDS: A lot bigger.
20	CHAIR LA BELLE: Yeah, it's well, I don't have a
21	comment; I'll just leave it at that.
22	Okay. Anything on the Governmental Relations
23	Committee, Director Aitken?
24	DIRECTOR AITKEN: Yes, and I know we have a public
25	comment on that, so don't let me forget. We're kind of going

108

1	through and just starting to reach out to our City and county
2	partners to make sure that they know that we are coming,
3	we're getting ready, and we would love to have programming
4	opportunities with local libraries, school districts to help
5	get the word out to them that we're going to have an
6	in-person fair this year.
7	Briefly, on the state of the district presentation,
8	we're going to do something for our City and community

Briefly, on the state of the district presentation, we're going to do something for our City and community partners during the fair, and then, maybe, we can see how that goes, actually, make sure that we can get that information out to the community at large, it might not make it to the fair at that specific time period.

But most of our committee meeting, we had a video conference call with Mike Flores, who is the deputy agricultural secretary to Secretary Karen Ross, and he was nice enough to spend quite a bit of time with us, giving us an update on the JPA.

It's something that I think our CEO and I have, obviously, been involved with since the beginning and she's been giving us really regular updates, but it's actually starting to happen.

It was something that was, you know, we didn't know, with the pandemic, what they were going to do, what it was going to look like, but he did announce that they are going to actually start a pilot program with two of the fairs going

REGAL

into -- that have opted-in, and that's a big word that you're going to hear us say a lot, because it is still an opt-in choice.

There's two fairs that have decided to opt-in to that model, and we're going to be watching really closely and seeing how it goes.

Obviously, as those of you in the audience and watching know, we are a very different animal than the majority of the fairs in the State of California. We are the most, probably, financially feasible and financial profitable fair.

We are independent. We do not rely on the State of California for our operational budget, but a lot of our smaller one-day, two-day county fairs all over up and down the state have very different financial models and troubles.

So we're going to be watching as this goes forward, we don't know how many fairs are going to opt-in, what it's going to look like, how they are going to structure their fair Boards, and so we are going to be bringing that back and updating it.

But one of the things I continue to ask Deputy

Flores -- assistant Deputy Flores every time that we speak is
all about opting-in and will the Orange County Fair Board be
mandated to join this framework if we have been consistently
told no.



So a lot of the things that we are going to be
watching, how is the new structure, how they set up their
Board, who's going to be on it, what is it going to look
like, how are they going to be sharing things like payroll,
things like HR, things that smaller fairs just really can't
afford to do on their own, it's not going to apply, that we
are not going to be changing our structure right now.
And I want to announce that I thought that Mike

And I want to announce that I thought -- that Mike Flores did say that he is going to come down to Orange County and make a presentation at one of our Fair Board meetings so that we can personally ask in the public, raise questions with him, ask him questions about the format, how it's going with other fairs so that it's not just the public relying on our CEO and I reporting back on these meetings. And I think that's really important to be transparent and open as we go through this process.

So Michele, I'm sure I forgot -- it's a pretty detailed report. We tried to put in everything that we discussed with the -- with Mr. Flores in this summary, but of course, we might have left something out.

So if anyone -- I know we have a public comment, but if I left anything out that's a major point, please let me know.

MS. RICHARDS: No, I think you did a great job.

We do have one public comment from Reggie Mundekis.



MS. MUNDEKIS: Hi, thank you for the opportunity to
address you on this matter. So yesterday I spoke to Director
Aitken about this because I was kind of confused by the staff
report because in the past there's been discussion of
actually two JPAs, the State-level cafe JPA and then a local
JPA being formed to take over operation of the fairgrounds.
So only the State-level cafe JPA is currently on the
field, and there's no action being taken about what's
happening about the control of the actual fair Board.

So with that said, I would like to thank Director Aitken for the phone call to clarify that -- those issues.

And regarding the cafe, this may not work for us because a number of the services that they're providing are things that this district is able to provide for themselves, but there's an opportunity here to basically strip the ball and find a way to argue that we should be able to manager our own construction projects.

Now, one of the arguments against that is going to be, you don't have the people on staff to do it, because to manage construction projects, you usually need to have licensed civil engineers and the plan checkers and the construction inspectors, but there could be a way that if we contract with, say, the City of Costa Mesa and work with them on that.

And I see that as an opportunity to push that we



25

1	need to opt-out of a cafe so that we can get to construction
2	projects management and there's some other arguments that we
3	can use for that, including that if you look at our annual
4	revenues, we are in annual revenues, we are the equivalent
5	of a middle-sized City of Orange County in general fund
6	revenue.
7	General fund revenue is what is used to fund all
8	your City hall services, your plan check, your City council,
9	your City clerks, your police, your fire department, you
LO	know, your parks and rec, middle-sized city.
L1	So quite frankly, if Villa Park, which is Orange
L2	County's smallest city, if they can have their own City
L3	Engineering Department, why can't we come up with something
L4	like that and tha'ts what I'm looking at at that pushing when
L5	the cafe proposal comes up.
L6	And I'm putting together some data that furthers
L7	that argument, because I think that that's something that
L8	fairs and expositions, that's not something that they would
L9	think about, but if we move it that way, that's very powerful
20	also in terms of our strength and also in terms of our reach
21	into Orange County and our connections here so thank you.
22	MS. RICHARDS: Thank you, Reggie. That completes
23	public comment.
24	CHAIR LA BELLE: Thank you, Michele. Just to expand
25	a little bit on Reggie's comments, particularly for our two

1	new Board members, in the past on a couple of occasions, we
2	have made an outreach to try to expand the number of
3	construction management firms that would be on the list at
4	the State level, CCA does a very good job, don't have a
5	problem with them, but I think Reggie is absolutely correct.
6	Over the next several years, we're going to be
7	embarking on a very ambiguous capital improvement program to
8	make the improvements to specific amphitheaters, to the
9	agriplex, to, basically, bringing all of our resources
10	together here.
11	More is going to be better than less, and I think to
12	have the ability to be able to reach out and have more than
13	one construction management firm be available to us to
14	complete those projects is going to be important for two
15	reasons.
16	No. 1, more is always better in terms of being able
17	to have the resources, and No. 2 a tad bit of competition is
18	always a good thing in terms of getting proposals from
19	different firms.
20	So I don't think any of the firms that we contacted
21	took the bait, so to speak, and made the outreach effort to
22	general services to get on the list. So we're CCA is the
23	one that provides that service to us.
24	I will say, I have, through Michele and Ken, I have
25	communicated from time to time with individuals at CCA and

25

1	they're very supportive, very cooperative, do a good job,
2	don't want anything to interpret that they aren't there for
3	us, they are very much.
4	But again, having more resourses rather than less,
5	and I think Reggie is correct, if Villa Park can have a city
6	engineer, why certainly our ability to work with the City
7	of Costa Mesa and other entities in the county could be
8	helpful.
9	So that's something I throw into the pot for
10	Ashleigh and the committee to focus on, and we'll see how
11	that matriculates.
12	I've had some experiences with JPAs, and formed
13	right, they can obviously have a very good benefit, adding
14	another layer to a bureaucracy that already exists, it's not
15	necessarily productive.
16	We are the No. 1 fair in California, without
17	exception, and we have a very capable staff, and we basically
18	handle all our internal means ourselves and I understood if
19	you're Yolo County and you have an executive director and a
20	forklift operator and that's your entire staff, why it's a
21	little different in terms of how you operate it, it could
22	obviously be beneficial to them.
23	But right now I don't see the application having
24	that great of benefit to the OC Fair and Event Center, but

we'll see how it progresses and things happen, some of which

1	we control and most of which we don't, so.
2	My apologies. Okay. Oh, we talked about
3	Centennial. We have nothing on the Hero's Hall. I think we
4	have a very brief closed-session.
5	MS. RICHARDS: We need just a few minutes in
6	closed-session. If we could ask for staff and the public to
7	just exit, it will only take us a couple minutes and then we
8	just have a few minutes of an update when we return, so don't
9	go far.
10	(Off-the-record discussion)
11	CHAIR LA BELLE: So we're back in session. The
12	Board considered the legal advice of counsel on the matters
13	listed on the closed-session portion of the agenda and has
14	nothing further to report.
15	Okay. Michele.
16	MS. RICHARDS: Okay. We know everybody is tired, we
17	just have some very quick operational updates. So I'll turn
18	it over to Ken first. Ken Karns.
19	MR. KARNS: Thank you. CEO Richards asked me to
20	provide four updates. First item, a little further
21	information on the Master Site Plan. Thursday, March 24th,
22	the OCFC Board of Directors provided detailed input direction
23	to staff on the draft Master Site Plan concept.
24	On Wednesday, March 30th CEO Richards and I met to
25	review next steps, organize the project's facing and

116

priorities, we developed a draft phasing and scope document as a starting point.

Staff will be developing in-house a new PowerPoint
Site Plan document, which will encompass the project's
phasing, general scope of work, and order of magnitude
budgets reflecting the new draft Master Site Plan as directed
in the March Board meeting. This will be used for further
review and input.

On Wednesday, April 13th, an internal team met to review all the requirements, who will be responsible for work related to the development of the Master Site Plan PowerPoint, this team has set up regular meetings every two weeks to review the progress.

Monday, April 18th staff reached out to CCA to set up meetings to discuss CCA's involvement and support related to order-of-magnitude budgeting and more specifically project estimating, financing, or any other support. We hope to have that meeting next week.

Once a phasing plan with an order of magnitude budget is completed, staff will work on financing plan scenarios. The current goal is to see how far we get with this scope of work and the PowerPoint by June, then, if necessary, continue working through fair and July and August with a backup goal of September Board of Directors meeting agenda item for review.



1	Staff will continue to update the Facilities
2	Committee Meeting for reporting out at the monthly Board of
3	Directors meeting.
4	Our Serenity Walk, Thursday, February 24th, the
5	Board of Directors, approved staff moving forward with an LOU
6	with CCA on partial design and budget for three different
7	levels of work on Serenity Walk tied to Hero's Hall and the
8	A4M Skyhawk.
9	On Friday, February 25th, Hero's Hall Veterans
10	Foundation Board Chair Nick Berardino dropped off a check to
11	OCFC to cover the cost of LOU No. 1. Staff immediately met
12	with CCA to move forward with this part to the project. OCFC
13	and CCA finalized the LOU and internally created an account
14	code to track any budget expenditures.
15	On Thursday [sic], March 1st, staff met with CCA via
16	Zoom to review the project and next steps. Again, on Friday,
17	March 11, staff and CAA and the architect the landscape
18	architect met via Zoom for a kick-off meeting and to develop
19	a schedule.
20	On Friday, March 18, the project team met on site to
21	review potential scope of work, concepts, and details.
22	Wednesday, March 23rd, staff met on-site with Hero's Halls
23	Veterans Foundation Board chair and a representative from the
24	Veterans to solicit feedback on the project. The information

and feedback was extremely helpful.

25

Monday, March 28th, the project team met via Zoom to
review the feedback that was provided. On April 13th, the
team met to review very early preliminary architectural deign
and further discuss three levels of potential work related to
the budget.

And just yesterday, April 27th, the project team met to review the project and provide input to the architect and CCA. Next steps are for the project team to do a final drawing review in early May. The team will then be setting up a meeting with the Board committee to do an update and review of the concept drawings and review next steps.

The team is targeting the May Board of Directors meeting for further discussion of the three levels of concepts, direction, and next steps from the Board.

Our Orange County Healthcare Agency -- I'm trying to talk fast. The Orange County healthcare agency has provided direction related to the annual fair to staff.

This year we will continue messaging on health and safety related to masks and vaccination. There will not be a mask mandate for the 2022 annual fair. There will not be mandatory proof of vaccination requirements at our gates or our entertainment venues or buildings for the 2022 annual fair.

Among the last item -- I think we have a slide -- beach clean-up day. Lastly, OCFC staff volunteered once



1	again for beach clean-up day on Saturday, April 23rd. A
2	great way to get out and do our part.
3	And do you recognize anyone?
4	That concludes my report. Thank you, CEO Richards,
5	happy to answer any questions.
6	MS. ANGUS: Thanks a lot.
7	MS. RICHARDS: Summer, didn't know we were going to
8	that.
9	CHAIR LA BELLE: Excellent report.
LO	MS. RICHARDS: Yes, take a breath.
L1	CHAIR LA BELLE: Okay. Michele.
L2	MS. RICHARDS: Okay. Here we go. Spring has sprung
L3	at Centennial Farms. Oh, my goodness, Joan and I took a walk
L4	over there yesterday, there are piglets, there are baby
L5	goats, baby lambs, the flowers are in bloom, crops are
L6	growing like crazy, please go visit Centennial Farm.
L7	On April 7th, we were well represented at the OC
L8	Business Council annual dinner, pictured here, Directors
L9	Rubalcava-Garcia and Aitken joined me, along with Directors
20	Kovacevich and Rafiei.
21	This annual event is a great opportunity for OCFEC
22	to network with other OC business leaders and be well
23	represented in the business community.
24	Okay. So you know when the billboard goes up, the
25	fair can't be far behind, just 79 days to be exact, 79 days,

120

1	and it's already starting to look a lot like fair around
2	here.
3	Billboard is up, new signage at the Pacific
4	amphitheater, and have you seen our street team yet out in
5	the van, out and about in the community?
6	They were there for an Earth Day event at the
7	Outlets at Orange this past weekend, and that was the
8	kick-off of our summer road show.
9	Soon RCS will be arriving with carnival setup, the
10	community is already creating their entries to be judged at
11	this year's fair, 4H and FFA students are getting their
12	animals ready to show, and we're booking new entertainment
13	every week. So stay tuned for more updates in May and June.
14	Orange Coast College has selected the OC Fair and
15	Event Center as its 2022 Park Community Partner of the year.
16	OCC President, Angelica Suarez said that OCFEC was selected
17	based on the long-term partnership we have provided and the
18	cooperative parking arrangement that has existed between the
19	two organizations since the 1980s.
20	And I will be accepting the award on behalf of the
21	organization at OCC's upcoming commencement ceremony on May
22	27th in the Pacific amphitheater.
23	And I think I have, like, regalia to wear, grown and
24	yes, yes. They e-mail, and I thought, "I don't need
25	that." "Oh, no," if you're going to" yeah.



1	CHAIR LA BELLE: Make sure we have pictures.				
2	MS. RICHARDS: Okay. I will.				
3	Okay. Hiring has begun for the 2022 fair, but we				
4	still have lots of summer jobs to fill. We'll be joining				
5	forces with the City of Costa Mesa to host a job fair on June				
6	4th. So please help us spread the word, if you can. Visit				
7	OCFair.com/jobs for a list of openings and more information				
8	about being part of the OC Fair.				
9	And just real quick, I know Director Kovacevich				
10	reviewed the numbers, but we're doing very very well, as you				
11	can see, we're at this point, end of March, we're 2 million				
12	dollars favorable to budget and our cash and investments is				
13	sound, continues to be sound. We're up 55.7 percent year				
14	over year.				
15	Joan, I know you wanted to show a few slides on				
16	events.				
17	MS. HAMILL: Yeah, I can be very brief.				
18	So we have a very very busy upcoming month close				
19	out of this month and the upcoming month. The marathon				
20	making its return, and we're delighted to have this event				
21	return to Costa Mesa and our property. That's happening this				
22	weekend.				
23	Apartment Association of OC is having their trade				
24	show here on May 5th. Back to back six to six night markets				
25	May 6th through 8th and the 13th through 15th coming up.				

25

March of Dimes, their largest fundraiser, the March of 1 2 Babies, takes place on Saturday, March -- excuse me -- March, 3 excuse me, I said March, didn't I -- May 7th. The California Sneaker Convention is also on May 4 5 The Gem Fair, May 13th through 15th, and as DL was here earlier, I want to make mention of the original swap meet on 6 7 The 29th annual SOS Wild and Crazy Taco Night the 14th. fundraiser is on May 19th, and this has offerings from 8 generous and well-known local chefs creating traditional and 10 gourmet tacos and a variety of restaurants participate in 11 this great fundraiser. 12 The SandSports Off-Road and Motorsports Super Swap 13 is on the 21st and Costa Mesa Speedway is also on the 21st. 14 Not on this slide, and I can mention it again next month, but 15 we will see the return of Scott's Fest -- Scottish Fest --16 May 28th and 29th and then at Centennial Farm -- on the next 17 slide -- Centennial Farm and Hero's Hall, both open 18 throughout the week, although not this weekend with the 19 marathon taking place. Centennial Farm continues to have 20 robust school tours each day of the week in the morning and 21 then open in the afternoon and weekends to the public 22 typically. 23 Centennial Farm will have two garden classes in May. 24 On the 14th, we have Summer Salads, if you wanted to make all

your summer salads with everything you've grown in the

Τ	garden, and then we also have Gifts From the Kitchen, a				
2	preserve food class, and that's escabeche, which is also				
3	known as which gardiner, which is crunchy marinated				
4	vegetables and it's preserved and its a great compliment to				
5	any brunch meal or charcuterie.				
6	You will enter this class you'll participate in				
7	this class and you'll go home with an actual product, so				
8	that's kind of nice.				
9	Hero's Hall continues with the exhibitions Fighting				
10	for the Right to Fight and the recently refreshed Santa Ana				
11	Army Air Base exhibit on the second and our speakers series				
12	continues on May 7th, we have Photographer Shane Sato and				
13	Documentary Filmmaker Robert Horsting will present the Go for				
14	Broke Spirit, portraits of Japanese American World War II				
15	veterans, and this discussion details the segregated Japanese				
16	American 100th and the 442nd regimental combat team, which				
17	became the most decorated unit for its size and length of				
18	service in U.S. history. This, while Japanese Americans were				
19	unjustly incarcerated here at home in the United States				
20	during World War II.				
21	And that concludes my report.				
22	MS. RICHARDS: And that concludes our staff report.				
23	Thank you for hanging in there with us.				
24	CHAIR LA BELLE: Good, excellent. Thank you so				
25	much.				

1	Any questions of staff?
2	Okay. We'll go around the table. Let's start with
3	Ashleigh.
4	DIRECTOR AITKEN: Oh, thank you. Just wanted to say
5	welcome back, everybody. Thank you for your patience as we
6	try to remember how to do this. It was wonderful to be
7	back.
8	I will be running in the Orange County marathon this
9	weekend, but I will not allow any pictures of it, as running
10	is a loose term when it comes to me.
11	So I will look forward to seeing it they have the
12	big expo on Saturday night, if you haven't been there, it's
13	actually really fun. So see everybody next month.
14	CHAIR LA BELLE: Great, thank you, Ashleigh.
15	Barbara.
16	DIRECTOR BAGNERIS: Yes, first of all, I would like
17	to thank stuff for this social distance in our Board room, I
18	didn't know what to expect, so thank you very much for doing
19	that.
20	We appreciate it. The pandemic is still here, but I
21	think we're in the endemic now, right? Okay. Thank you for
22	doing that.
23	I think we had a really really good Board meeting.
24	I would like to ask too, if we can agendize, either next
25	month or the following month, the foundations look at the

125

1	bylaws to possibly change them so that we no longer have to
2	support I shouldn't say not support, but have Board
3	members on those foundation Boards as well.
4	So I would really like for us to take a look at the
5	bylaws for both of the foundations, if we can agendize that
6	at some point.
7	CHAIR LA BELLE: Okay.
8	DIRECTOR BAGNERIS: Other than that, I love the fact
9	that our staff does not let grass grow under their feet, and
10	this is brand new and fresh, and I did notice it all the way
11	around. So I really thank you for that as well.
12	You guys pay attention to detail, I noticed the cow
13	when I came up, and so then to see that. So it's good to see
14	everybody and to have the participation of our public and we
15	made it through the pandemic. So I'm very happy about that
16	and good to see all of my fellow directors as well.
17	CHAIR LA BELLE: Thank you, Barbara. Melahat.
18	DIRECTOR RAFIEI: Thank you, this is great, can't
19	wait until next month.
20	DIRECTOR KOVACEVICH: Yeah, I'll echo the comments
21	of the great job here. I love the painting that we have
22	around with the updated words. So it's wonderful and
23	appreciate the social distancing. Good to see everybody.
24	I will make one sports-related comment, I know the
25	Lakers are out, the Clippers are out, but the Golden State

1	Warriors are very much in, California team, so tune into the
2	playoffs, it's quite fun.
3	CHAIR LA BELLE: Okay. I just want to thank
4	everybody. It's good to see you all in-person, some of you
5	for the first time, actually, in two and a half years.
6	It's good to be back here and let's keep our fingers
7	crossed that the variant that's out there now stays under
8	control, and I want to thank staff for their diligence in
9	putting this all together.
LO	And, I guess, my last question is: Do we know yet
L1	what the deep fried gourmet thing is going to be at the fair?
L2	Is it a
L3	(Cross-talking.)
L4	MS. RICHARDS: Kool-Aid chicken sandwich.
L5	(Cross-talking.)
L6	DIRECTOR AITKEN: I mean, I'm going to eat it, but I
L7	don't know if I'm happy with it.
L8	(Cross-talking.)
L9	CHAIR LA BELLE: All right. Thank you so much, look
20	forward to see you all next month.
21	Meeting adjourned.
22	
23	
24	
25	



1	CERTIFICATE
2	OF
3	CERTIFIED SHORTHAND REPORTER
4	* * *
5	
6	
7	I, KATHERINE THOMAS, CERTIFIED SHORTHAND
8	REPORTER, DO HEREBY CERTIFY:
9	THAT THE FOREGOING AUDIO FILE TRANSCRIBED
LO	STENOGRAPHICALLY BY ME AS SET FORTH HEREIN, SAID
L1	TRANSCRIPTION BEING A TRUE AND CORRECT COPY OF THE
L2	PROCEEDINGS THEREOF TO THE BEST OF MY ABILITY.
L3	IN WITNESS WHEREOF, I HAVE HEREUNTO SUBSCRIBED
L4	MY NAME.
L5	
L6	1/0+lanina a Tlania ac
L7	Katherine Thomas
L8	DATED: MAY 10, 2022
L9	KATHERINE THOMAS
20	CSR NO. 14378
21	
22	
23	
24	
25	



	<b>13th</b> 117:9 119:2	10,16	<b>30</b> 96:8	5th 108:2 122:24
<b>\$</b>	122:25 123:5	<b>2021</b> 31:22 98:1,	<b>30,000</b> 108:13	Jul 100.2 122.24
	<b>14</b> 31:23	7 99:4,16		6
<b>\$10</b> 11:12,19	14th 11:23 13:1	<b>2022</b> 3:7 27:5	<b>30th</b> 108:2 116:24	
<b>\$100,000</b> 8:24	123:7,24	70:3 71:16 86:8	31st 97:22	<b>6,300</b> 76:15
<b>\$20</b> 83:3	<b>15</b> 72:17 93:18,	91:10,23 97:14,	32nd 16:7 48:20	<b>6.05</b> 23:16
<b>\$250,000</b> 97:9	19 102:6	22,24 98:16	49:1 67:17,20	<b>60</b> 31:6
<b>\$40,000</b> 101:24	<b>15,000</b> 92:12	119:20,22 121:15 122:3	68:9	<b>60.8</b> 97:24
<b>\$5,000</b> 8:19 9:1	<b>15.9</b> 99:16	<b>2023</b> 100:9	<b>35</b> 24:9 75:1	<b>600</b> 29:8,11
\$660,000,000	<b>15th</b> 23:1 122:25	<b>2023</b> 100.9 <b>2024</b> 86:8	<b>35-gallon</b> 74:21	35:12 37:19,21,
82:4	123:5	<b>2025</b> 72:3	84:2	24
<b>\$690,000</b> 98:7	<b>16</b> 93:13	20th 98:16	<b>350</b> 71:4 80:3	<b>64</b> 21:18 32:15
	<b>16th</b> 26:23	<b>20th</b> 98.10 <b>21</b> 47:1 62:10	<b>365</b> 44:5	44:2
0	<b>17th</b> 27:1	72:22	<b>38th</b> 26:23	<b>65</b> 24:8,13 36:21 37:13,25
<b>0.3</b> 60:8,20	<b>18</b> 25:2 118:20	<b>21st</b> 55:15	<b>3rd</b> 44:10	<b>65-</b> 74:24
<b>0.3</b> 64:5	<b>18-</b> 34:2	123:13		6th 122:25
03 04.3	<b>18th</b> 27:1 117:14	<b>22</b> 97:7	4	122.20
1	<b>1979</b> 30:7 33:1	<b>22-year-old</b> 34:2	<b>4</b> 23:13	7
	<b>1980s</b> 121:19	<b>235,710</b> 93:25	<b>4,000</b> 76:11	
1 23:6 39:4 51:22	<b>1985</b> 8:16	<b>23rd</b> 118:22	<b>4.67</b> 97:15	<b>75</b> 72:3
96:1 114:16 115:16 118:11	<b>19th</b> 123:8	120:1	<b>4/22</b> 97:5	<b>76</b> 93:17
<b>1,000</b> 92:22	1st 25:23 118:15	<b>24th</b> 116:21 118:4	<b>40</b> 93:4	<b>79</b> 120:25
<b>1,500</b> 76:14		<b>25</b> 3:14 5:3 85:10	<b>40-yard</b> 84:3	<b>7th</b> 120:17 123:3, 5 124:12
92:16	2	87:1 93:15,20	<b>405</b> 24:3 37:12	3 124.12
<b>1.5</b> 97:8,15	<b>2</b> 23:9 39:4 51:23	<b>250</b> 76:25	53:4	8
<b>10</b> 72:17	97:23 114:17	<b>25th</b> 103:22	<b>42</b> 8:9	
<b>100</b> 12:3 13:2	122:11	118:9	<b>4300</b> 93:7	<b>8,000</b> 76:14
<b>1000</b> 25:13 28:22	<b>2,400</b> 76:11	<b>27,000</b> 76:10	<b>43rd</b> 30:7	<b>80s</b> 8:13
35:12 37:19,20,	<b>2,5000</b> 104:4	<b>27th</b> 119:6	<b>442nd</b> 124:16	<b>84</b> 93:14
24 38:13	<b>2.05</b> 67:14 69:3	121:22	<b>46th</b> 26:21	<b>8500</b> 108:18
<b>100th</b> 124:16	<b>20</b> 32:17 93:3,20	<b>28</b> 3:7	<b>4H</b> 87:18 93:17	<b>89,325</b> 93:24
<b>102</b> 13:10,13	98:1	<b>28th</b> 119:1	121:11	<b>8A</b> 15:22
<b>1090</b> 49:8,12,21 51:6 54:15,17,20	<b>2011</b> 12:15	123:16	<b>4her</b> 94:8	<b>8B</b> 21:7,8
55:4	<b>2016</b> 21:18 23:25 69:25 70:19	<b>29th</b> 10:20 123:7, 16	<b>4th</b> 122:6	<b>8C</b> 67:7
<b>11</b> 118:17	73:23 76:9	2nd 13:1		<b>8D</b> 69:23
<b>11364</b> 32:17	<b>2017</b> 21:20 25:1	2110 13.1	5	<b>8E</b> 84:24
<b>11th</b> 13:5 26:20	26:18 28:25 76:9	3	<b>5</b> 96:12	8th 31:20 122:25
<b>12</b> 38:13	<b>2018</b> 21:25		<b>5,000</b> 8:18	
<b>125</b> 93:11	22:14,24 23:1 24:21 25:1,6,18	<b>3</b> 23:12 27:11	104:16	9
<b>12th</b> 26:20	27:3 31:18	28:1 45:19 59:3 62:15,17,18	<b>50</b> 11:24 71:9,16	<b>90-gallon</b> 74:24
<b>1383</b> 69:25 70:9,	<b>2019</b> 45:19 98:19	<b>3,000</b> 93:9	106:4	9th 12:21,23
18,25	<b>2020</b> 24:4 31:20	<b>3-D</b> 5:4	<b>50,000</b> 104:5	12.21,20
	32:9 67:15 71:9,	J D 3.1	<b>55.7</b> 122:13	
	<u> </u>	<u> </u>	<u> </u>	





	<u> </u>			
37:10,13,14,25	argument 35:11	audit 98:1	23 54:2 55:11,21	begs 23:15
70:20	113:17	auditors 98:9	56:4,7,13,15,20	<b>begun</b> 122:3
applies 42:15	arguments	99:13	57:13,21 60:2	<b>behalf</b> 18:9,16
64:4	112:18 113:2	<b>August</b> 117:23	61:14 62:3,6,20 63:2,5,8,11,15,	20:20 21:9 27:7
<b>apply</b> 46:22	<b>arm</b> 17:11	automatically	21 64:2,9,18,19	67:12 107:17,19
47:18 49:2 51:7	<b>Army</b> 124:11	43:16	65:23,24 66:11	121:20
54:10 111:6	arrangement	<b>avoid</b> 68:9	67:4 69:2,11,12	behavior 67:19
applying 36:23	121:18	awaiting 82:9	78:15,20,22	<b>Belle</b> 3:9 4:7,9,
appointed 98:19	arriving 121:9	award 121:20	81:17 83:2 90:5,	10,23 5:1 6:13,
appointment	art 30:18 103:23		14,20,21 96:6 97:3 103:19,20	14,16,20,22,24,
48:25 55:9	articulated 52:18	awarded 92:22	104:21 105:6,9	25 7:10 8:5 14:2,
appreciated 93:1	53:10		106:14,18	19,21,25 15:1,2, 3,5,8,10,11,21,
approaches 92:1	<b>artist</b> 16:16	B	108:12,18	25 16:1,2,11,15
approval 17:21	17:22	<b>Babies</b> 123:2	125:16 126:8	17:19 18:9,14,
85:1	Ashleigh 89:4		Bagneris's 61:1	23,25 19:7 20:20
<b>approve</b> 6:19,20	102:16 103:3	<b>baby</b> 30:15 120:14,15	67:1	21:4 27:23,24
15:4 22:20 27:8	115:10 125:3,14	back 3:15 5:3,4,	<b>bait</b> 114:21	28:14,18,20
51:20 52:15	aspect 35:21	16 6:15 9:8	balance 99:10	29:14 33:6,17 36:18 38:13,17,
57:16 59:23	47:20	10:22 18:1 21:23	<b>ball</b> 26:19 112:15	20,21 39:17 41:6
60:18 90:8 101:21 104:5	asphalt 100:18	22:7,19 24:15	Ballroom 12:14	42:18 44:23
	assistant 24:16	25:1,6 28:5,16	bank 99:10	48:8,10,12
<b>approved</b> 22:8 23:16 24:12 50:3	110:22	30:3 36:18 38:18		51:16,17 52:2,16
53:4 55:20 75:11	assisting 18:3	44:21 53:16,22 55:7 56:10	banning 44:15	53:6,8 56:8,20, 24 57:13,25
86:1,7,12 118:5	<b>Association</b>	57:16,22 58:5,18	<b>Barbara</b> 103:19 106:12 125:15	58:21,22 60:2,23
approves 59:8	122:23	63:17,19,25 64:9	126:17	61:7 63:9 64:4,8,
approving 39:9,	associations	65:21 68:20,21,	base 20:17,19	10,12,14,15
10 60:6 102:23	26:15	25 70:14 71:20	104:15 124:11	65:2,16 66:2,16,
approximately	assume 11:17	78:15,23 86:13 88:22 89:3,10	based 22:6 41:10,	18,19,23,25 67:6 68:22,25 69:2,6,
98:7 104:16	61:11	91:17,23 92:19	17 56:16 90:8	9,10,23 70:11
<b>April</b> 3:7 12:21,	assumption	98:10 105:11	121:17	77:22 78:10
23 13:1 25:23	37:25 53:1	110:19 111:14	basically 37:24	82:1,16 83:4,21
26:23 117:9,14	attached 68:17	116:11 122:24	53:10 90:8	84:15,18,21,24
119:2,6 120:1,17	85:11 101:20	125:5,7 127:6	112:15 114:9	86:17 88:21
aqua 25:4	107:23	backed 73:6	115:17	89:10,12 90:1,7, 13,16,18,19
architect 102:21	<b>attend</b> 3:13 96:6	background 45:1	<b>basis</b> 41:13,17,21	91:3,7 96:13,20,
118:17,18 119:7	attendance 92:13	<b>backup</b> 117:24	<b>bat</b> 47:13	25 99:20,24
architects 17:6,7	attended 92:9	<b>bad</b> 94:23 96:15,	<b>beach</b> 108:3	101:14,16 103:3,
architectural	attendees 104:25	16	119:25 120:1	9,13,18 105:14
119:3	attention 126:12	<b>Bagneris</b> 4:16,17	beautiful 16:2	106:17,22 107:1, 16 108:1,11,15,
area 25:7,15,16		6:12 7:3,4 15:1,	beauty 16:24	17,20 113:24
46:24 52:24	Attorney 5:25	3,4,5,14,15	bedding 74:18	116:11 120:9,11
areas 23:10	attractions 105:5	18:22,24 20:14 27:23,24,25	75:14,15 76:25	122:1 124:24
24:24 36:22	auction 107:7	28:5,9,13 29:2,	77:1 84:8	125:14 126:7,17
48:21 49:2 71:13 72:16	audacious 47:8	23 38:20,21,22	beginning 11:10	127:3,19
	audience 101:6	39:17 41:5	39:23 87:24	beneficial 115:22
<b>argue</b> 112:16	110:7	51:16,17,18	104:25 109:19	<b>benefit</b> 51:10,11
		52:2,6 53:15,21,		115:13,24



benefiting 49:4	14:6,11,12,16,18	booths 42:2	<b>built</b> 8:24 9:6	California.'
Berardino 16:8,	16:10 17:4 19:4	bottom 93:7	<b>bullet</b> 56:21	12:18
13,14,17 18:7,12	20:20 21:12,14,	bought 9:1	57:22 58:25	call 3:9 4:7 6:23
19:3 20:16	22,24 22:1,3,4,8,	_	59:5,13,23 64:7	13:3 15:9 31:16,
118:10	9,16,20 23:2,16	<b>box</b> 8:14	65:1,8	17 34:18 63:21
Bernardino	25:1,7,11,19	<b>Boys</b> 108:3	Bureau 87:18	64:2 66:3 69:8
26:17	27:8,13,16	branches 74:7		80:20 90:16 98:2
	28:15,16 29:6,	<b>brand</b> 126:10	bureaucracy	109:14 112:11
<b>beverage</b> 46:8, 10,18 106:16	20,21 30:1 33:19		115:14	<b>called</b> 9:23 12:12
1	37:3 38:18	break 66:20,22	business 10:4	26:24 45:2 50:19
beverages 47:23	40:15,17 42:19 46:14 47:19	82:21	11:23,24 12:1	64:12 67:23
big 8:25 9:5	48:15,20,24	breakdown 72:5	30:15,16 34:9,	104:10
12:24 34:8,9	49:1,4,6,17 50:1,	breaking 82:21	11,12,23 41:20	calling 5:13
38:25 47:6,20	5,6,11,12,13,19,	<b>breath</b> 120:10	91:8 93:10 107:18 120:18,	calmer 43:20
72:19 81:20	22 51:2,3,8,9		22,23	
101:3 107:3,20	54:7,10,22,25	Briefly 109:7	•	canceled 97:11
110:1 125:12	55:5,6 56:14,17	<b>bring</b> 5:18 9:24	<b>businesses</b> 10:3	cannabis 21:16,
<b>bigger</b> 108:18,19	58:3,18,25 60:10	28:16 36:18	24:7,11,14 34:11	21 22:5 23:7,8,
biggest 9:7	61:1,8 62:9	38:18 53:22	<b>busy</b> 87:3 96:12	12,16,21,22
<b>bill</b> 45:19 70:19	63:20,25 64:11	65:21 68:21 75:4	122:18	24:6,14 25:20
<b>billboard</b> 120:24	65:4,12,18,22	82:15 105:11	<b>butter</b> 106:23	26:12,18,19,22, 25 27:3,4 35:15,
121:3	66:9,15 67:13,	<b>bringing</b> 18:3	buttering 29:23	21 36:11,12 37:6
	15,18,25 68:7, 19,21 84:19	42:21 88:22 91:17 110:19	buy 8:21,22,23	40:16 42:16
billowing 43:23	85:16,22 86:1,4,	114:9	78:7 82:2 105:4	43:16,19 45:7,23
<b>bin</b> 78:25	13,17 88:16,22,	<b>Broke</b> 124:14	<b>buying</b> 73:12	46:1,8,12,17
<b>bins</b> 78:11	24 89:3,16,21,22		bylaws 126:1,5	47:16,22,23
biodegradable	90:12 91:16,19	<b>brought</b> 22:7,19	bylaws 120.1,5	49:18 58:11,14
74:1	96:4 98:18,20	23:17 35:10 39:9		62:18,19
biodegrade 73:8	99:15 102:19	53:16 67:9	C	cannabis-related
biodigester 75:10	104:4,19 106:4	102:18	GAA 110.17	27:17,20 39:2,3
76:23 80:3 83:11	110:23 111:3,10	<b>Brown</b> 69:25	<b>CAA</b> 118:17	59:6 65:6,8
84:7	112:9 114:1	brunch 124:5	cafe 112:5,7,12	cans 75:7,20 78:7
	116:12,22 117:7,	<b>bucks</b> 106:4	113:1,15	81:11 82:2,8,23,
<b>bit</b> 20:9 21:4 46:8 47:25 62:17	24 118:2,5,10,23 119:10,12,14	<b>budget</b> 97:7,8,11,	Cal 12:2 27:3	25
91:23 94:15	125:17,23 126:2	15,23 100:3,7,	35:18 78:4	<b>Canyon</b> 94:20
97:10 109:16	•	13,22 101:22,25	calendar 14:3,6,	cap 37:16 38:5
113:25 114:17	<b>Board's</b> 22:15	110:13 117:20	16,20,23 15:4	72:14
black 77:5	85:1	118:6,14 119:5	100:25	
	boarding 100:4	122:12	California 12:20	capable 115:17
blanket 51:5	Boards 23:5	budget-planning	13:8,15,18	capacity 49:11,
blaring 31:9	110:19 126:3	101:11	21:19,20 22:2	16 83:22,24 84:5
<b>blast</b> 87:6 96:7	<b>body</b> 50:17	budgeting	23:4,13 26:5,12,	<b>capital</b> 12:17,19
<b>bloom</b> 120:15	bongs 45:2 57:6	100:20 117:16	15,21 27:2,5	13:8,17,18 18:2
<b>blow</b> 30:23 32:7	<b>Bonnie</b> 16:1	budgets 117:6	28:12 32:17	75:10 114:7
<b>blown</b> 30:18	book 20:1 40:11,	bug 18:10	40:14,17 48:25 50:10,14 59:3,9,	Caplan 5:25 6:4 41:2,7 48:17
blue 25:7 75:7	14 107:22		15,24 72:4,25	54:12 56:13,16
77:17 79:5 80:10	<b>booking</b> 121:12	<b>building</b> 5:20 11:14 25:4 99:8	79:25 110:9,13	
		102:6,9,12	115:16 123:4	captioning 5:24
<b>board</b> 5:11 6:18	bookings 108:3		127:1	<b>card</b> 7:20,25
7:15,24 8:3 12:10 13:23	<b>booth</b> 61:12 75:1	<b>buildings</b> 25:5 119:22	California's	cardboard 73:14
12.10 13.23		117.22	32:23 67:22 70:2	74:17 75:15



_					
	cards 5:16 8:4	115:24 121:15	25 99:20,24	churches 35:25	closed 5:23 20:18
	84:17,18	centers 23:10	101:14,16 103:3,	36:24	91:4 96:9
	care 37:20	24:24 25:12	9,13,18 105:14 106:17,22 107:1,	<b>cigar</b> 9:6,18	closed-session
	cares 38:15	37:21,22	16 108:1,11,15,	<b>cigars</b> 9:5 30:5	116:4,6,13
	carnival 105:23	Century 55:15	17,20 113:24	circle 64:11	closely 83:4
	121:9	<b>CEO</b> 14:8 19:3	116:11 118:10,	cite 49:8	110:5
	case 29:24	28:21 35:4 98:19	23 120:9,11	cities 38:5 42:21	closing 96:12
	case-by-case	104:15 105:6	122:1 124:24	43:5	<b>club</b> 12:8,25
	41:13	106:2 109:18 111:14 116:19,	125:14 126:7,17 127:3,19	<b>citizens</b> 3:12 31:5	30:10 36:13
	cash 97:24 99:7	24 120:4	•	city 17:13 18:12	61:20 62:13
	122:12	ceremony 121:21	<b>challenge</b> 43:15 48:4	23:7,21,23	clubs 36:8
	Castle 35:6	· ·		24:10,12,14,17,	<b>CMP</b> 44:3
	catch-all 61:16,	<b>Cervantes</b> 4:6, 13,14 6:19 7:1,2	<b>challenges</b> 41:22 102:18	18,21 29:10	Coast 25:15
	25	15:7,12,13 21:10		36:20,23 37:3	37:12 83:5,10
	catches 31:4	54:8,13 55:10	<b>change</b> 3:24 13:16 39:15	38:1 42:23 44:2,	121:14
	categories 92:24	57:18 63:14	45:25 62:22,25	11 109:1,8	<b>code</b> 32:11,16
	93:4	64:16,17 67:11	92:2 126:1	112:23 113:5,8, 9,10,12 115:5,6	37:22 45:6 49:9
		69:21	changed 23:15,	122:5	118:14
	categorize 85:13 category 14:9	cetera 59:12	19,23 24:21,25	City's 37:6	<b>colleagues</b> 43:14 58:9
	62:19	<b>chair</b> 3:9,20 4:7,	25:17 39:24	citydwellers 88:4	
	caused 98:5,6	9,10,11,23 5:1 6:13,14,16,20,	45:25	civil 112:21	collect 31:2 83:7
	cavies 93:20	22,24,25 7:10	changing 111:7	clamshells 73:14	collectables 8:22
		8:5 14:2,16,18,	charcuterie		collectors 31:2
	<b>CBD</b> 22:10,12,16 27:10,12,14	19,21,25 15:1,2,	124:5	clap 19:21	College 25:16
	33:7,11 45:3,18,	3,5,8,10,11,21,	charged 11:19	clarification 52:3	83:5,10 121:14
	19 57:6 59:2	25 16:11,15	charging 11:11	59:18 90:7	<b>color</b> 30:22
	60:7,19 61:17,21	17:19 18:9,14, 23,25 19:7 20:20	<b>check</b> 113:8	clarify 22:15 52:5 65:7 67:1	<b>colors</b> 30:19
	62:14 63:1	21:4 27:23,24	118:10	112:11	combat 13:5
	CBD-BASED	28:14,20 29:14	checkbook 99:9	class 11:24	124:16
	61:23	33:6,17 36:18	checkers 112:21	124:2,6,7	comfortable 31:9
	CCA 114:4,22,25	37:3 38:13,17,21	<b>chefs</b> 123:9	classes 12:2	53:17 102:3
	117:14 118:6,12,	39:17 41:6 42:18 44:23 48:8,10,12	chicken 93:19	123:23	commanding
	13,15 119:8	51:17 52:2,16	127:14	classmates 95:10	20:17,18
	CCA's 117:15	53:6,8 56:8,11,	chickens 93:18		commencement
	<b>CCFF</b> 93:13	20,24 57:25	chickies 102:7,8	clay 107:4,5,13	121:21
	CDFA 22:6	58:20,22 60:2,23		clean 56:5	<b>comment</b> 5:13,15
	25:11 28:21	61:7 63:9 64:4,8,	chief 91:8	clean-up 119:25	7:11,13,16,20,25
	40:18 42:11	10,12,14,15 65:2,16 66:2,16,	<b>child</b> 37:20 38:15	120:1	8:4 12:9 14:1,22 17:19 36:17
	aalahwata ()7.4				1 1 1 1 1 1 1 1 1 1 1 1 1 1
	celebrate 92:4		child-resistant	clear 19:17 56:7	
	Centennial 107:1	18,19,23,25 67:6 68:22,25 69:2,6,	46:6,7,9,10	60:13,24 78:25	56:23 88:20 89:4 99:22 103:4,8,11
	Centennial 107:1 116:3 120:13,16	18,19,23,25 67:6 68:22,25 69:2,6, 9,10,23 70:11	46:6,7,9,10 <b>children</b> 33:24	60:13,24 78:25 89:16 105:16	56:23 88:20 89:4 99:22 103:4,8,11 105:14 108:21,
	Centennial 107:1 116:3 120:13,16 123:16,17,19,23	18,19,23,25 67:6 68:22,25 69:2,6, 9,10,23 70:11 77:22 78:10	46:6,7,9,10 <b>children</b> 33:24 43:9 95:16	60:13,24 78:25 89:16 105:16 clerks 113:9	56:23 88:20 89:4 99:22 103:4,8,11 105:14 108:21, 25 111:21,25
	Centennial 107:1 116:3 120:13,16 123:16,17,19,23 center 3:25	18,19,23,25 67:6 68:22,25 69:2,6, 9,10,23 70:11 77:22 78:10 82:1,16 83:4,21	46:6,7,9,10 <b>children</b> 33:24 43:9 95:16 <b>choice</b> 110:3	60:13,24 78:25 89:16 105:16 clerks 113:9 Climate 70:2	56:23 88:20 89:4 99:22 103:4,8,11 105:14 108:21, 25 111:21,25 113:23 126:24
	Centennial 107:1 116:3 120:13,16 123:16,17,19,23 center 3:25 13:12,15 22:6	18,19,23,25 67:6 68:22,25 69:2,6, 9,10,23 70:11 77:22 78:10 82:1,16 83:4,21 84:15,18,21,24	46:6,7,9,10 <b>children</b> 33:24 43:9 95:16 <b>choice</b> 110:3 <b>choose</b> 31:1	60:13,24 78:25 89:16 105:16 clerks 113:9 Climate 70:2 Clippers 126:25	56:23 88:20 89:4 99:22 103:4,8,11 105:14 108:21, 25 111:21,25 113:23 126:24 comments 7:15,
	Centennial 107:1 116:3 120:13,16 123:16,17,19,23 center 3:25	18,19,23,25 67:6 68:22,25 69:2,6, 9,10,23 70:11 77:22 78:10 82:1,16 83:4,21	46:6,7,9,10 <b>children</b> 33:24 43:9 95:16 <b>choice</b> 110:3	60:13,24 78:25 89:16 105:16 clerks 113:9 Climate 70:2 Clippers 126:25 close 18:25 39:3	56:23 88:20 89:4 99:22 103:4,8,11 105:14 108:21, 25 111:21,25 113:23 126:24 comments 7:15, 22 12:8 28:15
	Centennial 107:1 116:3 120:13,16 123:16,17,19,23 center 3:25 13:12,15 22:6 25:2 33:23 42:15 70:5,16,17 74:20 83:5 86:5 87:8	18,19,23,25 67:6 68:22,25 69:2,6, 9,10,23 70:11 77:22 78:10 82:1,16 83:4,21 84:15,18,21,24 86:17 88:21 89:10,12 90:1,7, 13,16,18,19	46:6,7,9,10 <b>children</b> 33:24 43:9 95:16 <b>choice</b> 110:3 <b>choose</b> 31:1	60:13,24 78:25 89:16 105:16 clerks 113:9 Climate 70:2 Clippers 126:25 close 18:25 39:3 52:19 78:3 92:16	56:23 88:20 89:4 99:22 103:4,8,11 105:14 108:21, 25 111:21,25 113:23 126:24 comments 7:15, 22 12:8 28:15 29:15 39:18 40:7
	Centennial 107:1 116:3 120:13,16 123:16,17,19,23 center 3:25 13:12,15 22:6 25:2 33:23 42:15 70:5,16,17 74:20	18,19,23,25 67:6 68:22,25 69:2,6, 9,10,23 70:11 77:22 78:10 82:1,16 83:4,21 84:15,18,21,24 86:17 88:21 89:10,12 90:1,7,	46:6,7,9,10 <b>children</b> 33:24 43:9 95:16 <b>choice</b> 110:3 <b>choose</b> 31:1 <b>chose</b> 38:6	60:13,24 78:25 89:16 105:16 clerks 113:9 Climate 70:2 Clippers 126:25 close 18:25 39:3	56:23 88:20 89:4 99:22 103:4,8,11 105:14 108:21, 25 111:21,25 113:23 126:24 comments 7:15, 22 12:8 28:15
	Centennial 107:1 116:3 120:13,16 123:16,17,19,23 center 3:25 13:12,15 22:6 25:2 33:23 42:15 70:5,16,17 74:20 83:5 86:5 87:8	18,19,23,25 67:6 68:22,25 69:2,6, 9,10,23 70:11 77:22 78:10 82:1,16 83:4,21 84:15,18,21,24 86:17 88:21 89:10,12 90:1,7, 13,16,18,19	46:6,7,9,10 <b>children</b> 33:24 43:9 95:16 <b>choice</b> 110:3 <b>choose</b> 31:1 <b>chose</b> 38:6	60:13,24 78:25 89:16 105:16 clerks 113:9 Climate 70:2 Clippers 126:25 close 18:25 39:3 52:19 78:3 92:16	56:23 88:20 89:4 99:22 103:4,8,11 105:14 108:21, 25 111:21,25 113:23 126:24 comments 7:15, 22 12:8 28:15 29:15 39:18 40:7



-					
	84:16 85:18 86:14,18,22,24	114:14 <b>completed</b> 89:13	conditional-use 24:10	<b>consult</b> 54:23 87:14 100:12	15,19,25 51:12 54:16
	88:22 96:21 97:3 113:25 126:20	117:20	conducive 40:22	consultant 108:7	<b>control</b> 112:9 116:1 127:8
	comments/	completely 39:24	conduct 61:2	consulting 87:24	
	questions 48:9	68:8 <b>completes</b> 113:22	conducted 4:5 conducting 32:13	<b>consume</b> 43:20 47:21	<b>controlled</b> 25:24 45:8
	commercial 24:6,	completion 98:2	_	consumer 43:20	controls 98:14
	7 53:5	-	conference 109:14	consumers 71:13	Convention
	commercial-free	complex 87:21			123:4
	41:11	<b>compliance</b> 70:9 75:19 98:15	confirm 54:24	consuming 71:13	conversation
	commitment		<b>conflict</b> 48:18,21	consumption	58:6
	55:25	compliment	68:6,10	34:19 36:12	conversations
	committee 21:9,	124:4	conflicted 34:6	44:13,15	33:21
	11 23:17 27:7	<b>comply</b> 70:24	conflicts 55:3	contact 50:20	conveying
	39:9 52:4 59:1,8	complying 71:24	confused 57:20	74:11 106:3	105:17
	67:10 68:3,12,15 89:2 96:21,22	compose 73:15	112:3	contacted 114:20	cooking 76:15
	97:1,2 101:16	compost 77:2	congratulate	containers 73:3	cooperative
	102:2,17,18	compostable	91:16	75:7 84:2 contaminant	115:1 121:18
	103:5,10,12,18 107:18,19	73:13,17 79:16, 21	Congratulations 95:18 96:13	75:21	<b>copy</b> 22:21
	108:23 109:13	composter 83:12,	congregate 23:11	contaminants	cores 72:18
	115:10 118:2 119:10	13,14,15	24:24	79:19	<b>corner</b> 25:8 35:6,
		computer 6:9	connections	contaminated	8
	Common 48:22	concentrated	113:21	76:2	corners 19:22
	communicated 114:25	59:6	<b>consent</b> 14:3,6,	contaminates	correct 38:15
		concept 38:23	16,20,23 15:4	75:23	42:11 52:23,25
	communication	89:15 116:23	consideration	content 41:10	53:1 62:16,23 64:5,8 67:3,4
	78:3 87:7	119:11	3:25 29:4 49:20	47:8	80:17 90:11
	<b>community</b> 4:1 23:6,20 40:22	concepts 89:15	55:13 100:19	content-neutral	100:3 114:5
	44:9 53:14,24	118:21 119:14	considerations	41:17	115:5
	54:3 55:25 61:2,	conceptually	49:25	context 48:18	correctly 47:2
	3 76:22 91:18,19	88:25	considered 3:17,	contingency	cost 73:21 77:23
	92:3 96:17	concern 28:10	19 25:7 28:3	101:22,25	104:2,4,24
	103:10,18 109:8,	46:19	50:8 52:17 59:17 62:19 72:7 79:2	continue 86:10	105:12 106:4
	11 120:23 121:5, 10,15	concerned 39:2,5	116:12	110:21 117:23	118:11
	· ·	46:13	consisted 92:24	118:1 119:18	Costa 13:15
	community- friendly 56:1	concerns 41:15	93:18	continues 97:6	23:23,25 24:3,4,
	•	43:10 53:13	consistency	122:13 123:19 124:9,12	12,17,19,22 25:8,9 26:7
	<b>company</b> 45:2,11 61:21 62:13 63:1	concerts 108:13	10:25 11:1,6	continuing 45:25	29:10 36:20,23
	77:11	concessionor's	47:18	107:22	38:6 42:20
	compare 46:1	75:1	consistent 46:22	contraband	52:18,24 78:11
	compared 20:19	concluded 98:11	55:1	32:13	102:24 112:23
	competition 27:4	concludes 13:25	consistently	<b>contract</b> 49:6,10	115:7 122:5,21 123:13
	35:19 92:23	36:17 88:20 96:3	110:24	50:2,4,6,7,12,13,	
	95:14 100:16	103:7 120:4	construction	17,24 51:5,9	costly 68:11
	114:17	124:21,22	74:8 112:17,20,	112:23	costs 78:1
	complete 26:13	concrete 58:4	22 113:1 114:3,	contracts 49:3,	<b>council</b> 113:8
	<u>.</u>		13		120:18



counsel 54:23	critical 87:21	83:19 84:11	<b>deign</b> 119:3	devices 27:18
55:5 116:12	crop 38:2	96:12 119:25	deigned 83:12	32:18 38:24
country 8:20		120:1 121:6		51:24 57:17
9:20,22 13:13	crops 120:15	123:20	delegated 14:7	60:21 94:12
county 3:25	Cross-talking	days 12:25 44:6	delighted 122:20	diary 93:20
13:15 17:13	89:9 127:13,15,	66:4 78:23	delivery 24:7,11	<b>die</b> 46:16
20:6,11 22:5	18	92:14,21 94:23	demands 44:7	difference 95:16
23:8,22 26:7,		120:25	demolition 74:8	differentiator
18,24 30:10,1		dazed 26:25	demonstrating	47:20
40:11 44:1 70 76:8 108:1 10	NO 1	46:13	97:6	difficult 26:14
110:14,23 11	1.0 Cluncity 124.5	<b>DDA</b> 67:17	deny 40:11,21	41:8 47:25 71:11
113:5,21 115		de 42:25	department	difficulties 97:20
19 119:15,16		deadline 86:24	21:20 22:2 23:4	
125:8	<b>cup</b> 27:3 79:21,	deal 38:25 51:25	26:7 113:9,13	digest 84:11
County's 4:1	23	72:19 81:20	departments	digesting 77:6
113:12	<b>cups</b> 73:3 79:17	dealing 49:15	26:8	<b>diligence</b> 99:11 127:8
couple 5:12	curbside 74:23	dealt 60:5	<b>Depot</b> 13:12	
10:24 16:18 21:25 27:25	<b>current</b> 3:24 7:14	<b>death</b> 46:19	deputy 5:25	Dimes 123:1
29:19 33:22	22:22 52:23	<b>debate</b> 7:14 57:9	109:14 110:21,	<b>dinner</b> 120:18
39:19 40:4 44	4:25 59:15,19 117:21	debris 74:8	22	dinners 47:24
52:7 54:9 66:	4 <b>customer</b> 31:13	decade 30:14	design 30:21	direct 49:15
91:15 114:1	customers 8:24	decades 53:11	102:23 118:6	50:2,5 51:11 85:9
116:7	9:11,21 31:1,5,	December 26:20	<b>designs</b> 30:19 105:11	directed 21:22
<b>cover</b> 104:5	11,15,24 76:20			117:6
	cutting 5:7	decided 110:4	desire 8:2 21:5	direction 6:10
covers 42:10		<b>decision</b> 33:5 34:7 49:5 51:10	<b>detail</b> 16:23 99:19 102:19	23:5 27:17 52:8
<b>COVID</b> 31:20	<b>D</b>	54:4 58:12 82:9	126:12	60:15 65:5
<b>cow</b> 126:12	<b>DAA</b> 16:7 26:21,	decision-making	detailed 111:18	66:12,13 86:5,14
<b>CPD</b> 61:21	23 48:20 49:1	50:23	116:22	104:1 116:22
<b>crazy</b> 120:16	67:20 68:9	decisions 86:6	details 51:1	119:14,17
123:7	<b>dab</b> 25:3	decline 41:17	118:21 124:15	<b>director</b> 4:6,12, 13,14,15,16,17,
cream 38:2	<b>dad</b> 17:3	decompose 72:17	determination	18,19,20,21,22
create 17:22 2	<sup>23:3</sup> dad's 19:9	decomposed decomposed	55:7	5:9,10 6:12,19,
72:5	<b>daily</b> 43:19	72:18	determinations	21 7:1,2,3,4,5,6,
created 16:28	30:6 dangerous 47:15	decorated 124:17	50:4	7,8 15:1,3,5,7, 12,13,14,15,16,
	darker 77:5	decriminalize	determine 51:5	17,18,19 18:20,
creates 72:6	dote 112:16	25:23	determined	22,24 19:2 20:14
creating 121: 123:9	date 24:10 56:22	<b>deemed</b> 102:10	40:18	21:10 24:16
creme 42:25	dates 10:25 11:1	deep 106:22,24	develop 71:18	27:23,24,25
	07.10.100.05	127:11	72:12 118:18	28:5,9,13,18,21 29:1,2,23,24
criminal 32:1	David 10:15	defer 54:22	developed 92:1	38:20,21,22
criteria 22:2 23:2,6,20 24:		defined 37:22	117:1	39:17,19 40:20
25:19 26:4 36		definition 32:21	developing 117:3	41:5,7,23 42:7,
42:20,22 43:3	21,23 32:1,6	37:23 62:18	<b>development</b> 24:16 85:22 86:2	17 44:23,24 45:24 46:15
52:22 53:6,7,	22 33:1,24 37:20	degree 74:11	89:7 91:8 107:18	51:16,17,18
	38:15 44:5 75:14		117:11	52:2,6 53:15,20,
		1	l	I



		l <b>_</b>	l	1 -
23 54:2,6,8,12	discovery 92:7	<b>Diversity</b> 103:23	119:11	educational
55:10,11,21	95:25	<b>divert</b> 70:20 71:3	<b>Drew</b> 12:16	20:10,24
56:4,7,13,15,20,	discretion 40:10,	73:19 76:5,6	<b>drive</b> 11:18 35:7	educator 95:1
23,24,25 57:13,	21	80:3 84:6		effect 31:18
18,19,21 58:3,	discriminate	diverted 71:10	driving 47:17	
20,22,23 59:25	41:9	72:4 73:17 76:7,	<b>dropped</b> 118:10	effectively 50:16
60:1,2,22 61:1,5,		10	drug 32:23 34:4	<b>effort</b> 21:5 75:25
14 62:3,6,15,20	discuss 11:10	_	59:17	87:23 114:21
63:2,5,8,11,14,	14:15 27:17	divided 92:20		efforts 18:2
15,21 64:2,6,9,	66:12 91:13 98:21 102:6	<b>Division</b> 96:1	drunk 47:17	108:8
16,17,18,19,20,	98:21 102:6 117:15 119:4	<b>DL</b> 10:14,16 12:6	<b>due</b> 30:25 97:11,	eight-and-a-half-
21,22,23,24,25		123:5	19 99:11	by-eleven 6:2
65:15,22,24 66:11 67:1,4	discussed 14:13	docket 7:18	<b>dump</b> 75:4,24	•
69:2,5,11,12,13,	35:10 103:22		dumping 77:15	<b>El</b> 20:8,17,18
14,15,16,17,18,	111:19	<b>document</b> 85:3	duplicated 98:6	<b>Eldridge</b> 70:7,10,
21 70:7,15	discussing 86:4	86:9 117:1,4	•	13 78:2,19,21
78:15,20,22	discussion 14:10	Documentary	duplicates 68:5	79:6 80:8,13,17,
80:6,9,14,18,22	22:4 23:18 26:1	124:13	duplication	21 81:5,18,24
81:17,21 83:2	28:17 38:18	<b>Dollar</b> 33:11	68:11	82:13,18 83:10,
84:23 89:6 90:5,	48:16,18 49:22	dollars 17:25		23 102:21
14,20,21,22,23,	50:7,14,23 51:13	32:8 97:16,23,25	$\mathbf{E}$	electronic 85:3
24,25 91:1,2,21	54:14 56:19 58:2	106:9 122:12		elementary 25:9
92:9 95:23 96:6,	59:22 60:25	donated 12:1	e-blasts 85:6	36:1,3 95:2
14 97:2,4 98:17,	65:5,13 69:7	16:6	<b>e-mail</b> 87:6	elicit 85:3
24 101:17,18	90:13,14 102:12 112:4 116:10	donating 16:3	121:24	eliminate 68:10
102:25 103:19, 20 104:18,21	119:13 124:15	93:11	e-mailed 95:2	69:4 76:17
105:6,9 106:3,		donation 19:11	eagerly 91:18	eliminating 73:6,
14,18,24 107:3,	discussions 49:24			cillinating 75.0,
		1 4 05 14	0/1.8	1 7
	82:6	<b>donut</b> 35:14	94:8	7
10 108:12,18,23,	disks 107:6,13	door 5:19 102:20	earlier 63:5	7 elimination
			earlier 63:5 123:6	68:13
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8,	disks 107:6,13	door 5:19 102:20	earlier 63:5 123:6 early 99:3 119:3,	68:13 <b>embarking</b> 114:7
10 108:12,18,23, 24 112:2,10 115:19 122:9	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17	<b>door</b> 5:19 102:20 105:4	earlier 63:5 123:6 early 99:3 119:3, 9	68:13
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8,	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9	door 5:19 102:20 105:4 doors 102:15 double 82:10	earlier 63:5 123:6 early 99:3 119:3,	68:13 <b>embarking</b> 114:7
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1,	earlier 63:5 123:6 early 99:3 119:3, 9	68:13 <b>embarking</b> 114:7 <b>embrace</b> 92:3
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 <b>directors</b> 3:11 14:11 16:10 17:24 29:7 36:19	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12,	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 <b>directors</b> 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 <b>directors</b> 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25	embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 <b>directors</b> 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 <b>directors</b> 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25	embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 <b>directors</b> 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 <b>directors</b> 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23 117:1,6	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19	embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 <b>directors</b> 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24 116:22 117:24	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4 distancing 126:23	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19 echo 126:20	embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4 encourage 34:10,
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 <b>directors</b> 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4 distancing 126:23 distribute 104:16	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23 117:1,6	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19 echo 126:20 edibles 29:20	embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16  directors 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24 116:22 117:24 118:3,5 119:12	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4 distancing 126:23 distribute 104:16 distribution 24:2	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23 117:1,6 drafting 48:7 dragon 30:22	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19 echo 126:20 edibles 29:20 47:23	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4 encourage 34:10, 22 82:16 end 31:22 75:3
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16  directors 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24 116:22 117:24 118:3,5 119:12 120:18,19 126:16	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4 distancing 126:23 distribute 104:16 distribution 24:2 district 16:9	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23 117:1,6 drafting 48:7 dragon 30:22 drank 46:18	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19 echo 126:20 edibles 29:20 47:23 edit 68:20	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4 encourage 34:10, 22 82:16 end 31:22 75:3 96:12 102:10
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 directors 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24 116:22 117:24 118:3,5 119:12 120:18,19 126:16 directory 49:5	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4 distancing 126:23 distribute 104:16 distribution 24:2 district 16:9 18:17 26:15	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23 117:1,6 drafting 48:7 dragon 30:22 drank 46:18 DRAPKIN 37:2	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19 echo 126:20 edibles 29:20 47:23 edit 68:20 educate 70:8	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4 encourage 34:10, 22 82:16 end 31:22 75:3
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 directors 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24 116:22 117:24 118:3,5 119:12 120:18,19 126:16 directory 49:5 dirt 72:14	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4 distancing 126:23 distribute 104:16 distribution 24:2 district 16:9 18:17 26:15 41:9,16,18,19	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23 117:1,6 drafting 48:7 dragon 30:22 drank 46:18 DRAPKIN 37:2 38:15 53:2,7	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19 echo 126:20 edibles 29:20 47:23 edit 68:20 educate 70:8 76:21	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4 encourage 34:10, 22 82:16 end 31:22 75:3 96:12 102:10
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 directors 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24 116:22 117:24 118:3,5 119:12 120:18,19 126:16 directory 49:5 dirt 72:14 discover 56:10	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4 distancing 126:23 distribute 104:16 distribution 24:2 district 16:9 18:17 26:15 41:9,16,18,19 88:12 97:6 109:7	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23 117:1,6 drafting 48:7 dragon 30:22 drank 46:18 DRAPKIN 37:2 38:15 53:2,7 Drapkins 24:15	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19 echo 126:20 edibles 29:20 47:23 edit 68:20 educate 70:8	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4 encourage 34:10, 22 82:16 end 31:22 75:3 96:12 102:10 122:11 endemic 125:21
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 directors 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24 116:22 117:24 118:3,5 119:12 120:18,19 126:16 directory 49:5 dirt 72:14 discovered 98:3,	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4 distancing 126:23 distribute 104:16 distribution 24:2 district 16:9 18:17 26:15 41:9,16,18,19 88:12 97:6 109:7 112:14	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23 117:1,6 drafting 48:7 dragon 30:22 drank 46:18 DRAPKIN 37:2 38:15 53:2,7 Drapkins 24:15 drawing 119:9	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19 echo 126:20 edibles 29:20 47:23 edit 68:20 educate 70:8 76:21 educates 93:1 education 88:7,	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4 encourage 34:10, 22 82:16 end 31:22 75:3 96:12 102:10 122:11 endemic 125:21 ending 97:22
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 directors 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24 116:22 117:24 118:3,5 119:12 120:18,19 126:16 directory 49:5 dirt 72:14 discover 56:10	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4 distancing 126:23 distribute 104:16 distribution 24:2 district 16:9 18:17 26:15 41:9,16,18,19 88:12 97:6 109:7	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23 117:1,6 drafting 48:7 dragon 30:22 drank 46:18 DRAPKIN 37:2 38:15 53:2,7 Drapkins 24:15	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19 echo 126:20 edibles 29:20 47:23 edit 68:20 educate 70:8 76:21 educates 93:1	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4 encourage 34:10, 22 82:16 end 31:22 75:3 96:12 102:10 122:11 endemic 125:21
10 108:12,18,23, 24 112:2,10 115:19 122:9 125:4,16 126:8, 18,20 127:16 directors 3:11 14:11 16:10 17:24 29:7 36:19 48:13 49:1,22 54:11 65:13 67:10 68:7 69:1 86:4 88:23 91:17,20 103:1 104:13 105:24 116:22 117:24 118:3,5 119:12 120:18,19 126:16 directory 49:5 dirt 72:14 discovered 98:3,	disks 107:6,13 dispersed 82:7 display 8:18,24, 25 16:7 18:17 19:20 27:9 39:10,11 60:7,18 62:2 94:6 95:12 distance 36:23 37:16,18 38:5 125:17 distances 37:4 distancing 126:23 distribute 104:16 distribution 24:2 district 16:9 18:17 26:15 41:9,16,18,19 88:12 97:6 109:7 112:14	door 5:19 102:20 105:4 doors 102:15 double 82:10 Doug 12:11 16:1, 17,20 17:3,8,12, 18 18:22 Doug's 17:2 dozens 31:1 draft 54:6 57:4 65:20 116:23 117:1,6 drafting 48:7 dragon 30:22 drank 46:18 DRAPKIN 37:2 38:15 53:2,7 Drapkins 24:15 drawing 119:9	earlier 63:5 123:6 early 99:3 119:3, 9 earned 93:14,15 Earth 121:6 ease 40:2 easier 82:25 easy 35:7 eat 127:16 eating 106:19 echo 126:20 edibles 29:20 47:23 edit 68:20 educate 70:8 76:21 educates 93:1 education 88:7,	68:13 embarking 114:7 embrace 92:3 embracing 46:20 47:5 emphasize 99:5 emphasizes 42:11 enacted 14:9 32:6 encompass 117:4 encourage 34:10, 22 82:16 end 31:22 75:3 96:12 102:10 122:11 endemic 125:21 ending 97:22



<b>enforcement</b> 23:12,14 25:20	errors 98:20 escabeche 124:2	120:25 excellent 26:6	<b>experiences</b> 20:11 115:12	44:18 55:18,23 65:11 70:5,6,16
26:5 42:3 engage 93:12	<b>escalator</b> 77:5 <b>ESPN</b> 12:22,24	54:12 99:2 120:9 124:24	<b>explain</b> 48:14 51:3 58:15 61:9	74:19,20 79:9 81:12 83:22,24
engaged 20:24	*	exception 50:18,	explained 32:4	84:6,8 85:7 86:5 91:19 93:23
engagement 92:6	essentially 50:15	25 51:7 115:17	explaining 67:21	104:25 105:20
engaging 94:3,	establishment 67:23	excerpt 32:11	<b>expo</b> 27:3 35:19	106:8,21 108:1,
11,12	establishments	exchange 45:13	36:9,14 61:22,23	12 109:6,9,12
engineer 115:6	53:3	excited 85:25	94:17 125:12	110:11,19,23 111:10 112:9
engineering	estimate 9:2	87:10,19 88:10	expositions	115:16,24
92:25 104:3	estimates 104:2	100:6,10 105:9, 12 107:5	113:18	117:23 119:17,
113:13	estimating	exciting 87:11	exposure 48:2	20,23 120:25 121:1,11,14
engineers 112:21	117:17	95:24 101:9	expressly 49:9	121.1,11,14 122:3,5,8 123:5
Englebrecht 12:6,7,8	ethics 67:23 68:4,	excluded 32:16,	<b>extensive</b> 38:6 87:15	127:11
enhance 106:11	13,16,18 69:4	23	extensively 38:11	fairground 27:10
	evenly 92:15	excuse 60:1	extensively 58:11 extra 33:2	43:2
enjoy 10:23 56:1	event 3:25 10:11,	123:2,3		fairground's
enlarge 78:21	19 11:5,14,25	executive 106:3	<b>extraordinary</b> 95:17	23:9 24:23 42:20
ensure 98:15	13:15 21:21 22:5,11 23:16	115:19	extremely 81:2	fairgrounds
enter 124:6	25:2,3,5 26:18,	<b>exhibit</b> 52:20 124:11	118:25	10:17 25:14 26:11,12,15,18
<b>entered</b> 92:23 99:8	24 27:13,20		eye 47:13	30:7 34:12 40:9
	40:21 41:10,12,	exhibitions 124:9		42:13 44:8 45:14
entertaining 88:5	16,17,18,20,21 42:5,14 43:4,16,	exhibitor 94:19	$oldsymbol{F}$	51:11 60:8,19
entertainment	17 44:17 46:4	<b>exhibitors</b> 92:12 94:16		76:8 101:3 112:6
88:1,2,6 107:17,	49:18 58:11	existed 121:18	fabricated 75:11	<b>fairly</b> 37:14
21 108:3 119:22	62:2,12,25 70:5,	existing 53:2	fabulous 92:5	<b>fairs</b> 28:6,12 109:25 110:4,9,
121:12	6,16 74:20 86:5 91:13,18,20,25	existing 55.2 exists 115:14	96:10	14,17 111:5,13
entire 40:3,8	92:3 93:12,22,23		Facebook 94:1	113:18
50:17 65:18 115:20	95:5,15,19 96:19	exit 116:7	<b>facilities</b> 53:2 70:8,15 89:2,14	Fairview 35:6
entities 115:7	107:4 115:24 120:21 121:6,15	<b>expand</b> 113:24 114:2	101:16 103:1,5	<b>fall</b> 29:8 45:9
entrepreneurs	120.21 121.0,13	expanding 44:16	118:1	<b>falls</b> 62:17
11:24	events 11:13 22:5,13 26:12	expect 125:18	<b>facility</b> 13:13 100:5 102:17	<b>familiar</b> 5:20 22:22 46:2
<b>entries</b> 93:17 98:6 121:10	27:20 28:7	expectation	<b>facing</b> 116:25	families 56:1
entry 81:12	35:15,18,20	35:18 102:23	fact 25:2 29:4	95:17 105:3
95:22	36:12,13 39:3 40:11,13,16,18	<b>expectations</b> 79:14	42:11 45:6 85:24 126:8	<b>family</b> 9:25 18:9 35:23 58:16
<b>environment</b> 40:23 48:1 56:1	42:4 43:22,24 44:19 57:9	expecting 57:15 expenditures 4:2	factors 87:20	family-conducive
equally 92:20	58:10,14 59:6,11	118:14	<b>facts</b> 92:16	46:25 57:8
equestrian 33:23	62:9 65:6,9,10 92:15 97:11,13	expenses 97:14,	fair 3:25 10:17	family-friendly 39:5 40:23
87:8 100:2,10	100:17 107:22	17,18	12:4 13:15 17:4 19:8 22:3,5 23:5	43:17,19 46:4
<b>Equity</b> 103:23	122:16	expensive 79:18	25:2 26:21,24	55:22 58:14
equivalent 113:4	evolving 37:7	101:23	27:2,5 28:10,11	<b>fan</b> 46:7,21
error 98:3,13	exact 37:23 57:1	<b>experience</b> 80:1	30:10,14 35:7 40:11 42:1,14	<b>fancy</b> 31:4
99:3,6,14		106:12,19,21	+0.11 +2.1,14	



fantastic 87:8	<b>fellow</b> 3:11 29:6	<b>finding</b> 72:17	forgot 103:21	<b>front</b> 75:3 95:21
<b>Farm</b> 45:19	126:16	99:14	111:17	fruitful 101:19
87:18 107:1	<b>Fest</b> 123:15	findings 98:9	forklift 115:20	<b>full</b> 30:22 64:11
120:16 123:16, 17,19,23	Festival 26:19,	fine 58:24	<b>form</b> 18:2 85:3	100:5,25 102:17
Farms 120:13	22,25	finesse 17:9	formal 7:17	106:18,21 107:23
	<b>FFA</b> 87:17	finessed 17:10	<b>format</b> 111:12	
<b>farther</b> 17:1	121:11	fingers 127:6	<b>formed</b> 112:6	full-sized 80:20
<b>fast</b> 12:20 119:16	<b>fiance</b> 99:24	<b>fining</b> 71:22	115:12	<b>fuller</b> 57:23
<b>fate</b> 102:6	Fibers 74:17	<b>fire</b> 102:22 113:9	<b>Fort</b> 93:6	Fullerton 12:2
father 94:3	<b>field</b> 112:8	<b>firm</b> 114:13	<b>Forum</b> 13:11	<b>fully</b> 45:21
<b>favorable</b> 97:6,8, 15,23 122:12	<b>fight</b> 12:8,17,19, 22,25 13:8,10,	<b>firms</b> 114:3,19,	<b>forward</b> 10:2,10 12:20 42:21 44:2	<b>fun</b> 92:7,8 94:11 96:4 125:13
favorite 108:5	17,18 30:10 61:20 62:13	<b>fit</b> 75:1 105:16	51:18 56:3,12	127:2
favorites 108:4,5	124:10	five-minute	60:11 88:17 89:17,25 90:2	<b>fund</b> 113:5,7
<b>feasibility</b> 104:3, 7 105:10	Fighting 124:9	66:22	98:15 104:22 105:13 106:13	<b>fundraiser</b> 123:1,8,11
feasible 110:10	<b>fights</b> 12:13	fix 97:21	107:12 110:16	fundraising 16:5
<b>feature</b> 27:4,14	Figure 65:18	Flagship 70:6	118:5,12 125:11	17:23
94:16	figured 37:2	flasks 8:11	127:20	<b>funds</b> 77:24 82:4,
featured 94:19	<b>filing</b> 67:22	<b>flew</b> 9:21	<b>found</b> 19:23	,
February 22:7	<b>fill</b> 5:17 7:19,25	flexibility 66:5	40:21 76:13 96:14	furthers 113:16
67:15 118:4,9	122:4	<b>flight</b> 30:22	foundation 16:4,	<b>future</b> 10:11 11:7,10,20 49:24
federal 23:12	Filmmaker 124:13	Flores 109:14	7,8,13 17:22,24,	86:4 102:10
25:20,24 45:5,8,		110:22 111:9,19	25 18:16 19:11	6 04.22
1 1 2 5 0 • 2 5 6 0 • 1	filtored 20.11			<b>Tuzzv</b> 94:22
18 59:25 60:1	filtered 38:11	flowers 120:15	118:10,23 126:3	<b>fuzzy</b> 94:22
federally 25:21	<b>final</b> 119:8	flown 20:14	118:10,23 126:3 <b>foundations</b>	G G G G
<b>federally</b> 25:21 45:21	final 119:8 finalize 105:17	flown 20:14 focus 34:20	118:10,23 126:3 foundations 125:25 126:5	G
federally 25:21	final 119:8 finalize 105:17 finalized 118:13	flown 20:14 focus 34:20 49:12 76:16 93:3	118:10,23 126:3 <b>foundations</b> 125:25 126:5 <b>fourth</b> 11:2	G gallons 76:15
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework	G gallons 76:15 garage 82:8,12
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12	118:10,23 126:3 <b>foundations</b> 125:25 126:5 <b>fourth</b> 11:2 <b>framework</b> 110:24	G gallons 76:15 garage 82:8,12 garden 13:11
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4	G gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4 follow-through	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11	G gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7	G gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4 follow-through 89:23 food 21:21 22:2 23:4 71:12 74:3,	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8	G gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4 follow-through 89:23 food 21:21 22:2 23:4 71:12 74:3, 15 75:15 79:6,9,	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14	G gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22 86:15	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20 51:10,11 97:1	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4 follow-through 89:23 food 21:21 22:2 23:4 71:12 74:3, 15 75:15 79:6,9, 12,15 80:6	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14 freedoms 34:8,	gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3 gas 72:6,7,8,23, 24
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22 86:15 feeling 94:22	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20 51:10,11 97:1 110:10,15	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4 follow-through 89:23 food 21:21 22:2 23:4 71:12 74:3, 15 75:15 79:6,9,	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14	gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3 gas 72:6,7,8,23,
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22 86:15 feeling 94:22 feelings 34:6	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20 51:10,11 97:1	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4 follow-through 89:23 food 21:21 22:2 23:4 71:12 74:3, 15 75:15 79:6,9, 12,15 80:6 81:15,22 83:17	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14 freedoms 34:8, 16,24	gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3 gas 72:6,7,8,23, 24 gasses 72:21 gate 47:1
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22 86:15 feeling 94:22 feelings 34:6 feels 57:11	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20 51:10,11 97:1 110:10,15 financially 49:10	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4 follow-through 89:23 food 21:21 22:2 23:4 71:12 74:3, 15 75:15 79:6,9, 12,15 80:6 81:15,22 83:17 105:4,23 106:16 124:2 Food-soiled	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14 freedoms 34:8, 16,24 fresh 126:10	gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3 gas 72:6,7,8,23, 24 gasses 72:21 gate 47:1 gates 119:21
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22 86:15 feeling 94:22 feelings 34:6 feels 57:11 fees 78:8	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20 51:10,11 97:1 110:10,15 financially 49:10 110:10	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4 follow-through 89:23 food 21:21 22:2 23:4 71:12 74:3, 15 75:15 79:6,9, 12,15 80:6 81:15,22 83:17 105:4,23 106:16 124:2 Food-soiled 74:10	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14 freedoms 34:8, 16,24 fresh 126:10 Friday 107:4	gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3 gas 72:6,7,8,23, 24 gasses 72:21 gate 47:1 gates 119:21 gateway 34:4
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22 86:15 feeling 94:22 feelings 34:6 feels 57:11	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20 51:10,11 97:1 110:10,15 financially 49:10 110:10 financing 117:17,20 find 19:12 26:16	flown 20:14 focus 34:20 49:12 76:16 93:3 115:10 focused 89:12 folks 95:4 follow-through 89:23 food 21:21 22:2 23:4 71:12 74:3, 15 75:15 79:6,9, 12,15 80:6 81:15,22 83:17 105:4,23 106:16 124:2 Food-soiled 74:10 foot 30:23	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14 freedoms 34:8, 16,24 fresh 126:10 Friday 107:4 118:9,16,20 fridge 46:8 47:23 fried 106:23,24	gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3 gas 72:6,7,8,23, 24 gasses 72:21 gate 47:1 gates 119:21
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22 86:15 feeling 94:22 feelings 34:6 feels 57:11 fees 78:8 feet 25:13 28:22 29:8,11 30:22 35:12 37:19,20,	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20 51:10,11 97:1 110:10,15 financially 49:10 110:10 financing 117:17,20 find 19:12 26:16 46:7 54:2 88:4	flown 20:14 focus 34:20	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14 freedoms 34:8, 16,24 fresh 126:10 Friday 107:4 118:9,16,20 fridge 46:8 47:23 fried 106:23,24 127:11	gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3 gas 72:6,7,8,23, 24 gasses 72:21 gate 47:1 gates 119:21 gateway 34:4 gather 25:13 26:14 74:20 gathering 24:18
federally 25:21 45:21  feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2  feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22 86:15  feeling 94:22 feelings 34:6 feels 57:11 fees 78:8 feet 25:13 28:22 29:8,11 30:22 35:12 37:19,20, 21,24 38:13	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20 51:10,11 97:1 110:10,15 financially 49:10 110:10 financing 117:17,20 find 19:12 26:16	flown 20:14 focus 34:20	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14 freedoms 34:8, 16,24 fresh 126:10 Friday 107:4 118:9,16,20 fridge 46:8 47:23 fried 106:23,24 127:11 friendly 35:23	gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3 gas 72:6,7,8,23, 24 gasses 72:21 gate 47:1 gates 119:21 gateway 34:4 gather 25:13 26:14 74:20 gathering 24:18 84:1
federally 25:21 45:21 feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2 feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22 86:15 feeling 94:22 feelings 34:6 feels 57:11 fees 78:8 feet 25:13 28:22 29:8,11 30:22 35:12 37:19,20,	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20 51:10,11 97:1 110:10,15 financially 49:10 110:10 financing 117:17,20 find 19:12 26:16 46:7 54:2 88:4 98:22 106:6	flown 20:14 focus 34:20	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14 freedoms 34:8, 16,24 fresh 126:10 Friday 107:4 118:9,16,20 fridge 46:8 47:23 fried 106:23,24 127:11	gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3 gas 72:6,7,8,23, 24 gasses 72:21 gate 47:1 gates 119:21 gateway 34:4 gather 25:13 26:14 74:20 gathering 24:18
federally 25:21 45:21  feedback 53:24 84:25 85:4 89:24 90:9 92:18 93:1 94:14 118:24,25 119:2  feel 5:17 17:2 31:7,8 36:5,14 39:11 54:3 55:11 58:23,25 59:7 80:10 81:22 86:15  feeling 94:22 feelings 34:6 feels 57:11 fees 78:8 feet 25:13 28:22 29:8,11 30:22 35:12 37:19,20, 21,24 38:13	final 119:8 finalize 105:17 finalized 118:13 finalizing 90:1 finally 70:25 71:17 finance 98:24 99:23 101:14 102:2 financial 49:14 50:2,6,11,16,20 51:10,11 97:1 110:10,15 financially 49:10 110:10 financing 117:17,20 find 19:12 26:16 46:7 54:2 88:4 98:22 106:6	flown 20:14 focus 34:20	118:10,23 126:3 foundations 125:25 126:5 fourth 11:2 framework 110:24 Francisco 73:4 frankly 113:11 free 5:17 31:7 101:8 freedom 34:14 freedoms 34:8, 16,24 fresh 126:10 Friday 107:4 118:9,16,20 fridge 46:8 47:23 fried 106:23,24 127:11 friendly 35:23	gallons 76:15 garage 82:8,12 garden 13:11 95:2 123:23 124:1 gardeners 93:16 gardiner 124:3 gas 72:6,7,8,23, 24 gasses 72:21 gate 47:1 gates 119:21 gateway 34:4 gather 25:13 26:14 74:20 gathering 24:18 84:1



	3			
104:2	<b>goal</b> 71:5 117:21,	great 6:4,10,12	guys 8:22,23	haul 76:1 79:24
<b>gear</b> 8:13	24	11:2 12:2 13:19,	10:12 29:18	hauled 75:22
Gem 123:5	<b>goat</b> 93:21	20,21,23,24 17:1 21:2 69:20 83:6	33:5,16 100:1 126:12	84:4
Gemology 94:20	goats 93:20,22	88:17,18 96:11	120.12	hauler 72:11
gems 94:4	94:6 120:15	97:18 105:8	H	78:13
general 5:25 8:4	<b>God</b> 46:12	107:6 111:24		hauling 78:7
50:18 54:2 77:17	<b>Golden</b> 126:25	115:24 120:2,21 123:11 124:4	half 78:24 127:5	Hawk 16:2 19:14
80:5 98:5 104:16	good 5:4 8:7	125:14 126:18,	<b>hall</b> 5:19 16:3,4,7	20:22
113:5,7 114:22 117:5	10:12,21 20:23 30:2 33:19 34:24	21	17:7 18:1,17	heading 13:17
generally 32:19	35:1 37:3 66:23	greater 51:3	19:11,15,16,25 20:6,23 93:6	<b>health</b> 32:11,16 41:15 119:18
37:19 77:9	67:21 70:10,11,	green 24:3,7	94:7 113:8 116:3	
generate 77:12	13,14 80:5 83:8,	25:16 26:25	118:7,9 123:17	healthcare 119:15,16
generates 17:25	19 84:15,21 91:11 94:25	37:11 45:2 46:6 74:3,5 75:6,16	124:9	hear 5:6,7 6:3,4
generation 17:16	96:10 97:5 98:8,	76:24 77:4	Halls 118:22	41:1,3 43:10
31:8 51:12	14 107:15 108:9,	78:11,18 79:4,7	halted 57:3	96:10 110:2
generator 55:14	11 114:4,18	84:2	Hamill 91:9,11	<b>heard</b> 14:25
generators 43:25	115:1,13 124:24 125:23 126:13,	greenhouse 72:7,	96:11 122:17	25:22 33:21 93:1
generous 123:9	16,23 127:4,6	20	handle 83:21,24 115:18	hearing 60:16
gentleman 36:19	goodies 29:20	<b>grounds</b> 76:14, 20 77:11 79:9		<b>Heart</b> 77:11
93:6 94:7	goodness 120:13	83:14 84:4	<b>hands-on</b> 92:6 94:17	heartwarming
get all 19:6	Google 55:23	group 95:22	hang 35:25	17:2
Gibbern 33:18	gosh 101:5	groups 43:11	103:20	<b>held</b> 26:19
34:25 86:20	gourmet 123:10	94:5	<b>Hangar</b> 12:11,21	<b>helped</b> 12:5 71:3
88:13 99:25	127:11	Grove 95:2	13:6,10,14,24	helpful 23:1
101:13 103:5	governance	grow 126:9	25:4	24:18 26:10 104:21 115:8
Gifts 124:1	15:22 21:9,11,12	growing 120:16	hanging 124:23	118:25
<b>give</b> 17:11 21:15 29:22 54:5 66:5	23:17 27:7 39:8	grown 34:3	<b>happen</b> 13:19	helping 97:20
73:22 91:9	59:1,8 67:10,13 103:9,12	121:23 123:25	40:12 43:24 95:24 109:21	helps 11:6
104:14 106:18	governing 14:7	guess 42:7 58:23	115:25	hemp 22:17
giveback 91:19	Government	86:24 104:9	happened 95:22	heritage 4:2
96:18	49:9	108:2 127:10	happening 59:20	Hero's 16:3,7
<b>giving</b> 43:13	Governmental	guessing 58:8	112:9 122:21	17:7 18:1,17
66:13 74:23,25 94:8 106:15,21	103:14 108:22	<b>guest</b> 19:13	happiness 96:2	19:11,15,16,25
107:8 109:16,20	governor 48:25	guidance 67:17	<b>happy</b> 6:9 7:13	20:23 93:6 94:7
glad 6:13 77:13	55:9 69:25 82:5	<b>guided</b> 49:13	8:7 31:16 38:12	116:3 118:7,9,22 123:17 124:9
glass 27:18	<b>grab</b> 71:1	guidelines 21:21,	96:3 99:19 100:2 120:5 126:15	hiatus 91:22
30:13,16,23,25	graduate 11:24	23 22:1,6 25:11 28:22,24 29:11	120:5 126:15	hiding 58:16
31:2,19 32:2,5,	granddaughter	40:17 42:1,3,12	hard 17:8 34:7	high 20:19 25:8
22 38:23 51:24 53:9 57:17 59:16	19:7	43:5 51:19,21	82:19,20 108:6	30:23 36:1 100:4
60:12,20 61:12,	<b>graphic</b> 35:4	52:3,10,14 57:23	hardcore 36:12	high-traffic
13 67:2 76:12	80:7 81:1	58:5 59:12	<b>harder</b> 101:24	81:14
	GMOGG 71.175.17	MILLION USTALL	l .	İ
glass-wall 8:25	grass 74:4 75:16 126:9	guinea 93:20	Harvest 26:19	<b>higher</b> 92:13
	126:9	gun 43:18,21	Harvest 26:19 hate 57:3	<b>higher</b> 92:13 99:9
glass-wall 8:25		~		



		1.		
<b>highlight</b> 101:21	hundreds 8:23	in-person 3:14	infected 50:16	introduce 7:11
102:11	33:24	30:3 91:14 109:6 127:4	information	14:4 15:22 16:12 19:13 21:7 24:15
<b>Highway</b> 23:13	<b>Hungry</b> 46:14		24:18 26:14	67:7 98:25
26:5	<b>hunt</b> 92:17	<b>inaudible</b> 11:15 93:13	48:15 53:16 54:14 58:9,10	inventory 32:7,8
<b>Hiring</b> 122:3	<b>hurt</b> 60:14		62:17 65:13	<u> </u>
historical 29:2	husband 30:4	incarcerated 124:19	66:10 69:24	<b>investments</b> 97:24 122:12
history 20:9	<b>hush</b> 43:11	include 32:22	71:12,17 78:5	<b>invitation</b> 14:17
21:15 124:18		48:20 65:9 90:1	84:15 105:17	46:3
<b>hit</b> 44:25 67:16		included 67:2	109:11 116:21 118:24 122:7	involve 100:16
<b>Hoc</b> 96:21		85:6,19,24 87:1,		involved 32:12
<b>hold</b> 71:1	idea 59:10 68:8	22 100:11	<b>informational</b> 12:9	76:21 95:18 99:7
<b>holds</b> 84:10	96:10	<b>includes</b> 25:8,15,	infrastructure	109:19
hole 35:14	identified 86:7,	16 29:12 94:1	89:13	involvement
home 5:24 13:12	11 105:15	including 22:1	<b>infused</b> 33:11	117:15
20:22 30:8 32:9	identifies 50:25	67:18 68:4 86:1		Irvine 12:13
74:24 95:12	<b>identify</b> 8:2 61:3	113:3	ingest 46:12	93:14
124:7,19	II 124:14,20	Inclusion 103:23	initial 82:6	issue 34:1 35:3,
homeless 37:21	illegal 25:21	income 100:4	initially 20:5	10 36:4 39:22
38:16	imagine 30:21,22	incompatible	initiated 85:22	40:25 52:17
homes 35:24	Imaginology	48:23 54:20	Initiates 86:3	issued 24:10
honored 17:17	91:10,13,14,17,	55:1,8	initiatives 57:11	issues 7:14 38:10
hope 10:10 43:2	23 92:10 93:24	incorrectly 98:12	<b>input</b> 116:22	112:11
48:5 107:8	94:21 95:4	<b>increase</b> 73:11,16	117:8 119:7	item 6:16 7:18,23
117:17	immediately	increasing 82:9,	inspectors	14:3 15:22 21:7,
<b>hoping</b> 107:12	118:11	14	112:22	8 33:12 55:17 56:14,18 58:1
<b>hopper</b> 82:11	impact 49:18,21	incredible	Instagram 94:1	66:25 67:7,9
84:10	70:4 95:5	104:22	installed 20:5	68:23 69:23,24
horse 100:8,12,	implanting 70:23	incredibly 16:25	institution 41:9	84:16,24 86:18
15,23,25 101:4, 6,9	implement 71:12	incubator 11:23	instrumental	88:20 91:3 96:20
·	implementation	independent	17:4	98:18 99:20 116:20 117:25
horses 100:18	14:7	59:6 68:8 110:12	insurance 9:2	110.20 117.23
Horsting 124:13	implementing	independently	intended 88:9	items 3:17,18,21,
host 26:24 43:4	71:18,25	27:9 39:11 60:7,	intent 17:21	22 5:12 7:16,22,
122:5	implicate 41:11	18	intent 17.21	24 8:2,12 9:4
hosted 26:17,18,	implicates 55:3	indirect 49:15		14:11,13,16,20,
22 27:3	importance 95:7	50:2	<b>interest</b> 4:1 48:18,22 49:14	23 52:7,13 100:8
<b>hotline</b> 67:24	important 19:24	indirectly 49:4	50:2,6,11,16,20,	105:23
68:4,6,12,14,16, 18 69:4	63:2,23 93:18	individual 44:20	25 55:4 68:7,10	т
hours 93:14,15	111:15 114:14	48:19,23 50:10 51:2,4 54:22	105:16	J
house 8:25 25:22	importantly	55:5,7 106:1	interested 49:10	January 21:25
	19:24	individuals 41:12	interesting 85:11	Japanese 124:14,
housekeeping 4:24 5:12	<b>improvement</b> 114:7	105:19 114:25	internal 115:18	15,18
HR 111:5		industrial 24:2	117:9	Jeanine 29:17
	<b>improvements</b> 114:8	52:24 53:3	internally 118:13	30:3 33:3 53:9
<b>huge</b> 30:16,25 55:14 87:11	in-house 117:3	inefficient 68:11	interpret 115:2	61:11
33.17 07.11	m-nouse 117.3		-	
	<u> </u>	<u> </u>	<u> </u>	<u> </u>



<b>Jeff</b> 16:1 18:5	keeping 76:9	16:1,11,15 17:19	13,22,23 73:12,	111:20,22
<b>Jerry</b> 70:7,8,11	97:18	18:9,14,23,25	17	left-hand 77:8
78:14 84:20,21,	<b>Ken</b> 13:20	19:7 20:20 21:4	<b>Lands</b> 26:22	80:25
		27:23,24 28:14,		
23 102:20	114:24 116:18	18,20 29:14	landscape 74:3	<b>legal</b> 34:3 36:7,9
<b>jet</b> 17:9 18:3	<b>Kian</b> 92:10 95:21	33:6,17 36:18	118:17	40:14,16,25
<b>Joan</b> 91:7,9	kick-off 118:18	38:13,17,20,21	Lane 45:2	41:21 45:7,18,
96:18 107:14	121:8	39:17 41:6		19,22 46:23
120:13 122:15		42:18,25 44:23	language 17:14	59:24 116:12
	<b>kid</b> 16:21,22		22:8,19,24 39:8,	legalized 21:19
<b>job</b> 67:21 78:23	<b>kids</b> 35:5 47:7,14	48:8,10,12	15 57:23 60:4	
88:18 97:18	94:5,11,18 95:8,	51:16,17 52:2,16	61:16 67:25	legally 44:9
105:8 111:24	12,20 102:7	53:6,8 56:7,8,20,	large 19:18 71:12	45:12
114:4 115:1	·	24 57:13,25	87:22 109:11	legislature 82:6
122:5 126:21	<b>kids'</b> 36:3,15	58:20,22 60:2,23		
jobs 76:12 122:4	<b>killed</b> 46:17	61:7 63:9 64:4,8,	largest 8:16,17	length 51:3
"	79:24	10,12,14,15	28:12 72:24	124:17
<b>join</b> 110:24	<b>kind</b> 4:24 9:8	65:2,16 66:2,16,	123:1	<b>lesson</b> 21:15
<b>joined</b> 120:19	10:5,18 11:2,22	18,19,23,25 67:6	<b>lastly</b> 27:2 94:10	letting 33:20
<b>joining</b> 5:11,25	17:10,20 27:6	68:22,25 69:2,6,	119:25	81:12 86:21
122:4	52:17 56:25	9,10,23 70:11	laughter 94:11	
	61:2,3,15 78:19	77:22 78:10	0	level 45:8,18
<b>Josh</b> 5:25 6:3,13		82:1,16 83:4,21	launched 10:21	114:4
39:20 40:24	85:13 95:25	84:15,18,21,24	law 7:17 23:14	levels 118:7
41:1,23 48:14	103:25 106:11	86:17 88:21	26:5 32:11,24	119:4,13
51:15 54:9 56:8	108:25 112:3	89:10,12 90:1,7,	45:5 48:18,22	liabilities 12:19
joyous 92:5	124:8	13,16,18,19	50:14,24 55:4	
" "	<b>kinds</b> 33:1 52:14	91:3,7 96:13,20,	59:4,9,15,24	Liaison 107:1
<b>JPA</b> 109:17	King 98:25	25 99:20,24	60:1 70:3,4	liberal 34:16
112:5,6,7	9	101:14,16 103:3,	<u> </u>	
<b>JPAS</b> 112:5	kitchen 75:2	9,13,18 105:14	lawful 32:17	liberally 34:22,
115:12	124:1	106:17,22 107:1,	lawfully 32:13	23
jubilant 31:24	knew 83:2	16 108:1,11,12,	laws 35:16 45:9	libraries 109:4
,	knowing 54:13	15,17,20 113:24	layer 72:13	license 42:24
judge 94:9	Kool-aid 127:14	116:11 120:9,11		44:4
<b>judged</b> 93:19		122:1 124:24	115:14	licensed 43:6
121:10	Kovacevich 4:20,	125:14 126:7,17	layout 91:24	112:21
judges 95:11	21 5:9 7:7,8	127:3,19	lead 4:3	
, ,	15:18,19 44:23,	labeled 75:8	leaders 104:24	licenses 44:17
<b>July</b> 27:5 117:23	24 46:15 48:14		120:22	life 102:10
<b>June</b> 13:1,5 32:2,	52:6 54:6 56:23,	<b>labor</b> 96:17		<b>light</b> 98:21
6 66:6,7,10,16	24,25 59:25	107:11	leadership 13:19	103:24
68:21 117:22	60:22 64:22,23	lady 78:3 83:12	87:17 96:25	
121:13 122:5	65:15 69:15,16	93:19 94:6	leading 21:17	lighters 8:11
jurisdiction	90:24,25 97:2,4	laid 48:6	98:13	limit 29:7
54:25	98:17 120:20		learning 79:24	<b>limited</b> 7:21 8:3
justifying 4:2	122:9 126:20	<b>Lake</b> 26:22	80:1 92:6	62:9
Justinying 4.2		<b>Lakers</b> 107:7,9		
	L	126:25	leave 27:21 69:21	lines 35:13 76:13
K		lambs 120:15	108:21	link 85:9
	<b>la</b> 3:9 4:7,9,10,23		leaving 99:7	list 25:24 26:11,
<b>K-12</b> 37:20 52:19	5:1 6:13,14,16,	landfill 71:6	<b>led</b> 99:4 105:11	13 31:15 60:13
53:6	20,22,24,25 7:10	73:15,20 76:8		96:24 100:6
<b>Karen</b> 109:15	8:5 14:2,19,21,	landfill-safe 73:8	ledger 98:5	114:3,22 122:7
	25 15:1,2,3,5,8,	landfills 70:22	<b>left</b> 13:3 77:18	
Karns 102:16	10,11,21,25	71:10 72:4,5,10,	80:16 81:7	listed 7:23 14:5,
116:18,19	10,11,41,43	/1.10 /2.4,3,10,		10 28:6 45:3,12





	<u> </u>			
members 6:18 13:23 14:12 17:4 19:4 22:3,12 27:19 29:21 48:20 50:1,19 51:3,12 54:22 55:5,6 58:18 85:9 106:4 114:1 126:3  men's-related 8:12  mention 5:21 68:16 123:6,14  mentioned 10:21,25 37:7 47:22 54:19 86:22 87:10 91:22 95:7 105:14  mentions 68:17  merchants 27:14  Mesa 13:15 23:23,25 24:3,4, 12,17,22 25:8,9 26:7 29:11 36:20,23 38:6 42:20 52:18,24 78:11 102:24 112:23 115:7 122:5,21 123:13  Mesa's 24:19 mess 18:7 71:7  messaging 119:18 met 5:9 70:15 97:5 116:24 117:9 118:11,15, 18,20,22 119:1, 3,6  metal 76:12 methane 72:6,8, 23,24  Michele 4:24 7:12 8:5 12:7 13:20 14:2,21 15:23 16:11 21:7 32:4 36:20 37:7 39:20 61:9 66:6 67:8 68:22 69:23	107:14,16 111:17 113:24 114:24 116:15 120:11 microscope 94:4 middle 6:1 25:3,9 middle-sized 113:5,10 Mike 8:6 10:13, 21,24 29:18 30:4 33:3,17,18 53:9 61:11 109:14 111:8 million 97:8,15, 16,23,25 99:16 122:11 mind 31:12 43:13 52:22 101:11 mine 20:19 86:23 minors 23:10 24:24 25:13 minute 16:1 103:21 minutes 4:23 5:10 6:17 7:21 8:3 96:9 116:5,7, 8 missing 35:5 56:10 mission 3:24 90:3 mistakes 99:4 model 110:5 models 110:15 models 110:15 moment 95:3 Monday 104:21 117:14 119:1 money 11:8 28:7 55:14 76:1 87:23 94:9 105:21 monitor 75:18 Monitoring 97:2 month 22:7,19 39:24 58:6,18 59:10 85:2,21	123:14 125:13, 25 126:19 127:20 monthly 118:2 months 3:14 5:3 21:25 31:23 40:4 43:18 72:11 monument 19:25 morning 6:6 8:7 10:12 29:21 30:2 33:19 35:1,2 37:3 70:10 91:11 123:20 mother 29:25 motion 6:20,22 14:9,12 15:8 53:20 56:17 57:14,16,20,25 59:7,21 60:11,23 61:5 63:5,12,17, 18 65:4 66:14 67:1 69:6 89:22 90:6,8,10 Motorsports 123:12 move 6:19 12:13 15:4 17:6 21:6 51:18 56:3,12, 20,22 57:21 59:18 60:11,17 61:14 65:2 66:25 69:2 89:17,24 102:5 103:14,25 106:13 113:19 118:12 moved 26:1 60:14 97:11 moving 3:22 6:10 15:21 44:2 53:21 98:15 104:22 105:13 118:5 Mugs 19:14,17 21:2 multi-talking 63:10 Mundekis 34:25 35:1 88:13,14 103:12,14,17 11:25 112:1	Museum 18:1,18 20:23,25 music 26:19,25 31:9 43:23 mute 5:7  N  naming 42:4 napkins 74:13 79:17 Nasdaq 45:2,3,4 National 26:17 necessarily 88:7 115:15 needed 71:17 81:19 needing 77:23 Neighbor 85:6 neighborhood 35:24 nervous 75:17 net 97:23 network 12:24 120:22 news 25:22 26:3 97:5 98:8,14 newsletter 85:7 nice 17:14 30:2 46:3 109:16 124:8 Nick 5:9 16:8,13 17:20 18:6,8 19:10 48:8 118:10 night 75:3 78:11 122:24 123:7 125:12 nine-year-old 58:15 no-brainer 45:13 nobody's 71:7 Non-hazardous 74:6 nonprofit	nonprofits 104:14 105:15 106:7 noon 107:4 normal 6:10 normalize 97:12 normalized 47:12 north 24:3 25:8 37:12 53:3 notable 98:2 note 28:13 78:10 82:1 100:21 101:3 noted 3:18 67:14 68:4 notice 7:17 87:9 108:1 126:10 noticed 11:9 46:2 90:4 94:23 100:7 126:12 notify 14:16 November 21:18 22:14,24 23:1,25 24:4 number 17:22 35:20 52:19 98:5 112:13 114:2 numbers 92:11 100:3 122:10 numerous 27:13  O  obstacle 93:7 OC 12:8,25 25:2 30:10 42:14,19 46:3 55:17,23 65:10 70:5,6,16 74:19,20 86:5 91:19 93:23 115:24 120:17, 22 121:14 122:8, 23 OCC 121:16 OCC's 121:21
13.20 14.2 21	Monitoring 07:2	03:10	nobody's 71:7	
· · · · · · · · · · · · · · · · · · ·	wionitoring 9/:2		1000uj 5 /1./	23
15:23 16:11 21:7	· ·	Mundekis 34:25	Non-hozordous	
	<b>month</b> 22:7.19		l .	OCC 121·16
32:4 36:20 37:7		35:1 88:13.14	74.6	OCC 121:10
	39:24 58:6.18		/4.0	OCC!= 101 01
39:20 61:9 66:6		103:12,14,17		<b>OCC's</b> 121:21
			nonprotit	
67:8 68:22 69:23		111:25 112:1		occasions 114:1
	97:10 102:19		104:11,24	occasions 114.1
86:22 88:21		murals 92:24	10,2 !	50.10
	122:18,19	murais 92:24		occur 53:18
99:20 105:15,18	122.10,17			occur 55.16
//.20 100.10,10				



OCFAIR.COM 85:3 OCFAIR.COM/ JOBS 122:7 OCFC 116:22 118:11,12 119:25 OCFEC 120:21 121:16 October 21:20 28:25 98:19 odd 46:8 Off-road 123:12 off-the-record 116:10	operate 115:21 Operating 97:14 operation 112:6 operational 110:13 116:17 operations 52:23 68:2 70:5 operator 10:16 115:20 opportunities 107:6 109:4 opportunity 35:2 43:13 88:14 112:1,15,25 120:21	6,9,19 73:22,24 74:1,11,17,18, 21,22 75:6,8,14, 20 76:5 77:8,18 79:16,20 80:3 81:8 84:3,9,13 organics 74:16 75:22 84:1 organisms 74:2 organization 91:20 121:21 organizations 121:19 organize 5:17 116:25 original 16:6	packaging 46:7 packs 6:2 pages 20:9 paint 18:22 painting 16:2,3, 6,9,19,23,24 17:17,23 19:11 20:13 126:21 pallets 74:7 76:14 pandemic 5:21 67:16 68:2 109:23 125:20 126:15 panels 105:11	participate 6:5 48:16 93:16 105:5,22 123:10 124:6 participated 95:1,13 participating 49:22 54:15 participation 92:20 126:14 Partner 121:15 partners 92:3,13 109:2,9 partnership 121:17
offered 87:17 offerings 123:8 offhand 108:14 office 54:11,16, 21,23 officer 20:17,18 49:13 91:9 officers 48:19 offices 48:24 official 49:6,11, 16 50:11,13 54:24 officials 49:9 54:15 offset 77:25 104:24 106:4 oil 22:18 76:15 oils 74:14 on-campus 78:23 on-site 118:22 one-day 110:14 open 9:23 38:18 58:17 111:15 123:17,21 opened 12:11 opening 44:7 54:19 79:15 86:17 openings 122:7 openly 46:20	opt-in 48:2 110:2,4,17 opt-out 113:1 opted-in 110:1 opting-in 110:23 option 46:19 optional 14:6 options 105:25 Orange 3:25 4:1 13:14 20:5,6,11 22:5 25:15 26:7, 8,17 30:10,14 40:11 70:16 76:8 83:4,10 110:23 111:9 113:5,11, 21 119:15,16 121:7,14 125:8 order 3:10,21 9:12 14:10 43:3 68:9 72:8 92:8 117:5,19 order-of- magnitude 117:16 ordinance 37:15 38:7,9 44:12 53:4 ordinances 23:8, 22 24:19 organic 70:20 71:4,5,9 72:3,5,	123:6     originally 52:18     outcome 26:2     outlast 82:11     Outlets 121:7     outline 52:15     outlined 22:23     outpouring 92:2     outreach 61:2         90:9 104:12         114:2,21     outset 50:8     overseen 67:25         68:7     oversight 47:1     overstated 98:7     overwhelming         52:17     overwhelmingly         44:1     owner 10:16 30:4     ownership 47:6     oxygen 72:16     P     p.m. 96:12     Pacific 121:3,22     package 46:9,11	74:10,12,13,15, 17 79:16  paperwork 33:4  Paradise 30:4  Paraphemia 32:24  paraphernalia 32:10,16,22 34:17 45:7 59:17  parent 34:1  parents 94:6,12 95:9  park 11:11,12 25:10 113:11 115:5 121:15  parking 11:16,17 101:2,4,7 121:18  parks 23:10 24:24 25:12 35:25 36:24 52:20,25 53:14 113:10  part 6:11 17:5 20:23 44:21 54:19 55:15 56:19 63:12 72:1,15 94:17 118:12 120:2 122:8  partial 118:6  participants 92:17 93:8,9	passage 32:15 passed 21:18 23:25 24:4,8 45:19 50:3 70:1 89:18 passes 44:21 past 20:3 56:16 87:16 112:4 114:1 121:7 patience 125:5 Patrol 23:14 26:5 patrons 92:12 pay 11:12 77:13 82:2 101:10 126:12 paycheck 99:8 paying 43:7 101:2,3,7 payroll 97:17 111:4 PD 26:7 pending 24:13 36:21 people 6:8 8:20 9:17,19 10:8,22 11:2 31:2 34:18 36:7 48:2,3 62:3 68:14 71:19 78:25 80:10,11, 18,19 81:3,12,22 82:15,16 87:3,5, 24 88:3,10



101:5,10 112:19	pick 75:4 76:1	89:13,15 90:2,8	23,24,25 23:3,	preconsumor
percent 24:9	<b>picked</b> 31:13	100:3,8,11 102:5	16,24 31:18	74:22
27:11 28:1 31:6	-	112:21 113:8	32:3,5,10,20	predominately
45:19 59:3 60:8,	picking 31:11	116:21,23 117:4,	39:22 40:3,8,15,	52:24
1	picture 18:20	6,11,19,20	18,25 42:8,9,15	
20 62:15,17,18	20:15 29:25		45:17 48:7	prefer 66:7
71:9,16 72:3,22	61:12 71:6 76:19	<b>plane</b> 20:14	49:19,23 51:14	preference 39:7
98:1 122:13	79:7	39:25	54:7 56:11 57:5,	•
<b>Perfect</b> 96:20,25		planning 29:10,		preliminary
	pictured 120:18	11 35:16 87:22	12,23 59:15,19	119:3
perfectionist	pictures 79:12	95:18 100:13,14,	65:19 67:14,15,	preparing 85:13
16:22	81:2 91:21,22	19,22,23	21,25 68:3,20	
perfectly 36:9	92:6 94:2,10,13	* *	69:3	prerogative 3:20
performance	122:1 125:9	<b>plans</b> 92:1	Pollutant 70:2	preschool 35:6,7
96:2 97:6		103:25		preschools 35:25
	<b>piece</b> 31:13 61:13	plants 74:2	<b>popular</b> 82:24	•
performing	piecemealing	•	92:18	<b>present</b> 4:19 68:6
95:20	40:5	plastic 76:11	<b>portion</b> 116:13	124:13
<b>period</b> 9:4 86:8		79:23 82:2,8,19	portraits 124:14	presentation
97:22 109:12	pieces 30:23	plastics 81:7,8	-	15:25 16:9 91:6
	31:11,15 61:12	•	position 22:15	95:19 109:7
periodically	63:3	plate 79:8,12,13,	positions 97:19	
76:19	piglets 120:14	20,21 80:15	*	111:10
permanent 20:22		<b>plates</b> 74:13	positive 5:8	presented 18:16,
21:3	<b>pigs</b> 93:20	platform 13:4	85:14 95:5,16	17 21:8 35:4
	<b>pile</b> 74:16	-	Possession 32:23	41:18 42:2
permit 24:5	<b>pilot</b> 19:14,19	platforms 85:8		presenting 19:16
permits 24:11	109:25	<b>play</b> 94:5	possessions	27:6
44:17			32:18	
	<b>pilot's</b> 19:16,18	played 52:22	possibly 126:1	preserve 124:2
permitted 7:15	piloted 19:14	playgrounds	<b>post</b> 94:1	preserved 124:4
<b>Perris</b> 26:22	•	37:20 38:16	<del>-</del>	•
<b>person</b> 5:10 6:7,8	<b>pin</b> 70:20 71:11	<b>playing</b> 94:7,12	post-consume	president 16:8,
94:24	<b>pipe</b> 32:25	• •	75:6	12 121:16
	<b>pipes</b> 8:10,11,17,	playoffs 127:2	posted 5:23 85:2	presumed 50:15
<b>personal</b> 34:8,14,		<b>Plaza</b> 37:12	-	-
16,23 49:14	18,21,22,23,25		postive 97:16	presumption 50:9,10
78:10	9:2,5 27:18	<b>pledge</b> 4:4,5 98:19	<b>pot</b> 34:3 115:9	50:9.10
personally	29:22 30:20,21			
111:11		90.19	*	pretty 84:15
	32:22 33:1		potential 23:12	•
	34:17,19 38:23	<b>plenty</b> 105:20	potential 23:12 25:20 42:5 68:10	pretty 84:15
personnel 67:18	34:17,19 38:23 44:15 45:3 51:24	plenty 105:20 point 3:21 10:5	potential 23:12 25:20 42:5 68:10 118:21 119:4	pretty 84:15 92:20 95:24 111:17
	34:17,19 38:23	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22	potential 23:12 25:20 42:5 68:10	pretty 84:15 92:20 95:24 111:17 prevent 49:21
<b>personnel</b> 67:18 68:9	34:17,19 38:23 44:15 45:3 51:24	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13,	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6	pretty 84:15 92:20 95:24 111:17
personnel 67:18 68:9 perspective 48:5	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6,	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14	pretty 84:15 92:20 95:24 111:17 prevent 49:21
personnel 67:18 68:9 perspective 48:5 52:16	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16
personnel 67:18 68:9 perspective 48:5 52:16 perspectives	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17
personnel 67:18 68:9 perspective 48:5 52:16	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21 pet 61:22,23	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5 123:2,19	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6 pointed 45:7	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint 117:3,12,22	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15 previously 35:10
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21 pet 61:22,23 Pham 4:11	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6 pointed 45:7 pointing 68:14	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint 117:3,12,22 practice 56:16	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15 previously 35:10 price 8:19
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21 pet 61:22,23 Pham 4:11 phasing 117:1,5,	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5 123:2,19 places 55:19	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6 pointed 45:7	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint 117:3,12,22	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15 previously 35:10 price 8:19 pricing 11:5
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21 pet 61:22,23 Pham 4:11	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5 123:2,19 places 55:19 placing 75:6	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6 pointed 45:7 pointing 68:14	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint 117:3,12,22 practice 56:16	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15 previously 35:10 price 8:19
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21 pet 61:22,23 Pham 4:11 phasing 117:1,5,	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5 123:2,19 places 55:19 placing 75:6 plain 92:7	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6 pointed 45:7 pointing 68:14 points 44:25 police 26:8 113:9	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint 117:3,12,22 practice 56:16 practiced 43:11	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15 previously 35:10 price 8:19 pricing 11:5
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21 pet 61:22,23 Pham 4:11 phasing 117:1,5, 19 phone 6:1 112:11	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5 123:2,19 places 55:19 placing 75:6 plain 92:7 plan 40:11 84:25	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6 pointed 45:7 pointing 68:14 points 44:25 police 26:8 113:9 policies 14:7	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint 117:3,12,22 practice 56:16 practiced 43:11 practices 43:11	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15 previously 35:10 price 8:19 pricing 11:5 pride 43:12 primary 49:12
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21 pet 61:22,23 Pham 4:11 phasing 117:1,5, 19 phone 6:1 112:11 photo 25:4	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5 123:2,19 places 55:19 placing 75:6 plain 92:7 plan 40:11 84:25 85:2,15,20,23,24	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6 pointed 45:7 pointing 68:14 points 44:25 police 26:8 113:9 policies 14:7 21:12 67:13	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint 117:3,12,22 practice 56:16 practiced 43:11 practices 43:11 76:17 pre-covid 30:13	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15 previously 35:10 price 8:19 pricing 11:5 pride 43:12 primary 49:12 prints 17:22
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21 pet 61:22,23 Pham 4:11 phasing 117:1,5, 19 phone 6:1 112:11 photo 25:4 Photographer	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5 123:2,19 places 55:19 placing 75:6 plain 92:7 plan 40:11 84:25 85:2,15,20,23,24 86:2,3,6,7,9,11,	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6 pointed 45:7 pointing 68:14 points 44:25 police 26:8 113:9 policies 14:7 21:12 67:13 policy 21:13,16	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint 117:3,12,22 practice 56:16 practiced 43:11 practices 43:11 76:17	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15 previously 35:10 price 8:19 pricing 11:5 pride 43:12 primary 49:12 prints 17:22 prior 7:17,20 8:1
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21 pet 61:22,23 Pham 4:11 phasing 117:1,5, 19 phone 6:1 112:11 photo 25:4	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5 123:2,19 places 55:19 placing 75:6 plain 92:7 plan 40:11 84:25 85:2,15,20,23,24	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6 pointed 45:7 pointing 68:14 points 44:25 police 26:8 113:9 policies 14:7 21:12 67:13	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint 117:3,12,22 practice 56:16 practiced 43:11 practices 43:11 76:17 pre-covid 30:13	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15 previously 35:10 price 8:19 pricing 11:5 pride 43:12 primary 49:12 prints 17:22
personnel 67:18 68:9 perspective 48:5 52:16 perspectives 43:21 pet 61:22,23 Pham 4:11 phasing 117:1,5, 19 phone 6:1 112:11 photo 25:4 Photographer	34:17,19 38:23 44:15 45:3 51:24 53:9 56:6 57:6, 17 59:16 60:12, 21 67:2 place 19:12 39:5 51:19 72:1 95:25 96:1 98:15 107:5 123:2,19 places 55:19 placing 75:6 plain 92:7 plan 40:11 84:25 85:2,15,20,23,24 86:2,3,6,7,9,11,	plenty 105:20 point 3:21 10:5 19:3 29:14 33:22 42:24 59:1,5,13, 14,18,22,23 64:7 65:1 86:13 99:2 111:22 117:2 122:11 126:6 pointed 45:7 pointing 68:14 points 44:25 police 26:8 113:9 policies 14:7 21:12 67:13 policy 21:13,16	potential 23:12 25:20 42:5 68:10 118:21 119:4 potentially 57:6 pounds 76:11,14 powerful 95:11 113:19 Powerpoint 117:3,12,22 practice 56:16 practiced 43:11 practices 43:11 76:17 pre-covid 30:13	pretty 84:15 92:20 95:24 111:17 prevent 49:21 59:20 prevents 59:16 previous 6:17 64:2 92:15 previously 35:10 price 8:19 pricing 11:5 pride 43:12 primary 49:12 prints 17:22 prior 7:17,20 8:1



	eeting on 04/20/2022			
priorities 88:25 117:1 private 49:11 problem 38:23 51:23 53:11 114:5 problems 31:25 32:5 79:22 procedure 67:22 procedures 98:12,14 proceed 3:22 4:23 Proceeding 7:10 proceeds 97:23 process 5:16 15:22 18:4 20:24 21:12,24 38:7 40:2 44:3,21 50:23 55:20 61:3 68:5,14 75:13 111:16 processed 37:11 procurement 73:2 produce 77:9 produced 74:2 producer 71:13	13 78:17 82:2 profitable 110:10 profound 95:15 program 71:3,18 72:12 77:20 83:6,8 109:25 114:7 programming 18:2 91:24 109:3 programs 20:25 progress 57:3,10 117:13 progresses 115:25 prohibition 33:14 51:6 prohibits 49:9 project 16:20 17:10 18:4 85:25 92:23 95:22 102:20 103:23 104:5,22 117:16 118:12,16,20,24 119:1,6,7,8 project's 116:25 117:4 projections	promotion 27:8     39:9,12 60:4,17     61:9,15,25 63:18 promotors     100:23 proof 119:21 Prop 21:18 44:2 proper 73:21     98:14 property 11:13,     22 13:21 35:13,     14,20 38:25     39:14 40:12,15,     19 42:10 51:25     52:14 57:17     59:12 71:14,15     86:3,5 106:20     122:21 proposal 113:15 proposals 114:18 Proposition     32:15 proud 13:23 provide 20:11     27:17 67:17 78:5     79:16,18 85:9     102:17 112:14     116:20 119:7 provided 22:3     116:22 119:2,16	49:9,11,13 54:16,23,24 59:11 68:23 84:16,25 85:4,9, 19 86:18 88:20 91:20 93:13 95:10 96:21 98:20 99:22 103:4,7,11,23 108:24 111:11, 13,21,25 113:23 116:6 123:21 126:14 publication 85:8 published 28:25 pull 14:20 pulling 76:13 pulse 55:24 purchase 31:13 purchasing 75:9 purpose 9:22 49:3 67:17 68:5 purposes 9:2 16:5 17:24 51:8 Pursuant 32:11 push 75:3 82:19 112:25 pushing 36:12 113:14	63:22 64:3,12 66:3 69:8 77:22 90:17 127:10  questions 22:11 24:20 27:22,25 28:14 38:12 39:20 40:7 55:2 77:21 78:14 81:25 84:19 96:4 99:17,18 103:2,3 111:11,12 120:5 125:1  quick 33:8 54:9 66:20,21 91:5,9 102:15 116:17 122:9 quickly 19:5 97:5 99:14 quorum 69:22
proceeds 97:23	prohibit 22:5	52:14 57:17 59:12 71:14,15	<b>pull</b> 14:20	122:9
15:22 18:4 20:24 21:12,24 38:7	prohibition	122:21	pulse 55:24	
1	prohibits 49:9	proposals 114:18	purchasing 75:9	R
	17:10 18:4 85:25	32:15		rabbits 93:20
processed 37:11	l I	-		
73:2	104:5,22 117:16 118:12,16,20,24	27:17 67:17 78:5	Pursuant 32:11	19:2 28:18,21
1 -		102:17 112:14		42:19 45:24
*				
producer 71:13 72:24	projections 100:13		113:14 <b>put</b> 12:17 22:6 36:5,13 40:18	64:11,24,25 65:4,12,18,22
produces 84:10 product 31:8 52:13 72:21 74:12 76:16 77:2 82:20 83:1,17 88:17 124:7 productive	projects 18:3 85:23 86:7,11 89:1,17,18 93:2 95:14 112:17,20 113:2 114:14 promise 44:18 promote 39:13	providers 79:15 providing 65:5 74:21 77:11 112:13 provisions 37:15 proximity 23:9 24:23 52:19	61:12 63:18 71:3,8 72:13 75:2,14,15 78:11 79:12,20 80:9,24 81:3 83:16 88:17 98:14 106:8 111:18	66:9,15 69:17,18 89:22 90:12 91:1,2 92:9 95:23 103:19 104:18,19 106:24 107:3 120:20 126:18 raise 98:21 102:7
115:15	61:18 <b>promoted</b> 62:22	53:14	<b>putting</b> 104:20 113:16 127:9	111:11
products 8:21 22:10,12,16,17 27:10,12,15	<b>promoter</b> 12:8 41:20 62:2	pruned 74:6 pubically-traded 45:1,11	<b>pygmy</b> 93:21,22	raising 28:7 Ralph's 33:10,13 47:4
30:13,17 32:12 34:19 39:11,14 45:3,9,12,13,15,	100:12,24 <b>promoters</b> 22:12 27:14,20 41:10,	<b>public</b> 5:13,15 7:11,13,15,16,17 8:4 14:1,12,15,	quantity 73:16 question 23:15	rank 12:21 20:19 ratification 68:21



114:12	recommending	reflecting 117:6	remote 50:20,25	requires 7:17
reached 87:2	21:13 27:8 59:1, 8 68:13	refreshed 124:10	remote-interest	rescheduled
117:14	reconciliation	refurbished 20:4	51:7	97:13
reaction 40:1	98:12	refusal 50:15,20	removal 102:12	rescind 63:12
read 32:10 39:8,	reconditioned	refuse 50:22	remove 51:13	66:15
10 59:15,19 85:11 94:15 97:4	20:4	<b>refuses</b> 50:7,13	88:1	research 13:9,12 24:1 34:5
	reconsider 88:8	regalia 121:23	removed 14:13 52:25 62:21	resident 78:11
ready 13:7 109:3 121:12	record 67:6	regard 41:16		
real 29:3 71:1	69:20 76:5	Reggie 34:25	removing 25:24	residents 3:12 24:4
96:17 122:9	recording 37:1	35:1 36:16	rent 11:11,14,15, 17,18	resolutions 98:22
realistic 100:13	76:4	88:13,19 103:12		
reality 46:5,16	recreate 41:21	111:25 113:22	repeal 40:8	resources 87:15, 18 114:9,17
realize 19:21	recreation 23:10	114:5 115:5	repealed 40:3 42:8	resourses 115:4
reason 31:6 50:9	24:23	Reggie's 113:25	report 21:23	respect 34:7
78:22	recreational	regimental 124:16	67:19 68:17	_
reasons 35:21	21:19 25:12		71:22 84:24	response 53:20 106:7
114:15	recruiting 97:19	regular 8:10 70:21 78:12	85:12 96:3 97:5	responses 85:10
rec 113:10	recyclable 73:16	109:20 117:12	107:23 111:18 112:4 116:14	responsibile
recall 37:23	82:20	regulated 27:10	120:4,9 124:21,	117:10
recap 91:9,12	recyclables 83:3	60:7,19	22	responsibility
receipts 33:13	<b>recycle</b> 73:19 74:15 75:7 76:6	regulations 37:4,	reported 99:16	67:19
receive 38:1	77:17,19 78:4,7	6 42:13,14	reporting 67:14	responsible
76:24 95:8	81:7 82:14,19	reject 41:20	69:3 98:9 99:5	72:22
received 55:9	83:1	related 59:11	111:14 118:2	rest 60:9
85:10,12 86:14	recycled 74:12	67:20 68:9 97:17 117:11,15 119:4,	reports 96:21,22 101:20	restate 41:14
90:9 94:14	76:10	17,19	representative	restaurants
recent 26:12 56:9	recycling 76:18 80:4,5 81:13	Relations 103:15	20:3 42:23 52:18	123:10
recently 26:3 37:11 73:4	82:1,4,10 83:5	108:22	118:23	Restrooms 5:19
124:10	red 22:23 25:15	relationship	Representatives	result 51:10
<b>Recess</b> 66:24	redesign 76:17	23:13 26:4,6	25:23	results 4:2
reclaim 76:15	reduce 72:8,9,25	relative 53:13	represented	retail 24:14
recognize 120:3	73:20	61:3	120:17,23	36:22 37:8,14 38:10 44:4,6
recognized 14:17	reducing 73:1	released 21:21	request 14:12,17 66:20	53:4
recommend	76:17	rely 110:12	requested 7:19,	retailors 44:20
45:16	reduction 70:3	relying 111:13	25 22:14 27:19	retired 10:5
recommendation	76:16	remaining 54:25	53:22 61:19	19:14 20:2
27:16 39:16	reef 43:16	remains 25:21	requesting 65:17	<b>return</b> 88:11
51:20 56:11,21	reels 94:1	remember 5:16	requests 27:13	91:15 92:4 116:8
68:15,20 89:23	reference 29:3	21:24 100:17 125:6	require 100:17	122:20,21 123:15
recommendation s 89:3	<b>refers</b> 32:10	remind 5:1	requirements	returned 31:21
recommended	refine 89:2	100:12	37:16,19 38:5,7	reuse 77:2,10
21:14 57:22	reflect 69:21	reminder 85:21	70:4 71:8 77:24	reusing 76:18
104:14	reflected 23:7,21	reminding 76:20	100:15 117:10 119:21	82:20
	97:17			



revenue 43:25	124:22 127:14	44:15 51:23	scope 117:1,5,22	<b>selling</b> 8:9 30:6,
51:12 77:14		52:12 57:17	118:21	9,13 31:19 38:25
1	right-hand 25:7			
82:14 97:7,10	77:9	59:16 60:6,18,20	<b>Scott</b> 24:15,16	53:10
98:6 99:5 101:3	road 121:8	67:2 73:2,5	Scott's 123:15	senate 26:1
113:6,7		sales 107:20		senior 31:5
revenues 113:4	Roadies 107:4	<b>San</b> 26:17 73:4	<b>Scottish</b> 123:15	
review 21:22	Robbins 8:6,7		<b>scraping</b> 79:8,11	sense 48:5
22:8 32:3 54:7	29:17,18 30:2,4	Sanchez 20:3	scraps 75:2	sensitive 29:7,12
57:12 98:12	33:3,4,7	Sandra 4:3	screen 6:9 22:21	sensitive-use
116:25 117:8,10,	<b>Robert</b> 124:13	Sandsports		37:18
13,25 118:16,21	<b>Robert's</b> 53:19	123:12	search 55:23	separate 59:21
119:2,3,7,9,11	56:8	sandwich 127:14	<b>season</b> 107:7,8	67:23 68:13 69:4
reviewed 22:1	robust 38:9	Santa 20:5 42:20	108:9	
122:10	57:23 123:20	44:11,16,17,18	<b>seat</b> 49:1	<b>separately</b> 14:13 23:20 76:1
reviewing 21:12		124:10	seats 108:13	
44:11 67:13 68:3	rockband 94:7	· -		<b>September</b> 27:1
98:11	<b>role</b> 49:6	Santiago 94:19	<b>second-hand</b> 47:21 48:3	69:25 117:24
	roll 4:7 6:23 15:9	satisfaction		Serenity 18:4
revision 56:3	roof 25:4	31:12,14	seconder 63:13,	118:4,7
rewritten 32:20		Sato 124:12	19	<b>series</b> 124:11
ribbon 95:23	<b>room</b> 5:11 6:1 82:12 125:17	Saturday 9:10	seconds 32:18	service 114:23
ribbons 92:22		10:6,7 11:1,2	secretary 7:20	124:18
95:7,12	<b>Ross</b> 109:15	92:13 120:1	8:1 109:15	services 24:17
Richard 28:21	rousing 31:23	123:2 125:12	section 14:14	112:13 113:8
Richards 4:25	<b>Roy</b> 12:6,7 13:25	save 84:6 87:23	30:15,16 32:12,	114:22
5:3 6:14 7:13 8:6	61:19 62:8,9	<b>SB</b> 69:25 70:9,	13 49:8,12,21	serving 54:24
1	Rubalcava-	18,25	51:6 54:15,17,20	
10:13 12:6 13:25		· · · · · · · · · · · · · · · · · · ·	55:4 76:24 77:4,	session 116:11
14:5,24 15:24	garcia 4:12 21:10	scale 87:23	5,8 91:4	set 42:22 68:2
19:6,10 20:12	67:11 120:19	scaled 91:23	•	77:19 111:2
21:8 28:3,8,11,	<b>Ruiz</b> 4:15 107:10		sections 72:14	
24 29:17 33:3,18	rule 50:19 56:8	scaled-back 93:2	<b>secure</b> 9:9 10:11	117:12,14
34:25 35:4	71:14	scavenger 92:17	20:4 62:13 63:1	setting 119:9
36:16,25 40:13,		scenarios 117:21	seed 22:18	<b>setup</b> 121:9
24 41:4 42:6,11	rules 41:25 43:8			<b>Shane</b> 124:12
48:10,13 51:15	53:19	schedule 107:24	seeds 22:17	shape 30:21
54:1 61:15 62:5,	run 30:15 45:1	118:19	sees 29:25	_
7,16,24 63:4,7,	94:9	scheduled 3:24	segregated	shapes 30:20
23 65:7,20 66:1, 7,18,20 67:9	running 54:11,	27:1 98:16	124:15	<b>share</b> 19:9 22:21
68:24 69:20,24	16,22 125:8,9	scheduling 3:20	seizure 32:14	92:11
84:17,20 85:1		school 25:8,9	selected 121:14,	shared 25:1
86:19 88:13,19	S	29:5 35:5 36:1,3,	16	48:14 98:2,9
89:7,11 90:4,11		15 92:23 93:2	selection 8:16	99:13
91:5,8 96:16,23	Sacramento 27:3	95:1,5,13 109:4	30:25	sharing 111:4
98:17 99:22,25	sad 6:7	123:20		shaving 8:13
101:13,15 103:4,	safe 100:18	school's 95:22	self-produced	
7,11,16 104:15		schools 23:9	65:10	sheets 33:11
105:6,8 107:15,	safety 32:11,16	24:23 25:12	self-serving 12:9	shelters 37:21
19 108:9,14,16,	41:15 119:19	28:22 29:8,12	sell 9:12 13:3	38:16
19 111:24	salads 123:24,25	35:5,13 36:24	30:10 32:2,6	Sheriff's 26:7
113:22 116:5,16,	sale 27:8,15,18	37:20 38:14 39:4	45:2,3,12 46:6	<b>shine</b> 98:21
19,24 120:4,7,	38:23 39:9,10	52:19,25 53:14	61:17,18,24 62:4	J. 11111 70.21
10,12 122:2		, , , , ,		



<b>ship</b> 9:15	singer 94:5	Sneaker 123:4	19 94:22	sprinklers 17:7
shipping 74:7	<b>single</b> 19:18	Socalfights.com	specific 14:13	sprung 120:12
<b>shoot</b> 107:5,13	93:21	13:2	41:16 49:6,19,25	squadrons 20:8
Shooting 107:5	single-family	social 85:8 87:4	50:24 51:5 55:17 71:1 81:8 84:3	Square 13:11
shop 8:10	35:24	93:24 125:17	89:3 99:17	stack 6:2
shops 8:15 31:9	sir 21:2	126:23	100:14 103:2	staff 3:12 10:17
short 41:8 54:13	site 33:24 44:6	<b>Society</b> 46:3	107:24 109:12	12:4 13:20,21,23
97:10	58:11 65:10 85:23 86:2,6,11	soft 79:15	114:8	14:12,19 17:25
short-lived 70:2	102:5 116:21,23	soiled 74:14	specifically 32:23	21:9,22 22:1,14 27:7 31:10 52:4
show 12:15,22,	117:4,6,11	sold 8:14 9:4	37:22 49:2,8 50:3,24 52:3	63:24 65:17
23,25 13:3 26:17	118:20	12:15 22:13 30:10,13 32:5,25	65:16 87:12	66:10 67:18
38:3 43:21 72:1	sits 50:12	45:14 61:21	117:16	68:4,12,16,17
99:9 100:12,15, 23,25 101:4,6	<b>sitting</b> 6:1 32:9	sold-out 12:25	specifics 58:18	85:11 87:16
103:24 121:8,12	situation 98:11	solicit 118:24	spectacular	88:16 89:1 90:9 91:17 96:13,19
122:15,24	situations 51:4	solitary 93:21	30:24	97:18,21 98:2,4,
showed 52:20	size 30:22 124:17	son 12:16 16:1	speech 41:12	8,11 103:24
<b>shown</b> 25:6	skate 25:10	17:16 18:9 46:6,	Speedway	104:19 107:23 108:6 112:3,19
32:22	<b>Sky</b> 16:2 19:14	12 92:10 94:3	123:13	115:17,20 116:6,
shows 12:14	20:22	95:21	spend 40:4	23 117:3,14,20
13:10,11,13 25:2	Skyhawk 118:8	<b>Sonoma</b> 26:18	109:16	118:1,5,11,15,
43:18 71:4 100:8,23 101:9	<b>sleepy</b> 46:13	sort 23:15 43:5	<b>spending</b> 75:25 76:1 105:21	17,22 119:17,25 124:22 125:1
107:25	slide 28:5 71:4	61:25 80:14	Spirit 124:14	126:9 127:8
shredder 77:6	78:16 119:24	sorting 73:21	-	staff's 89:23
shut 68:2	123:14,17	<b>SOS</b> 123:7	<b>spoke</b> 32:4 105:19 106:1	stage 95:21
shutdown 31:20	slides 73:9	sound 12:9	112:2	stages 37:8
sic 56:17 75:15	122:15	122:13	spoken 87:16	104:25
105:11 118:15	slow 57:10	sounds 57:1,5 108:11	100:23	stand 20:13 99:1
sick 100:1	smack 25:3	source 101:3	sponsor 39:14	standards 23:7,
side 9:22 77:8,9	<b>small</b> 10:3 11:23, 24 12:1 28:1,4	south 25:5,16	sponsored 44:19	21 45:4
sign 80:10,11,23,	34:9,11,23 35:7	37:12	107:11	standing 95:21
25	77:14 78:19	Southern 12:18,	sponsorship	standpoint 77:25
<b>signage</b> 42:4 62:1	94:16	20 13:8,17 26:21	27:9,15 39:10,12 60:4,17 61:10,	Stanislaus 26:24
77:16 78:16	smaller 28:6	<b>space</b> 11:18	13,20 62:6,7,13,	star 93:21
121:3	74:25 79:8 110:14 111:5	spaces 11:8 12:1	24 63:1,17,19	stars 93:22
signed 55:8	smallest 113:12	speak 33:20	64:4	start 7:20 8:1
significance 20:21	smiling 94:24	67:11 86:22	sponsorships	29:19 44:3
significant 37:10	smoke 8:14 9:18	107:19 110:22 114:21	27:18 39:2 57:7 62:22 65:6,9	71:18,21,24
41:15	31:2,9 32:18	speakers 7:19,23	spoons 31:3	73:12 109:25 125:2
signs 42:2 48:24	43:22	8:3 14:3,22	sports-related	<b>started</b> 31:25
81:10,15	smoking 27:18	29:16 124:11	126:24	39:22 76:9
<b>silent</b> 107:6	38:24 42:9,12,	speaking 30:3	spread 122:6	starting 21:18
silverware 79:17	13,15 47:20,25 51:24 57:17	70:18	<b>Spring</b> 120:12	109:1,21 117:2
<b>simply</b> 50:22	60:21	special 15:24	springtime 19:22	121:1
		19:12,13 44:17,		
	<u> </u>	1	1	



	1		1	1
state 12:2 27:2,5 28:10,11 29:7,11 32:11 40:14,17 41:9 42:14 43:6, 8,25 45:6 46:23 48:19,23,25	stop 31:7 store 33:11 44:6 store-front 24:11 storefront 24:6 stories 94:1	subject 17:21 32:14 submit 7:19,25 Substance 45:8 substances 25:25	surround 35:13 surrounded 35:24 surrounds 54:3 survey 53:24	talking 44:12,15, 16 47:4 58:23 72:13 82:13 83:12 88:6 106:15
50:11 54:21 59:4,9,24 67:22 68:5,14 70:19	<b>Stout</b> 33:18,19 86:20,21 99:25	substantially 73:20	59:11 61:2 65:22,24,25	Target 33:10 targeting 119:12 tasteful 47:11
68:5,14 70:19 71:9,13,14 77:23,24 82:3 109:7 110:9,12, 15 114:4 126:25	100:1 103:5 <b>strategic</b> 84:25 85:2,15,20 86:3, 8,10,16 87:10,13	substitute 59:7 subtext 19:25 success 31:24	SUV 83:8 swap 9:7,13,14, 16,23,24,25 10:16 22:11	57:8 tasting 47:24 taxes 43:7
state's 68:11 72:23	89:13 90:2,8 100:3 straws 73:7	successful 95:19 sufficient 50:21 suggest 53:15,21	30:9,12 31:6,21 32:1 61:16 123:6,12	<b>teachers</b> 95:10 <b>team</b> 93:14 96:18 99:10 117:9,12
<b>State-level</b> 112:5, 7	79:17 streaming 13:4	87:25 suggested 56:4	swing 3:15 symbol 81:6,7,9	118:20 119:1,3, 6,8,9,12 121:4
stated 64:7 statement 55:2	street 121:4	62:9 suggesting 54:6	symbols 81:8 system 77:7,11	124:16 127:1 teapots 31:3
90:3	strength 113:20	suggestion 61:2	system //./,11	teen 47:14,15
statements 55:8 states 86:4	<b>strict</b> 41:25 42:15,22	66:2 81:4	T	telephone 6:6
124:19	<b>strip</b> 36:8,13	suggestions 85:15	table 51:21	ten 13:9,14 37:8
<b>static</b> 104:1	112:15	suitable 35:20	53:20,21 54:4	<b>Ten-year</b> 85:22 86:6
station 75:23	strong 29:3 strongest 29:4	sum 51:8	56:9,14,18,21,22 57:15,21,25 58:7	term 36:5 125:10
stationed 20:7	strongly 100:11	<b>summary</b> 101:19	63:6,16 65:5,12	terms 20:24
stations 104:9,10	structure 110:18	111:19	66:9,12,14 125:2	36:23 48:6 51:11
<b>Status</b> 102:20 <b>Statutory</b> 48:22	111:2,7 struggle 34:2,7	summer 4:7 5:12,18 6:23	tabling 53:17 58:4,17,24	52:3 77:22 90:3 113:20 114:16, 18 115:21
stay 17:15 121:13	38:22 struggled 35:9	15:9 64:13 69:8 120:7 121:8 122:4 123:24,25	Taco 123:7 tacos 123:10	tested 27:9 39:11 60:7,18
Stayconnected 85:7	struggling 35:9,	sun 102:3	tad 114:17	Tewinkle 25:9
stayed 16:22 18:10	11 36:4 52:12 60:3	<b>Sunday</b> 92:14 93:9,10	takes 35:8 63:15 82:21 100:14 123:2	tha'ts 113:14 thanked 95:13
stays 127:7 step 33:14,15	students 83:5 92:22 121:11 studied 38:4	super 47:8 107:5 123:12	taking 71:24 89:13 90:2 95:12	<b>THC</b> 22:18 27:11 28:1 45:20 59:3
90:2 106:8	studied 36.4 study 89:13	supplying 10:7	123:19	60:8,20 62:15,17 <b>theme</b> 96:14
<b>steps</b> 57:1 72:1 116:25 118:16	104:3,7 105:10	<b>support</b> 27:15 34:10,23 58:4	talent 19:9 talented 16:25	there're 44:19
119:8,11,14	<b>stuff</b> 4:24 9:15 10:7,22 11:14	117:15,17 126:2	talk 8:8 10:24	thimbles 31:3
<b>Steve</b> 19:14 20:20	47:17 71:22 78:25 125:17	<b>supporting</b> 10:3 34:9	17:14 29:19 31:7 60:17 71:5 91:12	thing 5:8 9:7 11:9,21 17:11
sticking 44:21	stumps 74:7	supportive 115:1 supports 44:1	119:16	19:17 33:25 43:3 47:25 80:5 87:25
sticks 8:11	Styrofoam 73:3,5	94:18	talked 43:18 52:7 54:10 72:11	94:23 101:20
stood 13:20 22:25	Suarez 121:16 sub-bullet 65:8	<b>supposed</b> 43:7 86:25	100:24 104:11 116:2	106:13,19 114:18 127:11



-					
	things 3:16 6:10	55:12 58:15 66:5	town 9:13	turnout 12:3	University 25:17
	10:24 29:19	82:20 83:16 86:8	trace 22:18 28:3	<b>Twelve</b> 12:11	unjustly 124:19
	33:22 36:7,24	87:23 92:10	track 76:9	twenty 30:12	unreportable
	39:24 43:12,24 45:24 47:24	93:12 94:25 97:1 109:12,16	108:15 118:14	twisting 17:12	63:10
	52:20 54:9 55:13	110:22 114:25	tracks 92:14	Twitter 47:5	unrestricted
	56:10 57:2	127:5	trade 122:23		37:14
	58:15,24 62:4	timing 29:9	traditional 123:9	two-and-a-half-	unsafe 102:10
	66:3 91:14 98:18	tinder 8:14		year-old 46:5	unusual 18:12
	101:8,23 105:21		transcribed 67:5	<b>two-day</b> 91:25	
	107:11 110:21 111:1,4,5 112:14	<b>tired</b> 101:5 116:16	transcriptionist		<b>unveil</b> 16:9,17 17:18
	111.1,4,5 112.14	Title 12:22	66:21	<b>type</b> 41:20 42:2	up-to-date 98:10
	thinking 52:4,11		transfer 75:23	<b>types</b> 78:17	107:24
	57:14 80:19	titled 86:3	transparency	typically 35:16	<b>upcoming</b> 121:21
	third-hand 95:9	tobacco 8:10,11,	48:15	123:22	122:18,19
		16,18 9:5 45:9, 15	transparent 56:5		update 18:15
	third-party 67:24	_	111:15	U	73:22 86:10
		<b>today</b> 6:11 19:15 32:3 44:11	trash 75:20 79:1	TIC 25.22.72.24	102:1,15,18
	<b>thought</b> 23:1 26:10 81:16	49:17,20,22	81:8	<b>U.S.</b> 25:22 72:24 124:18	103:19,24
	111:8 121:24	51:1,8,13,25	tree 74:4 75:15		109:17 116:8
	thoughts 61:3	89:18 100:2	trees 74:7	<b>U.S.A.</b> 13:18	118:1 119:10
	thousands 32:8	101:5	tremendous	ultimate 31:13	updated 24:18
		told 32:2,7 73:18	83:25	ultimately 22:4,	126:22
	three-day 91:25	110:25	tremendously	16	<b>updates</b> 21:13,14
	three-year 84:25	ton 75:13 83:19	104:20	unclaimed 82:4	105:3 109:20
	85:2 86:8,10,16	84:11	Trident 13:5	underneath 94:4	116:17,20 121:13
	threshold 45:20	tone 43:11	trigger 54:17	understand 11:3,	updating 110:20
	<b>thrive</b> 105:4	tons 55:19 71:4	88:2	13 26:10 63:24 64:10 73:24	upper 25:7
	throw 76:25	76:25 80:3	<b>Triller</b> 13:4,5	79:25 106:15	
	78:25 79:4,5 82:10 115:9	84:10,12	trimmings 74:4	understanding	usage 59:12
		top 12:17,21	75:16	73:19 82:3,5	utilities 102:14
	throwing 79:13	55:16 77:6 79:6 80:24 81:21	triumphant	89:1	
	<b>thrown</b> 73:25	94:15 99:14	91:15	understood	V
	Thursday 3:7	108:4	troubles 110:15	115:18	vaccination
	116:21 118:4,15	<b>Toro</b> 20:8,17,18	truck 9:6	undertook 16:20	119:19,21
	ticket 104:12	total 87:2 92:16	true 30:17	underway 66:3	values 23:6,20
	107:20	93:7,17,24,25	truthful 55:13	98:1	,
	tickets 13:2	totally 59:6	Tuesday 86:25	unethical 67:19	van 121:5
	104:14,17 106:2, 8,15,19 107:9	totes 74:22,23	_	unfilled 97:19	Vanguard 25:16
		84:2	tune 127:1		variance 97:16,
	tied 118:7	touch 104:15	<b>tuned</b> 121:13	unfortunate 72:15	20
	<b>time</b> 3:11,21 6:8 7:17,23 9:3	tough 34:1,21	Turlock 26:24	unions 107:11	variant 127:7
	10:21 14:11,17,		turn 6:14 15:25		variety 123:10
	19,24 16:12,21	tours 123:20	28:15 29:14	unique 100:15	vegetables 124:4
	21:22,24 22:10,	towels 74:13	85:16 86:13 102:20 106:3	uniqueness 30:20	<b>vendor</b> 11:8 43:4
	16 23:2 27:5	tower 103:24	116:17	<b>unit</b> 124:17	61:17 62:1
	33:2 38:9 42:1,	towers 104:10	turned 17:12	<b>United</b> 124:19	vendors 11:7,11,
	24 47:6 54:5				16,18 12:3 22:11



04 5 4 45 5 3			l	1
31:24 42:2,4		Wednesday	word 21:3 36:13	5 91:23 92:24
44:8 51:24 79:15	$\mathbf{W}$	116:24 117:9	88:1,6 101:5	94:21 96:14
venue 12:13		118:22	109:5 110:1	97:12 98:7
13:13,24	wait 18:20	week 9:10 11:3	122:6	100:9,24 101:21
venues 107:21,22	126:19	71:20 83:2,17	<b>words</b> 81:3	104:12,13
119:22	waiting 100:6	84:13 102:17	126:22	105:25 108:10
	walk 9:18 18:4	107:23 117:18	work 11:20	109:6 119:18
<b>version</b> 91:14 93:2	73:25 118:4,7	121:13 123:18,	17:13 21:16	121:15 122:13,
	120:13	20	31:23 35:17 42:5	14
versus 39:22		weekend 92:5,8,	81:6 83:5,14,18	<b>year's</b> 92:15
79:4	walk-through 102:14	13 93:8 94:13	102:1,19 104:20	121:11
veteran 17:3		95:17 96:5,11	106:2 112:12,23	year-long 83:3
Veteran's 18:18	walking 8:11	121:7 122:22	115:6 117:5,11,	Year-round
	Walmart 33:10	123:18 125:9	20,22 118:7,21	74:20
veterans 16:4	wander 43:13	weekends 123:21	119:4	
18:1 20:25	58:13		worked 17:8	year-to-date
118:9,23,24 124:15		weeks 12:23	88:16 93:4	97:7,14,22
	wandering 43:13	26:23 85:5 87:3		<b>years</b> 6:8 8:9
<b>vetted</b> 38:11	58:8	91:15 98:25 99:11 117:13	<b>working</b> 16:18 43:12 71:25	12:11 13:9,14,21
42:25	wanted 28:13		73:2,23 82:6	16:19 19:8
<b>vibes</b> 94:24	33:8 40:8 67:1	<b>weigh</b> 40:24	89:2 104:23	30:11,12 32:9
96:15,16	71:16 73:22	well-known	105:24 108:6	34:13 37:8 40:4
Vice 4:11	79:11 92:11	123:9	117:23	52:21 70:12
video 109:13	94:10 96:8	west 25:15		72:17 75:17
	101:21 107:24	whistleblower	workload 97:21	78:4,13,24 91:23
<b>views</b> 93:24	122:15 123:24	67:22 68:6,12	<b>works</b> 30:17	95:2 114:6 127:5
<b>Villa</b> 113:11	125:4	•	world 8:18	yesterday 112:2
115:5	<b>War</b> 124:14,20	white 80:10,11,	124:14,20	119:6 120:14
violating 32:3	<b>warm</b> 94:22	13,15 81:6,9	World's 12:22	<b>Yolo</b> 115:19
violation 42:9	Warriors 127:1	wholesale 24:2		young 16:18,25
45:5		whopping 93:25	worry 46:15	93:19 94:6,7,8
	waste 70:21 71:4,	wide 24:8	worthwhile	younger 31:10
visit 9:19 120:16	5,10 72:3,5,9,11, 19 73:20,23		13:22	•
122:6	74:1,3,5,6,12,18,	widely 27:12	<b>wrap</b> 27:6	youth 23:9 24:23
visual 76:4	21,22 75:2,6,8,	wife's 108:4	wrapped 103:21	29:5 35:25
voice 37:1	14,16 76:4,5,16,	<b>Wild</b> 123:7	writing 71:22	37:21,22 93:14
<b>void</b> 50:8,17	25 77:8 78:13	<b>Wine</b> 46:3		95:17
volume 83:15,19	79:6,20 80:4,6,		written 32:21	
· ·	15 81:22 83:25	wing 73:10	wrong 38:4	Z
volunteer 93:15	84:4,9,13	wire 76:12,14	52:23 73:9	7. 07.2
volunteered	wasted 75:25	wishes 14:15	103:15	<b>Zion</b> 95:2
119:25	wasteful 76:17	wishing 7:24	wrongdoing	<b>zone</b> 24:3,6,7
volunteers 93:11		withdrawn 103:6	67:14,19 69:3	25:3 37:11
<b>vote</b> 50:24 51:14	watching 5:24		wrote 103:15	<b>zones</b> 24:2 53:3,5
56:9,14,17 61:5	30:18 110:5,8,16	witnesses 29:24		<b>zoning</b> 35:16
64:1	111:2	wondered 90:4	Y	_
voted 22:4,16	water 82:24	wonderful 20:12		<b>Zoom</b> 5:14
25:23 29:3	ways 70:24	91:19 93:13 94:4	year 10:20 12:5,	118:16,18 119:1
	wear 121:23	125:6 126:22	20 26:20 27:1	<b>ZZ</b> 108:4
votes 14:11		wondering 79:3	30:7 39:23 44:6	
<b>voting</b> 49:23	website 5:23 13:2	Į .	70:3 71:11 76:15	
50:17 51:9 64:6	93:23	<b>wood</b> 74:8	77:1 79:14 80:4,	
	I	<u> </u>	I	

