



In the Matter Of:

ORANGE COUNTY FAIR AND EVENT CENTER

BOARD OF DIRECTORS MEETING

September 23, 2021

Case No:

CERTIFIED COPY

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

In the Matter Of:
ORANGE COUNTY FAIR & EVENT CENTER

BOARD OF DIRECTORS MEETING
SEPTEMBER 23, 2021

CERTIFIED COPY

32ND DISTRICT AGRICULTURAL ASSOCIATION

ORANGE COUNTY FAIR & EVENT CENTER

BOARD OF DIRECTORS MEETING

THURSDAY, SEPTEMBER 23, 2021

9:06 A.M.

Reported by:

Stephanie Leslie
CSR No. 12893

32ND DISTRICT AGRICULTURAL ASSOCIATION

ORANGE COUNTY FAIR & EVENT CENTER

BOARD OF DIRECTORS MEETING

THURSDAY, SEPTEMBER 23, 2021

9:06 A.M.

Meeting of the OCFEC Board of Directors,
stenographically reported by Stephanie Leslie, a
Certified Shorthand Reporter for the State of
California, commencing at 9:06 a.m. and ending at 1:20
p.m., Thursday, September 23, 2021, Via Zoom.

APPEARANCES OF BOARD MEMBERS:

Natalie Rubalcava-Garcia, Chair
Doug La Belle, Vice Chair
Sandra Cervantes, Member
Ashleigh Aitken, Member
Barbara Bagneris, Member
Nick Kovaceivch, Member
Melahat Rafiei, Member
Robert Ruiz, Member

ALSO PRESENT:

Michele Richards, Chief Executive Officer
Ken Karns, Chief Operating Officer
Summer Angus, Meeting Secretary Executive Assistant
Joan Hamill, Chief Business Development Officer

1 APPEARANCE OF BOARD COUNSEL:

2 DEPUTY ATTORNEY GENERAL
3 JOSHUA CAPLAN
4 600 West Broadway, Suite 1800
5 San Diego, California 92101-3375
6 Phone: 619-738-9000
7 Fax: 619-645-2271

8 PUBLIC SPEAKERS:

9 Senator Dave Min
10 Rose Ann Sharp
11 Ira Sharp
12 Niccolas
13 Julia Demlow
14 Susan Lew
15 Piper Benom
16 Gary Levy
17 Jim Cairns
18 William Ortiz
19 Pat
20 Charles Blek
21 Ash Alvandi
22 Peter Stein
23 Mary Blek
24 Gibran Stout
25 Tiffany Cheuvront
Reggie Mundekis

32ND DISTRICT AGRICULTURAL ASSOCIATION
ORANGE COUNTY FAIR & EVENT CENTER
BOARD OF DIRECTORS MEETING
THURSDAY, SEPTEMBER 23, 2021
9:06 A.M.

CHAIR RUBALCAVA-GARCIA: I don't have the material in front of me, but I would like to call this meeting to order.

Michele, if you would do me the favor of reading me the opening statements on the agenda.

DIRECTOR RICHARDS: Sure, I'd be happy to:

"All matters noticed on this agenda in any category may be considered for action as listed.

"Any item not so noticed may not be considered.

"Items listed on this agenda may be considered in any order at the discretion of the Chairperson.

"The mission of the OC Fair and Events Center is celebration of Orange County's communities, interests,

1 agriculture, and heritage with results
2 justifying resources expended."

3 And we will now move to the pledge.

4 Chair.

5 If you'd like to call on someone to say
6 the pledge.

7 CHAIR RUBALCAVA-GARCIA: Yes.

8 Director Aitken, would you please lead us
9 in the Pledge of Allegiance.

10 DIRECTOR AITKEN: I'd be happy to. Thank
11 you.

12 If you're able, please rise and place your
13 right hand over your heart.

14 (Pledge of Allegiance recited.)

15 CHAIR RUBALCAVA-GARCIA: Thank you,
16 Director Aitken.

17 I think at this point, we are at the
18 public comment portion of the agenda; is that
19 correct, Michele?

20 DIRECTOR RICHARDS: Yes, that's correct.

21 So let me -- actually, if we could have
22 roll call first, and then we'll have a motion to
23 approve the minutes.

24 CHAIR RUBALCAVA-GARCIA: Perfect.

25 Summer, can you please take roll call.

1 DIRECTOR AGNUS: No problem.

2 Chair Rubalcava-Garcia.

3 CHAIR RUBALCAVA-GARCIA: Present.

4 DIRECTOR AGNUS: Vice Chair La Belle.

5 (No response.)

6 DIRECTOR RICHARDS: He's trying to log

7 back in, Summer. If you could help him.

8 DIRECTOR AGNUS: Yeah. I'll circle back.

9 DIRECTOR RICHARDS: Thank you.

10 DIRECTOR AGNUS: Director Cervantes.

11 DIRECTOR CERVANTES: Here.

12 DIRECTOR AGNUS: Director Ruiz.

13 DIRECTOR RUIZ: Present.

14 DIRECTOR AGNUS: Director Bagneris.

15 DIRECTOR BAGNERIS: Here.

16 DIRECTOR AGNUS: Director Aitken.

17 DIRECTOR AITKEN: Present.

18 DIRECTOR AGNUS: Director Pham.

19 (No response.)

20 DIRECTOR AGNUS: Director Kovacevich.

21 DIRECTOR KOVACEVICH: Present.

22 DIRECTOR AGNUS: And Director Rafiei.

23 DIRECTOR RAFIEI: Present.

24 DIRECTOR AGNUS: Vice Chair La Belle, are
25 you connected yet?

1 VICE CHAIR LA BELLE: I think I'm
2 connected.

3 DIRECTOR AGNUS: Great. Thank you.

4 CHAIR RUBALCAVA-GARCIA: I'm going to go
5 ahead and turn the meeting back over to Vice Chair
6 La Belle.

7 DIRECTOR AITKEN: Vice Chair La Belle,
8 this is Director Aitken. We just did the Pledge of
9 Allegiance and roll call, so we need to just --
10 we're going to be moving on to the minutes and then
11 public comment, although I think Chair
12 Rubalcava-Garcia might want to introduce our
13 brand-new board member before -- and her letter.
14 Excuse me.

15 VICE CHAIR LA BELLE: Chair Garcia, why
16 don't you go ahead and introduce our new board
17 member at this point. I know you have a schedule
18 to leave soon, so --

19 CHAIR RUBALCAVA-GARCIA: Thank you.
20 Absolutely.

21 It is my great honor to welcome Melahat
22 Rafiei to the board of directors. She is really a
23 woman who needs no introduction, but we are
24 delighted to have her complete our board.

25 I believe we are now fully -- with all

1 directors, so welcome, Director Rafiei.

2 Would you like to say a couple of words?

3 DIRECTOR RAFIEI: Well, thank you so much,
4 Madam Chair. And I look forward to serving with
5 all of you directors. Some of you, I know; some of
6 you, I don't, but I'm looking forward to the work
7 ahead. And thank you again so much for the
8 opportunity.

9 CHAIR RUBALCAVA-GARCIA: Absolutely.
10 Thank you so much for making the meeting. I know
11 you recently got the message, so thank you for
12 carving out the time to attend today.

13 DIRECTOR RICHARDS: Okay.

14 Chair Rubalcava-Garcia, we're now on
15 Item 5, which is approval of the minutes from the
16 June 24th board meeting.

17 CHAIR RUBALCAVA-GARCIA: Thank you.

18 Can I please get a motion to approve
19 the --

20 DIRECTOR CERVANTES: This is
21 Sandra Cervantes. I so move. This is Sandra
22 Cervantes.

23 CHAIR RUBALCAVA-GARCIA: Thank you,
24 Director Cervantes.

25 DIRECTOR RUIZ: This is Director Ruiz. I

1 so second.

2 CHAIR RUBALCAVA-GARCIA: Summer, can you
3 please take roll call.

4 DIRECTOR AGNUS: Yes.

5 Chair Rubalcava-Garcia.

6 CHAIR RUBALCAVA-GARCIA: Yes.

7 DIRECTOR AGNUS: Vice Chair La Belle.

8 VICE CHAIR LA BELLE: Yes.

9 DIRECTOR AGNUS: Director Cervantes.

10 DIRECTOR CERVANTES: Yes.

11 DIRECTOR AGNUS: Director Ruiz.

12 DIRECTOR RUIZ: Yes.

13 DIRECTOR AGNUS: Director Bagneris.

14 DIRECTOR BAGNERIS: Yes.

15 DIRECTOR AGNUS: Director Aitken.

16 DIRECTOR AITKEN: Yes.

17 DIRECTOR AGNUS: Director Kovacevich.

18 DIRECTOR KOVACEVICH: Yes.

19 DIRECTOR AGNUS: And Director Rafiei.

20 DIRECTOR RAFIEI: Yes.

21 CHAIR RUBALCAVA-GARCIA: Thank you.

22 At this time, I am going to go ahead and
23 turn it over to Vice Chair La Belle, but when we
24 do, I wanted to make a comment as we go on to the
25 first agenda item.

1 Thank you. Director La Belle, are you on
2 the call?

3 VICE CHAIR LA BELLE: I'm on the call,
4 Michele. My screen just shows the flags.

5 There we go.

6 Okay. Could you -- matters of public
7 comment, could you make that statement?

8 DIRECTOR RICHARDS: Yes. I would be happy
9 to.

10 "Public comment is not allowed on
11 issues not on the current agenda.

12 However, no debate -- sorry.

13 "However, no debate by the board
14 shall be permitted on such public
15 comments, and no action will be taken
16 on such public-comment items at this
17 time, as law requires formal public
18 notice to any action on a docket item."
19 And let me correct that. Sorry.

20 "Public comment is allowed on
21 issues not on the current agenda."

22 Yes.

23 "Speakers are requested to sign in
24 prior to the start of the meeting and
25 are limited to three minutes.

1 "Comments will be accepted on
2 agenda items during the meeting.
3 Speakers wishing to address the board
4 on items on the agenda are requested to
5 sign in prior to the start of the
6 meeting and identify the agenda item or
7 items on which you desire to address
8 the board. Speakers are limited to
9 three minutes."

10 So Summer has been collecting those that
11 wanted to make public comment.

12 So, Summer, do you want to introduce any
13 general public comment?

14 DIRECTOR AGNUS: I don't have anything for
15 general public comment for items that are not on
16 the agenda. Most of the public comments have to do
17 with Item 8F -- or 8E and F.

18 But if there's anybody that has dialed in
19 and you would like to make public comment, you are
20 muted, so you will have to press Star 6 to unmute
21 yourself.

22 For general public comment, please state
23 your name, and I will put you in the queue. This
24 is for items not on the agenda.

25 VICE CHAIR LA BELLE: Thank you, Summer.

1 Next item?

2 DIRECTOR RICHARDS: Okay.

3 The next item is the consent calendar.

4 "All matters listed under consent
5 calendar are operational matters about
6 which the board has governing policies,
7 implementation of which is delegated to
8 the CEO. They will be enacted in one
9 motion.

10 "There will be no discussion of
11 these items prior to the time the board
12 of directors votes on the motion,
13 unless members of the board, staff, or
14 public request specific items to be
15 discussed separately and/or removed
16 from this section.

17 "Any member of the public who
18 wishes to discuss consent calendar
19 items should notify the chair of the
20 board at the time requested and be
21 recognized by invitation of the chair
22 to address the board."

23 VICE CHAIR LA BELLE: CEO Richards, do you
24 have any items that you wish to pull from the
25 consent calendar?

1 DIRECTOR RICHARDS: Yes. The staff would
2 like to pull four items -- not to pull them from
3 consent, but, rather, to give some background
4 information.

5 Those terms are under Standard Agreements
6 SA037-21YR, SA088-21FT, and SA134-21PA.

7 And then under Rental Agreements R05021.

8 So those are the four items. And if the
9 board would like to approve the rest of the consent
10 calendar, I can explain those items. Or if you'd
11 like to take them all at once, I can do the
12 explanation now.

13 VICE CHAIR LA BELLE: Do any board members
14 have items they would like to pull?

15 (No response.)

16 VICE CHAIR LA BELLE: Hearing none, do we
17 have any public speakers on the consent calendar,
18 Summer?

19 DIRECTOR AGNUS: No public speakers on the
20 consent calendar.

21 VICE CHAIR LA BELLE: Okay.

22 Why don't we go ahead, Michele, and review
23 those four items, and then we can act on the
24 calendar as a whole.

25 DIRECTOR RICHARDS: Sure. I'll be very

1 brief.

2 There aren't any problems with any of
3 these four items, but we do want to highlight them
4 because they're a bit unusual.

5 I'll start with SA037-21YR. That is the
6 contract for our sound monitoring services.

7 And the board will remember that the
8 original bid for this contract was protested, and
9 the district elected to reissue the RFP with
10 clarification.

11 Because the Department of General Services
12 took so long in their decision on that -- that
13 protest, the contract from the new RFP happened
14 after the June board meeting.

15 So according to board policy, the board
16 chair signed that agreement, so service is to be in
17 place for the fair, and we're bringing the contract
18 back now on the consent calendar.

19 SA088-21FT is for employee shuttle
20 services.

21 When the original budget was approved by
22 the board in November of last year, we were
23 planning on a much smaller fair, which would not
24 have allowed employees -- or, sorry, which would
25 have allowed employees to park on site.

1 When we increased the daily ticket cap
2 from 30,000 to 45,000, we needed to issue an RFP
3 for an employee shuttle to bring employees in from
4 off-site locations.

5 That bid was awarded after the June board
6 meeting, and once again, the board chair signed
7 that agreement according to board policy, and we're
8 bringing that back for approval now.

9 Both the sound monitoring and the employee
10 shuttle contracts exceed the CEO's signing
11 authority, and that's why the board chair signed.

12 SA134-21PA, that's for the Hank Williams,
13 Jr. concert, which is taking place tonight, by the
14 way, in the Pacific amphitheater.

15 This is a revenue-generating contract for
16 the coproduction of Hank Williams, Jr. in the
17 Pacific amphitheater. The coproduction involves a
18 share in the expenses and the revenue from the
19 show, and the agreement is written -- actually,
20 very well written without any risk or downside to
21 the district. We will only profit from the show.

22 Because the ticket sales for that concert
23 will come through the district's Ticket Master
24 account, the amount of the contract is over the
25 CEO's signing authority of \$400,000 for

1 entertainment contracts, so the amount on the
2 contract reflects the maximum gross potential of
3 ticket sales for that concert. It does not
4 represent the amount of expense to the district.
5 So I wanted to make that very clear.

6 And then, lastly, R05021 under Rental
7 Agreements, we are pulling this item to highlight
8 it for the board.

9 This is a rental agreement for the August
10 Cross-Roads of the West gun show, which was held
11 last month. This contract was in place before
12 SB264 was passed in the legislature, but after the
13 last board meeting in June, and we know that this
14 is a topic of great interest for the board, so we
15 wanted to highlight that on the consent calendar as
16 well.

17 So those are the four items that we wanted
18 to highlight.

19 VICE CHAIR LA BELLE: Is there a motion to
20 approve the consent calendar?

21 DIRECTOR RUIZ: This is Director Ruiz. I
22 so move that we accept it.

23 DIRECTOR CERVANTES: This is
24 Sandra Cervantes. Second. Okay.

25 VICE CHAIR LA BELLE: Okay. Summer, can

1 you call the roll, please?

2 DIRECTOR AGNUS: Chair Rubalcava-Garcia,
3 if she's still on the line.

4 CHAIR RUBALCAVA-GARCIA: Yes.

5 DIRECTOR AGNUS: Okay. Thank you.

6 Vice Chair La Belle.

7 VICE CHAIR LA BELLE: Yes.

8 DIRECTOR AGNUS: Director Cervantes.

9 DIRECTOR CERVANTES: Yes.

10 DIRECTOR AGNUS: Director Ruiz.

11 (No response.)

12 DIRECTOR AGNUS: Director Ruiz.

13 DIRECTOR RUIZ: Yes. Yes.

14 DIRECTOR AGNUS: Thank you.

15 Director Bagneris.

16 DIRECTOR BAGNERIS: Yes.

17 DIRECTOR AGNUS: Director Aitken.

18 (No response.)

19 DIRECTOR AGNUS: Director Aitken.

20 DIRECTOR AITKEN: Yes.

21 DIRECTOR AGNUS: Thank you.

22 Director Kovacevich.

23 DIRECTOR KOVACEVICH: Yes.

24 DIRECTOR AGNUS: And Director Rafiei.

25 DIRECTOR RAFIEI: Yes.

1 DIRECTOR AGNUS: Thank you.

2 DIRECTOR RICHARDS: Vice Chair La Belle,
3 that now concludes the consent calendar items, and
4 we're now ready to move to the governance process
5 with the first item.

6 VICE CHAIR LA BELLE: Yes. CEO Richards,
7 as the prerogative of the chair, I'm going to move
8 Items 8E and 8F up on the agenda, so we'll begin
9 with Item 8E.

10 If you could go ahead and introduce the
11 item and then present staff comments. Then
12 following that, I'd like to request that we have
13 the comments from the speakers before we turn it
14 over to the directors.

15 DIRECTOR RICHARDS: Yes. This item was on
16 the agenda for a meeting of the board of directors
17 held last Monday, September 13th. There was a lot
18 of great discussion on this item on behalf of the
19 board members.

20 In the end, the board elected to table
21 this item and bring it back to this meeting.

22 But just as a matter of background,
23 following the September 13th meeting, as secretary
24 of the board of directors, I took copious notes
25 during that discussion and captured what I thought

1 were all of the ideas and sentiments --
2 perspectives of individual board members during
3 that discussion.

4 Following the meeting, I redrafted a
5 letter that was reflective of those comments, and
6 that was included in the staff report.

7 So what is before the board of directors
8 today is a continuation of that discussion on the
9 communication to the governor's office regarding
10 the economic impact of SB264 on the OC Fair and
11 Events Center.

12 VICE CHAIR LA BELLE: Thank you, Michele.
13 Summer, did we have any speakers on
14 Item 8E?

15 DIRECTOR AGNUS: We do.

16 VICE CHAIR LA BELLE: Okay.

17 DIRECTOR AGNUS: If I can call Senator Min
18 and/or Ash Alvandi followed by James Black
19 [verbatim], Rose Ann Sharp, and Ira Sharp to start.

20 Senator Min, when you're ready.

21 CHAIR RUBALCAVA-GARCIA: Summer, if I may,
22 with the balance, may I give a comment on public
23 comment on the --

24 VICE CHAIR LA BELLE: Yes. Go ahead.

25 (Telephone interruption.)

1 CHAIR RUBALCAVA-GARCIA: Thank you.

2 I just wanted to also let the board know
3 that I did consult with legal counsel from Senator
4 Dave Min's office, and he did confirm what I had
5 thought, that we do have legislative as well as --
6 as well as --

7 VICE CHAIR LA BELLE: Can we get someone
8 muted?

9 DIRECTOR AITKEN: Yes. Please. If you're
10 not speaking --

11 CHAIR RUBALCAVA-GARCIA: Sorry. I'll
12 start over. But I did have a chance to speak with
13 Josh Caplan, and he did confirm that the board --
14 as policy makers appointed by the governor, we
15 are -- you know our scope goes far beyond the
16 (audio distortion) of the organization.

17 We are creating policy that governs the
18 direction for the staff here at the OC Fair and
19 Events Center.

20 And he did also confirm that the board has
21 legislated, as well as qualified immunity for any
22 actions taken on behalf of the OC Fair and Events
23 Center, and that would include any communications
24 sent to the governor, just simply making sure that
25 he has a heads-up and is aware of what has happened

1 to the OC Fair and Events Center and the reasons
2 why we might be opposing legislation that only
3 impacts the 32nd DAA and not all the other 59 DAAs
4 throughout the state.

5 That would also cover, if the board shows
6 up -- at their pleasure, decides to review any
7 contracts as requested by these promoters, to
8 consider hosting these events next year, since that
9 legislation has not been signed into law yet.

10 So I just wanted to make sure that
11 everybody was aware of that.

12 And Josh Caplan is on the call, so he --
13 if you have questions, he can answer those further.

14 We also did receive word from DEFA -- or,
15 actually, I don't think it was DEFA, but it was the
16 Department of Agriculture, letting us know that we,
17 as a political body, have the ability to send a
18 letter to the governor and make him aware of how
19 the fair would be impacted.

20 So those are my comments, and we can go
21 ahead and take public comment now.

22 DIRECTOR AGNUS: Okay. Senator Min. When
23 you're ready.

24 SENATOR MIN: Sure. Thank you, by the
25 way.

1 And just as a procedural matter, I have a
2 time conflict a little bit later. Since this is my
3 bill that is primarily being discussed in Items 8E
4 and 8F, and because I understand that I was
5 actually -- my name has been discussed, and I guess
6 it's on the slide right now, I was wondering if I
7 could have a few extra minutes and just give
8 something like a five- to six-minute comment on
9 both Items 8E and 8F right now.

10 VICE CHAIR LA BELLE: Senator Min, that
11 would be fine. Take all the time you need.

12 SENATOR MIN: Thank you very much. Thank
13 you much, Chair La Belle. I appreciate it.

14 And before I begin my remarks, I just want
15 to commend you all and the staff of the fairgrounds
16 for your outstanding work in putting together a
17 tremendous Orange County Fair this year. I know
18 how challenging it's been dealing with the COVID-19
19 pandemic, and I wanted to congratulate you all on
20 putting together a very fun and hugely popular fair
21 this year.

22 Now, as you know, I am the author of SB264
23 which you are here to discuss today, and I realize
24 there would be many people attending this virtual
25 meeting who would disagree with SB264. Clearly

1 there are people on this board who disagree with
2 this bill, but I want to be clear this is what I --
3 the people I represent in the 37th Senate district,
4 which includes the fairgrounds, clearly want.

5 As you may have heard and/or read, the
6 genesis of this bill came in 2019 near the
7 beginning of my campaign for the state senate.

8 It was the weekend when we had the El Paso
9 and Dayton mass shootings. My family and I came
10 out to the fairgrounds that Sunday for family fun
11 run and as we crossed the finish line, all of us,
12 including my youngest, who was in a running
13 stroller, were handed flyers to the gun show for
14 the following weekend.

15 Now, this was very shocking to us given
16 the events that had just occurred. You know, when
17 I was growing up, the county fairgrounds were known
18 as family-friendly venues.

19 In addition to the county fairs, you have
20 rodeos, 4-H events and other family-friendly
21 events. Today they're almost synonymous with gun
22 shows. The average county fairground across the
23 state hosts five gun shows a year, and I'm told
24 that the OC Fair and Events Center has often held
25 more than that.

1 That weekend, I pledged that if I was
2 successful in my campaign for the state senate, the
3 very first bill I introduced would be one ending
4 the gun shows at the OC Fairgrounds.

5 I was very public and transparent about
6 this. We issued press releases and that campaign
7 promise was covered by numerous media outlets,
8 including the Los Angeles Times.

9 I did, indeed, win that election and I
10 followed through with my promise. The very first
11 bill I introduced was SB264, which, as originally
12 written, would have ended gun shows not only on the
13 OC Fairgrounds, but on all state-owned property
14 across the state.

15 Now, I understand that several of you
16 asked why this bill was narrowed at the last minute
17 to only cover Orange County. The change was made
18 by the Assembly of Appropriations Committee through
19 hostile amendment -- that was not my choice --
20 which was forced upon the bill.

21 My understanding is that many opponents of
22 SB264, including the NRA, the California Rifle and
23 Pistol Association, and Cross-Roads of the West,
24 were lobbying for this very change, and apparently
25 they were successful.

1 Now, I'll confess, I was disappointed the
2 bill was narrowed. We were confident we had the
3 votes to get a statewide ban through the assembly
4 and signed by the governor, and as you have -- may
5 have read, I have pledged to introduce a new bill
6 next year seeking to ban gun shows on state
7 property once again.

8 But at the same time, I've continued to
9 push SB264 because I believe it still achieves
10 important public policy purposes.

11 The fact of the matter is that we are in a
12 gun violence crisis in this country, in this state,
13 and, yes, in this community, and gun shows clearly
14 are a major contributor to that crisis.

15 So ending gun shows at the OC Fairground,
16 as I promised to do starting in the summer of --
17 back in the summer of 2019, is an important step
18 towards making our communities safer.

19 Despite the claims being made that there
20 are no sales of illegal or unlicensed firearms that
21 take place at gun shows, that is clearly not true.

22 The California Bureau of Firearms has
23 repeatedly found evidence of so-called straw sales
24 and other sales of unlicensed guns at gun shows,
25 including at the OC Fairgrounds.

1 Ghost guns, which are essentially gun kits
2 not typically equipped with serial numbers, and
3 which are -- I personally saw being sold
4 cash-and-carry out of the gun shows at the
5 OC Fairgrounds are an increasingly popular item at
6 gun shows.

7 But I will also say that even if there
8 were zero sales of unlicensed guns at gun shows,
9 they are still a major contributor to gun violence.

10 The fact is that the vast majority of guns
11 used in crimes were originally purchased through
12 legal avenues, including gun shows.

13 The vast majority of guns used in
14 incidents of gun violence, whether homicides,
15 suicides, assaults or accidents, were originally
16 purchased through legal avenues such as gun shows.

17 At each of these incidents of gun
18 violence, such as the mass shooting earlier this
19 year or the tragic murder of Aiden Leos on the 55
20 in an act of road rage or any of the shootings that
21 have plagued Orange County this year is like a
22 neutron bomb for the victim's family, friends, and
23 local community and has massive impacts on our
24 local economy.

25 And the evidence is clear that more guns

1 lead to more gun violence. This is true whether we
2 compare country to country, state to state, county
3 to county, or even household to household.

4 And while I respect the Constitution and
5 the Bill of Rights, including the Second Amendment,
6 there is no requirement the State of California has
7 to be an accessory to, has to profit off the sale
8 of guns, when we know that this would invariably
9 lead to more gun violence and the astronomical
10 moral and social and economic cost.

11 And that is what SB264 is about. It's
12 about getting California out of the business of
13 selling guns, even if for this point, that's just
14 for one fairground.

15 And let's be clear, this bill is only
16 necessary because this board has continued to
17 insist on hosting gun shows at the OC Fairgrounds
18 despite overwhelming opposition from the local
19 community.

20 Now, several of you have explained to me
21 you don't believe --

22 VICE CHAIR LA BELLE: Senator, could you
23 begin to wrap it up soon here, please?

24 SENATOR MIN: Thank you. I'll wrap it up
25 soon.

1 Several of you have explained to me you
2 don't believe you have any choice but to contract
3 for these gun shows, that no matter how strongly
4 the local communities oppose, your role is not to
5 represent people but simply to maintain the fiscal
6 solvency of the fairgrounds.

7 In fact, I vividly remember a conversation
8 with the chair in which he told me something to the
9 effect of: We have to take these gun contracts
10 under current law. If you change the law to ban
11 gun shows, we'll happily follow the law, but our
12 job isn't to be politicians.

13 And that is a fair point. You are not
14 elected representatives, you are gubernatorial
15 appointees, and you do have limited discretion at
16 times on responding to political concerns.

17 But what I would say is that your elected
18 representatives have spoken loudly and clearly. I
19 expressly ran on a campaign of ending gun shows at
20 the OC Fairgrounds and I was elected with over
21 270,000 votes from my district.

22 Assemblywoman Cottie Petrie-Norris, who
23 also represents the fairgrounds, has endorsed this
24 bill. We passed SB264 out of the legislature with
25 an overwhelming majority, and it's now going to the

1 desk of Governor Newsom, who has previously said
2 that permitting the sale of firearms and
3 ammunition, quote, "on state-owned property only
4 perpetuates" --

5 CHAIR RUBALCAVA-GARCIA: I think this is
6 fine.

7 VICE CHAIR LA BELLE: Yes, it is.

8 SENATOR MIN: Now, as a political matter,
9 this issue is a signed --

10 VICE CHAIR LA BELLE: Senator --

11 SENATOR MIN: -- disagree or agree with
12 SB264 is a valid and transparent product of our
13 democracy in action and I'm only asking you --

14 VICE CHAIR LA BELLE: Senator, you've had
15 more than enough time.

16 SENATOR MIN: I'm going to be asking you
17 to be consistent with your past statements and the
18 law --

19 (Cross-talk.)

20 VICE CHAIR LA BELLE: Please, Senator,
21 respect the request of the --

22 SENATOR MIN: -- 264, and that means not
23 signing a long-term contract --

24 (Cross-talk.)

25 VICE CHAIR LA BELLE: Please request that

1 the board chair should not -- I think you've made
2 your point very clear, and thank you very much for
3 your comments.

4 Summer, next item.

5 Next speaker, please.

6 CHAIR RUBALCAVA-GARCIA: And then, Doug, I
7 just want to also comment on something. I know
8 that the board has discussed in the past the
9 viewpoint-neutral stance that we take on certain
10 topics.

11 If an item is legal in the State of
12 California, we are viewpoint neutral on the topic.
13 It's not a personal choice to choose what is held
14 on the fairgrounds.

15 I -- I just also want to comment, since
16 the senator pointed out me directly, his statement
17 is not accurate, and that is not an accurate
18 account of the conversation that we had, so I just
19 wanted to put that on the record.

20 But we are -- this board is intended to be
21 a -- viewpoint-neutral, and to indicate that one
22 type of event held on our fairgrounds is not
23 family-friendly is not really something for us to
24 determine.

25 There are -- there are different types of

1 families who choose to do different types of
2 activities.

3 That concludes my comment.

4 VICE CHAIR LA BELLE: I appreciate your
5 comment.

6 DIRECTOR RUIZ: Chair --

7 VICE CHAIR LA BELLE: Yes. Go ahead,
8 Robert.

9 DIRECTOR RUIZ: If we could be fair with
10 all the other speakers and just stick to the amount
11 of minutes that are allowed to the other speakers,
12 regardless of what status that person holds, I
13 would greatly appreciate it.

14 VICE CHAIR LA BELLE: I will do that. I
15 wanted to, out of respect for the senator, allow
16 him some additional time, but he did exceed that.

17 SENATOR MIN: Thank you. And I apologize.

18 VICE CHAIR LA BELLE: Okay.

19 Summer, next speaker, please.

20 DIRECTOR AGNUS: Okay. We have --
21 James Black [verbatim] rescinded his comments, so
22 the next person is Rose Ann Sharp.

23 When you're ready --

24 (No response.)

25 DIRECTOR AGNUS: Rose, are you there?

1 MS. SHARP: Yes, I am. I'm sorry. I
2 thought someone was speaking ahead of me.

3 DIRECTOR AGNUS: Go right ahead.

4 MS. SHARP: Yes. Good morning.

5 My name is Rose Ann Sharp, and I am the
6 founder of Never Again CA. I am a neighbor in
7 Del Mar. I frequently am in Orange County and have
8 attended your Cross-Roads gun show.

9 It is well-documented that firearms and
10 ammunition purchased and stolen from your gun show
11 transit through Del Mar on their way to Mexico.

12 Like each of you, I also headed up a
13 business and several organizations. I have
14 attended virtually many of your board meetings, and
15 your last one made me wonder: Why does a board
16 appointed by the governor think it is good business
17 to send the governor, who is the CEO of our state,
18 a letter telling him about a million-dollar impact
19 loss from a gun show when the governor is already
20 on record signing AB893, which stopped the sale of
21 firearms and ammunitions at the Del Mar
22 Fairgrounds?

23 Why does the board, appointed by the
24 governor, want to challenge the legislation of an
25 elected official, Dave Min, and that of an elected

1 legislature, when the business of the board is to
2 represent all of the citizens who enjoy benefits of
3 the Orange County Fairgrounds?

4 Then why does a board appointed by the
5 governor with \$50 million in revenues in 2018 and
6 only one bad audit, which was corrected, think it
7 is good business to tell the governor that this
8 board, filled with business and organization
9 leaders, does not have the ability to replace a
10 million dollars of income when the governor has
11 specifically stated that if California continues to
12 permit the sale of firearms and ammunition on
13 state-owned property, we are sending a signal that
14 we value the sale of firearms above the lives of
15 Americans?

16 Lastly, someone at the last board meeting
17 described the gun show as a family-friendly event.
18 Well, that may be what you saw during the curated
19 tour with Mr. Templeton.

20 What I saw -- and I have pictures to prove
21 it -- was Nazi (audio distortion) T-shirts with
22 hateful slogans, and a small child in the aisle
23 swinging a wooden machete as large as he was, and
24 adults not wanting to go down that aisle for fear.

25 I saw a woman breast-feeding her baby in

1 front of a table full of unsecured large hunting
2 knives easily lifted on the spot.

3 I saw the dual incentives between
4 Cross-Roads and the NRA members, and, of course,
5 ghost guns.

6 Yes, it is all legal. Ghost guns that
7 look like a gun, shoot like a gun, and kill like a
8 gun, but are totally untraceable.

9 I believe it is not good business to bring
10 these weapons of death into our communities on
11 state-owned property.

12 VICE CHAIR LA BELLE: Could you please
13 wrap up your comments, please.

14 MS. SHARP: Yes. I ask you, with all your
15 experience, I hope you can answer your letter --
16 answer in your letter how this is good business for
17 Orange County and your neighbors in San Diego.
18 Thank you.

19 VICE CHAIR LA BELLE: Summer, before we
20 have the next speaker, I'm very appreciative of the
21 fact that there are strong feelings on both sides
22 of this issue. We certainly want everyone to get
23 their thoughts out for the benefit of the board,
24 but if you can all try to adhere to the
25 three-minute limit, it would be very much

1 appreciated. I don't want to be in a situation of
2 needing to cut other speakers off.

3 I did allow, out of respect for
4 Senator Min, who is the author of the bill -- I did
5 allow him additional time to articulate his
6 thoughts.

7 So let's just try to stay focused, if we
8 can.

9 Summer, next speaker, please.

10 DIRECTOR AGNUS: Yes.

11 Vice Chair La Belle, I am timing the
12 speakers, just so you know.

13 VICE CHAIR LA BELLE: Perfect. Okay.
14 Thank you so much.

15 DIRECTOR AGNUS: We have Ira Sharp next.

16 Ira, when you're ready.

17 MR. SHARP: Okay. Good morning. I'm
18 Ira Sharp, the cofounder, with Rose Ann Sharp, of
19 Never Again CA.

20 In correspondence, and in the debate on
21 September 13 regarding the proposed letter of the
22 governor, much was made by some of the fact that
23 SB264 was amended in the state assembly to apply
24 solely to the 32nd DAA.

25 The insinuation was that this was somehow

1 unfair or nefarious. And nothing could be further
2 from the truth.

3 It's simply due to the fact that this is
4 the way the assembly operates. No member will
5 support a bill that applies to another assembly
6 member's district, unless that assembly member has
7 signed on to the bill.

8 When San Diego Mayor Todd Gloria was in
9 the assembly, he authored AB893, which solely
10 applied to the ban on the sale of firearms to the
11 Del Mar Fairgrounds.

12 Active chapters of Never Again CA and
13 several other counties asked them to include their
14 fairgrounds, and he conferred with the assembly
15 members who had those fairgrounds in their
16 district.

17 When they decided not to support a ban in
18 their district, the draft bill was narrowed to
19 22nd DAA.

20 That's what happened to SB264. When it
21 got through appropriations and when it was clear
22 that no other assembly member wished to add their
23 fairgrounds to the legislation, they were dropped.

24 It's totally just disingenuous to suggest
25 that any other motive was at work.

1 And I would like to make one further
2 response to something that the chair said earlier.
3 It's very clear in the regulations that govern
4 fairgrounds that each fairground is to make a
5 decision of its own based on the input from its
6 community.

7 It is not, as the chair implied, an
8 obligation to allow everything. We don't allow
9 cannabis. We don't allow other things. We make
10 those decisions in banning gun shows -- or the sale
11 of firearms on the fairgrounds is certainly one
12 that we should have made before and the assembly's
13 made for you and that you should not oppose. You
14 should embrace it to get back to your mission of
15 being family-friendly and a favorable place for all
16 people of Orange County.

17 Thank you very much.

18 DIRECTOR AGNUS: Okay. Thank you, Ira.

19 I'm going to call the next group of
20 speakers. There was a Niccolas, followed by Susan
21 Lew, Julia Demlow, Piper Benom, Gary Levy, and
22 Jim Cairns.

23 Nicholas, when you're ready.

24 VICE CHAIR LA BELLE: And, again, let's
25 all try to work to keep it to the three minutes,

1 please.

2 NICCOLAS: Thank you. Can you hear me?

3 DIRECTOR AGNUS: Yes. Go ahead.

4 NICCOLAS: Okay. I want to thank the
5 board for this meeting and the senator for his
6 time, and thank you all for allowing the speaker to
7 go on this public comment.

8 So briefly, just to -- really, I'm just a
9 concerned citizen. I have -- you know, I have
10 kids, and my daughter and I -- we went not too long
11 ago to the -- to a fairground, and we were actually
12 learning, and she got to shoot, you know, some
13 BB guns and got to experience what it was to, you
14 know, hold a gun and all the safety and everything.

15 And that's one thing I just want to
16 mention briefly, is that one thing that the senator
17 and many individuals don't realize is that the
18 impact that it has, obviously, on all of Southern
19 California, that when you take away a gun show, be
20 it in Orange County or Del Mar or anywhere, is that
21 you have a -- you have an absence of education, an
22 absence of a culture that is a healthy promoter.

23 You know, I think the State is -- it would
24 behoove the State to promote a good culture, there
25 by legal means of individuals.

1 While there may be nefarious things that
2 do happen, maybe, according to the senator -- I
3 didn't hear any facts presented other than just
4 hearsay, but if you don't have a legal culture,
5 then you don't promote that -- the mindset around
6 good -- what would be considered gun control or gun
7 education.

8 And I think that's critical for citizens
9 who want to be law abiding, such as myself, and who
10 want to have that ability to, you know, pass on to
11 the next generation, you know, how to do it right
12 and to be current on present-day issues regarding
13 whatever it might be in regards to firearms.

14 I just think that aside from the fiscal
15 impact, you're also taking away the cultural and
16 educational impact that could be toward the
17 betterment.

18 Because, remember, you're taking away, and
19 what are you -- you're leaving a vacuum of
20 education, of culture that you're not replacing
21 with anything. You're just saying, "No. Take it
22 away, and replace it with nothing."

23 And so I'm asking -- so the people who are
24 law abiding, who do want those kinds of things, you
25 know, what -- what are you giving them in return?

1 What are the other options, "Well, just go figure
2 it out," when you have in place right now, a
3 mechanism that can act as a positive force.

4 And I support the board in its putting
5 forward of a -- asking the governor to veto. I
6 myself have written to the governor to veto that.

7 And I just -- Senator, I believe you're
8 wrong when you think you only speak for everybody
9 in that regard.

10 I think that you need to take into
11 consideration the impact over all of Southern
12 California and others who may be opposed to that.

13 DIRECTOR AGNUS: Okay. Thank you,
14 Niccolas. That is time.

15 NICCOLAS: Thank you.

16 DIRECTOR AGNUS: Thank you.

17 Next up we have Julia Demlow.

18 Julia, when you're ready.

19 MS. DEMLOW: Hello. Can you hear me?

20 DIRECTOR AGNUS: Yes. Go right ahead.

21 MS. DEMLOW: Thank you. D-E-M-L-O-W.

22 I want to thank the board for giving us
23 the opportunity to speak today, and also to thank
24 the board for the fair that just went on that my
25 family and I participated in, and for tonight's

1 concert, the Hank Williams concert, which I will
2 also be attending. So I look forward to continuing
3 to enjoy events like this at the fairgrounds.

4 In regards to today, the letter being sent
5 to the governor, I'd kind of like to go through a
6 few points that I noticed on this letter, that I
7 found troubling.

8 In the first paragraph, it talks about no
9 state official, including Senator Dave Min,
10 reaching out to the board and -- (audio distortion)
11 to inquire about economic input.

12 First of all, as everyone knows, when a
13 bill does go through the legislative process, it
14 goes through an appropriations committee on both
15 the assembly side and the senate side, which is
16 fully responsible for looking at the economic
17 impacts, and those were looked at.

18 But we also -- and passed both the
19 state -- or the senate and the assembly side even
20 after looking at the economic impacts on the
21 fairgrounds' revenue.

22 We also have to take into consideration
23 the economic impacts that the State of California
24 incurs in regards to gun violence, which is --
25 costs California \$81 billion a year, based on the

1 last Giffords report that was submitted to the
2 U.S. House of Representatives National Report on
3 the cost of gun violence throughout the country.

4 \$81 billion that California spends on gun
5 violence each year is a much bigger issue than the
6 lost revenue at the OC Fairgrounds, which I feel
7 fully confident with the fairgrounds staff that
8 that revenue will be recouped with even better and
9 more exciting events that the whole community can
10 enjoy.

11 Also, I had a concern in that -- and I
12 think Dave Min -- Senator Min discussed this --
13 that Senator Min's campaign was fully transparent
14 in what he ran on, the platform of removing gun
15 shows at state-owned property.

16 And he and -- or Assemblywoman Cottie
17 Petrie-Norris both won their campaigns, and the
18 people have elected those representatives in order
19 to move forward on this initiative.

20 Now, as has been explained in another
21 state, AB893 was signed into law ending gun shows
22 in Del Mar, and then SB281 was actually to end gun
23 shows at Cal Palos Fairgrounds.

24 DIRECTOR AGNUS: Okay, Julia. That is
25 time. Thank you.

1 Next up, we have Susan Lew.

2 Susan, when you're ready.

3 MS. LEW: Hi. Good morning, everyone.

4 Okay. I heard an echo.

5 I wanted to thank the Fair board for
6 discussing this and allowing public comment.

7 To the comment that taking away gun shows
8 takes away from safety education, that is a
9 disingenuous argument. Gun safety can be taught in
10 community events like the Family Night Out that
11 every city hosts in August each year.

12 This is where families learn about fire
13 safety, earthquake safety, car seat safety, road
14 safety; and firearm safety can be added to events
15 like that without also promoting the sale of deadly
16 weapons and promoting the sale of the items that
17 specifically can harm children in their homes
18 accidentally.

19 I really urge the Fair board to reconsider
20 sending this letter expressing disdain for the law
21 that has been passed by the state legislature and
22 that was introduced by an elected official and that
23 has wide community support.

24 We all care so much about public safety,
25 and gun shows may have been something that we've

1 done forever, but we -- that doesn't mean that we
2 have to continue them.

3 It's been shown that guns in the
4 community -- the more guns in the community, the
5 more gun deaths. And as a public health
6 professional, I view this as a public health
7 problem.

8 And the OC Fair board, as a community -- a
9 set of community leaders should care more about
10 public health than finances.

11 Thank you very much.

12 DIRECTOR AGNUS: Thank you.

13 Next up we have Piper Benom, B-E-N-O-M.

14 MS. BENOM: Hi. Good morning. I am an
15 Orange County resident, and I strongly support the
16 ban on gun shows at the fairground. The loss of
17 revenue from gun shows is not critical to the
18 Orange County Fair.

19 When Del Mar Fairground ended their gun
20 shows, they developed a strategic plan to replace
21 that lost revenue, and I think that Orange County
22 should do the same.

23 Orange County voted for Senator Min based
24 on his promise to introduce this legislation. This
25 is what the voters wanted and the taxpayers wanted.

1 I just am urging the board to follow the
2 spirit of SB264, which passed through the State
3 legislature with overwhelming and broad support.

4 Approving gun shows for 2022 or beyond
5 goes against the spirit of SB264 and directly
6 against the will of the voters and the families and
7 the communities that you serve. Thank you.

8 DIRECTOR AGNUS: Thank you, Piper.

9 Next up we have Gary Levy or Levy.

10 MR. LEVY: It's Gary Levy, L-E-V-Y. Thank
11 you for taking me, ma'am.

12 DIRECTOR AGNUS: Go right ahead.

13 MR. LEVY: I'd like to express my support
14 for this board to send a letter to the governor
15 saying that they support gun shows in California
16 and they reject this Senate Bill 264.

17 A lot of lies are told about guns and gun
18 ownership: One, no guns are obtained at a gun
19 show. It just doesn't happen. It's just a big lie
20 that's been promulgated.

21 The lies about the causes of violence in
22 mass shootings -- okay. They didn't get them at
23 gun shows. These are criminals.

24 Gun owners -- lawful gun owners are not
25 the cause of violence in this society.

1 We had Senator Min and Ms. Sharp talk
2 about well-documented cases and major contributors
3 that obtain these implements of destruction at a
4 gun store.

5 Well, my question is this: They provided
6 no facts. Where are the prosecutions for these
7 well-documented violations at these gun stores?

8 The second thing I'd like to talk about is
9 restraint of trade. Most of these booths and
10 businesses at small -- at gun shows are small
11 businesses.

12 My first job was at the Orange County
13 Fairgrounds. It wasn't at the gun show, but it was
14 another event that promulgated small businesses.

15 But not only firearms are -- not all
16 businesses are firearms-related. There's a lot of
17 hunting, fishing, outdoors, even photography
18 businesses that participate in these gun shows.

19 The other thing I'd like to say is it
20 represents a culture of like-minded people, and it
21 violates the First Amendment if you try to cancel
22 that. There is something called freedom of
23 association. It's part of the First Amendment.

24 I grew up in Orange County, and, again, a
25 lot of these businesses that go to gun shows are

1 garage businesses. They start in people's garages.

2 I think this is a punishment for
3 Orange County. It's another carve-out where
4 they're singling out Orange County just like they
5 singled out Huntington Beach and they singled out
6 Orange County beaches and stuff for the pandemic
7 because the governor does not like Orange County.
8 It would not fly if it was a statewide ban at all
9 fairgrounds.

10 I think you stated your intent on what the
11 board -- what this board is supposed to do: It's
12 supposed to promulgate communities and culture in
13 Orange County, and this is part of the community
14 and culture of Orange County, and it should be
15 allowed to continue at the Orange County
16 Fairgrounds. Thank you.

17 DIRECTOR AGNUS: Okay. Thank you.

18 Next up we have Jim Cairns. Jim, when
19 you're ready, if you are still on the line.

20 (No response.)

21 DIRECTOR AGNUS: One last call for Jim.

22 (No response.)

23 DIRECTOR AGNUS: Next up, we have William
24 Ortiz.

25 William, when you're ready.

1 MR. ORTIZ: Thank you for the opportunity
2 to speak.

3 I just would like to express my support
4 for the board to send out a letter to the governor
5 to ask him to veto these -- a bill. I have
6 personally written, as well, a request to the
7 governor.

8 I believe that the premise of this bill
9 that the gun shows pose a danger to the community
10 could not be any farther from the truth.

11 I have personally attended gun shows in
12 this community. I can attest that they're just as
13 safe as any other public event.

14 The purpose of this bill -- it just seems
15 to be interpreted that it's an attack on
16 law-abiding citizens and legal activities that are
17 actually protected by the U.S. Constitution.

18 And I do -- I understand that the board is
19 to be not -- it should be blind to what kind of
20 activity this is, but it is an activity that -- it
21 is supported by the community, and we have
22 communities that -- of like-minded attendants that
23 go to that community, and it's actually very, very
24 safe.

25 And I think the board should support the

1 view of those who are like-minded for sportsmanship
2 or firearms-related events.

3 Thank you very much.

4 DIRECTOR AGNUS: All right. Thank you,
5 William.

6 That concludes public comment on this
7 item.

8 VICE CHAIR LA BELLE: Let's bring it back
9 to the board for discussion.

10 Any comments from board members?

11 MR. BURTON: Can you allow one more public
12 comment, please? I'm sorry.

13 VICE CHAIR LA BELLE: Sure. That's fine.
14 Go ahead. And your name?

15 MR. BURTON: My name is Pat Burton. And
16 I'm sorry. I didn't realize that I had to sign up
17 in advance.

18 Just good morning, and thank you for the
19 opportunity to speak when I didn't sign up in
20 advance.

21 I just wanted to say that I fully respect
22 Senator Min's right to say that gun shows are not
23 friendly for his family and it's right to not take
24 his family to gun shows, but I would completely
25 draw the line at the fact of him saying that they

1 are not friendly for my family.

2 Four children, 15 grandchildren, and I see
3 them as perfectly family-friendly events. I think
4 the person who spoke up -- the lady who spoke up
5 after Senator Min spoke was correct, and the fact
6 that that is a very subjective statement.

7 For example, you mentioned that tonight
8 there is a Hank Williams, Jr. concert. And I would
9 say that there are people out there that would say
10 that that is not a family-friendly event. That is
11 left for families to decide.

12 So I respect Senator Min's decision for
13 his family, but I draw the line where he tries to
14 make the decision for my family.

15 Second, when the meeting began and the
16 mission of the Fair board was read, I would see
17 these gun shows as perfectly consistent with that
18 mission, and I think the past history of these gun
19 shows has demonstrated that.

20 And so I would say that this is consistent
21 with the mission of the fair.

22 And then just, lastly, also, as the lady
23 who spoke up after Senator Min spoke -- as I
24 followed this legislation through the California
25 legislature, it's been filled with his inaccurate

1 statements constantly, and someone called him on
2 several inconsistencies just this morning as he
3 spoke, with unsubstantiated facts.

4 So as a law-abiding person who sees the
5 value of gun shows and sees the enjoyment of gun
6 shows and sees the constitutional protection for
7 gun shows, I would just urge you, as a board, to
8 contact the governor and -- in opposition to --
9 asking him to veto this law.

10 And I would also urge you to continue to
11 contract for gun shows for those of us who see them
12 as family-friendly and see the value and the
13 enjoyment of them.

14 So thank you very much for the opportunity
15 to speak and for your consideration and your
16 potential action. Thank you.

17 DIRECTOR AGNUS: Thank you.

18 VICE CHAIR LA BELLE: Okay. One last
19 time, any other public comments?

20 (No response.)

21 VICE CHAIR LA BELLE: Okay. Let's bring
22 it back to the board for board discussion and
23 action.

24 Fellow board members?

25 MR. BLEK: Excuse me, but this is Charles

1 Blek. I understand we signed up for public
2 comment.

3 VICE CHAIR LA BELLE: Okay. We don't
4 believe we have that.

5 MR. BLEK: It's Mary Lee Blek and Charles
6 Blek.

7 VICE CHAIR LA BELLE: Do you have that,
8 Summer?

9 DIRECTOR AGNUS: I have a James Black
10 [verbatim] on the -- that wanted to speak, but then
11 rescinded.

12 If I missed you, Charles, I apologize.

13 MR. BLEK: No. I came on -- this is
14 Charles Blek, B-L-E-K. And you should also have
15 Mary Lee Blek, B-L-E-K.

16 DIRECTOR AGNUS: Apologies if I missed
17 you.

18 Charles, go ahead.

19 MR. BLEK: Thank you.

20 I am Charles Blek. I am a retired
21 attorney. I'm past president of Brady
22 Orange County and currently an active board member.

23 I had the privilege of offering testimony
24 at the public safety committees of our state senate
25 and assembly in support of SB264.

1 I am a long-time resident of Orange County
2 and have been involved in this advocacy for better
3 than 25 years. In that time, I have witnessed a
4 real change in the philosophy of our county.

5 In regards to this item, the prohibition
6 of gun shows at the Orange County fairgrounds, it
7 would appear that the focus has shifted from when I
8 last spoke to you ten days ago with a current
9 emphasis on money.

10 With that in mind, please note that guns
11 and gun violence are costing the State of
12 California 14 billion, at \$14 billion annually.
13 Why in the world should our state promote and
14 facilitate the sale of guns, either actual or
15 ghosts?

16 The Orange County Fairgrounds should never
17 again host any gun show, period.

18 Thank you for your consideration.

19 VICE CHAIR LA BELLE: Is there one more
20 speaker, I believe?

21 MS. BLEK: I will speak -- I will speak
22 later on the -- discuss of -- the vote to approve,
23 preapprove gun contracts for gun shows. I'll do it
24 later.

25 VICE CHAIR LA BELLE: Okay.

1 One last time, any other public comments?

2 (No response.)

3 VICE CHAIR LA BELLE: Okay. Let's bring
4 it back to the board for board discussion.

5 Board comments?

6 DIRECTOR RUIZ: Yeah, Chair. This is
7 Director Ruiz.

8 VICE CHAIR LA BELLE: Go ahead, Robert.

9 DIRECTOR RUIZ: You know, I want to thank
10 all the speakers who came to speak this morning,
11 whether they're for the show or not for the show.

12 There's a lot of unanswered questions here
13 as far as -- you know, I know dissenters spoke
14 about the majority of the people in the district
15 wanting this gun show gone.

16 I was just wondering if there was a poll
17 taken of all the constituents and what the results
18 of this poll were or was this just his opinion.

19 The other one, this letter is just to let
20 the governor know to reconsider this, of the
21 economic impact it's going to take of the 32nd DAA.

22 And as a steward of the 32nd DAA, that's a
23 concern of mine.

24 We can sit here all day and argue what's
25 family-friendly and what isn't. You know, we have

1 tattoo shows -- they're on the grounds -- that
2 people can say: That's not family-friendly. Some
3 people may consider that family-friendly. I don't
4 know.

5 And so, you know, I don't think any of the
6 directors here, you know, can -- would disagree
7 that gun violence is a problem.

8 But there's a lot of questions that are
9 left unanswered when it comes to that.

10 So I'm in support of sending the letter
11 because I was somewhat disappointed with how the
12 process went through, how this was basically just
13 shoved down our throats. And I was under the
14 assumption that this was going to be for all state
15 fairgrounds.

16 And I know, Director La Belle, you had
17 asked the question last meeting of why did it just
18 all of a sudden come down OC right before the bill
19 was approved.

20 So that's a question that I would like
21 answered as well. Because, you know, there's other
22 senators who have not only one DAA, two, ten --
23 some of them have even more. Why all of a sudden
24 this was changed and only affected us?

25 So as a steward of the 32nd DAA, this is a

1 huge economic impact, not only on us, but on small
2 businesses.

3 Someone made a comment, you know: This is
4 just not all about guns. I've been to this gun
5 show, and I've seen families having beef jerky,
6 selling peanuts, what have you. So that's my
7 concern.

8 I know I have reached out to the senator
9 prior to this bill being approved, and I asked if
10 he could delay this bill until we, as a board, can
11 come together and come up with a solution to
12 replace the almost million dollars that we're about
13 to lose if this was to go through.

14 He said, "Okay. Let me talk to my staff."

15 No one ever got back to me. No one ever
16 got back to me.

17 So I'm disappointed, again, in the way
18 that the bill went through. I still stand by
19 that -- this letter, and I just wanted to hear from
20 the other board members and see what their thoughts
21 are.

22 Thank you.

23 VICE CHAIR LA BELLE: Thank you,
24 Director Ruiz.

25 Other board member comments?

1 DIRECTOR CERVANTES: This is
2 Sandra Cervantes. I attended the gun show for the
3 first time, and I think another really important
4 component that I saw were a lot of safeguards that
5 have been placed for education.

6 And as Director Rubalcava-Garcia stated,
7 and also Director Ruiz, you know, there might be a
8 lot of different ranges of normal on what we
9 perceive to believe that is family-friendly or not.
10 Some people might assume that family-friendly is
11 not the rainbow flag that we have on the grounds.

12 So with that said, I think that it is also
13 very, very important that we do have a safety
14 component in place. And I think that the gun show
15 provides this at large, and I will support as well
16 the letter.

17 DIRECTOR RAFIEI: Chair La Belle, this is
18 Director Rafiei. If I may address everyone. I
19 want to -- well, this is my first board meeting,
20 but it's not the first one that I've watched. I
21 actually have gone back and watched a bunch of the
22 meetings, so I want to thank, one, all of you who
23 are on this call, not just the appointed board
24 members that I'm hoping to get to know better, but
25 the general public who's come here to speak on this

1 issue.

2 I'd like to ask our CEO, Ms. Rogers --
3 Ms. Richards -- it's my understanding that we
4 are -- "we," as in the OC Fairgrounds, is one out
5 of, if not the only profitable fair that the state
6 has right now.

7 Is that accurate information that I have?

8 DIRECTOR RICHARDS: Not entirely accurate.
9 There are fairs that operate profitably, but there
10 are about 11 that -- well, maybe even more than
11 that at this point with COVID, that are in
12 financial trouble.

13 DIRECTOR RAFIEI: Thank you so much for
14 that clarification.

15 So when I was onboarded by this -- very
16 quickly, the most important thing that I was told
17 was: This job is to oversee the business. I
18 thought: Great. I run three successful
19 businesses, so it's something that I can contribute
20 to the board.

21 And what we've seen in the last 18 months,
22 if not longer, not just with COVID, but business
23 owners have had to get very creative. And I think
24 it's the leadership of this board and the staff,
25 from what I've witnessed online, at least, has

1 allowed that to happen.

2 But we've also seen businesses take stands
3 on moral issues, whether it's voting rights,
4 whether it's vaccines, whether it's access to
5 reproductive rights.

6 So as a business, we also need to consider
7 the moral implications of these gun shows in our
8 communities.

9 I do think that to Director Ruiz's
10 question about polling, I'm actually positive that
11 there is polling done on this issue, and I'll just
12 forward it to you separately, since I know your
13 information.

14 But this is something that isn't just on
15 the fringe. The money, the million dollars --
16 again, one of the most successful fairs before I
17 even got on this -- so I can tell you that there
18 are ways to recoup this money a zillion fold.

19 Right now, September 22nd and 23rd, in
20 Santa Rosa, there is a convention -- a trade
21 convention going on called Hall of Flowers, the
22 largest cannabis convention going on in the state,
23 making millions of dollars in revenue and not
24 killing anybody by accident, whether it is a joint
25 that gets lost and is a ghost joint somewhere? No

1 one is going to get killed for it.

2 Also, I was told that we were writing this
3 letter to inform the governor of this loss. I'm
4 pretty sure that he's aware of it. He's signed
5 everything that he can to be supportive of this
6 legislation. So I don't think our job is to inform
7 him on what's going to happen if this goes through,
8 whether he signs it or leaves it on his desk for it
9 to go effective.

10 And, again, the possibility of us raising
11 funds that are needed in other avenues is there.

12 Of all the speakers that spoke today, I
13 took notes. I'm also the secretary of an
14 organization, so I take copious notes as well,
15 Michele.

16 We had five speakers -- I'm sorry, four
17 speakers supporting us sending the letter, five
18 speakers supporting the ban of the gun shows.

19 All the speakers supporting this letter
20 are men. The perspective of women was lost on
21 this. All the women that spoke about the fear they
22 have of these guns going rogue or the gun violence
23 in our community are the voices that I'm hearing.
24 And maybe that's the perspective that I was asked
25 to bring to this board, but that's something that I

1 noted here.

2 So as a business, yes, we have to be
3 financially responsible, but we can do so without
4 necessarily this \$1 million of income.

5 We should be taking a position morally on
6 issues that affect our communities, Orange County
7 and beyond. And it is not our responsibility to
8 tell the CEO of the state what he already knows.

9 So I'm not going to be supporting sending
10 a letter to the governor.

11 Thank you so much for your time.

12 VICE CHAIR LA BELLE: Thank you, Director
13 Rafiei.

14 Director Aitken? Director Bagneris?
15 Director Kovacevich, any comments?

16 DIRECTOR AITKEN: Chair La Belle, I just
17 want to, again, echo our new director's sentiment.
18 Thank you to everyone that is weighing in on this
19 issue. I know the minutes were not attached from
20 our meeting ten days ago, or, sorry, last Monday,
21 so I'm going to be repetitive only because I just
22 want to make sure the record is clear on why I'm
23 not going to be supporting this motion.

24 You know, I think we just had a public
25 strategic planning session, and one of the

1 questions and one of the things that we were
2 talking about with our CEO and with our fellow
3 board members are opportunities.

4 And we talked about self-producing events,
5 the ability to make more money when we are bringing
6 culturally relevant, diverse events onto these
7 fairgrounds as opposed to just renting the property
8 to people that are going to be putting on shows
9 where we really cannot control the content.

10 So I disagree respectfully with the letter
11 in saying that we cannot replace the income that we
12 would lose if we did not have the gun shows. I
13 think it is actually an opportunity to do things
14 that really better reflect the values of our
15 community.

16 I also want to reiterate the point that I
17 do not think it is the role of this board -- and I
18 respect that board members have disagreed with
19 me -- that we inform the governor, who just won a
20 very successful recall election to stay in office,
21 how to do his job when he has been so consistent on
22 this issue, where he has supported other
23 fairgrounds in banning gun shows on state property.
24 I think his history has been clear.

25 And even if not, I want to make sure that

1 over the last couple of years that I am consistent.
2 I agree with Director Ruiz. I don't think we
3 should be the arbiter of what is family-friendly
4 and what is not family-friendly. That is for every
5 individual that comes to the fairgrounds to decide.

6 But we do get to make the decision about
7 what is consistent with our values. And while we
8 might disagree, I do not think this is consistent
9 with our values, and I will not be supporting
10 writing the governor to overturn a letter for
11 legislation that has been voted on and approved by
12 both our state senator and assembly member.

13 So thank you for your time.

14 CHAIR RUBALCAVA-GARCIA: Chair La Belle, I
15 actually have a comment. This is Chair
16 Rubalcava-Garcia.

17 VICE CHAIR LA BELLE: Please, Chair, go
18 ahead.

19 CHAIR RUBALCAVA-GARCIA: And my apologies.
20 I'm in a very noisy space.

21 So my comments are: First, I want to
22 thank all of our board members for weighing in on
23 the topic. I know this is a very difficult thing
24 to discuss, but I also want to highlight one thing.

25 I do disagree with some of the comments --

1 respectfully disagree with some of my co-board
2 members' comments related to the fact that it's not
3 our fiduciary duty to at least get the loss on the
4 record for budget issues and to send this letter to
5 the governor, regardless of whether he is aware of
6 it.

7 We all know his position, but let's face
8 it, this ban is not changing -- providing any
9 comprehensive change to gun control. It's merely a
10 superficial way for an elected official to declare
11 victory on one of his campaign promises.

12 So I just want to remind, as a woman who
13 is basically saying, I think that we should allow
14 for these shows to continue, although that is not
15 the intention of the letter.

16 My opinion on the topic doesn't matter. I
17 think the issue that we have before the board that
18 we need to discuss right now is primarily the focus
19 on the letter, which is sending it to the governor
20 to have it on the record, and I don't see anything
21 wrong with that.

22 So I will be voting yes to approve the
23 letter that is drafted.

24 It is not a sharply worded letter. It is
25 not a letter threatening the governor. I'm a

1 supporter of the governor. I voted no on the
2 recall. I don't think that it's -- that has
3 nothing to do with the work of the 32nd DAA.

4 I do agree that there are other
5 opportunities, and I love the cannabis idea. I
6 think that there is opportunities, especially with
7 the City of Costa Mesa recently rolling back some
8 of their prohibition on allowing it in the city,
9 and there is opportunity to expand that.

10 But the issue before us today is whether
11 or not this SB- -- the bill -- I can't remember the
12 bill. I don't have it in front of me -- whether
13 this bill, you know -- whether or not this Fair
14 Board should write a letter to the governor.

15 That's it. It's simple, very easy. So I
16 will be voting yes on the letter today.

17 DIRECTOR KOVACEVICH: Chair
18 Rubalcava-Garcia, this is Director Kovacevich.

19 Could you explain further on why you think
20 it's important to get this on record with the
21 State?

22 CHAIR RUBALCAVA-GARCIA: Absolutely.

23 So, you know, we are appointed members of
24 the -- we're the governing body. There's two
25 distinctions that I think is really important to

1 make: One, Del Mar and Cal Palos -- those boards
2 took a position to ban gun shows, which eventually
3 led to the -- (audio distortion).

4 DIRECTOR RICHARDS: Chair
5 Rubalcava-Garcia, you're cutting in and out.

6 VICE CHAIR LA BELLE: I'm getting no
7 audio, Natalie.

8 CHAIR RUBALCAVA-GARCIA: -- as part of
9 this discussion.

10 But the difference is that those boards
11 took the position that they had. Dave Min went
12 around legislation. And I think it's important
13 from a PR -- it's a very successful (audio
14 distortion) -- sorry. I dropped off there.

15 DIRECTOR RICHARDS: I think we've lost
16 her.

17 Chair Rubalcava-Garcia, we're not able to
18 hear what you're saying. I don't know if you've
19 stepped into a different space.

20 DIRECTOR BAGNERIS: While we're waiting
21 for that, this is Director Bagneris, and my
22 position has not changed on the letter. I
23 appreciate the fact that it was reworked, but I
24 will not be supporting this letter.

25 VICE CHAIR LA BELLE: Thank you, Director

1 Bagneris.

2 Is Director Pham on the line?

3 DIRECTOR RICHARDS: No, he's not.

4 DIRECTOR KOVACEVICH: Michele, with
5 Natalie's bad connection, do you have any color as
6 to the importance of sort of getting the financial
7 loss on the record with the State?

8 DIRECTOR RICHARDS: Well, you know, the
9 gun shows have -- typically, there have been up to
10 five shows per year, per calendar year. There have
11 been years where the revenue generated from those
12 contracts is close to a million dollars, and that
13 would include the rental fees, staffing fees,
14 equipment fees, and then, of course, the parking
15 fees and commissions on food and beverage
16 associated with the show.

17 So I can -- certainly speaking as the CEO
18 of this organization, I'm concerned anytime we
19 would lose a million dollars in revenue, take out
20 the topic altogether. It is a loss to the
21 organization.

22 Can it be replaced? It absolutely can be
23 replaced, but it can't be replaced overnight. Our
24 sales team is very good at generating interest in
25 new business, and our events team is phenomenal at

1 servicing our events that come back year after
2 year.

3 So I have faith that they can replace the
4 business, but it's not going to happen overnight.
5 And it will definitely have an impact on our
6 revenue stream for the year, but there is demand
7 for this property.

8 DIRECTOR KOVACEVICH: And is there any --
9 I mean, I guess is there a thought that we would be
10 able to receive funds from the State if we make
11 them aware of this loss, or what's the kind of
12 thinking behind getting this on the record?

13 DIRECTOR RICHARDS: I have not heard of
14 any support that is pending, and I would be very
15 surprised if the State, you know, offered any
16 replacement funds.

17 DIRECTOR KOVACEVICH: Okay. Well, this is
18 Director Kovacevich again. I haven't given my
19 comment, but just have been listening to everybody,
20 and it's been good to hear everyone's perspective
21 on this.

22 I agree with putting the specifics around,
23 you know, people's feelings around the gun show to
24 the side. I don't think it's relevant to what
25 we're discussing here.

1 I think the events have transpired. We
2 are in this situation. We're debating whether or
3 not to send this letter to the governor, and my
4 opinion is I don't see the merit there, the fruit
5 that this letter would yield.

6 And I think also I'm a believer in kind of
7 picking your battles, and I want to make sure that,
8 you know, if there's something where we do really
9 need the governor to support us, that we use, you
10 know, our voice at that time to hopefully get an
11 outcome that's needed; right?

12 And I think in this scenario --
13 fortunately, we're in a good financial position
14 that even with this loss -- and as a business
15 owner, I hate to see a financial loss also,
16 specifically targeted solely at our fair versus the
17 rest of the fair. It doesn't seem fair, pun
18 intended.

19 But that said, I don't see this letter
20 resulting in recouping funds.

21 I also think that there may come a time
22 where we are in need, and I think that would be a
23 better time to submit a plea to the governor.

24 So in light of the fact that I don't see
25 much fruit bearing out of sending this letter and

1 potentially the opposite occurring, where, you
2 know, the governor has demonstrated his support for
3 signing these types of bills, you know, I wouldn't
4 want to look like we're, you know, putting this out
5 there.

6 I think the letter's written really well,
7 and I don't think it would come across that way,
8 but just to avoid that, I'm going to take the
9 position of voting against sending the letter at
10 this time.

11 VICE CHAIR LA BELLE: I believe we've
12 heard from all the directors. Let me provide my
13 comments before we move on.

14 Between being a government employee and
15 being a government volunteer, as I am now, I've
16 been doing this for 57 years, and I've spent many
17 hours evaluating the process of how the legislative
18 process works at the state level. The bottom line
19 is: It is what it is. There is now a matter on
20 the desk of Governor Newsom. He will either sign
21 it or it will automatically go into law on the 10th
22 of October or he will veto it.

23 I agree with our new director. I believe
24 both the dialogue we've had today as a board and
25 the dialogue we had on the 13th -- I'm sure the

1 governor is very aware of the economic issues that
2 the 32nd DAA will be facing.

3 I do have the same concern that
4 Director Ruiz mentioned, that -- only applying to
5 the 32nd DAA, but that's the way the process works.
6 That's -- the legislature has spoken. Now we just
7 wait for the governor.

8 I agree with Director Kovacevich. I'm a
9 firm believer in choosing one's battles in terms of
10 what is important.

11 I compliment the staff. Michele, I think,
12 did a fantastic job of incorporating into the draft
13 what the board's discussion was on the 13th.

14 All of that being said, I would like to
15 entertain a motion that we table this matter.

16 Is there a --

17 DIRECTOR BAGNERIS: Mr. La Belle, is there
18 a reason to table this? Or just let it pass? We
19 either need a motion that says we're going to send
20 the letter, or I don't think we need a motion at
21 all. I don't think we need to table it.

22 VICE CHAIR LA BELLE: The option is take
23 no action at all.

24 DIRECTOR BAGNERIS: Yes.

25 VICE CHAIR LA BELLE: But tabling it,

1 that's basically no action. So -- but it's up
2 to -- if there's a motion to --

3 CHAIR RUBALCAVA-GARCIA: This is Director
4 Rubalcava. I hope you can hear me at this time.

5 But I would like to make a motion to send
6 the letter to the governor. And I would also like
7 to make one comment.

8 This letter is not going to create
9 comprehensive change. We're simply getting it on
10 the record. I'm not really sure what the issue is
11 with our other board members who just don't want to
12 get it on the record, regardless of whether or not
13 the governor is aware of this. This is part of the
14 process.

15 So I would like to make a motion to go
16 ahead and vote to send the letter.

17 VICE CHAIR LA BELLE: Okay. There is a
18 motion from Chair Garcia to send the letter.

19 Is there a second?

20 DIRECTOR CERVANTES: This is
21 Sandra Cervantes. I second.

22 VICE CHAIR LA BELLE: Okay. We have a
23 motion and a second on the floor to send the
24 letter.

25 Is there any further discussion on the

1 part of the board?

2 DIRECTOR BAGNERIS: I call for the
3 previous question. I think we have had plenty of
4 discussion.

5 VICE CHAIR LA BELLE: Okay. The question
6 has been called. The question has been called.

7 Summer, can you call the roll, please?

8 DIRECTOR AGNUS: Yes.

9 Chair Rubalcava-Garcia.

10 CHAIR RUBALCAVA-GARCIA: Yes.

11 DIRECTOR AGNUS: Vice Chair La Belle.

12 VICE CHAIR LA BELLE: No.

13 DIRECTOR AGNUS: Director Cervantes.

14 DIRECTOR CERVANTES: Yes.

15 DIRECTOR AGNUS: Director Ruiz.

16 (No response.)

17 DIRECTOR AGNUS: Director Ruiz.

18 DIRECTOR RUIZ: I'm sorry. That's a "yes"
19 for me.

20 DIRECTOR AGNUS: Thank you.

21 Director Bagneris.

22 DIRECTOR BAGNERIS: No.

23 DIRECTOR AGNUS: Director Aitken.

24 DIRECTOR AITKEN: No.

25 DIRECTOR AGNUS: Director Kovacevich.

1 DIRECTOR KOVACEVICH: No.

2 DIRECTOR AGNUS: And Director Rafiei.

3 DIRECTOR RAFIEI: No.

4 VICE CHAIR LA BELLE: Okay. The motion
5 fails.

6 Let's move on to Item 8F.

7 DIRECTOR RICHARDS: Okay. 8F is kind of
8 on the same topic. The bill, SB264, banning gun
9 shows at the OC Fair and Events Center -- it
10 actually has an exemption in the bill that excludes
11 any rental agreements that are in place prior to
12 the bill's effective date of January 1st, and that
13 should be 2022. My apologies for that typo.

14 The promoter of Cross-Roads of the West
15 gun shows has approached us about whether or not
16 the board would consider preapproving its rental
17 agreements for 2022. Currently, there are five
18 dates that are on the calendar for -- our booking
19 calendar for those shows.

20 At the same time, the promoter
21 acknowledged prior conversations by the board
22 regarding those precursor firearm -- or firearm
23 precursor parts, or commonly known as ghost guns,
24 and has offered to consider eliminating those
25 exhibitors from its 2022 shows, if approved.

1 So the matter before the board would be
2 whether the board would approve the gun shows those
3 dates for 2022, which would include shows in
4 January, March, June, August, and November of 2022.

5 VICE CHAIR LA BELLE: Thank you, Michele.

6 DIRECTOR RUIZ: This is Director --

7 VICE CHAIR LA BELLE: Go ahead, Director.

8 DIRECTOR RUIZ: Go ahead.

9 VICE CHAIR LA BELLE: But if you'd like to
10 comment at this time, go ahead.

11 DIRECTOR RUIZ: I was just going to ask if
12 there was any public comments as well. I'm sorry.
13 Let's go ahead and take those first.

14 VICE CHAIR LA BELLE: Great. No problem.
15 Great. Thank you.

16 Any public comments, Summer?

17 DIRECTOR AGNUS: Yes, we do. Ash Alvandi,
18 If you want to make public comment, I have you on
19 the list still, followed by Rose Ann Sharp,
20 Ira Sharp, Julia Demlow. We'll take those first.

21 MR. ALVANDI: Thanks, Summer. No comment
22 at this time, but I will go ahead and put my
23 contact info in the chat if anybody would like to
24 reach out to the senator's office.

25 DIRECTOR AGNUS: Okay. Thank you.

1 Rose Ann Sharp, are you ready?

2 MS. SHARP: Yes. I'd like to continue
3 with the discussion about best business practices.

4 27 years, I dealt with contracts with
5 entities like the Supreme Court of the
6 United States and major international litigation
7 law firms. I oppose the board's efforts to
8 circumvent the intent of SB264 by preapproving
9 contracts with Cross-Roads up to a year in advance.

10 Here are my reasons: There is no
11 precedence order for Cross-Roads to preauthorize
12 2022 contracts except to circumvent SB264.

13 In circumventing the intent of SB264, you
14 are basically telling the community that your power
15 overrides the power of its elected officials.

16 I am surprised that in your contract
17 negotiations, you do not have a similar clause.
18 Mr. Templeton is a convicted felon, among his
19 activities of selling guns to white South Africans
20 during the apartheid. I believe that his, quote,
21 "We will consider" stance on ghost guns is the
22 same.

23 He knows what ghost guns are doing to
24 thwart California's gun laws, and he thinks he has
25 the power to consider whether or not to sell them.

1 I am appalled that you would consider a
2 contract that would not restrict those sales. It
3 is your job to protect the community, and there is
4 no doubt that those guns put our recent citizens at
5 greater risk.

6 In your relationship with Mr. Templeton,
7 you are the customer, and somehow he thinks
8 otherwise.

9 Governor Newsom has stated that if
10 California continues to permit the sale of firearms
11 and ammunition on state-owned property, we are
12 sending a signal that we value the sale of firearms
13 above the lives of Americans.

14 There is no need for you to protect
15 Mr. Templeton's business over the lives of our
16 communities. For too long, the NRA and
17 Mr. Templeton has said, "We are legal."

18 What are -- what they really are are
19 mercenaries sending guns into our communities just
20 like they did in South Africa.

21 DIRECTOR AGNUS: Thank you.

22 Ira Sharp, when you're ready.

23 MR. SHARP: I have no comment at this
24 time.

25 SECRETARY ANGUS: Thank you.

1 Julia Demlow, when you're ready.

2 DIRECTOR AGNUS: Julia, are you still
3 there?

4 MS. DEMLOW: Yeah. I think I unmuted.

5 DIRECTOR AGNUS: Okay. Go ahead.

6 MS. DEMLOW: Okay. You can hear me?
7 Perfect.

8 I would like to reiterate Rose Ann Sharp's
9 comments. She has outlined pretty much what I was
10 going to say.

11 The only addition to her is to share with
12 you the fact that there has never been a precedent
13 before. The board has never preapproved a year in
14 advance on any type of contracts like this and
15 never in regards to the gun show.

16 I haven't even seen the board yet approve
17 the November 2021 gun show contract, currently on
18 the Cross-Roads calendar, for over Thanksgiving,
19 which would have been a perfectly viable gun show
20 even prior to the SB264 law.

21 So I am asking the board not to consider
22 this offer by Bob Templeton. I have concerns in
23 regards of setting precedent of preapproving
24 contracts for years in advance.

25 And also, I have concerns with the

1 good-faith effort that Bob Templeton has written to
2 the board offering just to consider eliminating the
3 vendor's precursor parts, when, as -- when, as we
4 know, the majority of sales that are done at gun
5 shows are in ghost guns, and this would be a
6 definite reduction in his revenue if he actually
7 eliminated those exhibitors.

8 So I find it highly improbable that he
9 would move forward with that. And, therefore, I do
10 not support the board in preapproving 2022 gun
11 shows on their property.

12 Thank you.

13 DIRECTOR AGNUS: Thank you.

14 I'll call the next group of speakers:
15 Susan Lew followed by Peter Stein, Mary Blek and/or
16 Charles Blek, and Gibran Stout.

17 Susan, when you're ready.

18 MS. LEW: Thank you. Can you hear me?

19 DIRECTOR AGNUS: Yes. Go ahead.

20 MS. LEW: Yes. Thank you so much.

21 I am an OC resident, a parent, and a
22 public health professional. I think that there are
23 already too many guns in circulation in our country
24 as a whole.

25 It is both common sense and

1 well-established in crime research and gun violence
2 research that more guns in circulation means more
3 crimes and more gun deaths, such as suicide and
4 accidents.

5 We elected Senator Min specifically for
6 this reason. I will be very proud to see my county
7 be a model in reducing guns in circulation by
8 banning gun shows on our publicly funded
9 fairgrounds for public health and safety reasons.

10 The voters elected Senator Min. Please do
11 not approve any gun shows for 2022. Doing so would
12 go against the spirit of SB264 and against the will
13 of the voters and the families and the communities
14 that you serve.

15 Thank you.

16 DIRECTOR AGNUS: Thank you.

17 Peter Stein, when you're ready.

18 MR. STEIN: Hi. Hello?

19 DIRECTOR AGNUS: Yeah. Go ahead.

20 MR. STEIN: I just want to say -- I mean,
21 Julia and Rose Ann have said more or less what I
22 wanted to say better than I could say it, but I
23 just want to go on record and say that this would
24 be clearly and intentionally, given that there's no
25 precedent, circumventing the bill that was passed.

1 There's no question that that's the goal of this
2 and that there's no other reason to preapprove
3 these.

4 And Senator Min was elected, in large
5 part, on this and other promises. The community
6 supports it, and you would be doing this despite
7 the support of the community for this ban.

8 And I would also emphasize that I'm
9 skeptical of the consideration to eliminate the
10 sale of ghost guns. And if you do want to go ahead
11 and -- if you do go ahead and allow this, or if you
12 do go ahead and approve these contracts against
13 the -- not just the spirit, but in circumvention of
14 the law, that you at least do so with the
15 elimination of sale of ghost guns actually in the
16 contract rather than just having a vague
17 consideration.

18 Thank you.

19 DIRECTOR AGNUS: Thank you, Peter.

20 Mary Blek, when you're ready.

21 MS. BLEK: Good morning. Can you hear me?

22 DIRECTOR AGNUS: Yes. Go ahead.

23 MS. BLEK: Okay. My name is Mary Lee
24 Blek. I have become involved in the gun violence
25 prevention movement since 1995 following the death

1 of our son, Matthew, who was shot in the summer of
2 1994.

3 Many of my comments have been spoken that
4 I had in my prepared cheat sheet here, but I do
5 want to reiterate again the strong support in our
6 community not to have a gun show.

7 As noted in Senator Min's letter to this
8 board, there is clear linkage between firearm sales
9 and gun violence, and certainly Orange County is
10 not immune.

11 As a state taxpayer, I do not want the
12 promotion and facilitation of sales of firearms,
13 ammunition, and ghost gun kits at our Orange County
14 Fairground.

15 Does it not seem incongruent to everyone
16 that we facilitate selling these items during an
17 epidemic of gun violence and then turn around and
18 pay more taxes for all the resulting carnage that
19 runs into billions in California?

20 However, as much as this is costing me
21 financially as a taxpayer, it pales in comparison
22 to the personal loss and grief in the murder of our
23 beloved son, who was shot with a handgun held in
24 the hands of a young person who was able to get a
25 gun through illegal channels.

1 And may I remind everyone that guns don't
2 fall from the sky. They begin with a legal
3 purchase and then go into the illegal market.

4 Unfortunately, I am not alone in this
5 grief. And more importantly, it is preventable.
6 One can purchase a gun at a federally licensed gun
7 dealer shop. It is a very important decision to
8 purchase a gun. One could say it's a grave
9 decision.

10 Research has shown that a gun in the home
11 carries significant risks of suicide, homicide, and
12 unintentional injuries.

13 Our fairgrounds should be -- and I use the
14 word "family-friendly," not where children can get
15 a free watch, a free entrance to watch dad buy a
16 gun in a carnival-like atmosphere. Think depressed
17 teen or a curious ten-year-old.

18 Thank you for allowing me to speak.

19 DIRECTOR AGNUS: Thank you, Mary.

20 Charles Blek, if you wanted to speak.

21 MR. BLEK: Just a sentence, please.

22 Having enjoyed 53 years of marriage to a fantastic
23 lady, I absolutely support Mary Lee's comments in
24 all regards.

25 Thank you.

1 DIRECTOR AGNUS: Thank you.

2 Gibran Stout, when you're ready.

3 (No response.)

4 DIRECTOR AGNUS: Gibran, are you there?

5 MS. STOUT: Yeah. I'm here. Can you hear
6 me?

7 DIRECTOR AGNUS: Yeah. Go ahead, Gibran.

8 MS. STOUT: Okay. Sorry. All right.

9 While I may not agree with other
10 viewpoints, I am grateful for the First Amendment,
11 which gives everyone the right to express their
12 opinion on any and every item.

13 I know that currently it is a fact that
14 the Second Amendment protects the right to bear
15 arms. Whether or not you like it or agree with it,
16 I think that the effort should be changing that.

17 And while I may not agree with every bill
18 or law, I do respect majority rules, and I think
19 that as long as a business and their activities are
20 in accordance with state and local laws on gun
21 control, which I do support, it is wrong for
22 Sacramento to tell the board which contracts they
23 can and cannot do business with.

24 So if the voters choose to ban gun sales
25 at all fairgrounds, so be it.

1 I wanted to point out, too, and let the
2 new director know that the reason we don't have
3 cannabis on site is because local ordinances and
4 businesses prohibit it. So that is one of the
5 challenges.

6 But currently the Cross-Roads event is
7 legal under state and federal law. In the current
8 economy, it is certainly not good business to turn
9 away any legal business.

10 And the operator has offered to amend the
11 contract to eliminate any ghost gun sales. So I
12 think that speaks volumes.

13 An earlier speaker mentioned a woman
14 breast-feeding in the middle of the gun show. And
15 that seems to me to be the very definition of a
16 safe, family-friendly event.

17 Additionally, as a daily user of the
18 property of the equestrian center, I am here for
19 the many, many, many events of the OCFEC. I will
20 say that many events foster loud and unruly
21 behavior, which is often seen during car rallies
22 and concerts, as well as the fair itself.

23 However, I can honestly say that none of
24 this behavior has ever been observed during the
25 Cross-Roads event, and I usually don't even know

1 it's happening.

2 You have been chosen not to support spirit
3 of laws, but actual laws. I urge you not to throw
4 away nearly a million dollars of income and to buy
5 yourselves some time and opportunity to replace
6 that income for coming years.

7 I urge you, please, approve the contract.
8 It's one more year. It buys you some time to
9 replace that income. That's a lot of money.

10 And I think by approving the Cross-Roads
11 contract, you send a message that local business
12 and economy recovery are the priority. And I just
13 urge you to do that.

14 Thank you so much.

15 DIRECTOR AGNUS: Thank you.

16 For the last three speakers, Piper Benom,
17 followed by William Ortiz, and then Tiffany
18 Cheuvront, C-H-E-U-V-R-O-N-T.

19 Piper, when you're ready.

20 MS. BENOM: Hi. Okay. Thank you.

21 I just want to say that preapproving
22 contracts with Cross-Roads of the West would be a
23 bold political statement. It's in direct contrast
24 to the community that you serve.

25 Gun shows are more than a source of

1 revenue. Look at the impact guns have on our
2 society. This board cannot in good conscience
3 allow gun shows -- any more gun shows at the
4 fairground.

5 The failed recall of our governor should
6 be a reminder to this board what our community
7 wants and what we value.

8 It's really simple: More guns means more
9 gun violence. We don't need any more guns in
10 Orange County. I just urge you to do the right
11 thing for our community and -- as a reflection of
12 what we have voted for.

13 Thank you.

14 DIRECTOR AGNUS: Thank you.

15 William Ortiz, when you're ready.

16 MR. ORTIZ: Thank you for the opportunity
17 again.

18 I understand this motion is to approve a
19 schedule. However, it seems like the conversation
20 has turned over to the banning gun shows again and
21 just on the premise that they're a danger to the
22 community, and nothing can be -- could be more
23 disingenuous and farther from the truth.

24 I personally attended gun shows in the
25 community. I can attest they're just as safe as

1 any other public event, and it just seems that
2 the -- to just not approve it would be -- would
3 mean to be against a community of gun owners and
4 legal gun owners and the legal activities that are
5 protected by the U.S. constitution.

6 The purchase of a gun is a personal
7 choice, but it is protected for all citizens.
8 Purchasing or fabricating a firearm for personal
9 use is a legal activity that goes back to the
10 founding years of this country.

11 The sales of firearms and firearm parts
12 and ammunition is highly regulated in California,
13 and these laws apply no matter where the
14 transaction takes place in this state.

15 We already have laws that deal with ghost
16 guns, so-called ghost guns, that a certain number
17 must be provided and must be registered just like
18 any other guns.

19 Besides, they require a special tool and
20 knowledge to make them. So these numbers are
21 really minimum.

22 But besides the point, the voting will
23 mean that the gun show will not be in our
24 community, which is a direct attack to law-abiding
25 citizens and businesses.

1 So I do support that gun shows be --
2 continue to be allowed in the OC Fair.

3 Thank you for the opportunity.

4 DIRECTOR AGNUS: Okay. Thank you.

5 Tiffany Cheuvront, when you're ready.

6 MS. CHEUVRONT: Good morning.

7 My name is Tiffany Cheuvront. I'm with
8 Cross-Roads of the West and also with California
9 Rifle and Pistol Association, as their
10 representatives.

11 I'm a bit concerned this morning that the
12 people -- many of the people that I see on the call
13 are not even from Orange County. They are actually
14 from San Diego. They are trying to -- attempting
15 to persuade Orange County to take some of the steps
16 that were very detrimental in Del Mar.

17 And in Del Mar, they used their persuasion
18 to get that board to ban gun shows there, and it
19 was not good for the fairgrounds. They actually
20 lost in federal court, and that -- the fairgrounds
21 had to pay the fees, not the State.

22 So when you talk about whether or not you
23 want to continue these shows, I think it's more
24 than just the \$1 million in economic costs that you
25 have at stake here. There are legal costs that

1 could potentially come to this board, and there is
2 very good precedent for that in federal court.

3 My other concern is from the comments of
4 Ms. Sharp. She knows full well that the promoters
5 of this show are approved by the DOJ, had
6 everything in order, and had all the requirements
7 that are necessary for promoting a lawful gun show
8 in California.

9 She knows this, yet she keeps bringing it
10 up in hopes that you'll put -- it will put some
11 doubt into your minds about the person that you've
12 been working with for 20 years.

13 It keeps coming up about safety at these
14 gun shows. I have to say that all of these
15 statistics that are thrown around -- you know, for
16 general people who don't understand what's going
17 on, they are concerning, but not one of those
18 statistics has anything to do with this gun show.

19 Someone mentioned that you can buy a gun
20 at a brick-and-mortar store. That's true. But did
21 you know that the restrictions on purchasing a
22 firearm or ammunition or prickers or parts at a gun
23 show are the same if not a little bit more rigid
24 than buying at a gun shop? They're the same or
25 more.

1 And there are law enforcement there.
2 There are security people there. This is not a
3 location where criminals are getting their
4 firearms. Not one criminal activity in
5 Orange County is linked to the Orange County gun
6 show, and part of that is because this board has
7 security measures in place. The promoters have
8 security measures in place. And so does the DOJ
9 and law enforcement. To say anything else is just
10 completely disingenuous.

11 I think it's interesting that we -- in the
12 comments that I've heard so far, we have to define
13 what "family-friendly" is based on certain
14 considerations by particular people.

15 There are many --

16 DIRECTOR AGNUS: That is time.

17 MS. CHEUVRONT: There are many people in
18 Orange County that consider this family-friendly,
19 and you should approve the contract.

20 Thank you.

21 DIRECTOR AGNUS: Okay.

22 We have one more speaker, Niccolas. When
23 you're ready.

24 NICCOLAS: Hi. Can you hear me?

25 DIRECTOR AGNUS: Yes. Go ahead.

1 NICCOLAS: All right. Thank you.

2 I'd just like to thank the board once more
3 for allowing me to speak, and thank you for your
4 time.

5 Just briefly, I do want to voice my
6 support for the approval, considering that, you
7 know, we are -- you are going to be out a million
8 dollars if and when this passes; and to be able to
9 tide you over to the next budget year, I think, is
10 fiscally responsible for the board, to consider
11 that, you know, you have some source of revenue to
12 replace.

13 We are one of the profitable ones in the
14 state. Why not keep it that way? Why chalk up a
15 loss? I mean, in any sense, I think it's good
16 business, on the terms of a business owner, and I
17 think that -- I still would love to be able to take
18 my family to an event. And I understand all and
19 respect all the viewpoints given, and I appreciate
20 your time, and I would just like to say that vote
21 an approval of the contracts.

22 Thank you very much.

23 DIRECTOR AGNUS: And apologies. We have a
24 couple more people that would like to speak.

25 Jeanine Robbins, followed by Pat, if --

1 Pat, if you would like to speak, you would be after
2 Jeanine Robbins.

3 Jeanine, when you're ready.

4 MS. ROBBINS: Good morning. My name is
5 Jeanine Robbins, and as an owner of a business that
6 has operated on the fairgrounds for 42 years now,
7 as a small business owner, I certainly understand
8 what it is to have the rug pulled out from under
9 you.

10 Now, you have the gun show, and whether
11 you're pro guns or anti guns, it is composed of
12 small businesses who are doing their best to come
13 back after a year that nobody in their wildest
14 imagination could have dreamt would have happened.
15 So -- and to make up that money is not as easy as
16 some of the board members think.

17 Just for the newest board member, who I --
18 we don't know yet, you mentioned the event, I
19 believe, in Santa Rosa, the cannabis event. This
20 Fair board has voted against any kind of cannabis
21 events.

22 And as an owner of Paradise Cigars, we
23 have sold glassware on the property for a dozen
24 years, at both the swap meet and the fair; and in
25 June of this year, they decided that we were no

1 longer allowed to sell that, so I have a living
2 room full of glassware, so I do understand what
3 it's like to have something happen unexpectedly.

4 I think that the contracts for next year
5 should be approved. I think that the business
6 owners need that time to reevaluate their
7 businesses. And I think that the fairgrounds does
8 need the money.

9 So that -- I mean, if things change on the
10 cannabis, that would be great, but I don't
11 anticipate that happening when they won't even
12 allow the sale of a pipe on the property.

13 So I sincerely doubt that we will make it
14 up in cannabis sales.

15 So -- all right. Thank you.

16 DIRECTOR AGNUS: All right. Thank you,
17 Jeanine.

18 Pat, did you want to speak? You have your
19 hand raised.

20 MR. BURTON: Yes. Thank you. I just
21 wanted to say that this has been made largely about
22 the economics, and I just want to take it back to
23 the issue that it's really about.

24 Certainly you guys have an economic
25 responsibility. Absolutely. But taking it back to

1 the issue that's really at heart, and that's the
2 rights of law-abiding people.

3 And so I would just urge you to do the
4 right thing and preapprove these contracts,
5 protecting the rights of law-abiding people.

6 Also, secondarily, I would just like to
7 thank you for the opportunity to speak and to say
8 that -- take advantage of this opportunity that
9 this bill gives you to preapprove these contracts
10 so that when this clearly unconstitutional law is
11 challenged, during that time, law-abiding people
12 still have the right to exercise their rights at
13 these family-friendly, as has been established,
14 safe events of gun shows while this law can be
15 challenged, by them giving you the opportunity to
16 preapprove.

17 So once again, I would just take it back
18 to the issue at heart, and that's protecting the
19 rights of law-abiding people, please.

20 So I would urge you to take advantage of
21 this opportunity they've given you and preapprove
22 these contracts while the legality of this law can
23 be dealt with, if it is signed by the governor.

24 So thank you, once again, for the
25 opportunity to address you, and have a great day.

1 DIRECTOR AGNUS: Okay. Thank you.

2 That's all I have for public comment,
3 unless there's any other members on the line that
4 would like to speak.

5 State your name now, please.

6 (No response.)

7 DIRECTOR AGNUS: Hearing none, Vice Chair
8 La Belle, I turn it back over to you.

9 VICE CHAIR LA BELLE: Thank you, Summer.

10 Let's open it up to the board for
11 comments.

12 Board comments at this point in time or
13 questions?

14 Go ahead. I'm sorry. Yes. Go ahead.

15 DIRECTOR RUIZ: Okay. Thank you. Thank
16 you, Vice-Chair.

17 You know, there was a lot of important and
18 good points brought up by a lot of speakers here.
19 I think this has been turned into a -- you know, by
20 the way some of the speakers -- by their comments,
21 into whether this board supports the governor,
22 whether this board supports guns. It's not any of
23 that.

24 I think just about all of us support the
25 governor. I support the governor. My organization

1 that I belong to strongly supports the governor.
2 As a matter of fact, we were one of his first
3 sponsors when he first ran for office. So it's not
4 about any of that here. This is about the
5 financial impact to this 32nd DAA.

6 You know, we can get caught up on some of
7 these comments people are saying that we're having
8 guns in a carnival-like atmosphere, and that's not
9 true here.

10 The way some these comments sound is that
11 we're having a medieval gun show here, which
12 couldn't be further from the truth. This was
13 approved by the Department of Justice.

14 As one speaker said, there are great
15 security measures. You can't walk in here and buy
16 a gun illegally.

17 We have just two or three gun shops within
18 a 5-mile radius of our grounds, and my heart -- my
19 heart goes out to those people who spoke that they
20 lost family members. I have lost family members,
21 uncles, nephews here in Orange County who were
22 victims of gun violence. That's tragic. I'm not
23 going to dispute that.

24 But this here -- the approval of this gun
25 show, I think, just got lost in people thinking

1 that we're having an illegal gun show, that we're
2 selling guns during fair time. That's the way all
3 this was made out to sound like.

4 And I just wanted to say that that's not
5 true. That's not what we're doing here. I would
6 be in favor of approving this for the sole reason
7 because now I know it's going to go away, and this
8 would buy us time, a year, at least, for us as a
9 board to come up with another solution to replace
10 the money that we're going to lose.

11 Jeanine Robbins was right -- is right.
12 We're not going to come up with a solution
13 overnight and replace this money overnight. If
14 cannabis it is -- if cannabis gets approved on our
15 grounds sometime down the line, sure. Let's have
16 it. That's fine.

17 And just -- I just wanted to say, you
18 know, again, people say: Well, this is not a
19 family-friendly atmosphere. I'm just going to tell
20 you one quick story.

21 My neighbors, who are Muslim, I invited
22 them. They are good friends of mine. I come over
23 to their house. They come to mine. I invited them
24 to go to the fair. They invited their in-laws.

25 An hour into the fair, they said, "We're

1 going to leave."

2 I said, "Why?"

3 And they said, "Well, there's too much
4 flesh being exposed and there's too much alcohol
5 with people. This is not family-friendly to watch,
6 so we're going to leave."

7 So I said, "That's fine. I respect that,
8 and that's too bad you see it that way."

9 So again, what is -- what's
10 family-friendly to some may not be to others.

11 So this is not what this is about. This
12 is about, again, the financial impact to this
13 ground, and as a steward of this ground, that
14 definitely concerns me, and I would definitely be
15 in favor of approving this, again, to buy us time
16 to come up with something else as a board that will
17 supplement this income that we're about to lose.

18 Thank you.

19 DIRECTOR AITKEN: Director La Belle, may I
20 make a comment?

21 VICE CHAIR LA BELLE: Yes. Go ahead,
22 Director.

23 DIRECTOR AITKEN: Yeah. I would like
24 to -- I really appreciate what Director Ruiz said.
25 We are not only, you know, family members together,

1 as a fair family. We are friends. And I know from
2 my heart, having been through most meetings where
3 we agree on the direction of the fair, that it is
4 hard when we have issues like this, where we don't
5 agree, because I do truly believe that we all in
6 our heart are doing what we think is the best, as
7 stewards of the fair.

8 And just to Mr. and Mrs. Blek, you know,
9 my heart goes out to you, to the loss of your son.
10 That just -- that breaks my heart, and
11 congratulations on 50 years -- 53 years of
12 marriage. My parents just celebrated 58, so you
13 are leaders not only in your community, but on that
14 issue as well, so congratulations.

15 I think this argument today has turned a
16 little bit from kind of the issue to an economic
17 argument, and so I would like to, given that I'm on
18 the record on this issue, just kind of briefly
19 address that.

20 Director La Belle and I, who have been
21 here since a time -- a time that history forgot,
22 being on the board as the longest serving board
23 members -- I remember bringing up the issue of
24 smoking during the fair time, and year one when I
25 brought up the issue, that I was with my small

1 children in the children's carnival and people were
2 openly smoking all sorts of things in a kids'
3 carnival, and that upset me, as a brand-new board
4 member.

5 There was a lot of push-back on that, that
6 that's just what the fair atmosphere is like.

7 The second year when I brought up this
8 issue, we were able to -- I was able to get my
9 fellow board members to agree that we were not
10 going to have smoking in the kids' carnival, one
11 small area of the fair. And we got a tremendous
12 amount of feedback -- positive feedback on that
13 issue.

14 The third year I brought it up again. We
15 went to nonsmoking sections at the fair, which were
16 very hard, obviously, on our staff to enforce.

17 And by the fourth year that I brought this
18 up, we ended up making the fairground a nonsmoking
19 fair.

20 And I bring this up only to say that
21 change is hard. There were economic arguments that
22 were brought up every single year that I fought for
23 this issue because it was change, and change is
24 difficult, and change is hard.

25 But the amount of positivity and the

1 amount of families that wrote us letters saying
2 they would now come to the fair or they were now
3 excited to come back to the fair because it was
4 nonsmoking and because we out -- you know, we
5 banned smoking from the kids' carnival, gave us
6 kind of the gravitas to keep moving forward.

7 So yes, economic arguments are important,
8 but I think it's because you are going into the
9 unknown, not because it is going to be devastating
10 to our fair's bottom line.

11 So I just want to kind of bring in that
12 piece of history, that, yes, change is hard, but
13 sometimes change is the right thing to do.

14 Thank you very much for your time.

15 VICE CHAIR LA BELLE: Thank you, Director
16 Aitken.

17 Are there further comments from board
18 members?

19 DIRECTOR RAFIEI: This is Director Rafiei.
20 Just a few comments to make. I want to, again,
21 thank everyone for their work.

22 I have been watching the meetings, so I
23 kind of know where everyone's leaning on this
24 issue.

25 For me, just seeing the last discussion

1 that we had, where we voted to not send an
2 unnecessary letter to the governor on this issue,
3 would mean that by voting to put these contracts
4 in, precedence or not, is just a political move at
5 this point.

6 If we are trying to not be political, this
7 would be a hyperpolitical move to fast-forward
8 these contracts for something that is clearly not
9 going to be moving forward otherwise.

10 So I'm going to not support us signing
11 these contracts ahead of time.

12 As a business owner, as an entrepreneur,
13 as a job creator myself, I understand what small
14 businesses face in these uncertain times, but as a
15 small business owner, I never count my chickens
16 before they're hatched, so I'm hopeful that the
17 small businesses that are going to be participating
18 in this wouldn't be counting on this a year in
19 advance since there's no signed contracts. And we
20 move forward from there.

21 Thanks for the opportunity. Thank you.

22 VICE CHAIR LA BELLE: Thank you, Director
23 Rafiei.

24 I'd like to at this point ask a question
25 of Josh Caplan, if I could.

1 Josh, refresh my memory. I know we've
2 discussed this in the past. At some point in time,
3 ghost guns are going to be totally illegal in
4 California.

5 Am I correct in that understanding? But
6 it's still a few years off; is that correct?

7 MR. CAPLAN: Director La Belle, I'm not
8 necessarily an expert on firearms law, and I would
9 caution the use of the term "ghost guns."

10 The term "ghost guns," as far as I know,
11 is not a legal term that is used in any pending
12 legislation in California. I think it refers to
13 "firearm precursor parts."

14 I think there is legislation that would
15 take effect in a few years, but, again, I am not
16 prepared today to be able to tell the board
17 specifically where to find that -- those bills or
18 make any specific bill citations.

19 I'm sure you're looking for more helpful
20 information, but that's all that I can provide the
21 board today. I don't want to in any way mislead
22 the public by providing any greater level of
23 specificity.

24 VICE CHAIR LA BELLE: Thank you, Josh.

25 With respect to that, is there any other

1 comments relative to this item?

2 DIRECTOR BAGNERIS: Yes. This is Director
3 Bagneris. I would not like us to set a precedent
4 to preapprove contracts. And I know that this bill
5 gives us that opportunity, but we don't know if the
6 governor is going to sign or not sign. We assume
7 he's going to sign it.

8 So I don't see a need to even deal with
9 this matter at that time. If he were not to sign
10 it and we go back and this all falls apart, that we
11 could come back and approve next year's gun show
12 contract. I don't think we need to preapprove
13 them.

14 And I would rather see us table this item
15 until we know what the outcome of signing that bill
16 is.

17 DIRECTOR KOVACEVICH: This is Director
18 Kovacevich. I agree with Director Bagneris. I
19 think we should continue to proceed in our normal
20 course. And obviously if this goes -- if this law
21 goes into effect, we won't be approving any gun
22 shows.

23 But I agree that we should continue to
24 proceed as we normally would and, you know, see how
25 this bill progresses at the governor's desk and go

1 from there.

2 VICE CHAIR LA BELLE: Any further board's
3 comments?

4 (No response.)

5 VICE CHAIR LA BELLE: Is there a motion
6 that any board member would wish to make?

7 DIRECTOR AITKEN: Director La Belle, I
8 would make a motion to table this until January
9 2022.

10 DIRECTOR BAGNERIS: And I second.

11 VICE CHAIR LA BELLE: Okay. We have a
12 motion on the floor to table this with a second
13 until January 2022.

14 Is there any further discussion on this
15 item?

16 (No response.)

17 VICE CHAIR LA BELLE: With that, I would
18 call the question.

19 Summer, can you call the roll, please?

20 DIRECTOR AGNUS: Yes.

21 And just for the record, Chairman
22 Rubalcava-Garcia has dropped off the Zoom.

23 So Vice Chair La Belle.

24 VICE CHAIR LA BELLE: On the motion to
25 table? Yes.

1 DIRECTOR AGNUS: Director Cervantes.

2 DIRECTOR CERVANTES: Yes.

3 DIRECTOR AGNUS: Director Ruiz.

4 (No response.)

5 DIRECTOR AGNUS: Director Ruiz.

6 DIRECTOR RUIZ: Oh. That's a no. I vote
7 no.

8 DIRECTOR AGNUS: Director Bagneris.

9 DIRECTOR BAGNERIS: Yes, to table.

10 DIRECTOR AGNUS: Director Aitken.

11 DIRECTOR AITKEN: Yes.

12 DIRECTOR AGNUS: Director Kovacevich.

13 DIRECTOR KOVACEVICH: Yes.

14 DIRECTOR AGNUS: And Director Rafiei.

15 DIRECTOR RAFIEI: Yes.

16 DIRECTOR AGNUS: Thank you.

17 VICE CHAIR LA BELLE: Okay. This
18 concludes this item. We'll go back to Item 8A.

19 Any member of the board like to take a
20 five-minute break or should we continue to proceed?
21 What's the pleasure of the board?

22 DIRECTOR RICHARDS: Five-minute break is
23 great, yes.

24 VICE CHAIR LA BELLE: Okay. Five-minute
25 break, and then we'll reconvene at 11:20, give or

1 take a couple minutes. And we'll begin with
2 Item 8A at that point in time.

3 Okay. We're in recess now.

4 (Recess.)

5 (Roll was taken again after the break.)

6 VICE CHAIR LA BELLE: Okay. We're ready
7 to go.

8 Item 8A -- Michele, will you present the
9 staff report on this, please?

10 MS. RICHARDS: I will. Absolutely.

11 This is an information item only. As the
12 board knows, I've been keeping you all informed of
13 an initiative out of Sacramento to potentially form
14 a joint powers authority. It is in draft form at
15 this point, but I wanted to give a little bit more
16 background and share some additional information
17 that I've learned in attending meetings.

18 As you know, the OC Fair has a board seat
19 on the California Fairs Alliance, which is made up
20 of CEOs from throughout the -- fairgrounds
21 throughout the state.

22 This effort is in response to an item that
23 was in -- from the governor that was in the current
24 budget that talked about taking the next year "to
25 transition the State's relationship with fairs" --

1 and I'm putting that in quotes because that was
2 taken from the budget.

3 So at the request of the governor's
4 office, and with further direction from California
5 Ag Secretary Karen Ross, a framework is being
6 developed for a joint exercise of powers agreement
7 to establish a California authority for fairgrounds
8 and expositions.

9 There is a draft proposal that goes into
10 way more detail, but we've been told that that
11 proposal is currently under review with the
12 attorneys of the California Department of Food and
13 Ag, and it has not yet been approved for release.
14 So certainly as soon as it is, I will share that
15 with the board.

16 But here are some things that have been
17 shared in recent meetings, is that the joint powers
18 authority would be governed by a board located in
19 Sacramento. It would be comprised of 13 board
20 members, one from each of the seven geographic
21 areas that represent the current DAAs, one
22 representing small fairs, one representing medium
23 fairs, and one representing large fairs, another
24 board member that would be appointed by Secretary
25 Ross or the California Department of Food and Ag

1 secretary, one board member appointed by the
2 director of the California Department of Finance,
3 and one member from the rural county
4 representatives of California, the RCRC.

5 So it would be, you know, board members
6 from those various public agencies.

7 The primary purpose of the authority, just
8 like all joint powers authorities, would be to
9 develop and provide service programs and kind of
10 central administration that would represent the
11 common interests of the member fairs.

12 Such services might include, for example,
13 human resources, purchasing, procurement,
14 contracting and legal services.

15 It should be noted that the California
16 Food and Ag code currently provides that DAAs can
17 enter into joint powers agreements with the
18 approval of the California Department of Food and
19 Ag, and CDFA has been heavily involved in this
20 process and does approve the participation of DAAs
21 in that joint powers agreement.

22 While the JPA board would oversee the
23 property and the operation of the annual fairs,
24 each member fair could form a local nonprofit
25 organization that would maintain the fairgrounds

1 and manage its current programs, including the
2 annual fair.

3 Current DAA board directors could serve on
4 those local nonprofit boards.

5 And as it stands right now, DAA employees
6 could either choose to maintain their status as
7 California state civil service employees or
8 potentially become employees of the local
9 nonprofit.

10 So in reading this, I know it generates
11 more questions than answers at this point, and,
12 unfortunately, I don't -- I don't have answers to
13 those questions.

14 But in an effort to keep the board and the
15 public apprised of these efforts, I wanted to bring
16 that forward today and certainly remain committed
17 to providing the board any additional information
18 and happy to, you know, stay on top of that draft
19 proposal and provide that to the board when it's
20 released -- or approved for release.

21 So I'm happy to take any questions that
22 anyone might have about this from the board.

23 VICE CHAIR LA BELLE: Thank you, Michele.

24 Are there any public comments, Summer?

25 DIRECTOR AGNUS: We have one, Reggie

1 Mundeakis.

2 VICE CHAIR LA BELLE: Why don't we go
3 ahead and take the public comment, and then we'll
4 go back to the board.

5 DIRECTOR AGNUS: Okay. Reggie, when
6 you're ready.

7 MS. MUNDEKIS: Hi. I'm R-E-G-G-I-E,
8 M-U-N-D-E-K-I-S. Thank you for the opportunity to
9 address you today. Thank you to CEO Richards for
10 keeping us updated on this issue. Thank you.

11 And in an effort to not make a long
12 meeting any longer, I'm just going to hit some high
13 points in my comments. You've already received a
14 long discussion of comments.

15 One comment -- one question that came up
16 today regarding the CAFE proposal is: Does CAFE
17 replace the current fairs and expositions branch in
18 the California Department of Food and Agriculture?

19 My second question deals with transition
20 of fair management and operations to nonprofits.
21 The annual fair is typically the largest single
22 source of revenue at a fairground, which is a DAA
23 for our discussions.

24 And if you're transitioning the largest
25 single source of revenue, you also need to

1 transition the current and future pension
2 obligations and retiree health care costs to that
3 nonprofit because if the nonprofit's getting the
4 money, they need to take the costs that generate
5 that money with them.

6 If you don't do that, you are privatizing
7 the profits and socializing the costs.

8 Thank you.

9 DIRECTOR AGNUS: Thank you.

10 That's all for public comment, unless
11 there are any other speakers. If there are, please
12 state your name now, and we'll take your comment.

13 (No response.)

14 DIRECTOR AGNUS: Hearing none --

15 VICE CHAIR LA BELLE: Thank you, Summer.

16 Are there any comments that the directors
17 would have at this time?

18 DIRECTOR AITKEN: I just want to make one
19 point of clarification for CEO Richards. On the
20 calls that you and I have been on, is this still
21 something that would be -- this would not be
22 mandatory? This would be something that we would
23 have to apply for?

24 Is that your understanding of where this
25 is going?

1 DIRECTOR RICHARDS: Yes. At this point,
2 it remains completely voluntary. I don't know if
3 that would ever change in the future, if the state,
4 you know, and the governor's budget did -- didn't
5 talk about transitioning the state's relationship
6 with fairs, but the proposal reportedly makes that
7 decision about DAAs' involvement entirely up to
8 local boards.

9 VICE CHAIR LA BELLE: Thank you, Michele.
10 For the -- for the benefit of my fellow
11 board members, Ashleigh and I were here back when,
12 when we went through the whole private decision
13 issue, for lack of a better term, and that was an
14 effort that the board clearly took final action to
15 say we are not in, in support of anything that
16 would alter the way that we operate as a DDA
17 [verbatim].

18 And I would just add that certainly if
19 there evolves anything out of this process that
20 helps streamline our ability to do our job as a
21 caretaker of the OC Fair and Events Center, I would
22 be fully supportive of that.

23 I would not be supportive of anything that
24 just adds another layer to the bureaucracy, if you
25 will. I think most of my fellow board members have

1 been through some challenges that we've had in
2 terms of protests on RFPs, et cetera, et cetera.

3 And, you know, while I clearly understand
4 we are an entity of the State, there are already
5 enough safeguards in the system that provide check
6 and balances.

7 Michele and her staff worked extremely
8 hard to, you know, maximize our revenues and
9 minimize our costs. And, again, anything that
10 evolves out of this that would just add another
11 layer to the process, I would not be in support of.
12 But I'll just leave it at that.

13 Are there any further comments from the
14 other directors? It's an information item, so we
15 don't -- no action's necessary.

16 (No response.)

17 VICE CHAIR LA BELLE: Okay. Not hearing
18 any further, I would move on to Item 8B.

19 DIRECTOR RICHARDS: Okay. On behalf of
20 the community affairs committee, we are celebrating
21 Hispanic heritage month, which started on
22 September 15th and moves to October 15th.

23 And the committee has worked with staff to
24 develop a presentation on the Hispanic community's
25 contributions to agriculture and the OC Fair and

1 Events Center.

2 So, Director Ruiz, did you want to walk
3 through that presentation, or would you like staff
4 to do that?

5 DIRECTOR RUIZ: You know what? I was
6 going to walk through it, but if the staff could do
7 it, that would be great.

8 And the reason I say that, I just got my
9 new prescription. I have vertical heterophoria --
10 I can't say that word -- I'm trying to say that
11 word. So the reading part on my glasses is -- the
12 words overlap.

13 DIRECTOR RICHARDS: Oh, no.

14 DIRECTOR RUIZ: So I would be skipping
15 some words. So I have to go back and get that
16 corrected.

17 So if the staff would do me the honor,
18 that would be great.

19 DIRECTOR RICHARDS: You bet.

20 DIRECTOR RUIZ: But I saw the
21 presentation, and it's a great presentation. It's
22 always -- Michele, you and the staff did an amazing
23 job, and I want to thank you for putting this
24 forward.

25 And I want to thank the Chair,

1 Rubalcava-Garcia, for bringing this forward as well
2 to celebrate this and make the presentation before
3 the board and the audience on that.

4 So, again, I'm proud that this is on
5 there, and I wanted to do it along with Chair
6 Cervantes, because I know we both got appointed at
7 the same time, seven years ago, I think, and this
8 presentation is a great presentation. It gives
9 recognition to great leaders within the Latino
10 community.

11 And if you could do me the honor and go
12 through this, I would greatly appreciate it.

13 Thank you.

14 DIRECTOR RICHARDS: I would be honored to
15 do that.

16 So this month and through October 15th,
17 the community affairs committee would like to
18 highlight national Hispanic heritage month and the
19 many contributions of the Hispanic community to
20 Orange County.

21 Hispanic heritage month is observed from
22 September 15th through October 15th, and it
23 celebrates the contributions of people whose
24 ancestors came from Spain, Mexico, the Caribbean,
25 Central America, and South America.

1 Now, the celebration started as Hispanic
2 heritage week in 1968 by then-President Lyndon
3 Johnson, and it was expanded to a full month in
4 1988 by then-President Ronald Reagan.

5 Some people may wonder why Hispanic
6 heritage month is split between September and
7 October. Well, that's because several significant
8 dates during that 30-day period, from mid-September
9 to mid-October -- that are important to the
10 Hispanic community, their heritage and culture.

11 So starting with September 15th, that is
12 Independence Day in Costa Rica, El Salvador,
13 Honduras, and Nicaragua.

14 September 16th is Mexican Independence
15 Day.

16 September 18th is when Chile celebrates
17 its independence.

18 And October 12th is Día de la Raza, a
19 holiday celebrating the heritage and cultural
20 diversity of Latin America.

21 Now, did you know the difference between
22 the term "Hispanic" and "Latina," "Latino," or
23 "Latinx"?

24 They are often used interchangeably, but
25 "Hispanic" refers to a person who is from or a

1 descendant of someone who is from a
2 Spanish-speaking country.

3 "Latino," "Latina," or "Latinx" refers to
4 a person who is from or a descendant of someone who
5 is from a country in Latin America.

6 Nationally, Hispanic population has grown
7 from 50 million in 2010 to 62 million in 2020.
8 California has the highest Hispanic population of
9 any state in the past ten years, and the state's
10 population -- Hispanic population grew by
11 11 percent.

12 Hispanics comprise 36 percent of
13 Orange County's population, and that's 39 percent
14 statewide, and are expected to comprise 43 percent
15 by 2060.

16 The high school graduation rate amongst OC
17 Hispanics is high, 87-and-a-half percent, and
18 that's up from 86 percent just a year ago.

19 42 percent of California Hispanics own
20 their own homes, and the median household income
21 for Orange County Hispanics is over \$75,000.

22 Now, while 36 percent of Hispanic business
23 owners said their community was hit particularly
24 hard in the past 18 months, 60 percent say that
25 during the pandemic, they have volunteered to help

1 their local community.

2 Hispanic heritage and culture is rich in
3 Orange County, and it started centuries ago when
4 families like the Yorba and Peralta families first
5 settled here from Mexico.

6 There was a huge demand for farm labor
7 during World War II, and in response, the U.S. and
8 Mexico entered into an agreement to create a guest
9 worker program officially called the Emergency Farm
10 Labor Agreement, or more commonly known as the
11 Bracero program.

12 This program brought nearly 70,000 men
13 from Mexico to work legally in Orange County
14 between 1942 and 1964, and many became citizens in
15 Orange County in the late 1960s.

16 Even as late as 1947, California schools
17 were still segregated. Gonzalo Mendez and four
18 other fathers filed a federal civil rights lawsuit
19 in Mendez versus Westminster.

20 That preceded the landmark 1954 U.S.
21 Supreme Court decision in Brown versus the Board of
22 Education that ended segregation in the U.S.

23 The Hispanic community is thriving in
24 Orange County. Today Hispanics hold leadership
25 positions in every sector of the Orange County

1 community, including business, industry, education,
2 government, the arts, and nonprofit work.

3 Hispanic leadership in government is
4 strong representing Orange County, starting with
5 U.S. Senator from California, Alex Padilla, and
6 U.S. Congress Members Linda Sanchez and Lou Correa,
7 both representing California.

8 And from the California legislature,
9 representing Orange County, is State Senator Bob
10 Archuleta and State Assemblywoman Sharon
11 Quirk-Silva.

12 The Hispanic community celebrates many
13 accomplished leaders, including Marcelo Rios, CEO
14 of Human Options; Reuben Franco, CEO of OC Hispanic
15 Chamber; Richard Porras, VP of External Affairs for
16 AT&T; Gustavo Arellano, journalist for the
17 Los Angeles Times.

18 There is America Brocko, CEO of the Latino
19 Health Access, and Al Mijares, Superintendent of
20 Orange County Department of Education.

21 And then, of course, the Hispanic
22 community is well represented on the OC Fair and
23 Events Center board of directors with Chair
24 Natalie Rubalcava-Garcia, Director
25 Sandra Cervantes, and Director Robert Ruiz.

1 In agriculture, Michael Flores is the
2 Deputy Agriculture Secretary under Karen Ross.

3 Mike Lopez is the President of the
4 Orange County Farm Bureau Board of Directors.

5 And, of course, we would be remiss in not
6 honoring Cesar Chavez, founder of the United Farm
7 Workers Association, who worked tirelessly to
8 improve conditions for farm workers throughout
9 California and the nation.

10 So how can we celebrate Hispanic heritage
11 month? Well, here are some fun ideas: You can
12 support a Hispanic or Latinx-owned business.

13 You can make a special playlist of
14 Hispanic artists.

15 You can visit a museum highlighting Latinx
16 or Hispanic culture.

17 You can learn about Mexican Independence
18 Day or read books by Hispanic and Latinx authors.

19 You can hold your own Spanish-language
20 film festival.

21 You can enjoy a classic Latin American
22 dinner or attend a Hispanic heritage month
23 celebration in your own city.

24 So that concludes our presentation of
25 national Hispanic heritage month.

1 DIRECTOR CERVANTES: Thank you so much,
2 Michele.

3 This is Director Sandra Cervantes, and I
4 would like to make a quick comment. I am an
5 immigrant from Mexico City, and I really feel and
6 believe that with my work in real estate and
7 translating and negotiating for my parents' first
8 home when I was nine years old allowed me to go
9 ahead and just feel how important it is to be a
10 homeowner.

11 And I believe Latinos are the future of
12 the housing industry. According to the Urban
13 Institute, 70 percent of homeownership growth over
14 the next 20 years will come from Latinos.
15 Homeownership really drastically improves a
16 household's ability to build wealth in that pride
17 of ownership that I was able to share with my
18 parents.

19 And thank you so much for celebrating
20 Hispanic homeownership month and also Hispanic
21 pride month as well. Thank you.

22 VICE CHAIR LA BELLE: Thank you,
23 Director Cervantes.

24 Go ahead.

25 DIRECTOR RUIZ: This is Director Ruiz, and

1 I wanted to thank the staff for a great job. My
2 dad immigrated to this country as a 17-year-old,
3 and later on he became a farm worker as well.

4 So this covered it -- pretty much covered
5 the history of that. And I just wanted to thank,
6 again, the staff for a great job, a great
7 presentation, and thank you.

8 DIRECTOR CERVANTES: This is
9 Director Cervantes again, and I wanted to thank
10 you, Director Ruiz, and -- for building this and
11 putting this together with our Chair, Director
12 Rubalcava-Garcia, in celebrating a lot of the
13 wealth that we have with the different
14 celebrations.

15 So national Hispanic heritage month and so
16 many others that we have been celebrating in a way
17 that empowers us and allows us to communicate with
18 each other and be curious to go ahead and engage
19 and learn from each other and have nowhere to go
20 but up, since we're a melting pot of just good
21 stuff.

22 So thank you again for the work that you
23 and Nick Kovacevich did. Thank you again.

24 VICE CHAIR LA BELLE: Thank you, Sandra.

25 Thank you, Robert. It was an excellent

1 presentation and very informative. Thank you again
2 so much.

3 Okay. The next item I believe we are
4 ready for is Item 8C. That is an update on the
5 2021 fair.

6 Michele?

7 DIRECTOR RICHARDS: Absolutely. Yes. And
8 we will keep this brief. It was a time for fun,
9 during the fair, and now is a time to celebrate.
10 So how did we fare?

11 Well, let's start off with reviewing what
12 our goals were. You know that the board and staff
13 went on a nearly year-long journey together with
14 many twists and turns to plan a safe and healthy
15 fair, and these are the important goals that we
16 outlined along the way.

17 Number one, we wanted to limit our daily
18 ticket sales to control capacity, so we set a goal
19 of 75,000 -- or, sorry, 75 percent of our normal
20 daily attendance. So the goal was 45,000 tickets
21 per day.

22 We wanted to create an exceptional guest
23 experience measured by our survey results. We
24 wanted to achieve a 3.5 rating or higher in our
25 guest survey categories, and I'll share the results

1 of that with you in a few minutes.

2 We wanted to minimize the impact of the
3 fair in surrounding neighborhoods, and we measured
4 that by neighbor feedback, and it was very, very
5 positive.

6 We wanted to produce a 2021 OC Fair that
7 was safe and healthy. And as the board knows, we
8 worked very, very closely with the Orange County
9 Health Care Agency, the California Department of
10 Public Health, and, of course, adhering to CDC
11 guidelines.

12 And we wanted to make sure that this
13 year's fair was profitable and either met or
14 exceeded our budget goals. So I'll review the
15 results about all of that.

16 What was different about this fair?

17 Well, there were a lot of differences.
18 First and foremost is that our guests purchased
19 their tickets online in advance of the fair, and
20 that was a long time in coming, trying to get away
21 from the on-site ticket booth sales and to coax our
22 guests into purchasing online, and they absolutely
23 did that. The pandemic certainly taught our guests
24 that they needed to purchase their tickets that
25 way.

1 We had, indeed, reduced daily capacity,
2 which created more elbow room, although at times,
3 we felt like all 45,000 people were on site all at
4 one time because people came and stayed for hours
5 and hours. The length of stay was much greater
6 this year than it had been in previous years.

7 We had some programming changes. We did
8 not activate the action sports arena with shows for
9 two reasons: We needed to use that for
10 back-of-house operations to provide more on-site
11 parking for our guests, but also that the typical
12 shows that we have had in the past in the action
13 sports arena were loss leaders. They were not
14 profitable, and we just couldn't afford to take
15 those on this year.

16 We extended our Pacific amphitheater
17 schedule. Because of artists' schedules and
18 wanting to push a little bit later in the summer,
19 our Pacific amphitheater series did not get started
20 until we were well into fair and has continued
21 throughout August and September. Our last show is
22 tonight in the Pacific amphitheater.

23 And we held a virtual junior livestock
24 auction, and that's because working with our 4H and
25 FFA programs, they were already far down the line,

1 and it was just too late for them to be able to do
2 an on-site show, so we did that virtually with very
3 good success.

4 We had some layout changes, which our
5 guests loved. We moved the pig races out of the
6 livestock area and put them front and center in
7 Park Plaza. People loved it.

8 We reprogrammed Plaza Pacifica to include
9 the hypnotist, and we introduced dueling pianos,
10 which was very popular with our guests.

11 And we didn't do the kids explorium tent,
12 but we moved the kids programming into the OC
13 Promenade with a wonderful exhibit on the national
14 parks, and families just really, really loved it.

15 During the lead-up to the fair, as we were
16 making our preparations, we applied for and
17 received the GBAC Star Facility certification
18 through the global bio risk advisory council, which
19 deemed our enhanced cleaning and sanitation
20 procedures top notch, so we were very proud of that
21 designation.

22 Our contactless transactions started in
23 the parking lot through people paying through
24 electronic devices right in the parking lot. And
25 for those of you that came through the gate, you

1 know how wonderful our new gate security screening
2 system was, absolutely touchless, and it put people
3 through the gate flawlessly and quickly.

4 Our guests had a lot of great things to
5 say about the fair. We sent out a daily survey to
6 all who purchased tickets to the OC Fair.

7 Remember that 3.5 goal that we set? Well,
8 we exceeded it in every category: Overall
9 enjoyment, 4.2; overall experience, 4.1; overall
10 value, 3.6.

11 Over 1,200,000 video views on our social
12 media platforms. Our social media platforms --
13 Twitter, Instagram, Facebook -- were very, very
14 active. We added TikTok this year as well, and you
15 can see the results of that: Almost 1.6 million
16 total engagements on social media, and that's a
17 23.2 percent increase over the last fair in 2019.

18 Because our guests purchased their tickets
19 online, we were able to capture all of that
20 customer contact data, and our e-mail database list
21 grew by 73 percent. We added 238,000 new contacts
22 to that list.

23 And we're very proud that our guest
24 comments were overwhelmingly positive. Complaints
25 were down 75 percent. So in a normal year, we'll

1 get well over 100 written comments. These are
2 guests who are on site that stop by our guest
3 services booth and write a written comment.

4 We had 42 this year compared to a typical,
5 you know, 160, 170 comments. So we're also very
6 proud of that.

7 We received a posting on one of our social
8 media sites that I wanted to read quickly because I
9 think it really sums up what a great atmosphere the
10 fair -- and what a great experience it provided.

11 This is from a guest named Jessica. She
12 says:

13 "Thank you," with many exclamation
14 points, "to the directors and staff who
15 put the fair together and the many
16 workers at the fair," more exclamation
17 points.

18 "I'm from San Diego and make it my
19 mission to always attend the OC Fair.
20 This is my fifth coming, and it never
21 disappoints. I have brought many
22 friends and family, and they love it as
23 well.

24 "Keep up the amazing work that you
25 do, and thank you for keeping it clean

1 and just being on top of it. Can't
2 wait until next year. You guys stay
3 safe, and God bless, from Jessica."
4 I just wanted to share that one example.
5 So let's look at the numbers. Well, our
6 attendance was 1,055,770.

7 Our OC Fair guest demographic very closely
8 matched the greater OC Fair -- or Orange County
9 demographic, and that's really important to us
10 because we want to make sure that the fair is
11 accessible to all in our community and that we're
12 reaching everyone.

13 16 out of our 23 days were sold out. We
14 reached our maximum ticket sales of 45,000.

15 Almost 10,000 competitive entries were
16 submitted by members of the community in lots of
17 categories: Quilts and baked goods and beautiful
18 woodworking. We gave out over 4,500 ribbons and
19 awards, and there were 74 best-of-show awards.

20 If you look at that top photo, you'll see
21 Director Aitken and Chair Rubalcava-Garcia helping
22 us give out those 74 best-of-show awards, so that
23 was great fun during the fair.

24 Over 2.5 million carnival rides --
25 individual rides were enjoyed by guests.

1 We had 20 sold-out shows in the hangar,
2 nine sold-out shows in the Pacific amphitheater.
3 There were 338 community entertainment performers
4 right -- from right here in Orange County who
5 performed on three stages.

6 155 small business merchants and
7 concessionaires came together to help put on the
8 fair.

9 And we want to highlight our recycling
10 efforts. They were strong this year. 6,300 pounds
11 of plastic was recycled; 600 pounds of glass;
12 800 pounds of aluminum; 66,000 pounds of cardboard;
13 and over 6,000 gallons of cooking oil were recycled
14 as a result of the fair.

15 So what were the numbers? Well, they were
16 very good. Let me explain this chart real quick.

17 If you look on the right-hand side, you'll
18 see the revenue and expense numbers from the 2019
19 fair. The numbers in the middle column are
20 preliminary numbers from the 2021 OC Fair.

21 I say "preliminary" because our Pacific
22 amphitheater season -- concert season went past the
23 fair into the end of August and September, and so
24 that \$35.2 million number will go up as a result.

25 But if you look at the comparison, full

1 fair with -- approaching 1.4 million people in 2019
2 generated revenue of 36.5 million, but our fair
3 with 45,000 people per day, with limited capacity,
4 generated 35.2 million in revenue. People came to
5 the fair, and they spent generously, and we're very
6 grateful for that.

7 Our labor expenses, you can see, went way
8 down compared to 2019. A smaller fair, a
9 controlled fair with controlled attendance doesn't
10 need as many employees.

11 And we too had our challenges with hiring
12 people as well.

13 Our nonlabor expenses -- the staff did a
14 phenomenal job of managing expenses. In 2019,
15 14.8 million in nonlabor expenses compared with
16 8.7 million in 2021.

17 So the bottom line, results were -- in
18 2019 with a full fair, unlimited attendance, our
19 net proceeds were 14.5 million compared to
20 preliminary net proceeds from the 2021 fair of
21 22 million.

22 So we have some analysis to do and some
23 recommendations, but primarily, what did we learn
24 from this year's fair?

25 Well, we did learn that our guests will

1 purchase tickets ahead of time online, and I think
2 they will continue to do that in the future.

3 We learned that limited capacity creates
4 huge demand for the fair.

5 We also learned that a carefully produced
6 fair with limited capacity can actually be more
7 profitable than unlimited attendance.

8 We also learned that increasingly more
9 attendance every year is not a metric that we want
10 to chase anymore. The goal of putting more and
11 more and more people on this property in those 23
12 days is not necessarily the direction we should
13 take.

14 And, finally, not something new that we
15 learned, but certainly something that we confirmed
16 is that our community loves the OC Fair.

17 So that concludes our presentation, but
18 we're happy to take any questions the board might
19 have.

20 VICE CHAIR LA BELLE: Thank you, Michele.

21 Any questions or comments from the board?

22 DIRECTOR KOVACEVICH: This is Director
23 Kovacevich. I'll make a comment.

24 Again, congratulate Michele and the staff
25 on a fantastic fair. And this presentation was

1 phenomenal, and you can kind of see here in a quick
2 snapshot just the results of all of your hard work
3 and how it truly paid off this year.

4 So, again, congratulations, and thank you.

5 DIRECTOR RICHARDS: Thank you.

6 DIRECTOR BAGNERIS: This is Director
7 Bagneris. The financial monitoring and audit
8 committee met a week ago Friday, and when I first
9 saw these numbers of how the fair did compared to
10 2019, I almost fell out of my seat. That was an
11 incredible, incredible fair.

12 I didn't think I was going to be able to
13 make the fair this year. I was with my new
14 grandson in Houston, and I ended up coming back
15 early, and I am so glad I did.

16 I thoroughly enjoyed the fair. There was
17 room to move around, and I'm like you, Michele. I
18 think a couple of nights, I think all 45,000 showed
19 up at the same time. And I think they probably
20 left and came back.

21 So just an outstanding job to every member
22 of our staff, our executive staff, as well as every
23 employee.

24 I did attend the employee appreciation
25 event after the fair, and it's just incredible, how

1 our workers have been with us for 30 years or more,
2 just an incredible job.

3 The talent that we have on our staff, the
4 creativity that we have -- I always learn something
5 new when I come. You would not have known we were
6 in the midst of a pandemic at the fair this year.

7 So I want to thank everyone, and I'm
8 looking for many more years of fairs in
9 Orange County.

10 VICE CHAIR LA BELLE: Thank you, Director
11 Bagneris.

12 Any further comments?

13 (No response.)

14 VICE CHAIR LA BELLE: I would just ditto
15 what Nick and Barbara have said. The presentation
16 was excellent. And the fact that we're looking at,
17 give or take, 22 million versus 14 million really
18 emphasizes the fact that more is not necessarily
19 better.

20 And also what that does, it translates
21 into us being able to address all of the attendant
22 traffic and parking issues and the storage issues
23 on site. As Barbara knows, that's kind of a
24 continuing issue that we need to address over the
25 long term.

1 So, again, kudos to staff. Each and every
2 one of you did a fantastic job.

3 And if there are no further comments,
4 we'll move on to the next item.

5 DIRECTOR RICHARDS: Vice Chair La Belle,
6 this is the item to appoint a chair and vice-chair
7 nominating committee.

8 VICE CHAIR LA BELLE: Yes.

9 In consultation with Chair
10 Rubalcava-Garcia, we're appointing to -- former
11 Chairperson Bagneris and Former Chairperson Aitken
12 to the nominating committee.

13 Okay. Next item, 8E.

14 DIRECTOR RICHARDS: Yes. These are our
15 committee reports.

16 VICE CHAIR LA BELLE: Okay.

17 Starting with the leadership committee,
18 pursuant to board policy, Natalie and I met prior
19 to the start of the fair with our security
20 director, UFA, and all of the attendant public
21 safety entities just to get a briefing on what we
22 were doing in preparation for the fair.

23 That would be the Costa Mesa PD; fire;
24 Orange County sheriff; our medic team in
25 attendance.

1 In addition to Natalie and I was CEO
2 Michele Richards and COO Ken Karns. We were all in
3 attendance.

4 Nick did a fantastic job. We had a really
5 good handle on what the security was going to be
6 for the fair.

7 Also, consistent with board policy,
8 roughly midterm during the fair, Natalie and I,
9 again, met with, at this time, Michele and Ken and
10 Nick and the executive staff from the Orange County
11 Sheriff's Department, who gave us an update on what
12 was occurring, and both of those meetings were very
13 positive.

14 I have nothing further on that. I'd like
15 to turn it over to the financial monitoring
16 committee. That would be -- I don't believe
17 Director Pham is on the meeting, so, Barbara, do
18 you have anything you'd like to add to what was
19 presented in terms of the budget?

20 DIRECTOR BAGNERIS: Yes. I'll just make a
21 few comments.

22 Director Pham was not able to be here
23 today, our chair, but we did have our regular
24 meeting on Friday, the 17th.

25 Just for our new director's benefit, the

1 committee monitors the organization's financial
2 position and ensures financial controls are in
3 place. We focus on monthly financial oversight;
4 the annual budget review; the annual audit process.

5 Special projects, right now, the 2020
6 financial audit. As you know, we did produce a
7 larger fair, as you just saw, than originally
8 budgeted, and we did extremely well, as you just
9 saw, so I don't need to go back over any of those
10 numbers.

11 I will say that as of August 31st, 2021,
12 our cash in investments are 62.3 million, which is
13 an increase of 16.8 million over August of 2020.
14 And I want to always keep mentioning these numbers
15 because it's amazing to me the growth that we've
16 seen at this fair even in the midst of a pandemic.

17 I will also say that we are forecasting
18 the year-end net proceeds of 12.7 million, which is
19 a \$24.5 million improvement on the \$11.8 million
20 loss that we projected originally in the 2021
21 budget.

22 The committee did receive an update from
23 staff on the status of the 2020 financial audit.
24 The team of Lasso and Lungert [phonetic] is now on
25 site and conducting an audit, which is expected to

1 be completed before the end of the year.

2 Our next committee meeting will be
3 October 22nd, and if there are any questions, I'd
4 be happy to answer them, or Michele.

5 VICE CHAIR LA BELLE: Thank you, Director
6 Bagneris.

7 Let me back up a quick second. Were there
8 any public comments on the governance reports that
9 I should have called on beforehand?

10 Summer, any --

11 DIRECTOR AGNUS: No. I have two public
12 comments for committees, Reggie Mundekis on the
13 committees, and then Gibran Stout for the
14 facilities committee.

15 VICE CHAIR LA BELLE: Okay. Why don't we
16 go ahead and complete the reports, then, and we'll
17 circle back to the public comments at that time.

18 Facilities committee -- we have a report
19 there. I believe Director Aitken is the chair of
20 that.

21 Ashleigh, you have a report to make?

22 DIRECTOR AITKEN: Yes. Thank you so much.

23 I would like to just refer everybody to
24 our attached report. One thing I would like to
25 highlight is that we had several meetings, and one

1 of our last meetings, September 15th, Director Ruiz
2 and I met with the current equestrian center
3 operator, and we have discussed several times as a
4 full board we are on a month-to-month contract and
5 have been for several years with the operator.

6 I would request that the board -- that the
7 chair or vice-chair agendaize for the next meeting
8 the ability for us to enter into a year-long
9 contract with the current operator while we are
10 going through the strategic planning process.

11 It helps us bring this -- the current LOU
12 up to current legal standards. And that will buy
13 us some time, while we are discussing how we can
14 move forward with the equestrian center.

15 VICE CHAIR LA BELLE: Thank you, Director
16 Aitken.

17 Next item is the governance committee.

18 Director Cervantes, do you have any report
19 to make at this time?

20 DIRECTOR CERVANTES: Not at this time,
21 Director La Belle.

22 VICE CHAIR LA BELLE: Thank you, Sandra.

23 The community affairs committee --
24 Director Ruiz?

25 DIRECTOR RUIZ: Yes. Hi. Yes. Yes, Vice

1 Chair La Belle.

2 Yeah. As you all know, Director
3 Kovacevich and I have been pushing, as part of our
4 diversity committee, to put something on our
5 grounds that would celebrate the diversity and rich
6 history of Orange County.

7 So what Michele and the staff did is we
8 put out a survey during fair time, and I'm excited
9 that there were over 300 people who took the
10 survey, so I'm looking forward to seeing what the
11 results were.

12 The committee report said they would get
13 those to us in the next few weeks, because I'm
14 really excited to see what those people -- what the
15 survey's going to reveal on their ideas that they
16 have for us. So that's going to be for my report.

17 Again, I'm excited. I'm excited 300
18 people participated in this survey, and hopefully,
19 we can get something on our grounds here pretty
20 soon.

21 Thank you.

22 VICE CHAIR LA BELLE: Thank you,
23 Director Ruiz.

24 Centennial Farms. Director Cervantes,
25 anything to report?

1 DIRECTOR CERVANTES: I do not have
2 anything to report on this subject. Thank you.

3 VICE CHAIR LA BELLE: Okay. I don't know
4 if the staff has any follow-up on that, Michele
5 or --

6 DIRECTOR CERVANTES: Or Joan?

7 VICE CHAIR LA BELLE: Or Joan. Yeah.

8 MS. HAMILL: Yes. This is Joan, and the
9 Centennial Farm Foundation did have a meeting on
10 September 16th. On the agenda were items that they
11 were discussing, possibilities for future
12 fund-raisers and also are seeking new board members
13 to sit on that.

14 So they discussed the progress they were
15 having with that.

16 VICE CHAIR LA BELLE: Thank you, Joan.

17 The Heroes Hall Veterans Foundation --
18 Sandra and I attended -- and Joan was there as well
19 and Carol -- by a Zoom board meeting on Monday of
20 this past week, the 20th.

21 We are continuing to, you know, discuss
22 various fundraising options. As a matter of fact,
23 we're going to be -- through the president,
24 Mr. Berardino, we are going to be sending letters
25 out to a number of business organizations with

1 municipal and governmental contacts in an attempt
2 to generate some additional donations from those
3 organizations. And, at a minimum, we will get
4 about 20 different businesses more familiar with
5 the foundation and what it does in terms of the
6 Heroes Hall Veterans Museum.

7 Also, Chair Berardino indicated that he
8 was aware that the board would be pursuing
9 legislation that will address the nonprofit issue,
10 and he indicated his full support of that and will
11 be preparing a communication that we can forward to
12 the legislative process when it takes place.

13 I did share that with Michele Richards,
14 and my understanding is that obviously sometime
15 after the first of the year, legislation that would
16 address that whole issue of nonprofits, we hope to
17 get introduced.

18 With that, that would conclude my comments
19 on that.

20 We do have two public comments, if we
21 could circle back, Summer, and have those. And
22 then as we need to respond to those comments, we
23 can do so.

24 DIRECTOR AGNUS: Yes. We have Reggie
25 Mundekis followed by Gibran Stout.

1 Reggie, when you're ready.

2 MS. MUNDEKIS: Hi. Thank you for this
3 opportunity to address you today.

4 Regarding the equestrian center LOU, a
5 one-year LOU with the current operator, when it's
6 brought up to -- with updated legal language that's
7 reasonable and gives the board the opportunity to
8 make smart decisions, that LOU needs to be followed
9 up with an RFP within that one-year time frame.

10 I also request that there be a detailed
11 report on the repairs that have been made to the
12 equestrian center at operator expense.

13 The infrastructure analysis report noted
14 that there were multiple areas of the equestrian
15 center that needed to be repaired. And, again, the
16 contract -- the LOU requires operator to pay for
17 those repairs.

18 I also have a question from the Heroes
19 Hall Veterans Foundation report. There was a
20 statement made that there was a nonprofit issue,
21 which is being addressed with the legislature
22 that's being brought forward by Nick Berardino by
23 from the Heroes Hall Veterans Foundation.

24 And I would just like a quick one- or
25 two-sentence summary on what is being addressed.

1 Thank you.

2 DIRECTOR AGNUS: Thank you, Reggie.

3 Gibran Stout, when you're ready.

4 MS. STOUT: Okay. Can you hear me?

5 DIRECTOR AGNUS: Yes. Go ahead.

6 MS. STOUT: Okay. Great.

7 Hello. Good morning from the equestrian
8 community over at the on-site equestrian center. I
9 would like to thank staff for including us in the
10 2021 fair.

11 It was, indeed, an amazing fair, and we
12 really enjoyed it. We enjoyed the synergy, and it
13 was just fantastic. So we look forward to many
14 more future collaborations with the equestrian
15 during the fair.

16 The equestrian center had a very busy
17 summer bringing the joy of horses to local
18 community members young and old.

19 As we watched other Orange County boarding
20 facilities close their doors, our facilities
21 enjoyed full capacity plus a waiting list that's
22 growing daily.

23 We are looking forward to once again
24 having our annual Halloween costume, a great
25 contest on October 23rd. It's a fun event where

1 kids and horses dress themselves up. There will be
2 games for horses and riders as well as photo
3 booths.

4 We would like to invite everyone to come,
5 and we would once again like to extend an
6 invitation to any staff or board member who would
7 like to serve as a special VIP judge.

8 We also enjoyed listening to the board's
9 strategic planning session, which inspired our own
10 group of committed equestrians to do the same.

11 We have been busy brainstorming our own
12 slots and great ideas for visionary headlines,
13 which we would love to be able to share with the
14 facilities committee, especially in light of the
15 new LOU that you are discussing for the next year.
16 We think it would be great to incorporate this.

17 We understand the decision was made to
18 come up with a strategic plan before gathering
19 public input. However, know that we are here to
20 streamline that process.

21 We would like to formally request a study
22 session or a meeting with the facilities committee
23 in advance of the strategic plan drafting to share
24 our unique and substantial data, information,
25 expertise, and experience, not only as independent

1 professionals, but as daily users of the thriving,
2 busy, unique corner of the property.

3 So we would really like to share the
4 information that we have and be part of that
5 process.

6 So, please, again, a formal request to
7 have a meeting or be included in that, that would
8 be fantastic.

9 So thank you so much for your time today.

10 DIRECTOR AGNUS: Thank you.

11 That concludes public comment.

12 VICE CHAIR LA BELLE: Michele, could you
13 take a moment just to kind of do a quick update on
14 the nonprofit legislation that we are going to be
15 seeking support for through the legislature?

16 DIRECTOR RICHARDS: Yes.

17 So currently there is no statutory
18 authorization in government code that allows for us
19 to provide use of the property for free or at a
20 discount to community groups or nonprofits.

21 So we are working with local -- local
22 legislators to see if we can amend or add to the
23 government code to allow the local fair boards to
24 make decisions regarding those discounts or fee
25 waivers.

1 VICE CHAIR LA BELLE: Thank you, Michele.

2 Just a quick comment in response to
3 Gibran's comments.

4 As Ashleigh indicated, the facilities
5 committee will be recommending a one-year agreement
6 that will go before the board at our October
7 meeting.

8 The attempt is to give us the ability to
9 get through the strategic planning process and
10 determine what it is exactly we are going to be
11 doing, not only in terms of the equestrian center,
12 but literally all of the uses that are currently
13 and potentially on the site in the future.

14 The board has gone on record on a number
15 of occasions, and it has indicated that the
16 equestrian center will be there.

17 The key is: Will it be there only as a
18 boarding facility, or will it be there as a
19 year-round activity center, such as centennial
20 farms, Heroes Hall, et cetera?

21 And the board is ultimately going to have
22 to make that determination, and then obviously when
23 that determination is made, the type of RFP will
24 obviously evolve from that process.

25 We have had our initial strategic planning

1 session and have gone through a number of
2 exercises. The board's decision is that we want to
3 make sure that we have put together a document that
4 gives focus to what it is in terms of the board's
5 direction.

6 And that document will be a draft
7 document. There will be plenty of opportunity for
8 input from all of our stakeholders, but the board's
9 directive is that we have that draft document in
10 place so that our stakeholders have something to
11 react to as we move forward towards a final
12 product.

13 Okay. With that, I think that concludes
14 the governance process.

15 And next item on the agenda is closed
16 session.

17 Are you ready to take us to closed
18 session?

19 DIRECTOR AGNUS: Yes. I'm building the
20 breakout room right now. If you'll just give me a
21 moment. Thank you.

22 VICE CHAIR LA BELLE: So the board will
23 break out into closed session relative to the
24 matters of the agenda, and we'll return to open
25 session following that.

1 (Recess.)

2 (Roll call.)

3 DIRECTOR RICHARDS: Summer, he had to
4 leave the meeting, as well as Director Bagneris.

5 DIRECTOR AGNUS: Okay.

6 VICE CHAIR LA BELLE: We do have a quorum.

7 I do want to state for the record that the
8 board considered the advice of -- the legal advice
9 of counsel on the matters that are listed on the
10 closed session agenda and has nothing to report at
11 this time.

12 Okay. Michele, do you want to do your --

13 DIRECTOR RICHARDS: Yes. I know it's been
14 a long meeting. Just a few quick updates.

15 I wanted to report that a few weeks before
16 the fair opened, Ken Karns, Joan Hamill, and I were
17 joined by Costa Mesa Mayor pro tem Andrea Marr and
18 Vick Bakkila from the Costa Mesa Police Department.

19 We held two meetings in the surrounding
20 neighborhoods to talk about the impact that the
21 fair has and to assure our neighbors that we were
22 going to do all we could to minimize something we
23 call TNT: Traffic, noise, and trash.

24 And we were warmly met by the neighbors,
25 and it was important in continuing that strong

1 relationship between the city and the fair and to
2 let the neighbors know that we care and we are
3 listening.

4 I was very honored to be appointed to
5 serve on the advisory council for Cal Poly San Luis
6 Obispo's College of Agriculture, Food and
7 Environmental Science, specifically to advise on
8 the university's fairs and exposition management
9 program.

10 This is an excellent opportunity for us to
11 mentor students, serve as guest lecturers, and help
12 shape the next generation of fair leaders.

13 Strategic planning was mentioned on
14 September 9th. The board met for a kickoff session
15 of a three-year strategic planning process. We had
16 a great session, laying the foundation, and we are
17 looking at tentative dates to continue the process
18 in October. So stay tuned for more.

19 Chair Rubalcava-Garcia and I visited the
20 OC swap meet a few weeks ago to participate in a
21 ribbon-cutting ceremony to welcome 13 new
22 merchants, all recent graduates of Cal State
23 Fullerton's Small Business Development program.

24 I'm very happy to report that the new swap
25 meet continues to grow and is thriving. There are

1 now over 170 merchants, most joining from the
2 former OC marketplace, but lots of new merchants as
3 well. It was really, really impressive, so we
4 encourage you to go.

5 Once again, the readers of OC Parenting
6 Magazine have named the 2021 OC Fair the best fair
7 or festival in Orange County.

8 The 19th annual Readers Choice awards were
9 announced last week, and they featured the best of
10 the best in Orange County, and we were very proud
11 to receive that honor.

12 And to top it off, Kids Guide named
13 Centennial Farms as one of their top family outing
14 ideas in L.A. and Orange County.

15 And we have launched our 2022 budget
16 process. We are working with the financial
17 monitoring committee to schedule a date for a
18 public budget study session in early November, and
19 then the budget will be presented to the full board
20 in 2022. So wish us luck on that.

21 And then speaking of the budget, just very
22 quickly looking at our financials for the month,
23 our year-to-date revenue for the period --
24 eight-month period ending August 31st is
25 44.9 million. We had budgeted revenue of

1 22.5 million, so very favorable to budget.

2 And please remember that that original
3 budget that the board approved was with a much
4 smaller fair. That's why you're seeing these great
5 variances.

6 Year-to-date expenses are below budget
7 with a favorable variance, so our year-to-date net
8 proceeds at this point in time, we had budgeted a
9 5.3, almost \$5.4 million loss. We're now at an
10 18 -- nearly \$18.9 million net proceeds. That's a
11 variance -- positive variance of 24.2 million.

12 And as Director Bagneris mentioned
13 earlier, our cash position improved tremendously
14 because of the fair, so we're very, very grateful
15 that so many people were able to come.

16 As we have been doing every month this
17 year -- or every month since the budget was
18 approved, is reforecasting for a year end.

19 So the original budget approved by the
20 board showed an \$18.8 million loss that we
21 expected. We're now forecasting that we'll come in
22 at about a \$12.6 million net profit. So quite a
23 turnaround. Very happy about that.

24 And we've got some great events coming up
25 for the rest of the month and into October, and we

1 encourage everybody to check out our website at
2 OCFair.com for all the information.

3 And don't forget to visit Centennial Farm
4 and Heroes Hall. They're both reopened now.

5 That completes my report.

6 VICE CHAIR LA BELLE: Thank you, Michele.

7 Any questions?

8 DIRECTOR RICHARDS: No, but wishing a very
9 happy birthday to Directors Cervantes and Ruiz, who
10 are both celebrating birthdays this week.

11 DIRECTOR CERVANTES: Thank you so much.

12 VICE CHAIR LA BELLE: Happy birthday to
13 both.

14 DIRECTOR RUIZ: Thank you. Thank you.
15 Thank you to everyone.

16 DIRECTOR RICHARDS: Doug, I think we're
17 ready to wrap it up.

18 VICE CHAIR LA BELLE: Okay. Let's go
19 around the table and see what comments we might
20 have.

21 Director Bagneris, do you have any
22 comments?

23 DIRECTOR BAGNERIS: I want to follow up,
24 again, about the fair and how good it was and
25 thanking the staff for all that they did.

1 And I also mentioned earlier that I went
2 to the employee appreciation, and I believe
3 Michele -- 35 years?

4 DIRECTOR RICHARDS: Oh. Not yet. 20
5 years.

6 DIRECTOR BAGNERIS: 20 years. Okay.
7 Because you were only five when you came to the
8 party?

9 DIRECTOR RICHARDS: That's right.

10 DIRECTOR BAGNERIS: So 20 years. And she
11 was able to get that announcement made at the event
12 as well.

13 But I just want to thank everybody.

14 Welcome to our newest director. I know
15 she's not on right now, but I can see she's going
16 to be a valuable addition to our team.

17 And I just wish everybody the best of the
18 rest of the month.

19 VICE CHAIR LA BELLE: Thank you, Barbara.
20 Director Aitken?

21 DIRECTOR AITKEN: Yeah. Thank you.
22 Congratulations to our CEO and staff on an amazing
23 fair. Those numbers are so exciting.

24 And, yeah, welcome to our new board
25 member. It's nice to be back up to 100 percent.

1 So see everybody next month.

2 VICE CHAIR LA BELLE: Director Cervantes?

3 (No response.)

4 VICE CHAIR LA BELLE: Sandra?

5 DIRECTOR CERVANTES: Can you hear me?

6 VICE CHAIR LA BELLE: We can hear you.

7 DIRECTOR CERVANTES: Hi. Yes. I ditto
8 everything that has been said. It is really
9 exciting to have -- have had such a successful
10 fair, and also acknowledging all the hard work that
11 the actual staff did paid off.

12 And congratulations to our newest addition
13 to the board of directors. And I agree. We're
14 going to have nowhere to go but up now, and just
15 make sure that everything we touch and do is going
16 to be better than it was.

17 VICE CHAIR LA BELLE: Thank you, Sandra.
18 Director Ruiz?

19 DIRECTOR RUIZ: Thank you, Vice-Chair. I
20 also want to echo the comments of the other
21 directors. I congratulate the CEO, Michele, and
22 her staff for an amazing fair.

23 You know, just at the beginning of this
24 year, we weren't sure if we were going to have one
25 or not, and it turned out to be a great success,

1 and I'm really proud of the job they did and just
2 thank everyone for their efforts.

3 And I also want to congratulate our newest
4 director.

5 Thank you.

6 VICE CHAIR LA BELLE: Thank you,
7 Director Ruiz.

8 I ditto the comments from the board
9 members. Obviously 18 million is a significant
10 increase, if you will, and far beyond what we
11 anticipated when we got into this.

12 And my congratulations to my fellow
13 members of the board for their hard work and
14 Michele and her staff for all the work that she did
15 to make all of this happen.

16 I did want to end -- and obviously
17 congratulations to our new board member. I know
18 she's going to be a tremendous asset as we go
19 through our strategic planning process over the
20 next few months.

21 I did want to add one item. I happened to
22 be watching the History Channel over the weekend,
23 and they had the Barrett-Jackson inaugural auction
24 from Houston, so they're now in Scottsdale and
25 Houston, and I think Ashleigh and I were probably

1 the only two board members that were here for the
2 first two years that Barrett-Jackson was on site.
3 They were a tremendous draw of people.

4 I think Michele can correct me, but I
5 think the basic revenue was somewhere around
6 400,000, plus whatever else was generated from it,
7 and they left for various reasons.

8 I don't know if those reasons still exist,
9 but I would very much like to consider, as we look
10 at alternative revenues, to making a full-court
11 press doing whatever we can to see if we can, not
12 just from our sales force, but from the board to
13 the CEO to see what we can do to see if we can
14 entice them back.

15 My son and I almost bid on an antique fire
16 truck, and that was probably the best decision we
17 made not to do that. But it was just a tremendous
18 experience.

19 And some of the cars they were selling,
20 believe it or not, on the Houston auction were
21 going for a million dollars and up.

22 So, anyway, I just add that as an added
23 item.

24 And with that, I have no further comments.

25 DIRECTOR BAGNERIS: I just have a go-back.

1 VICE CHAIR LA BELLE: Go ahead.

2 DIRECTOR BAGNERIS: I want to commend you
3 on chairing this meeting. You did an outstanding
4 job for getting back in the saddle.

5 VICE CHAIR LA BELLE: Thank you, Barbara.
6 I appreciate it.

7 With that, we stand adjourned to
8 October 28th.

9 (Whereupon, the OCFEC Board of Directors Meeting
10 was hereby adjourned at 1:20 p.m.)
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CERTIFICATE

OF

CERTIFIED SHORTHAND REPORTER

* * * *

The undersigned Certified Shorthand Reporter of
the State of California does hereby certify:

That the foregoing Proceeding was taken before me
at the time and place therein set forth.

That the testimony and all objections made at the
time of the Proceeding were recorded stenographically by me
and were thereafter transcribed, said transcript being a
true and correct copy of the proceedings thereof.

In witness whereof, I have subscribed my name,
this date: 10/08/2021



STEPHANIE LESLIE, CSR No. 12893

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<div>\$</div> <div>\$1 62:4 90:24</div> <div>\$11.8 140:19</div> <div>\$12.6 155:22</div> <div>\$14 54:12</div> <div>\$18.8 155:20</div> <div>\$18.9 155:10</div> <div>\$24.5 140:19</div> <div>\$35.2 133:24</div> <div>\$400,000 16:25</div> <div>\$5.4 155:9</div> <div>\$50 34:5</div> <div>\$75,000 120:21</div> <div>\$81 42:25 43:4</div> <div>1</div> <div>1,055,770 132:6</div> <div>1,200,000 130:11</div> <div>1.4 134:1</div> <div>1.6 130:15</div> <div>10,000 132:15</div> <div>100 131:1 157:25</div> <div>10th 71:21</div> <div>11 59:10 120:11</div> <div>11:20 108:25</div> <div>12.7 140:18</div> <div>12th 119:18</div> <div>13 36:21 110:19 153:21</div> <div>13th 19:17,23 71:25 72:13</div> <div>14 54:12 137:17</div> <div>14.5 134:19</div> <div>14.8 134:15</div> <div>15 51:2</div> <div>155 133:6</div> <div>15th 116:22 118:16,22 119:11 142:1</div> <div>16 132:13</div> <div>16.8 140:13</div>	<div>160 131:5</div> <div>16th 119:14 144:10</div> <div>17-year-old 125:2</div> <div>170 131:5 154:1</div> <div>17th 139:24</div> <div>18 59:21 120:24 155:10 159:9</div> <div>18th 119:16</div> <div>1942 121:14</div> <div>1947 121:16</div> <div>1954 121:20</div> <div>1960s 121:15</div> <div>1964 121:14</div> <div>1968 119:2</div> <div>1988 119:4</div> <div>1994 83:2</div> <div>1995 82:25</div> <div>19th 154:8</div> <div>1:20 161:10</div> <div>1st 75:12</div> <div>2</div> <div>2.5 132:24</div> <div>20 91:12 124:14 133:1 145:4 157:4,6,10</div> <div>2010 120:7</div> <div>2018 34:5</div> <div>2019 24:6 26:17 130:17 133:18 134:1,8,14,18 136:10</div> <div>2020 120:7 140:5,13,23</div> <div>2021 5:5 79:17 126:5 127:6 133:20 134:16, 20 140:11,20 147:10 154:6</div> <div>2022 46:4 75:13, 17,25 76:3,4 77:12 80:10 81:11 107:9,13 154:15,20</div>	<div>2060 120:15</div> <div>20th 144:20</div> <div>22 134:21 137:17</div> <div>22.5 155:1</div> <div>22nd 37:19 60:19 141:3</div> <div>23 5:5 132:13 135:11</div> <div>23.2 130:17</div> <div>238,000 130:21</div> <div>23rd 60:19 147:25</div> <div>24.2 155:11</div> <div>24th 9:16</div> <div>25 54:3</div> <div>264 30:22 46:16</div> <div>27 77:4</div> <div>270,000 29:21</div> <div>28th 161:8</div> <div>3</div> <div>3.5 126:24 130:7</div> <div>3.6 130:10</div> <div>30 137:1</div> <div>30,000 16:2</div> <div>30-day 119:8</div> <div>300 143:9,17</div> <div>31st 140:11 154:24</div> <div>32nd 5:2 22:3 36:24 55:21,22 56:25 66:3 72:2, 5 98:5</div> <div>338 133:3</div> <div>35 157:3</div> <div>35.2 134:4</div> <div>36 120:12,22</div> <div>36.5 134:2</div> <div>37th 24:3</div> <div>39 120:13</div>	<div>4</div> <div>4,500 132:18</div> <div>4-H 24:20</div> <div>4.1 130:9</div> <div>4.2 130:9</div> <div>400,000 160:6</div> <div>42 94:6 120:19 131:4</div> <div>43 120:14</div> <div>44.9 154:25</div> <div>45,000 16:2 126:20 128:3 132:14 134:3 136:18</div> <div>4H 128:24</div> <div>5</div> <div>5 9:15</div> <div>5-mile 98:18</div> <div>5.3 155:9</div> <div>50 101:11 120:7</div> <div>53 84:22 101:11</div> <div>55 27:19</div> <div>57 71:16</div> <div>58 101:12</div> <div>59 22:3</div> <div>6</div> <div>6 12:20</div> <div>6,000 133:13</div> <div>6,300 133:10</div> <div>60 120:24</div> <div>600 133:11</div> <div>62 120:7</div> <div>62.3 140:12</div> <div>66,000 133:12</div> <div>7</div> <div>70 124:13</div> <div>70,000 121:12</div>	<div>73 130:21</div> <div>74 132:19,22</div> <div>75 126:19 130:25</div> <div>75,000 126:19</div> <div>8</div> <div>8.7 134:16</div> <div>800 133:12</div> <div>86 120:18</div> <div>87-and-a-half 120:17</div> <div>8A 108:18 109:2, 8</div> <div>8B 116:18</div> <div>8C 126:4</div> <div>8E 12:17 19:8,9 20:14 23:3,9 138:13</div> <div>8F 12:17 19:8 23:4,9 75:6,7</div> <div>9</div> <div>9:06 5:6</div> <div>9th 153:14</div> <div>A</div> <div>A.M. 5:6</div> <div>AB893 33:20 37:9 43:21</div> <div>abiding 40:9,24</div> <div>ability 22:17 34:9 40:10 63:5 115:20 124:16 142:8 150:8</div> <div>absence 39:21,22</div> <div>absolutely 8:20 9:9 66:22 68:22 84:23 95:25 109:10 126:7 127:22 130:2</div> <div>accept 17:22</div> <div>accepted 12:1</div> <div>access 60:4 122:19</div>
---	--	--	---	--

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>accessible 132:11</p> <p>accessory 28:7</p> <p>accident 60:24</p> <p>accidentally 44:18</p> <p>accidents 27:15 81:4</p> <p>accomplished 122:13</p> <p>accordance 85:20</p> <p>account 16:24 31:18</p> <p>accurate 31:17 59:7,8</p> <p>achieve 126:24</p> <p>achieves 26:9</p> <p>acknowledged 75:21</p> <p>acknowledging 158:10</p> <p>act 14:23 27:20 41:3</p> <p>action 5:17 11:15,18 30:13 52:16,23 72:23 73:1 115:14 128:8,12</p> <p>action's 116:15</p> <p>actions 21:22</p> <p>activate 128:8</p> <p>active 37:12 53:22 130:14</p> <p>activities 32:2 49:16 77:19 85:19 89:4</p> <p>activity 49:20 89:9 92:4 150:19</p> <p>actual 54:14 87:3 158:11</p> <p>add 37:22 115:18 116:10 139:18 149:22 159:21 160:22</p> <p>added 44:14 130:14,21 160:22</p>	<p>addition 24:19 79:11 139:1 157:16 158:12</p> <p>additional 32:16 36:5 109:16 112:17 145:2</p> <p>Additionally 86:17</p> <p>address 12:3,7 13:22 58:18 96:25 101:19 113:9 137:21,24 145:9,16 146:3</p> <p>addressed 146:21,25</p> <p>adds 115:24</p> <p>adhere 35:24</p> <p>adhering 127:10</p> <p>adjourned 161:7, 10</p> <p>administration 111:10</p> <p>adults 34:24</p> <p>advance 50:17, 20 77:9 79:14,24 104:19 127:19 148:23</p> <p>advantage 96:8, 20</p> <p>advice 152:8</p> <p>advise 153:7</p> <p>advisory 129:18 153:5</p> <p>advocacy 54:2</p> <p>affairs 116:20 118:17 122:15 142:23</p> <p>affect 62:6</p> <p>affected 56:24</p> <p>afford 128:14</p> <p>Africa 78:20</p> <p>Africans 77:19</p> <p>Ag 110:5,13,25 111:16,19</p> <p>agencies 111:6</p> <p>Agency 127:9</p>	<p>agenda 5:13,16, 20 6:18 10:25 11:11,21 12:2,4, 6,16,24 19:8,16 144:10 151:15, 24 152:10</p> <p>agendize 142:7</p> <p>AGNUS 7:1,4,8, 10,12,14,16,18, 20,22,24 8:3 10:4,7,9,11,13, 15,17,19 12:14 14:19 18:2,5,8, 10,12,14,17,19, 21,24 19:1 20:15,17 22:22 32:20,25 33:3 36:10,15 38:18 39:3 41:13,16,20 43:24 45:12 46:8,12 48:17, 21,23 50:4 52:17 53:9,16 74:8,11, 13,15,17,20,23, 25 75:2 76:17,25 78:21 79:2,5 80:13,19 81:16, 19 82:19,22 84:19 85:1,4,7 87:15 88:14 90:4 92:16,21,25 93:23 95:16 97:1,7 107:20 108:1,3,5,8,10, 12,14,16 112:25 113:5 114:9,14 141:11 145:24 147:2,5 149:10 151:19 152:5</p> <p>agree 30:11 64:2 66:4 69:22 71:23 72:8 85:9,15,17 101:3,5 102:9 106:18,23 158:13</p> <p>agreement 15:16 16:7,19 17:9 110:6 111:21 121:8,10 150:5</p> <p>agreements 14:5, 7 17:7 75:11,17 111:17</p>	<p>AGRICULTUR</p> <p>AL 5:2</p> <p>agriculture 6:1 22:16 113:18 116:25 123:1,2 153:6</p> <p>ahead 8:5,16 9:7 10:22 14:22 19:10 20:24 22:21 32:7 33:2, 3 39:3 41:20 46:12 50:14 53:18 55:8 64:18 73:16 76:7,8,10, 13,22 79:5 80:19 81:19 82:10,11, 12,22 85:7 92:25 97:14 100:21 104:11 113:3 124:9,24 125:18 135:1 141:16 147:5 161:1</p> <p>Aiden 27:19</p> <p>aisle 34:22,24</p> <p>Aitken 6:8,10,16 7:16,17 8:7,8 10:15,16 18:17, 19,20 21:9 62:14,16 74:23, 24 100:19,23 103:16 107:7 108:10,11 114:18 132:21 138:11 141:19, 22 142:16 157:20,21</p> <p>alcohol 100:4</p> <p>Alex 122:5</p> <p>Allegiance 6:9,14 8:9</p> <p>Alliance 109:19</p> <p>allowed 11:10,20 15:24,25 32:11 48:15 60:1 90:2 95:1 124:8</p> <p>allowing 39:6 44:6 66:8 84:18 93:3</p> <p>alter 115:16</p> <p>alternative 160:10</p>	<p>altogether 68:20</p> <p>aluminum 133:12</p> <p>Alvandi 20:18 76:17,21</p> <p>amazing 117:22 131:24 140:15 147:11 157:22 158:22</p> <p>amend 86:10 149:22</p> <p>amended 36:23</p> <p>amendment 25:19 28:5 47:21,23 85:10, 14</p> <p>America 118:25 119:20 120:5 122:18</p> <p>American 123:21</p> <p>Americans 34:15 78:13</p> <p>ammunition 30:3 33:10 34:12 78:11 83:13 89:12 91:22</p> <p>ammunitions 33:21</p> <p>amount 16:24 17:1,4 32:10 102:12,25 103:1</p> <p>amphitheater 16:14,17 128:16, 19,22 133:2,22</p> <p>analysis 134:22 146:13</p> <p>ancestors 118:24</p> <p>and/or 13:15 20:18 24:5 80:15</p> <p>Andrea 152:17</p> <p>Angeles 25:8 122:17</p> <p>ANGUS 78:25</p> <p>Ann 20:19 32:22 33:5 36:18 76:19 77:1 79:8 81:21</p> <p>announced 154:9</p>
---	--	---	--	---

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>announcement 157:11</p> <p>annual 111:23 112:2 113:21 140:4 147:24 154:8</p> <p>annually 54:12</p> <p>answers 112:11, 12</p> <p>anti 94:11</p> <p>anticipate 95:11</p> <p>anticipated 159:11</p> <p>antique 160:15</p> <p>anymore 135:10</p> <p>anytime 68:18</p> <p>apartheid 77:20</p> <p>apologies 53:16 64:19 75:13 93:23</p> <p>apologize 32:17 53:12</p> <p>appalled 78:1</p> <p>apparently 25:24</p> <p>applied 37:10 129:16</p> <p>applies 37:5</p> <p>apply 36:23 89:13 114:23</p> <p>applying 72:4</p> <p>appoint 138:6</p> <p>appointed 21:14 33:16,23 34:4 58:23 66:23 110:24 111:1 118:6 153:4</p> <p>appointees 29:15</p> <p>appointing 138:10</p> <p>appreciated 36:1</p> <p>appreciation 136:24 157:2</p> <p>appreciative 35:20</p> <p>apprised 112:15</p> <p>approached 75:15</p>	<p>approaching 134:1</p> <p>appropriations 25:18 37:21 42:14</p> <p>approval 9:15 16:8 93:6,21 98:24 111:18</p> <p>approve 6:23 9:18 14:9 17:20 54:22 65:22 76:2 79:16 81:11 82:12 87:7 88:18 89:2 92:19 106:11 111:20</p> <p>approved 15:21 56:19 57:9 64:11 75:25 91:5 95:5 98:13 99:14 110:13 112:20 155:3,18,19</p> <p>approving 46:4 87:10 99:6 100:15 106:21</p> <p>arbiter 64:3</p> <p>Archuleta 122:10</p> <p>area 102:11 129:6</p> <p>areas 110:21 146:14</p> <p>Arellano 122:16</p> <p>arena 128:8,13</p> <p>argue 55:24</p> <p>argument 44:9 101:15,17</p> <p>arguments 102:21 103:7</p> <p>arms 85:15</p> <p>articulate 36:5</p> <p>artists 123:14</p> <p>artists' 128:17</p> <p>arts 122:2</p> <p>Ash 20:18 76:17</p> <p>Ashleigh 115:11 141:21 150:4 159:25</p>	<p>assaults 27:15</p> <p>assembly 25:18 26:3 36:23 37:4, 5,6,9,14,22 42:15,19 53:25 64:12</p> <p>assembly's 38:12</p> <p>Assemblywoman 29:22 43:16 122:10</p> <p>asset 159:18</p> <p>association 5:2 25:23 47:23 90:9 123:7</p> <p>assume 58:10 106:6</p> <p>assumption 56:14</p> <p>assure 152:21</p> <p>astronomical 28:9</p> <p>AT&T 122:16</p> <p>atmosphere 84:16 98:8 99:19 102:6 131:9</p> <p>attached 62:19 141:24</p> <p>attack 49:15 89:24</p> <p>attempt 145:1 150:8</p> <p>attempting 90:14</p> <p>attend 9:12 123:22 131:19 136:24</p> <p>attendance 126:20 132:6 134:9,18 135:7,9 138:25 139:3</p> <p>attendant 137:21 138:20</p> <p>attendants 49:22</p> <p>attended 33:8,14 49:11 58:2 88:24 144:18</p> <p>attending 23:24 42:2 109:17</p>	<p>attest 49:12 88:25</p> <p>attorney 53:21</p> <p>attorneys 110:12</p> <p>auction 128:24 159:23 160:20</p> <p>audience 118:3</p> <p>audio 21:16 34:21 42:10 67:3,7,13</p> <p>audit 34:6 136:7 140:4,6,23,25</p> <p>August 17:9 44:11 76:4 128:21 133:23 140:11,13 154:24</p> <p>author 23:22 36:4</p> <p>authored 37:9</p> <p>authorities 111:8</p> <p>authority 16:11, 25 109:14 110:7, 18 111:7</p> <p>authorization 149:18</p> <p>authors 123:18</p> <p>automatically 71:21</p> <p>avenues 27:12,16 61:11</p> <p>average 24:22</p> <p>avoid 71:8</p> <p>awarded 16:5</p> <p>awards 132:19, 22 154:8</p> <p>aware 21:25 22:11,18 61:4 65:5 69:11 72:1 73:13 145:8</p> <hr/> <p>B</p> <hr/> <p>B-E-N-O-M 45:13</p> <p>B-L-E-K 53:14, 15</p>	<p>baby 34:25</p> <p>back 7:7,8 8:5 15:18 16:8 19:21 26:17 38:14 50:8 52:22 55:4 57:15,16 58:21 66:7 69:1 89:9 94:13 95:22,25 96:17 97:8 103:3 106:10,11 108:18 113:4 115:11 117:15 136:14,20 140:9 141:7,17 145:21 157:25 160:14 161:4</p> <p>back-of-house 128:10</p> <p>background 14:3 19:22 109:16</p> <p>bad 34:6 68:5 100:8</p> <p>Bagneris 7:14,15 10:13,14 18:15, 16 62:14 67:20, 21 68:1 72:17,24 74:2,21,22 106:2,3,18 107:10 108:8,9 136:6,7 137:11 138:11 139:20 141:6 152:4 155:12 156:21, 23 157:6,10 160:25 161:2</p> <p>baked 132:17</p> <p>Bakkila 152:18</p> <p>balance 20:22</p> <p>balances 116:6</p> <p>ban 26:3,6 29:10 37:10,17 45:16 48:8 61:18 65:8 67:2 82:7 85:24 90:18</p> <p>banned 103:5</p> <p>banning 38:10 63:23 75:8 81:8 88:20</p> <p>Barbara 137:15, 23 139:17 157:19 161:5</p>
---	---	--	---	--

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

Barrett-jackson 159:23 160:2	101:20 103:15 104:22 105:7,24 107:2,5,7,11,17, 23,24 108:17,24 109:6 112:23 113:2 114:15 115:9 116:17 124:22 125:24 135:20 137:10, 14 138:5,8,16 141:5,15 142:15, 21,22 143:1,22 144:3,7,16 149:12 150:1 151:22 152:6 156:6,12,18 157:19 158:2,4, 6,17 159:6 161:1,5	bill's 75:12 billion 42:25 43:4 54:12 billions 83:19 bills 71:3 105:17 bio 129:18 birthday 156:9, 12 birthdays 156:10 bit 15:4 23:2 90:11 91:23 101:16 109:15 128:18 Black 20:18 32:21 53:9 Blek 52:25 53:1, 5,6,13,14,15,19, 20 54:21 80:15, 16 82:20,21,23, 24 84:20,21 101:8 bless 132:3 blind 49:19 board 5:4 8:13, 16,22,24 9:16 11:13 12:3,8 13:6,11,13,20,22 14:9,13 15:7,14, 15,22 16:5,6,7, 11 17:8,13,14 19:16,19,20,24 20:2,7 21:2,13, 20 22:5 24:1 28:16 31:1,8,20 33:14,15,23 34:1,4,8,16 35:23 39:5 41:4, 22,24 42:10 44:5,19 45:8 46:1,14 48:11 49:4,18,25 50:9, 10 51:16 52:7, 22,24 53:22 55:4,5 57:10,20, 25 58:19,23 59:20,24 61:25 63:3,17,18 64:22 65:17 66:14 71:24 73:11 74:1 75:16,21 76:1,2 79:13,16,21	80:2,10 83:8 85:22 88:2,6 90:18 91:1 92:6 93:2,10 94:16, 17,20 97:10,12, 21,22 99:9 100:16 101:22 102:3,9 103:17 105:16,21 107:6 108:19,21 109:12,18 110:15,18,19,24 111:1,5,22 112:3,14,17,19, 22 113:4 115:11, 14,25 118:3 121:21 122:23 123:4 126:12 127:7 135:18,21 138:18 139:7 142:4,6 144:12, 19 145:8 146:7 148:6 150:6,14, 21 151:22 152:8 153:14 154:19 155:3,20 157:24 158:13 159:8,13, 17 160:1,12 161:9 board's 72:13 77:7 107:2 148:8 151:2,4,8 boarding 147:19 150:18 boards 67:1,10 112:4 115:8 149:23 Bob 79:22 80:1 122:9 body 22:17 66:24 bold 87:23 bomb 27:22 booking 75:18 books 123:18 booth 127:21 131:3 booths 47:9 148:3 bottom 71:18 103:10 134:17	Bracero 121:11 Brady 53:21 brainstorming 148:11 branch 113:17 brand-new 8:13 102:3 break 108:20,22, 25 109:5 151:23 breakout 151:20 breaks 101:10 breast-feeding 34:25 86:14 brick-and- mortar 91:20 briefing 138:21 briefly 39:8,16 93:5 101:18 bring 16:3 19:21 35:9 50:8 52:21 55:3 61:25 102:20 103:11 112:15 142:11 bringing 15:17 16:8 63:5 91:9 101:23 118:1 147:17 broad 46:3 Brocko 122:18 brought 97:18 101:25 102:7,14, 17,22 121:12 131:21 146:6,22 Brown 121:21 budget 15:21 65:4 93:9 109:24 110:2 115:4 127:14 139:19 140:4,21 154:15, 18,19,21 155:1, 3,6,17,19 budgeted 140:8 154:25 155:8 build 124:16 building 125:10 151:19 bunch 58:21
-------------------------------------	--	---	--	---

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>Bureau 26:22 123:4</p> <p>bureaucracy 115:24</p> <p>Burton 50:11,15 95:20</p> <p>business 28:12 33:13,16 34:1,7, 8 35:9,16 59:17, 22 60:6 62:2 68:25 69:4 70:14 77:3 78:15 85:19,23 86:8,9 87:11 93:16 94:5,7 95:5 104:12,15 120:22 122:1 123:12 133:6 144:25 153:23</p> <p>businesses 47:10, 11,14,16,18,25 48:1 57:2 59:19 60:2 86:4 89:25 94:12 95:7 104:14,17 145:4</p> <p>busy 147:16 148:11 149:2</p> <p>buy 84:15 87:4 91:19 98:15 99:8 100:15 142:12</p> <p>buying 91:24</p> <p>buys 87:8</p> <hr/> <p style="text-align: center;">C</p> <hr/> <p>C-H-E-U-V-R-O-N-T 87:18</p> <p>CA 33:6 36:19 37:12</p> <p>CAFE 113:16</p> <p>Cairns 38:22 48:18</p> <p>Cal 43:23 67:1 153:5,22</p> <p>calendar 13:3,5, 18,25 14:10,17, 20,24 15:18 17:15,20 19:3 68:10 75:18,19 79:18</p>	<p>California 25:22 26:22 28:6,12 31:12 34:11 39:19 41:12 42:23,25 43:4 46:15 51:24 54:12 78:10 83:19 89:12 90:8 91:8 105:4,12 109:19 110:4,7, 12,25 111:2,4, 15,18 112:7 113:18 120:8,19 121:16 122:5,7,8 123:9 127:9</p> <p>California's 77:24</p> <p>call 5:10 6:5,22, 25 8:9 10:3 11:2, 3 18:1 20:17 22:12 38:19 48:21 58:23 74:2,7 80:14 90:12 107:18,19 152:2,23</p> <p>called 47:22 52:1 60:21 74:6 121:9 141:9</p> <p>calls 114:20</p> <p>campaign 24:7 25:2,6 29:19 43:13 65:11</p> <p>campaigns 43:17</p> <p>cancel 47:21</p> <p>cannabis 38:9 60:22 66:5 86:3 94:19,20 95:10, 14 99:14</p> <p>cap 16:1</p> <p>capacity 126:18 128:1 134:3 135:3,6 147:21</p> <p>Caplan 21:13 22:12 104:25 105:7</p> <p>capture 130:19</p> <p>captured 19:25</p> <p>car 44:13 86:21</p> <p>cardboard 133:12</p>	<p>care 44:24 45:9 114:2 127:9 153:2</p> <p>carefully 135:5</p> <p>caretaker 115:21</p> <p>Caribbean 118:24</p> <p>carnage 83:18</p> <p>carnival 102:1,3, 10 103:5 132:24</p> <p>carnival-like 84:16 98:8</p> <p>Carol 144:19</p> <p>carries 84:11</p> <p>cars 160:19</p> <p>carve-out 48:3</p> <p>carving 9:12</p> <p>cases 47:2</p> <p>cash 140:12 155:13</p> <p>cash-and-carry 27:4</p> <p>categories 126:25 132:17</p> <p>category 5:16 130:8</p> <p>caught 98:6</p> <p>caution 105:9</p> <p>CDC 127:10</p> <p>CDFA 111:19</p> <p>celebrate 118:2 123:10 126:9 143:5</p> <p>celebrated 101:12</p> <p>celebrates 118:23 119:16 122:12</p> <p>celebrating 116:20 119:19 124:19 125:12, 16 156:10</p> <p>celebration 5:24 119:1 123:23</p> <p>celebrations 125:14</p>	<p>centennial 143:24 144:9 150:19 154:13 156:3</p> <p>center 5:3,24 20:11 21:19,23 22:1 24:24 75:9 86:18 115:21 117:1 122:23 129:6 142:2,14 146:4,12,15 147:8,16 150:11, 16,19</p> <p>central 111:10 118:25</p> <p>centuries 121:3</p> <p>CEO 13:8,23 19:6 33:17 59:2 62:8 63:2 68:17 113:9 114:19 122:13,14,18 139:1 157:22 158:21 160:13</p> <p>CEO's 16:10,25</p> <p>CEOS 109:20</p> <p>ceremony 153:21</p> <p>certification 129:17</p> <p>Cervantes 7:10, 11 9:20,21,22,24 10:9,10 17:23,24 18:8,9 58:1,2 73:20,21 74:13, 14 108:1,2 118:6 122:25 124:1,3, 23 125:8,9 142:18,20 143:24 144:1,6 156:9,11 158:2, 5,7</p> <p>Cesar 123:6</p> <p>cetera 116:2 150:20</p> <p>chair 5:9 6:4,7, 15,24 7:2,3,4,24 8:1,4,5,7,11,15, 19 9:4,9,14,17, 23 10:2,5,6,7,8, 21,23 11:3 12:25 13:19,21,23 14:13,16,21</p>	<p>15:16 16:6,11 17:19,25 18:2,4, 6,7 19:2,6,7 20:12,16,21,24 21:1,7,11 23:10, 13 28:22 29:8 30:5,7,10,14,20, 25 31:1,6 32:4,6, 7,14,18 35:12,19 36:11,13 38:2,7, 24 50:8,13 52:18,21 53:3,7 54:19,25 55:3,6, 8 57:23 58:17 62:12,16 64:14, 15,17,19 66:17, 22 67:4,6,8,17, 25 71:11 72:22, 25 73:3,17,18,22 74:5,9,10,11,12 75:4 76:5,7,9,14 97:7,9 100:21 103:15 104:22 105:24 107:2,5, 11,17,23,24 108:17,24 109:6 112:23 113:2 114:15 115:9 116:17 117:25 118:5 122:23 124:22 125:11, 24 132:21 135:20 137:10, 14 138:5,6,8,9, 16 139:23 141:5, 15,19 142:7,15, 22 143:1,22 144:3,7,16 145:7 149:12 150:1 151:22 152:6 153:19 156:6,12, 18 157:19 158:2, 4,6,17 159:6 161:1,5</p> <p>chairing 161:3</p> <p>Chairman 107:21</p> <p>Chairperson 5:22 138:11</p> <p>chalk 93:14</p> <p>challenge 33:24</p> <p>challenged 96:11,15</p>
--	---	---	---	--

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

challenges 86:5 116:1 134:11 challenging 23:18 Chamber 122:15 chance 21:12 change 25:17,24 29:10 54:4 65:9 73:9 95:9 102:21,23,24 103:12,13 115:3 changed 56:24 67:22 changing 65:8 85:16 Channel 159:22 channels 83:25 chapters 37:12 Charles 52:25 53:5,12,14,18,20 80:16 84:20 chart 133:16 chase 135:10 chat 76:23 Chavez 123:6 cheat 83:4 check 116:5 156:1 Cheuvront 87:18 90:5,6,7 92:17 chickens 104:15 child 34:22 children 44:17 51:2 84:14 102:1 children's 102:1 Chile 119:16 choice 25:19 29:2 31:13 89:7 154:8 choose 31:13 32:1 85:24 112:6 choosing 72:9 chosen 87:2 Cigars 94:22 circle 7:8 141:17 145:21	circulation 80:23 81:2,7 circumvent 77:8, 12 circumventing 77:13 81:25 circumvention 82:13 citations 105:18 citizen 39:9 citizens 34:2 40:8 49:16 78:4 89:7, 25 121:14 city 44:11 66:7,8 123:23 124:5 153:1 civil 112:7 121:18 claims 26:19 clarification 15:10 59:14 114:19 classic 123:21 clause 77:17 clean 131:25 cleaning 129:19 clear 17:5 24:2 27:25 28:15 31:2 37:21 38:3 62:22 63:24 83:8 close 68:12 147:20 closed 151:15,17, 23 152:10 closely 127:8 132:7 co-board 65:1 coax 127:21 code 111:16 149:18,23 cofounder 36:18 collaborations 147:14 collecting 12:10 College 153:6 color 68:5	column 133:19 commend 23:15 161:2 comment 6:18 8:11 10:24 11:7, 10,20 12:11,13, 15,19,22 20:22, 23 22:21 23:8 31:7,15 32:3,5 39:7 44:6,7 50:6, 12 53:2 57:3 64:15 69:19 73:7 76:10,18,21 78:23 97:2 100:20 113:3,15 114:10,12 124:4 131:3 135:23 149:11 150:2 comments 11:15 12:1,16 19:11,13 20:5 22:20 31:3 32:21 35:13 50:10 52:19 55:1,5 57:25 62:15 64:21,25 65:2 71:13 76:12,16 79:9 83:3 84:23 91:3 92:12 97:11,12, 20 98:7,10 103:17,20 106:1 107:3 112:24 113:13,14 114:16 116:13 130:24 131:1,5 135:21 137:12 138:3 139:21 141:8,12,17 145:18,20,22 150:3 156:19,22 158:20 159:8 160:24 commissions 68:15 committed 112:16 148:10 committee 25:18 42:14 116:20,23 118:17 136:8 138:7,12,15,17 139:16 140:1,22 141:2,14,18 142:17,23 143:4,	12 148:14,22 150:5 154:17 committees 53:24 141:12,13 common 80:25 111:11 commonly 75:23 121:10 communicate 125:17 communication 20:9 145:11 communications 21:23 communities 5:25 26:18 29:4 35:10 46:7 48:12 49:22 60:8 62:6 78:16,19 81:13 community 26:13 27:23 28:19 38:6 43:9 44:10,23 45:4,8, 9 48:13 49:9,12, 21,23 61:23 63:15 77:14 78:3 82:5,7 83:6 87:24 88:6,11, 22,25 89:3,24 101:13 116:20 118:10,17,19 119:10 120:23 121:1,23 122:1, 12,22 132:11,16 133:3 135:16 142:23 147:8,18 149:20 community's 116:24 compare 28:2 compared 131:4 134:8,15,19 136:9 comparison 83:21 133:25 competitive 132:15 Complaints 130:24 complete 8:24	141:16 completed 141:1 completely 50:24 92:10 115:2 completes 156:5 compliment 72:11 component 58:4, 14 composed 94:11 comprehensive 65:9 73:9 comprise 120:12, 14 comprised 110:19 concern 43:11 55:23 57:7 72:3 91:3 concerned 39:9 68:18 90:11 concerns 29:16 79:22,25 100:14 concert 16:13,22 17:3 42:1 51:8 133:22 concerts 86:22 concessionaires 133:7 conclude 145:18 concludes 19:3 32:3 50:6 108:18 123:24 135:17 149:11 151:13 conditions 123:8 conducting 140:25 conferred 37:14 confess 26:1 confident 26:2 43:7 confirm 21:4,13, 20 confirmed 135:15 conflict 23:2
---	---	---	---	---

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>congratulate 23:19 135:24 158:21 159:3</p> <p>congratulations 101:11,14 136:4 157:22 158:12 159:12,17</p> <p>Congress 122:6</p> <p>connected 7:25 8:2</p> <p>connection 68:5</p> <p>conscience 88:2</p> <p>consent 13:3,4, 18,25 14:3,9,17, 20 15:18 17:15, 20 19:3</p> <p>consideration 41:11 42:22 52:15 54:18 82:9,17</p> <p>considerations 92:14</p> <p>considered 5:17, 19,21 40:6 152:8</p> <p>consistent 30:17 51:17,20 63:21 64:1,7,8 139:7</p> <p>constantly 52:1</p> <p>constituents 55:17</p> <p>constitution 28:4 49:17 89:5</p> <p>constitutional 52:6</p> <p>consult 21:3</p> <p>consultation 138:9</p> <p>contact 52:8 76:23 130:20</p> <p>contactless 129:22</p> <p>contacts 130:21 145:1</p> <p>content 63:9</p> <p>contest 147:25</p> <p>continuation 20:8</p>	<p>continue 45:2 48:15 52:10 65:14 77:2 90:2, 23 106:19,23 108:20 135:2 153:17</p> <p>continued 26:8 28:16 128:20</p> <p>continues 34:11 78:10 153:25</p> <p>continuing 42:2 137:24 144:21 152:25</p> <p>contract 15:6,8, 13,17 16:15,24 17:2,11 29:2 30:23 52:11 77:16 78:2 79:17 82:16 86:11 87:7,11 92:19 106:12 142:4,9 146:16</p> <p>contracting 111:14</p> <p>contracts 16:10 17:1 22:7 29:9 54:23 68:12 77:4,9,12 79:14, 24 82:12 85:22 87:22 93:21 95:4 96:4,9,22 104:3, 8,11,19 106:4</p> <p>contrast 87:23</p> <p>contribute 59:19</p> <p>contributions 116:25 118:19, 23</p> <p>contributor 26:14 27:9</p> <p>contributors 47:2</p> <p>control 40:6 63:9 65:9 85:21 126:18</p> <p>controlled 134:9</p> <p>controls 140:2</p> <p>convention 60:20,21,22</p> <p>conversation 29:7 31:18 88:19</p>	<p>conversations 75:21</p> <p>convicted 77:18</p> <p>COO 139:2</p> <p>cooking 133:13</p> <p>copious 19:24 61:14</p> <p>coproduction 16:16,17</p> <p>corner 149:2</p> <p>Correa 122:6</p> <p>correct 6:19,20 11:19 51:5 105:5,6 160:4</p> <p>corrected 34:6 117:16</p> <p>correspondence 36:20</p> <p>cost 28:10 43:3</p> <p>Costa 66:7 119:12 138:23 152:17,18</p> <p>costing 54:11 83:20</p> <p>costs 42:25 90:24,25 114:2, 4,7 116:9</p> <p>costume 147:24</p> <p>Cottie 29:22 43:16</p> <p>council 129:18 153:5</p> <p>counsel 21:3 152:9</p> <p>count 104:15</p> <p>counties 37:13</p> <p>counting 104:18</p> <p>country 26:12 28:2 43:3 80:23 89:10 120:2,5 125:2</p> <p>county 5:3 23:17 24:17,19,22 25:17 27:21 28:2,3 33:7 34:3 35:17 38:16 39:20 45:15,18, 21,23 47:12,24</p>	<p>48:3,4,6,7,13,14, 15 53:22 54:1,4, 6,16 62:6 81:6 83:9,13 88:10 90:13,15 92:5,18 98:21 111:3 118:20 120:21 121:3,13,15,24, 25 122:4,9,20 123:4 127:8 132:8 133:4 137:9 138:24 139:10 143:6 147:19 154:7,10, 14</p> <p>County's 5:25 120:13</p> <p>couple 9:2 64:1 93:24 109:1 136:18</p> <p>court 77:5 90:20 91:2 121:21</p> <p>cover 22:5 25:17</p> <p>covered 25:7 125:4</p> <p>COVID 59:11,22</p> <p>COVID-19 23:18</p> <p>create 73:8 121:8 126:22</p> <p>created 128:2</p> <p>creates 135:3</p> <p>creating 21:17</p> <p>creative 59:23</p> <p>creativity 137:4</p> <p>creator 104:13</p> <p>crime 81:1</p> <p>crimes 27:11 81:3</p> <p>criminal 92:4</p> <p>criminals 46:23 92:3</p> <p>crisis 26:12,14</p> <p>critical 40:8 45:17</p> <p>Cross-roads 17:10 25:23 33:8 35:4 75:14 77:9, 11 79:18 86:6,25</p>	<p>87:10,22 90:8</p> <p>Cross-talk 30:19, 24</p> <p>crossed 24:11</p> <p>cultural 40:15 119:19</p> <p>culturally 63:6</p> <p>culture 39:22,24 40:4,20 47:20 48:12,14 119:10 121:2 123:16</p> <p>curated 34:18</p> <p>curious 84:17 125:18</p> <p>current 11:11,21 29:10 40:12 54:8 86:7 109:23 110:21 112:1,3 113:17 114:1 142:2,9,11,12 146:5</p> <p>customer 78:7 130:20</p> <p>cut 36:2</p> <p>cutting 67:5</p>
D				
<p>D-E-M-L-O-W 41:21</p> <p>DAA 22:3 36:24 37:19 55:21,22 56:22,25 66:3 72:2,5 98:5 112:3,5 113:22</p> <p>DAAS 22:3 110:21 111:16, 20</p> <p>DAAS' 115:7</p> <p>dad 84:15 125:2</p> <p>daily 16:1 86:17 126:17,20 128:1 130:5 147:22 149:1</p> <p>danger 49:9 88:21</p> <p>data 130:20 148:24</p>				

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

database 130:20	definite 80:6	developed 45:20	58:1,6,7,17,18	director's 62:17
date 75:12	definition 86:15	110:6	59:8,13 60:9	139:25
154:17	Del 33:7,11,21	Development	62:12,14,15,16	directors 5:4
dates 75:18 76:3	37:11 39:20	153:23	64:2 66:17,18	8:22 9:1,5 13:12
119:8 153:17	43:22 45:19 67:1	devices 129:24	67:4,15,20,21,25	19:14,16,24 20:7
daughter 39:10	90:16,17	dialed 12:18	68:2,3,4,8 69:8,	56:6 71:12 112:3
Dave 21:4 33:25	delay 57:10	dialogue 71:24,	13,17,18 71:23	114:16 116:14
42:9 43:12 67:11	delegated 13:7	25	72:4,8,17,24	122:23 123:4
day 55:24 96:25	delighted 8:24	Diego 35:17 37:8	73:3,20 74:2,8,	131:14 156:9
119:12,15	demand 69:6	90:14 131:18	11,13,14,15,17,	158:13,21 161:9
123:18 126:21	121:6 135:4	difference 67:10	18,20,21,22,23,	disagree 23:25
134:3	Demlow 38:21	119:21	24,25 75:1,2,3,7	24:1 30:11 56:6
days 54:8 62:20	41:17,19,21	differences	76:6,7,8,11,17,	63:10 64:8,25
132:13 135:12	76:20 79:1,4,6	127:17	25 78:21 79:2,5	65:1
Dayton 24:9	democracy 30:13	difficult 64:23	80:13,19 81:16,	disagreed 63:18
DDA 115:16	demographic	102:24	19 82:19,22	disappointed
de 119:18	132:7,9	dinner 123:22	84:19 85:1,4,7	26:1 56:11 57:17
deadly 44:15	demonstrated	direct 87:23	86:2 87:15 88:14	disappoints
deal 89:15 106:8	51:19 71:2	89:24	90:4 92:16,21,25	131:21
dealer 84:7	Department	direction 21:18	93:23 95:16	discount 149:20
dealing 23:18	15:11 22:16	101:3 110:4	97:1,7,15	discounts 149:24
deals 113:19	98:13 110:12,25	135:12 151:5	100:19,22,23,24	discretion 5:22
dealt 77:4 96:23	111:2,18 113:18	directive 151:9	101:20 103:15,	29:15
death 35:10	122:20 127:9	directly 31:16	19 104:22 105:7	discuss 13:18
82:25	139:11 152:18	46:5	106:2,17,18	23:23 54:22
deaths 45:5 81:3	depressed 84:16	director 5:14 6:8,	107:7,10,20	64:24 65:18
debate 11:12,13	Deputy 123:2	10,16,20 7:1,4,6,	108:1,2,3,5,6,8,	144:21
36:20	descendant	8,9,10,11,12,13,	9,10,11,12,13,	discussed 13:15
debating 70:2	120:1,4	14,15,16,17,18,	14,15,16,22	23:3,5 31:8
decide 51:11	designation	20,21,22,23,24	111:2 112:25	43:12 105:2
64:5	129:21	8:3,7,8 9:1,3,13,	113:5 114:9,14,	142:3 144:14
decided 37:17	desire 12:7	20,24,25 10:4,7,	18 115:1 116:19	discussing 44:6
94:25	desk 30:1 61:8	9,10,11,12,13,	117:2,5,13,14,	69:25 142:13
decides 22:6	71:20 106:25	14,15,16,17,18,	19,20 118:14	144:11 148:15
decision 15:12	destruction 47:3	19,20 11:1,8	122:24,25 124:1,	discussion 13:10
38:5 51:12,14	detail 110:10	12:14 13:2 14:1,	3,23,25 125:8,9,	19:18,25 20:3,8
64:6 84:7,9	detailed 146:10	19,25 17:21,23	10,11 126:7	50:9 52:22 55:4
115:7,12 121:21	determination	18:2,5,8,9,10,12,	132:21 135:22	67:9 72:13 73:25
148:17 151:2	150:22,23	13,14,15,16,17,	136:5,6 137:10	74:4 77:3 103:25
160:16	determine 31:24	19,20,21,22,23,	138:5,14,20	107:14 113:14
decisions 38:10	150:10	24,25 19:1,2,15	139:17,20,22	discussions
146:8 149:24	detrimental	20:15,17 21:9	141:5,11,19,22	113:23
declare 65:10	90:16	22:22 32:6,9,20,	142:1,15,18,20,	disdain 44:20
deemed 129:19	devastating	25 33:3 36:10,15	21,24,25 143:2,	disingenuous
DEFA 22:14,15	103:9	38:18 39:3	23,24 144:1,6	37:24 44:9 88:23
define 92:12	develop 111:9	41:13,16,20	145:24 147:2,5	92:10
	116:24	43:24 45:12	149:10,16	dispute 98:23
		46:8,12 48:17,	151:19 152:3,4,	dissenters 55:13
		21,23 50:4 52:17	5,13 155:12	distinctions
		53:9,16 55:6,7,9	156:8,11,14,16,	
		56:16 57:24	21,23 157:4,6,9,	
			10,14,20,21	
			158:2,5,7,18,19	
			159:4,7 160:25	
			161:2	

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

66:25 distortion 21:16 34:21 42:10 67:3,14 district 5:2 15:9 16:21 17:4 24:3 29:21 37:6,16,18 55:14 district's 16:23 ditto 137:14 158:7 159:8 diverse 63:6 diversity 119:20 143:4,5 docket 11:18 document 151:3, 6,7,9 DOJ 91:5 92:8 dollars 34:10 57:12 60:15,23 68:12,19 87:4 93:8 160:21 donations 145:2 doors 147:20 doubt 78:4 91:11 95:13 Doug 31:6 156:16 downside 16:20 dozen 94:23 draft 37:18 72:12 109:14 110:9 112:18 151:6,9 drafted 65:23 drafting 148:23 drastically 124:15 draw 50:25 51:13 160:3 dreamt 94:14 dress 148:1 dropped 37:23 67:14 107:22 dual 35:3 due 37:3 dueling 129:9	duty 65:3 Día 119:18 <hr/> E <hr/> e-mail 130:20 earlier 27:18 38:2 86:13 155:13 157:1 early 136:15 154:18 earthquake 44:13 easily 35:2 easy 66:15 94:15 echo 44:4 62:17 158:20 economic 20:10 28:10 42:11,16, 20,23 55:21 57:1 72:1 90:24 95:24 101:16 102:21 103:7 economics 95:22 economy 27:24 86:8 87:12 education 39:21 40:7,20 44:8 58:5 121:22 122:1,20 educational 40:16 effect 29:9 105:15 106:21 effective 61:9 75:12 effort 80:1 85:16 109:22 112:14 113:11 115:14 efforts 77:7 112:15 133:10 159:2 eight-month 154:24 El 24:8 119:12 elbow 128:2 elected 15:9 19:20 29:14,17,	20 33:25 43:18 44:22 65:10 77:15 81:5,10 82:4 election 25:9 63:20 electronic 129:24 eliminate 82:9 86:11 eliminated 80:7 eliminating 75:24 80:2 elimination 82:15 embrace 38:14 Emergency 121:9 emphasis 54:9 emphasize 82:8 emphasizes 137:18 employee 15:19 16:3,9 71:14 136:23,24 157:2 employees 15:24, 25 16:3 112:5,7, 8 134:10 empowers 125:17 enacted 13:8 encourage 154:4 156:1 end 19:20 43:22 133:23 141:1 155:18 159:16 ended 25:12 45:19 102:18 121:22 136:14 ending 25:3 26:15 29:19 43:21 154:24 endorsed 29:23 enforce 102:16 enforcement 92:1,9 engage 125:18 engagements	130:16 enhanced 129:19 enjoy 34:2 42:3 43:10 123:21 enjoyed 84:22 132:25 136:16 147:12,21 148:8 enjoyment 52:5, 13 130:9 ensures 140:2 enter 111:17 142:8 entered 121:8 entertain 72:15 entertainment 17:1 133:3 entice 160:14 entities 77:5 138:21 entity 116:4 entrance 84:15 entrepreneur 104:12 entries 132:15 Environmental 153:7 epidemic 83:17 equestrian 86:18 142:2,14 146:4, 12,14 147:7,8, 14,16 150:11,16 equestrians 148:10 equipment 68:14 equipped 27:2 essentially 27:1 establish 110:7 established 96:13 estate 124:6 evaluating 71:17 event 5:3 31:22 34:17 47:14 49:13 51:10 86:6,16,25 89:1 93:18 94:18,19 136:25 147:25 157:11	events 5:24 20:11 21:19,22 22:1,8 24:16,20,21,24 42:3 43:9 44:10, 14 50:2 51:3 63:4,6 68:25 69:1 70:1 75:9 86:19,20 94:21 96:14 115:21 117:1 122:23 155:24 eventually 67:2 everyone's 69:20 103:23 evidence 26:23 27:25 evolve 150:24 evolves 115:19 116:10 exceed 16:10 32:16 exceeded 127:14 130:8 excellent 125:25 137:16 153:10 exceptional 126:22 excited 103:3 143:8,14,17 exciting 43:9 157:23 158:9 exclamation 131:13,16 excludes 75:10 Excuse 8:14 52:25 executive 136:22 139:10 exemption 75:10 exercise 96:12 110:6 exercises 151:2 exhibit 129:13 exhibitors 75:25 80:7 exist 160:8 expand 66:9
--	---	--	--	---

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>expanded 119:3 expected 120:14 140:25 155:21 expended 6:2 expense 17:4 133:18 146:12 expenses 16:18 134:7,13,14,15 155:6 experience 35:15 39:13 126:23 130:9 131:10 148:25 160:18 expert 105:8 expertise 148:25 explain 14:10 66:19 133:16 explained 28:20 29:1 43:20 explanation 14:12 explorium 129:11 exposed 100:4 exposition 153:8 expositions 110:8 113:17 express 46:13 49:3 85:11 expressing 44:20 expressly 29:19 extend 148:5 extended 128:16 External 122:15 extra 23:7 extremely 116:7 140:8</p> <hr/> <p style="text-align: center;">F</p> <hr/> <p>fabricating 89:8 face 65:7 104:14 Facebook 130:13 facilitate 54:14 83:16 facilitation 83:12</p>	<p>facilities 141:14, 18 147:20 148:14,22 150:4 facility 129:17 150:18 facing 72:2 fact 26:11 27:10 29:7 35:21 36:22 37:3 50:25 51:5 65:2 67:23 70:24 79:12 85:13 98:2 137:16,18 144:22 facts 40:3 47:6 52:3 failed 88:5 fails 75:5 fair 5:3,23 15:17, 23 20:10 21:18, 22 22:1,19 23:17,20 24:24 29:13 32:9 41:24 44:5,19 45:8,18 51:16,21 59:5 66:13 70:16,17 75:9 86:22 90:2 94:20,24 99:2, 24,25 101:1,3,7, 24 102:6,11,15, 19 103:2,3 109:18 111:24 112:2 113:20,21 115:21 116:25 122:22 126:5,9, 15 127:3,6,13, 16,19 128:20 129:15 130:5,6, 17 131:10,15,16, 19 132:7,8,10,23 133:8,14,19,20, 23 134:1,2,5,8,9, 18,20,24 135:4, 6,16,25 136:9, 11,13,16,25 137:6 138:19,22 139:6,8 140:7,16 143:8 147:10,11, 15 149:23 152:16,21 153:1, 12 154:6 155:4, 14 156:24 157:23 158:10, 22</p>	<p>fair's 103:10 fairground 24:22 26:15 28:14 38:4 39:11 45:16,19 83:14 88:4 102:18 113:22 fairgrounds 23:15 24:4,10,17 25:4,13 26:25 27:5 28:17 29:6, 20,23 31:14,22 33:22 34:3 37:11,14,15,23 38:4,11 42:3 43:6,7,23 47:13 48:9,16 54:6,16 56:15 59:4 63:7, 23 64:5 81:9 84:13 85:25 90:19,20 94:6 95:7 109:20 110:7 111:25 fairgrounds' 42:21 fairs 24:19 59:9 60:16 109:19,25 110:22,23 111:11,23 113:17 115:6 137:8 153:8 faith 69:3 fall 84:2 falls 106:10 familiar 145:4 families 32:1 44:12 46:6 51:11 57:5 81:13 103:1 121:4 129:14 family 24:9,10 27:22 41:25 44:10 50:23,24 51:1,13,14 93:18 98:20 100:25 101:1 131:22 154:13 family-friendly 24:18,20 31:23 34:17 38:15 51:3,10 52:12 55:25 56:2,3 58:9,10 64:3,4 84:14 86:16</p>	<p>92:13,18 96:13 99:19 100:5,10 fantastic 72:12 84:22 135:25 138:2 139:4 147:13 149:8 fare 126:10 farm 121:6,9 123:4,6,8 125:3 144:9 156:3 farms 143:24 150:20 154:13 farther 49:10 88:23 fast-forward 104:7 fathers 121:18 favor 5:12 99:6 100:15 favorable 38:15 155:1,7 fear 34:24 61:21 featured 154:9 federal 86:7 90:20 91:2 121:18 federally 84:6 fee 149:24 feedback 102:12 127:4 feel 43:6 124:5,9 feelings 35:21 69:23 fees 68:13,14,15 90:21 fell 136:10 fellow 52:24 63:2 102:9 115:10,25 159:12 felon 77:18 felt 128:3 festival 123:20 154:7 FFA 128:25 fiduciary 65:3 figure 41:1</p>	<p>filed 121:18 filled 34:8 51:25 film 123:20 final 115:14 151:11 finally 135:14 Finance 111:2 finances 45:10 financial 59:12 68:6 70:13,15 98:5 100:12 136:7 139:15 140:1,2,3,6,23 154:16 financially 62:3 83:21 financials 154:22 find 80:8 105:17 fine 23:11 30:6 50:13 99:16 100:7 finish 24:11 fire 44:12 138:23 160:15 firearm 44:14 75:22 83:8 89:8, 11 91:22 105:13 firearms 26:20, 22 30:2 33:9,21 34:12,14 37:10 38:11 40:13 47:15 78:10,12 83:12 89:11 92:4 105:8 firearms-related 47:16 50:2 firm 72:9 firms 77:7 fiscal 29:5 40:14 fiscally 93:10 fishing 47:17 five- 23:8 five-minute 108:20,22,24 flag 58:11 flags 11:4</p>
---	---	--	---	---

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

flawlessly 130:3	foundation 144:9,17 145:5 146:19,23 153:16	future 114:1 115:3 124:11 135:2 144:11 147:14 150:13	Giffords 43:1	governor 21:14, 24 22:18 26:4 30:1 33:16,17, 19,24 34:5,7,10 36:22 41:5,6 42:5 46:14 48:7 49:4,7 52:8 55:20 61:3 62:10 63:19 64:10 65:5,19,25 66:1, 14 70:3,9,23 71:2,20 72:1,7 73:6,13 78:9 88:5 96:23 97:21,25 98:1 104:2 106:6 109:23
flesh 100:4	founder 33:6 123:6	<hr/> G <hr/>	give 14:3 20:22 23:7 108:25 109:15 132:22 137:17 150:8 151:20	governor's 20:9 106:25 110:3 115:4
floor 73:23 107:12	founding 89:10	gallons 133:13	giving 40:25 41:22 96:15	governs 21:17
Flores 123:1	fourth 102:17	games 148:2	glad 136:15	graduates 153:22
Flowers 60:21	frame 146:9	garage 48:1	glass 133:11	graduation 120:16
fly 48:8	framework 110:5	garages 48:1	glasses 117:11	graduation 120:16
flyers 24:13	Franco 122:14	Garcia 8:15 73:18	glassware 94:23 95:2	grandchildren 51:2
focus 54:7 65:18 140:3 151:4	free 84:15 149:19	Gary 38:21 46:9, 10	global 129:18	grandson 136:14
focused 36:7	freedom 47:22	gate 129:25 130:1,3	Gloria 37:8	grateful 85:10 134:6 155:14
fold 60:18	frequently 33:7	gathering 148:18	go-back 160:25	grave 84:8
follow 29:11 46:1 156:23	Friday 136:8 139:24	gave 103:5 132:18 139:11	goal 82:1 126:18, 20 130:7 135:10	gravitas 103:6
follow-up 144:4	friendly 50:23 51:1	GBAC 129:17	goals 126:12,15 127:14	great 8:3,21 17:14 19:18 59:18 76:14,15 95:10 96:25 98:14 108:23 117:7,18,21 118:8,9 125:1,6 130:4 131:9,10 132:23 147:6,24 148:12,16 153:16 155:4,24 158:25
food 68:15 110:12,25 111:16,18 113:18 153:6	friends 27:22 99:22 101:1 131:22	general 12:13,15, 22 15:11 58:25 91:16	God 132:3	greater 78:5 105:22 128:5 132:8
force 41:3 160:12	fringe 60:15	generate 114:4 145:2	Gonzalo 121:17	greatly 32:13 118:12
forecasting 140:17 155:21	front 5:10 35:1 66:12 129:6	generated 68:11 134:2,4 160:6	good 33:4,16 34:7 35:9,16 36:17 39:24 40:6 44:3 45:14 50:18 68:24 69:20 70:13 82:21 86:8 88:2 90:6,19 91:2 93:15 94:4 97:18 99:22 125:20 129:3 133:16 139:5 147:7 156:24	grew 47:24 120:10 130:21
foremost 127:18	fruit 70:4,25	generates 112:10	good-faith 80:1	
forever 45:1	full 35:1 91:4 95:2 119:3 133:25 134:18 142:4 145:10 147:21 154:19	generating 68:24	goods 132:17	
forget 156:3	full-court 160:10	generation 40:11 153:12	govern 38:3	
forgot 101:21	Fullerton's 153:23	generously 134:5	governance 19:4 141:8 142:17 151:14	
form 109:13,14 111:24	fully 8:25 42:16 43:7,13 50:21 115:22	genesis 24:6	governed 110:18	
formal 11:17 149:6	fun 23:20 24:10 123:11 126:8 132:23 147:25	geographic 110:20	governing 13:6 66:24	
formally 148:21	fund-raisers 144:12	ghost 27:1 35:5,6 60:25 75:23 77:21,23 80:5 82:10,15 83:13 86:11 89:15,16 105:3,9,10	government 71:14,15 122:2,3 149:18,23	
fortunately 70:13	funded 81:8	ghosts 54:15	governmental 145:1	
forward 9:4,6 41:5 42:2 43:19 60:12 80:9 103:6 104:9,20 112:16 117:24 118:1 142:14 143:10 145:11 146:22 147:13,23 151:11	fundraising 144:22	Gibran 80:16 85:2,4,7 141:13 145:25 147:3		
foster 86:20	funds 61:11 69:10,16 70:20	Gibran's 150:3		
fought 102:22				
found 26:23 42:7				

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>grief 83:22 84:5 gross 17:2 ground 100:13 grounds 56:1 58:11 98:18 99:15 143:5,19 group 38:19 80:14 148:10 groups 149:20 grow 153:25 growing 24:17 147:22 grown 120:6 growth 124:13 140:15 gubernatorial 29:14 guess 23:5 69:9 guest 121:8 126:22,25 130:23 131:2,11 132:7 153:11 guests 127:18,22, 23 128:11 129:5, 10 130:4,18 131:2 132:25 134:25 Guide 154:12 guidelines 127:11 gun 17:10 24:13, 21,23 25:4,12 26:6,12,13,15, 21,24 27:1,4,6,8, 9,12,14,16,17 28:1,9,17 29:3,9, 11,19 33:8,10,19 34:17 35:7,8 38:10 39:14,19 40:6 42:24 43:3, 4,14,21,22 44:7, 9,25 45:5,16,17, 19 46:4,15,17, 18,23,24 47:4,7, 10,13,18,25 49:9,11 50:22,24 51:17,18 52:5,7, 11 54:6,11,17,23 55:15 56:7 57:4 58:2,14 60:7</p>	<p>61:18,22 63:12, 23 65:9 67:2 68:9 69:23 75:8, 15 76:2 77:24 79:15,17,19 80:4,10 81:1,3,8, 11 82:24 83:6,9, 13,17,25 84:6,8, 10,16 85:20,24 86:11,14 87:25 88:3,9,20,24 89:3,4,6,23 90:1, 18 91:7,14,18, 19,22,24 92:5 94:10 96:14 98:11,16,17,22, 24 99:1 106:11, 21 guns 26:24 27:1, 8,10,13,25 28:8, 13 35:5,6 39:13 45:3,4 46:17,18 54:10,14 57:4 61:22 75:23 77:19,21,23 78:4,19 80:5,23 81:2,7 82:10,15 84:1 88:1,8,9 89:16,18 94:11 97:22 98:8 99:2 105:3,9,10 Gustavo 122:16 guys 95:24 132:2</p> <hr/> <p style="text-align: center;">H</p> <hr/> <p>Hall 60:21 144:17 145:6 146:19,23 150:20 156:4 Halloween 147:24 Hamill 144:8 152:16 hand 6:13 95:19 handed 24:13 handgun 83:23 handle 139:5 hands 83:24 hangar 133:1</p>	<p>Hank 16:12,16 42:1 51:8 happen 40:2 46:19 60:1 61:7 69:4 95:3 159:15 happened 15:13 21:25 37:20 94:14 159:21 happening 87:1 95:11 happily 29:11 happy 5:14 6:10 11:8 112:18,21 135:18 141:4 153:24 155:23 156:9,12 hard 101:4 102:16,21,24 103:12 116:8 120:24 136:2 158:10 159:13 harm 44:17 hatched 104:16 hate 70:15 hateful 34:22 headed 33:12 headlines 148:12 heads-up 21:25 health 45:5,6,10 80:22 81:9 114:2 122:19 127:9,10 healthy 39:22 126:14 127:7 hear 39:2 40:3 41:19 57:19 67:18 69:20 73:4 79:6 80:18 82:21 85:5 92:24 147:4 158:5,6 heard 24:5 44:4 69:13 71:12 92:12 hearing 14:16 61:23 97:7 114:14 116:17 hearsay 40:4 heart 6:13 96:1, 18 98:18,19 101:2,6,9,10</p>	<p>heavily 111:19 held 17:10 19:17 24:24 31:13,22 83:23 128:23 152:19 helpful 105:19 helping 132:21 helps 115:20 142:11 heritage 6:1 116:21 118:18, 21 119:2,6,10,19 121:2 123:10,22, 25 125:15 Heroes 144:17 145:6 146:18,23 150:20 156:4 heterophoria 117:9 high 113:12 120:16,17 higher 126:24 highest 120:8 highlight 15:3 17:7,15,18 64:24 118:18 133:9 141:25 highlighting 123:15 highly 80:8 89:12 hiring 134:11 Hispanic 116:21, 24 118:18,19,21 119:1,5,10,22,25 120:6,8,10,22 121:2,23 122:3, 12,14,21 123:10, 12,14,16,18,22, 25 124:20 125:15 Hispanics 120:12,17,19,21 121:24 history 51:18 63:24 101:21 103:12 125:5 143:6 159:22 hit 113:12 120:23</p>	<p>hold 39:14 121:24 123:19 holds 32:12 holiday 119:19 home 84:10 124:8 homeowner 124:10 homeownership 124:13,15,20 homes 44:17 120:20 homicide 84:11 homicides 27:14 Honduras 119:13 honestly 86:23 honor 8:21 117:17 118:11 154:11 honored 118:14 153:4 honoring 123:6 hope 35:15 73:4 145:16 hopeful 104:16 hopes 91:10 hoping 58:24 horses 147:17 148:1,2 host 54:17 hostile 25:19 hosting 22:8 28:17 hosts 24:23 44:11 hour 99:25 hours 71:17 128:4,5 house 43:2 99:23 household 28:3 120:20 household's 124:16 housing 124:12 Houston 136:14 159:24,25</p>
--	--	---	---	---

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

160:20 huge 57:1 121:6 135:4 hugely 23:20 human 111:13 122:14 hunting 35:1 47:17 Huntington 48:5 hyperpolitical 104:7 hypnotist 129:9	implied 38:7 importance 68:6 important 26:10, 17 58:3,13 59:16 66:20,25 67:12 72:10 84:7 97:17 103:7 119:9 124:9 126:15 132:9 152:25 importantly 84:5 impressive 154:3 improbable 80:8 improve 123:8 improved 155:13 improvement 140:19 improves 124:15 in-laws 99:24 inaccurate 51:25 inaugural 159:23 incentives 35:3 incidents 27:14, 17 include 21:23 37:13 68:13 76:3 111:12 129:8 included 20:6 149:7 includes 24:4 including 24:12 25:8,22 26:25 27:12 28:5 42:9 112:1 122:1,13 147:9 income 34:10 62:4 63:11 87:4, 6,9 100:17 120:20 incongruent 83:15 inconsistencies 52:2 incorporate 148:16 incorporating 72:12 increase 130:17	140:13 159:10 increased 16:1 increasingly 27:5 135:8 incredible 136:11,25 137:2 incurs 42:24 independence 119:12,14,17 123:17 independent 148:25 individual 20:2 64:5 132:25 individuals 39:17,25 industry 122:1 124:12 info 76:23 inform 61:3,6 63:19 information 14:4 59:7 60:13 105:20 109:11, 16 112:17 116:14 148:24 149:4 156:2 informative 126:1 informed 109:12 infrastructure 146:13 initial 150:25 initiative 43:19 109:13 injuries 84:12 input 38:5 42:11 148:19 151:8 inquire 42:11 insinuation 36:25 insist 28:17 inspired 148:9 Instagram 130:13 Institute 124:13	intended 31:20 70:18 intent 48:10 77:8,13 intention 65:15 intentionally 81:24 interchangeably 119:24 interest 17:14 68:24 interesting 92:11 interests 5:25 111:11 international 77:6 interpreted 49:15 interruption 20:25 introduce 8:12, 16 12:12 19:10 26:5 45:24 introduced 25:3, 11 44:22 129:9 145:17 introduction 8:23 invariably 28:8 investments 140:12 invitation 13:21 148:6 invite 148:4 invited 99:21,23, 24 involved 54:2 82:24 111:19 involvement 115:7 involves 16:17 Ira 20:19 36:15, 16,18 38:18 76:20 78:22 issue 16:2 30:9 35:22 43:5 59:1 60:11 62:19 63:22 65:17	66:10 73:10 95:23 96:1,18 101:14,16,18,23, 25 102:8,13,23 103:24 104:2 113:10 115:13 137:24 145:9,16 146:20 issued 25:6 issues 11:11,21 40:12 60:3 62:6 65:4 72:1 101:4 137:22 item 5:18 9:15 10:25 11:18 12:6,17 13:1,3 17:7 19:5,9,11, 15,18,21 20:14 27:5 31:4,11 50:7 54:5 75:6 85:12 106:1,14 107:15 108:18 109:2,8,11,22 116:14,18 126:3, 4 138:4,6,13 142:17 151:15 159:21 160:23 items 5:20 11:16 12:2,4,7,15,24 13:11,14,19,24 14:2,8,10,14,23 15:3 17:17 19:3, 8 23:3,9 44:16 83:16 144:10
I				J
idea 66:5 ideas 20:1 123:11 143:15 148:12 154:14 identify 12:6 II 121:7 illegal 26:20 83:25 84:3 99:1 105:3 illegally 98:16 imagination 94:14 immigrant 124:5 immigrated 125:2 immune 83:10 immunity 21:21 impact 20:10 33:18 39:18 40:15,16 41:11 55:21 57:1 69:5 88:1 98:5 100:12 127:2 152:20 impacted 22:19 impacts 22:3 27:23 42:17,20, 23 implementation 13:7 implements 47:3 implications 60:7				James 20:18 32:21 53:9 January 75:12 76:4 107:8,13 Jeanine 93:25 94:2,3,5 95:17 99:11 jerky 57:5 Jessica 131:11 132:3 Jim 38:22 48:18, 21 Joan 144:6,7,8, 16,18 152:16

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

job 29:12 47:12 59:17 61:6 63:21 72:12 78:3 104:13 115:20 117:23 125:1,6 134:14 136:21 137:2 138:2 139:4 159:1 161:4	154:12 kids' 102:2,10 103:5 kill 35:7 killed 61:1 killling 60:24 kind 42:5 49:19 69:11 70:6 75:7 94:20 101:16,18 103:6,11,23 111:9 136:1 137:23 149:13 kinds 40:24 kits 27:1 83:13 knives 35:2 knowledge 89:20 Kovacevich 7:20, 21 10:17,18 18:22,23 62:15 66:17,18 68:4 69:8,17,18 72:8 74:25 75:1 106:17,18 108:12,13 125:23 135:22, 23 143:3 kudos 138:1	25 73:17,22 74:5,11,12 75:4 76:5,7,9,14 97:8, 9 100:19,21 101:20 103:15 104:22 105:7,24 107:2,5,7,11,17, 23,24 108:17,24 109:6 112:23 113:2 114:15 115:9 116:17 119:18 124:22 125:24 135:20 137:10,14 138:5, 8,16 141:5,15 142:15,21,22 143:1,22 144:3, 7,16 149:12 150:1 151:22 152:6 156:6,12, 18 157:19 158:2, 4,6,17 159:6 161:1,5 labor 121:6,10 134:7 lack 115:13 lady 51:4,22 84:23 landmark 121:20 language 146:6 large 34:23 35:1 58:15 82:4 110:23 largely 95:21 larger 140:7 largest 60:22 113:21,24 Lasso 140:24 lastly 17:6 34:16 51:22 late 121:15,16 129:1 Latin 119:20 120:5 123:21 Latina 119:22 120:3 Latino 118:9 119:22 120:3 122:18	Latinos 124:11, 14 Latinx 119:23 120:3 123:15,18 Latinx-owned 123:12 launched 154:15 law 11:17 22:9 29:10,11 30:18 40:9,24 43:21 44:20 52:9 71:21 77:7 79:20 82:14 85:18 86:7 92:1, 9 96:10,14,22 105:8 106:20 law-abiding 49:16 52:4 89:24 96:2,5,11,19 lawful 46:24 91:7 laws 77:24 85:20 87:3 89:13,15 lawsuit 121:18 layer 115:24 116:11 laying 153:16 layout 129:4 lead 6:8 28:1,9 lead-up 129:15 leaders 34:9 45:9 101:13 118:9 122:13 128:13 153:12 leadership 59:24 121:24 122:3 138:17 leaning 103:23 learn 44:12 123:17 125:19 134:23,25 137:4 learned 109:17 135:3,5,8,15 learning 39:12 leave 8:18 100:1, 6 116:12 152:4 leaves 61:8 leaving 40:19 lecturers 153:11	led 67:3 Lee 53:5,15 82:23 Lee's 84:23 left 51:11 56:9 136:20 160:7 legal 21:3 27:12, 16 31:11 35:6 39:25 40:4 49:16 78:17 84:2 86:7, 9 89:4,9 90:25 105:11 111:14 142:12 146:6 152:8 legality 96:22 legally 121:13 legislated 21:21 legislation 22:2,9 33:24 37:23 45:24 51:24 61:6 64:11 67:12 105:12,14 145:9, 15 149:14 legislative 21:5 42:13 71:17 145:12 legislators 149:22 legislature 17:12 29:24 34:1 44:21 46:3 51:25 72:6 122:8 146:21 149:15 length 128:5 Leos 27:19 letter 8:13 20:5 22:18 33:18 35:15,16 36:21 42:4,6 44:20 46:14 49:4 55:19 56:10 57:19 58:16 61:3,17,19 62:10 63:10 64:10 65:4,15, 19,23,24,25 66:14,16 67:22, 24 70:3,5,19,25 71:9 72:20 73:6, 8,16,18,24 83:7 104:2
Johnson 119:3 joined 152:17 joining 154:1 joint 60:24,25 109:14 110:6,17 111:8,17,21 Josh 21:13 22:12 104:25 105:1,24 journalist 122:16 journey 126:13 joy 147:17 JPA 111:22 Jr 16:13,16 51:8 judge 148:7 Julia 38:21 41:17,18 43:24 76:20 79:1,2 81:21 June 9:16 15:14 16:5 17:13 76:4 94:25 junior 128:23 Justice 98:13 justifying 6:2	<hr/> L <hr/> L-E-V-Y 46:10 L.A. 154:14 la 7:4,24 8:1,6,7, 15 10:7,8,23 11:1,3 12:25 13:23 14:13,16, 21 17:19,25 18:6,7 19:2,6 20:12,16,24 21:7 23:10,13 28:22 30:7,10,14,20,25 32:4,7,14,18 35:12,19 36:11, 13 38:24 50:8,13 52:18,21 53:3,7 54:19,25 55:3,8 56:16 57:23 58:17 62:12,16 64:14,17 67:6,25 71:11 72:17,22,			
<hr/> K <hr/> Karen 110:5 123:2 Karns 139:2 152:16 keeping 109:12 113:10 131:25 Ken 139:2,9 152:16 key 150:17 kickoff 153:14 kids 39:10 129:11,12 148:1				

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>letter's 71:6 letters 103:1 144:24 letting 22:16 level 71:18 105:22 Levy 38:21 46:9, 10,13 Lew 38:21 44:1,3 80:15,18,20 licensed 84:6 lie 46:19 lies 46:17,21 lifted 35:2 light 70:24 148:14 like-minded 47:20 49:22 50:1 limit 35:25 126:17 limited 11:25 12:8 29:15 134:3 135:3,6 Linda 122:6 linkage 83:8 linked 92:5 list 76:19 130:20, 22 147:21 listed 5:17,20 13:4 152:9 listening 69:19 148:8 153:3 literally 150:12 litigation 77:6 lives 34:14 78:13, 15 livestock 128:23 129:6 living 95:1 lobbying 25:24 local 27:23,24 28:18 29:4 85:20 86:3 87:11 111:24 112:4,8 115:8 121:1 147:17 149:21, 23</p>	<p>located 110:18 location 92:3 locations 16:4 log 7:6 long 15:12 39:10 78:16 85:19 113:11,14 127:20 137:25 152:14 long-term 30:23 long-time 54:1 longer 59:22 95:1 113:12 longest 101:22 looked 42:17 Lopez 123:3 Los 25:8 122:17 lose 57:13 63:12 68:19 99:10 100:17 loss 33:19 45:16 61:3 65:3 68:7, 20 69:11 70:14, 15 83:22 93:15 101:9 128:13 140:20 155:9,20 lost 43:6 45:21 60:25 61:20 67:15 90:20 98:20,25 lot 19:17 46:17 47:16,25 55:12 56:8 58:4,8 87:9 97:17,18 102:5 125:12 127:17 129:23,24 130:4 lots 132:16 154:2 Lou 122:6 142:11 146:4,5, 8,16 148:15 loud 86:20 loudly 29:18 love 66:5 93:17 131:22 148:13 loved 129:5,7,14 loves 135:16 luck 154:20</p>	<p>Luis 153:5 Lungert 140:24 Lyndon 119:2</p> <hr/> <p>M</p> <hr/> <p>M-U-N-D-E-K-I-S 113:8 machete 34:23 Madam 9:4 made 25:17 26:19 31:1 33:15 36:22 38:12,13 57:3 95:21 99:3 109:19 146:11, 20 148:17 150:23 157:11 160:17 Magazine 154:6 maintain 29:5 111:25 112:6 major 26:14 27:9 47:2 77:6 majority 27:10, 13 29:25 55:14 80:4 85:18 make 10:24 11:7 12:11,19 17:5 22:10,18 38:1,4, 9 51:14 62:22 63:5,25 64:6 67:1 69:10 70:7 73:5,7,15 76:18 89:20 94:15 95:13 100:20 103:20 105:18 107:6,8 113:11 114:18 118:2 123:13 124:4 127:12 131:18 132:10 135:23 136:13 139:20 141:21 142:19 146:8 149:24 150:22 151:3 158:15 159:15 makers 21:14 makes 115:6 making 9:10 21:24 26:18</p>	<p>60:23 102:18 129:16 160:10 manage 112:1 management 113:20 153:8 managing 134:14 mandatory 114:22 Mar 33:7,11,21 37:11 39:20 43:22 45:19 67:1 90:16,17 Marcelo 122:13 March 76:4 market 84:3 marketplace 154:2 Marr 152:17 marriage 84:22 101:12 Mary 53:5,15 80:15 82:20,23 84:19,23 mass 24:9 27:18 46:22 massive 27:23 Master 16:23 matched 132:8 material 5:10 matter 19:22 23:1 26:11 29:3 30:8 65:16 71:19 72:15 76:1 89:13 98:2 106:9 144:22 matters 5:15 11:6 13:4,5 151:24 152:9 Matthew 83:1 maximize 116:8 maximum 17:2 132:14 Mayor 37:8 152:17 means 30:22 39:25 81:2 88:8</p>	<p>measured 126:23 127:3 measures 92:7,8 98:15 mechanism 41:3 media 25:7 130:12,16 131:8 median 120:20 medic 138:24 medieval 98:11 medium 110:22 meet 94:24 153:20,25 meeting 5:4,11 8:5 9:10,16 11:24 12:2,6 15:14 16:6 17:13 19:16,21,23 20:4 23:25 34:16 39:5 51:15 56:17 58:19 62:20 113:12 139:17, 24 141:2 142:7 144:9,19 148:22 149:7 150:7 152:4,14 161:3,9 meetings 33:14 58:22 101:2 103:22 109:17 110:17 139:12 141:25 142:1 152:19 Melahat 8:21 melting 125:20 member 8:13,17 13:17 37:4,6,22 53:22 57:25 64:12 94:17 102:4 107:6 108:19 110:24 111:1,3,11,24 136:21 148:6 157:25 159:17 member's 37:6 members 13:13 14:13 19:19 20:2 35:4 37:15 50:10 52:24 57:20 58:24 63:3,18 64:22 66:23</p>
--	---	--	--	---

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

73:11 94:16 97:3 98:20 100:25 101:23 102:9 103:18 110:20 111:5 115:11,25 122:6 132:16 144:12 147:18 159:9,13 160:1 members' 65:2 memory 105:1 men 61:20 121:12 Mendez 121:17, 19 mention 39:16 mentioned 51:7 72:4 86:13 91:19 94:18 153:13 155:12 157:1 mentioning 140:14 mentor 153:11 mercenaries 78:19 merchants 133:6 153:22 154:1,2 merit 70:4 Mesa 66:7 138:23 152:17, 18 message 9:11 87:11 met 127:13 136:8 138:18 139:9 142:2 152:24 153:14 metric 135:9 Mexican 119:14 123:17 Mexico 33:11 118:24 121:5,8, 13 124:5 Michael 123:1 Michele 5:12 6:19 11:4 14:22 20:12 61:15 68:4 72:11 76:5 109:8 112:23 115:9 116:7 117:22	124:2 126:6 135:20,24 136:17 139:2,9 141:4 143:7 144:4 145:13 149:12 150:1 152:12 156:6 157:3 158:21 159:14 160:4 mid-october 119:9 mid-september 119:8 middle 86:14 133:19 midst 137:6 140:16 midterm 139:8 Mijares 122:19 Mike 123:3 million 34:5,10 57:12 60:15 62:4 68:12,19 87:4 90:24 93:7 120:7 130:15 132:24 133:24 134:1,2, 4,15,16,19,21 137:17 140:12, 13,18,19 154:25 155:1,9,10,11, 20,22 159:9 160:21 million-dollar 33:18 millions 60:23 Min 20:17,20 22:22,24 23:10, 12 28:24 30:8, 11,16,22 32:17 33:25 36:4 42:9 43:12 45:23 47:1 51:5,23 67:11 81:5,10 82:4 Min's 21:4 43:13 50:22 51:12 83:7 mind 54:10 minds 91:11 mindset 40:5 mine 55:23 99:22,23	minimize 116:9 127:2 152:22 minimum 89:21 145:3 minute 25:16 minutes 6:23 8:10 9:15 11:25 12:9 23:7 32:11 38:25 62:19 109:1 127:1 mislead 105:21 missed 53:12,16 mission 5:23 38:14 51:16,18, 21 131:19 model 81:7 moment 149:13 151:21 Monday 19:17 62:20 144:19 money 54:9 60:15,18 63:5 87:9 94:15 95:8 99:10,13 114:4,5 monitoring 15:6 16:9 136:7 139:15 154:17 monitors 140:1 month 17:11 116:21 118:16, 18,21 119:3,6 123:11,22,25 124:20,21 125:15 154:22 155:16,17,25 157:18 158:1 month-to-month 142:4 monthly 140:3 months 59:21 120:24 159:20 moral 28:10 60:3,7 morally 62:5 morning 33:4 36:17 44:3 45:14 50:18 52:2 55:10 82:21 90:6,11 94:4 147:7	motion 6:22 9:18 13:9,12 17:19 62:23 72:15,19, 20 73:2,5,15,18, 23 75:4 88:18 107:5,8,12,24 motive 37:25 move 6:3 9:21 17:22 19:4,7 43:19 71:13 75:6 80:9 104:4,7,20 116:18 136:17 138:4 142:14 151:11 moved 129:5,12 movement 82:25 moves 116:22 moving 8:10 103:6 104:9 multiple 146:14 Mundekis 113:1, 7 141:12 145:25 146:2 municipal 145:1 murder 27:19 83:22 museum 123:15 145:6 Muslim 99:21 muted 12:20 21:8 <hr/> N <hr/> named 131:11 154:6,12 narrowed 25:16 26:2 37:18 Natalie 67:7 122:24 138:18 139:1,8 Natalie's 68:5 nation 123:9 national 43:2 118:18 123:25 125:15 129:13 Nationally 120:6 Nazi 34:21	necessarily 62:4 105:8 135:12 137:18 needed 16:2 61:11 70:11 127:24 128:9 146:15 needing 36:2 nefarious 37:1 40:1 negotiating 124:7 negotiations 77:17 neighbor 33:6 127:4 neighborhoods 127:3 152:20 neighbors 35:17 99:21 152:21,24 153:2 nephews 98:21 net 134:19,20 140:18 155:7,10, 22 neutral 31:12 neutron 27:22 newest 94:17 157:14 158:12 159:3 Newsom 30:1 71:20 78:9 Nicaragua 119:13 Niccolas 38:20 39:2,4 41:14,15 92:22,24 93:1 nice 157:25 Nicholas 38:23 Nick 125:23 137:15 139:4,10 146:22 Night 44:10 nights 136:18 noise 152:23 noisy 64:20 nominating
--	---	---	--	--

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

138:7,12 nonlabor 134:13, 15 nonprofit 111:24 112:4,9 114:3 122:2 145:9 146:20 149:14 nonprofit's 114:3 nonprofits 113:20 145:16 149:20 nonsmoking 102:15,18 103:4 normal 58:8 106:19 126:19 130:25 notch 129:20 note 54:10 noted 62:1 83:7 111:15 146:13 notes 19:24 61:13,14 notice 11:18 noticed 5:15,18 42:6 notify 13:19 November 15:22 76:4 79:17 154:18 NRA 25:22 35:4 78:16 number 89:16 126:17 133:24 144:25 150:14 151:1 numbers 27:2 89:20 132:5 133:15,18,19,20 136:9 140:10,14 157:23 numerous 25:7	observed 86:24 118:21 obtain 47:3 obtained 46:18 OC 5:23 20:10 21:18,22 22:1 24:24 25:4,13 26:15,25 27:5 28:17 29:20 43:6 45:8 56:18 59:4 75:9 80:21 90:2 109:18 115:21 116:25 120:16 122:14,22 127:6 129:12 130:6 131:19 132:7,8 133:20 135:16 153:20 154:2,5,6 occasions 150:15 occurred 24:16 occurring 71:1 139:12 OCFAIR.COM 156:2 OCFEC 86:19 161:9 October 71:22 116:22 118:16, 22 119:7,18 141:3 147:25 150:6 153:18 155:25 161:8 off-site 16:4 offer 79:22 offered 69:15 75:24 86:10 offering 53:23 80:2 office 20:9 21:4 63:20 76:24 98:3 110:4 official 33:25 42:9 44:22 65:10 officially 121:9 officials 77:15 oil 133:13 on-site 127:21 128:10 129:2 147:8	onboarded 59:15 one's 72:9 one- 146:24 one-year 146:5,9 150:5 online 59:25 127:19,22 130:19 135:1 open 97:10 151:24 opened 152:16 opening 5:13 openly 102:2 operate 59:9 115:16 operated 94:6 operates 37:4 operation 111:23 operational 13:5 operations 113:20 128:10 operator 86:10 142:3,5,9 146:5, 12,16 opinion 55:18 65:16 70:4 85:12 opponents 25:21 opportunities 63:3 66:5,6 opportunity 9:8 41:23 49:1 50:19 52:14 63:13 66:9 87:5 88:16 90:3 96:7,8,15,21,25 104:21 106:5 113:8 146:3,7 151:7 153:10 oppose 29:4 38:13 77:7 opposed 41:12 63:7 opposing 22:2 opposite 71:1 opposition 28:18 52:8 option 72:22	options 41:1 122:14 144:22 Orange 5:3,25 23:17 25:17 27:21 33:7 34:3 35:17 38:16 39:20 45:15,18, 21,23 47:12,24 48:3,4,6,7,13,14, 15 53:22 54:1,6, 16 62:6 83:9,13 88:10 90:13,15 92:5,18 98:21 118:20 120:13, 21 121:3,13,15, 24,25 122:4,9,20 123:4 127:8 132:8 133:4 137:9 138:24 139:10 143:6 147:19 154:7,10, 14 order 5:11,21 43:18 77:11 91:6 ordinances 86:3 organization 21:16 34:8 61:14 68:18,21 97:25 111:25 organization's 140:1 organizations 33:13 144:25 145:3 original 15:8,21 155:2,19 originally 25:11 27:11,15 140:7, 20 Ortiz 48:24 49:1 87:17 88:15,16 outcome 70:11 106:15 outdoors 47:17 outing 154:13 outlets 25:7 outlined 79:9 126:16 outstanding 23:16 136:21	161:3 overlap 117:12 overnight 68:23 69:4 99:13 overrides 77:15 oversee 59:17 111:22 oversight 140:3 overturn 64:10 overwhelming 28:18 29:25 46:3 overwhelmingly 130:24 owner 70:15 93:16 94:5,7,22 104:12,15 owners 46:24 59:23 89:3,4 95:6 120:23 ownership 46:18 124:17
<hr/>				
P				
<hr/>				
p.m. 161:10 Pacific 16:14,17 128:16,19,22 133:2,21 Pacifica 129:8 Padilla 122:5 paid 136:3 158:11 pales 83:21 Palos 43:23 67:1 pandemic 23:19 48:6 120:25 127:23 137:6 140:16 Paradise 94:22 paragraph 42:8 parent 80:21 Parenting 154:5 parents 101:12 124:18 parents' 124:7 park 15:25 129:7				

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>parking 68:14 128:11 129:23, 24 137:22</p> <p>parks 129:14</p> <p>part 47:23 48:13 67:8 73:13 74:1 82:5 92:6 117:11 143:3 149:4</p> <p>participate 47:18 153:20</p> <p>participated 41:25 143:18</p> <p>participating 104:17</p> <p>participation 111:20</p> <p>parts 75:23 80:3 89:11 91:22 105:13</p> <p>party 157:8</p> <p>Paso 24:8</p> <p>pass 40:10 72:18</p> <p>passed 17:12 29:24 42:18 44:21 46:2 81:25</p> <p>passes 93:8</p> <p>past 30:17 31:8 51:18 53:21 105:2 120:9,24 128:12 133:22 144:20</p> <p>Pat 50:15 93:25 94:1 95:18</p> <p>pay 83:18 90:21 146:16</p> <p>paying 129:23</p> <p>PD 138:23</p> <p>peanuts 57:6</p> <p>pending 69:14 105:11</p> <p>pension 114:1</p> <p>people 23:24 24:1,3 29:5 38:16 40:23 43:18 47:20 51:9 55:14 56:2,3 58:10 63:8 90:12 91:16 92:2,14,17</p>	<p>93:24 96:2,5,11, 19 98:7,19,25 99:18 100:5 102:1 118:23 119:5 128:3,4 129:7,23 130:2 134:1,3,4,12 135:11 143:9,14, 18 155:15 160:3</p> <p>people's 48:1 69:23</p> <p>Peralta 121:4</p> <p>perceive 58:9</p> <p>percent 120:11, 12,13,14,17,18, 19,22,24 124:13 126:19 130:17, 21,25 157:25</p> <p>Perfect 6:24 36:13 79:7</p> <p>perfectly 51:3,17 79:19</p> <p>performed 133:5</p> <p>performers 133:3</p> <p>period 54:17 119:8 154:23,24</p> <p>permit 34:12 78:10</p> <p>permitted 11:14</p> <p>permitting 30:2</p> <p>perpetuates 30:4</p> <p>person 32:12,22 51:4 52:4 83:24 91:11 119:25 120:4</p> <p>personal 31:13 83:22 89:6,8</p> <p>personally 27:3 49:6,11 88:24</p> <p>perspective 61:20,24 69:20</p> <p>perspectives 20:2</p> <p>persuade 90:15</p> <p>persuasion 90:17</p> <p>Peter 80:15 81:17 82:19</p>	<p>Petrie-norris 29:22 43:17</p> <p>Pham 7:18 68:2 139:17,22</p> <p>phenomenal 68:25 134:14 136:1</p> <p>philosophy 54:4</p> <p>phonetic 140:24</p> <p>photo 132:20 148:2</p> <p>photography 47:17</p> <p>pianos 129:9</p> <p>picking 70:7</p> <p>pictures 34:20</p> <p>piece 103:12</p> <p>pig 129:5</p> <p>pipe 95:12</p> <p>Piper 38:21 45:13 46:8 87:16,19</p> <p>Pistol 25:23 90:9</p> <p>place 6:12 15:17 16:13 17:11 26:21 38:15 41:2 58:14 75:11 89:14 92:7,8 140:3 145:12 151:10</p> <p>plagued 27:21</p> <p>plan 45:20 126:14 148:18, 23</p> <p>planning 15:23 62:25 142:10 148:9 150:9,25 153:13,15 159:19</p> <p>plastic 133:11</p> <p>platform 43:14</p> <p>platforms 130:12</p> <p>playlist 123:13</p> <p>Plaza 129:7,8</p> <p>plea 70:23</p> <p>pleasure 22:6 108:21</p>	<p>pledge 6:3,6,9,14 8:8</p> <p>pledged 25:1 26:5</p> <p>plenty 74:3 151:7</p> <p>point 6:17 8:17 28:13 29:13 31:2 59:11 63:16 86:1 89:22 97:12 104:5,24 105:2 109:2,15 112:11 114:19 115:1 155:8</p> <p>pointed 31:16</p> <p>points 42:6 97:18 113:13 131:14, 17</p> <p>Police 152:18</p> <p>policies 13:6</p> <p>policy 15:15 16:7 21:14,17 26:10 138:18 139:7</p> <p>political 22:17 29:16 30:8 87:23 104:4,6</p> <p>politicians 29:12</p> <p>poll 55:16,18</p> <p>polling 60:10,11</p> <p>Poly 153:5</p> <p>popular 23:20 27:5 129:10</p> <p>population 120:6,8,10,13</p> <p>Porras 122:15</p> <p>portion 6:18</p> <p>pose 49:9</p> <p>position 62:5 65:7 67:2,11,22 70:13 71:9 140:2 155:13</p> <p>positions 121:25</p> <p>positive 41:3 60:10 102:12 127:5 130:24 139:13 155:11</p> <p>positivity 102:25</p> <p>possibilities 144:11</p>	<p>possibility 61:10</p> <p>posting 131:7</p> <p>pot 125:20</p> <p>potential 17:2 52:16</p> <p>potentially 71:1 91:1 109:13 112:8 150:13</p> <p>pounds 133:10, 11,12</p> <p>power 77:14,15, 25</p> <p>powers 109:14 110:6,17 111:8, 17,21</p> <p>PR 67:13</p> <p>practices 77:3</p> <p>preapprove 54:23 82:2 96:4, 9,16,21 106:4,12</p> <p>preapproved 79:13</p> <p>preapproving 75:16 77:8 79:23 80:10 87:21</p> <p>preauthorize 77:11</p> <p>preceded 121:20</p> <p>precedence 77:11 104:4</p> <p>precedent 79:12, 23 81:25 91:2 106:3</p> <p>precursor 75:22, 23 80:3 105:13</p> <p>preliminary 133:20,21 134:20</p> <p>premise 49:8 88:21</p> <p>preparation 138:22</p> <p>preparations 129:16</p> <p>prepared 83:4 105:16</p> <p>preparing 145:11</p>
--	---	---	--	--

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>prerogative 19:7 prescription 117:9 present 7:3,13, 17,21,23 19:11 109:8 present-day 40:12 presentation 116:24 117:3,21 118:2,8 123:24 125:7 126:1 135:17,25 137:15 presented 40:3 139:19 154:19 president 53:21 123:3 144:23 press 12:20 25:6 160:11 pretty 61:4 79:9 125:4 143:19 preventable 84:5 prevention 82:25 previous 74:3 128:6 previously 30:1 prickers 91:22 pride 124:16,21 primarily 23:3 65:18 134:23 primary 111:7 prior 11:24 12:5 13:11 57:9 75:11,21 79:20 138:18 priority 87:12 private 115:12 privatizing 114:6 privilege 53:23 pro 94:11 152:17 problem 7:1 45:7 56:7 76:14 problems 15:2 procedural 23:1 procedures 129:20</p>	<p>proceed 106:19, 24 108:20 proceeds 134:19, 20 140:18 155:8, 10 process 19:4 42:13 56:12 71:17,18 72:5 73:14 111:20 115:19 116:11 140:4 142:10 145:12 148:20 149:5 150:9,24 151:14 153:15, 17 154:16 159:19 procurement 111:13 produce 127:6 140:6 produced 135:5 product 30:12 151:12 professional 45:6 80:22 professionals 149:1 profit 16:21 28:7 155:22 profitable 59:5 93:13 127:13 128:14 135:7 profitably 59:9 profits 114:7 program 121:9, 11,12 153:9,23 programming 128:7 129:12 programs 111:9 112:1 128:25 progress 144:14 progresses 106:25 prohibit 86:4 prohibition 54:5 66:8 projected 140:20 projects 140:5</p>	<p>Promenade 129:13 promise 25:7,10 45:24 promised 26:16 promises 65:11 82:5 promote 39:24 40:5 54:13 promoter 39:22 75:14,20 promoters 22:7 91:4 92:7 promoting 44:15,16 91:7 promotion 83:12 promulgate 48:12 promulgated 46:20 47:14 property 25:13 26:7 30:3 34:13 35:11 43:15 63:7,23 69:7 78:11 80:11 86:18 94:23 95:12 111:23 135:11 149:2,19 proposal 110:9, 11 112:19 113:16 115:6 proposed 36:21 prosecutions 47:6 protect 78:3,14 protected 49:17 89:5,7 protecting 96:5, 18 protection 52:6 protects 85:14 protest 15:13 protested 15:8 protests 116:2 proud 81:6 118:4 129:20 130:23 131:6 154:10 159:1</p>	<p>prove 34:20 provide 71:12 105:20 111:9 112:19 116:5 128:10 149:19 provided 47:5 89:17 131:10 providing 65:8 105:22 112:17 public 6:18 8:11 11:6,10,14,17,20 12:11,13,15,16, 19,22 13:14,17 14:17,19 20:22 22:21 25:5 26:10 39:7 44:6,24 45:5,6,10 49:13 50:6,11 52:19 53:1,24 55:1 58:25 62:24 76:12,16,18 80:22 81:9 89:1 97:2 105:22 111:6 112:15,24 113:3 114:10 127:10 138:20 141:8,11,17 145:20 148:19 149:11 154:18 public-comment 11:16 publicly 81:8 pull 13:24 14:2, 14 pulled 94:8 pulling 17:7 pun 70:17 punishment 48:2 purchase 84:3,6, 8 89:6 127:24 135:1 purchased 27:11, 16 33:10 127:18 130:6,18 purchasing 89:8 91:21 111:13 127:22 purpose 49:14 111:7</p>	<p>purposes 26:10 pursuant 138:18 pursuing 145:8 push 26:9 128:18 push-back 102:5 pushing 143:3 put 12:23 31:19 76:22 78:4 91:10 104:3 129:6 130:2 131:15 133:7 143:4,8 151:3 putting 23:16,20 41:4 63:8 69:22 71:4 110:1 117:23 125:11 135:10</p> <hr/> <p style="text-align: center;">Q</p> <hr/> <p>qualified 21:21 question 47:5 56:17,20 60:10 74:3,5,6 82:1 104:24 107:18 113:15,19 146:18 questions 22:13 55:12 56:8 63:1 97:13 112:11,13, 21 135:18,21 141:3 156:7 queue 12:23 quick 99:20 124:4 133:16 136:1 141:7 146:24 149:13 150:2 152:14 quickly 59:16 130:3 131:8 154:22 Quilts 132:17 Quirk-silva 122:11 quorum 152:6 quote 30:3 77:20 quotes 110:1</p>
---	---	---	--	--

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

R	92:23 94:3 109:6 113:6 126:4 146:1 147:3 151:17 156:17	recoup 60:18 recouped 43:8 recouping 70:20 recovery 87:12 recycled 133:11, 13 recycling 133:9 redrafted 20:4 reduced 128:1 reducing 81:7 reduction 80:6 reevaluate 95:6 refer 141:23 refers 105:12 119:25 120:3 reflect 63:14 reflection 88:11 reflective 20:5 reflects 17:2 reforecasting 155:18 refresh 105:1 regard 41:9 Reggie 112:25 113:5 141:12 145:24 146:1 147:2 registered 89:17 regular 139:23 regulated 89:12 regulations 38:3 reissue 15:9 reiterate 63:16 79:8 83:5 reject 46:16 related 65:2 relationship 78:6 109:25 115:5 153:1 relative 106:1 151:23 release 110:13 112:20 released 112:20	releases 25:6 relevant 63:6 69:24 remain 112:16 remains 115:2 remarks 23:14 remember 15:7 29:7 40:18 66:11 101:23 130:7 155:2 remind 65:12 84:1 reminder 88:6 remiss 123:5 removed 13:15 removing 43:14 rental 14:7 17:6, 9 68:13 75:11,16 renting 63:7 reopened 156:4 repaired 146:15 repairs 146:11, 17 repeatedly 26:23 repetitive 62:21 replace 34:9 40:22 45:20 57:12 63:11 69:3 87:5,9 93:12 99:9,13 113:17 replaced 68:22, 23 replacement 69:16 replacing 40:20 report 20:6 43:1, 2 109:9 141:18, 21,24 142:18 143:12,16,25 144:2 146:11,13, 19 152:10,15 153:24 156:5 reportedly 115:6 reports 138:15 141:8,16 represent 17:4 24:3 29:5 34:2	110:21 111:10 representatives 29:14,18 43:2,18 90:10 111:4 represented 122:22 representing 110:22,23 122:4, 7,9 represents 29:23 47:20 reproductive 60:5 reprogrammed 129:8 request 13:14 19:12 30:21,25 49:6 110:3 142:6 146:10 148:21 149:6 requested 11:23 12:4 13:20 22:7 require 89:19 requirement 28:6 requirements 91:6 requires 11:17 146:16 rescinded 32:21 53:11 research 81:1,2 84:10 resident 45:15 54:1 80:21 resources 6:2 111:13 respect 28:4 30:21 32:15 36:3 50:21 51:12 63:18 85:18 93:19 100:7 105:25 respectfully 63:10 65:1 respond 145:22 responding 29:16
R-E-G-G-I-E 113:7 R05021 14:7 17:6 races 129:5 radius 98:18 Raffei 7:22,23 8:22 9:1,3 10:19, 20 18:24,25 58:17,18 59:13 62:13 75:2,3 103:19 104:23 108:14,15 rage 27:20 rainbow 58:11 raised 95:19 raising 61:10 rallies 86:21 ran 29:19 43:14 98:3 ranges 58:8 rate 120:16 rating 126:24 Raza 119:18 RCRC 111:4 reach 76:24 reached 57:8 132:14 reaching 42:10 132:12 react 151:11 read 24:5 26:5 51:16 123:18 131:8 readers 154:5,8 reading 5:13 112:10 117:11 ready 19:4 20:20 22:23 32:23 36:16 38:23 41:18 44:2 48:19,25 77:1 78:22 79:1 80:17 81:17 82:20 85:2 87:19 88:15 90:5	Reagan 119:4 real 54:4 124:6 133:16 realize 23:23 39:17 50:16 reason 72:18 81:6 82:2 86:2 99:6 117:8 reasonable 146:7 reasons 22:1 77:10 81:9 128:9 160:7,8 recall 63:20 66:2 88:5 receive 22:14 69:10 140:22 154:11 received 113:13 129:17 131:7 recent 78:4 110:17 153:22 recently 9:11 66:7 recess 109:3,4 152:1 recited 6:14 recognition 118:9 recognized 13:21 recommendation s 134:23 recommending 150:5 reconsider 44:19 55:20 reconvene 108:25 record 31:19 33:20 62:22 65:4,20 66:20 68:7 69:12 73:10,12 81:23 101:18 107:21 150:14 152:7			

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>response 7:5,19 14:15 18:11,18 32:24 38:2 48:20,22 52:20 55:2 74:16 85:3 97:6 107:4,16 108:4 109:22 114:13 116:16 121:7 137:13 150:2 158:3</p> <p>responsibility 62:7 95:25</p> <p>responsible 42:16 62:3 93:10</p> <p>rest 14:9 70:17 155:25 157:18</p> <p>restraint 47:9</p> <p>restrict 78:2</p> <p>restrictions 91:21</p> <p>result 133:14,24</p> <p>resulting 70:20 83:18</p> <p>results 6:1 55:17 126:23,25 127:15 130:15 134:17 136:2 143:11</p> <p>retired 53:20</p> <p>retiree 114:2</p> <p>return 40:25 151:24</p> <p>Reuben 122:14</p> <p>reveal 143:15</p> <p>revenue 16:18 42:21 43:6,8 45:17,21 60:23 68:11,19 69:6 80:6 88:1 93:11 113:22,25 133:18 134:2,4 154:23,25 160:5</p> <p>revenue- generating 16:15</p> <p>revenues 34:5 116:8 160:10</p> <p>review 14:22 22:6 110:11 127:14 140:4</p>	<p>reviewing 126:11</p> <p>reworked 67:23</p> <p>RFP 15:9,13 16:2 146:9 150:23</p> <p>RFPS 116:2</p> <p>ribbon-cutting 153:21</p> <p>ribbons 132:18</p> <p>Rica 119:12</p> <p>rich 121:2 143:5</p> <p>Richard 122:15</p> <p>Richards 5:14 6:20 7:6,9 9:13 11:8 13:2,23 14:1,25 19:2,6, 15 59:3,8 67:4, 15 68:3,8 69:13 75:7 108:22 109:10 113:9 114:19 115:1 116:19 117:13, 19 118:14 126:7 136:5 138:5,14 139:2 145:13 149:16 152:3,13 156:8,16 157:4,9</p> <p>riders 148:2</p> <p>rides 132:24,25</p> <p>Rifle 25:22 90:9</p> <p>right-hand 133:17</p> <p>rights 28:5 60:3, 5 96:2,5,12,19 121:18</p> <p>rigid 91:23</p> <p>Rios 122:13</p> <p>rise 6:12</p> <p>risk 16:20 78:5 129:18</p> <p>risks 84:11</p> <p>road 27:20 44:13</p> <p>Robbins 93:25 94:2,4,5 99:11</p> <p>Robert 32:8 55:8 122:25 125:25</p> <p>rodeos 24:20</p> <p>Rogers 59:2</p>	<p>rogue 61:22</p> <p>role 29:4 63:17</p> <p>roll 6:22,25 8:9 10:3 18:1 74:7 107:19 109:5 152:2</p> <p>rolling 66:7</p> <p>Ronald 119:4</p> <p>room 95:2 128:2 136:17 151:20</p> <p>Rosa 60:20 94:19</p> <p>Rose 20:19 32:22,25 33:5 36:18 76:19 77:1 79:8 81:21</p> <p>Ross 110:5,25 123:2</p> <p>roughly 139:8</p> <p>Rubalcava 73:4</p> <p>Rubalcava- garcia 5:9 6:7,15, 24 7:2,3 8:4,12, 19 9:9,14,17,23 10:2,5,6,21 18:2, 4 20:21 21:1,11 30:5 31:6 58:6 64:14,16,19 66:18,22 67:5,8, 17 73:3 74:9,10 107:22 118:1 122:24 125:12 132:21 138:10 153:19</p> <p>rug 94:8</p> <p>Ruiz 7:12,13 9:25 10:11,12 17:21 18:10,12, 13 32:6,9 55:6,7, 9 57:24 58:7 64:2 72:4 74:15, 17,18 76:6,8,11 97:15 100:24 108:3,5,6 117:2, 5,14,20 122:25 124:25 125:10 142:1,24,25 143:23 156:9,14 158:18,19 159:7</p> <p>Ruiz's 60:9</p> <p>rules 85:18</p>	<p>run 24:11 59:18</p> <p>running 24:12</p> <p>runs 83:19</p> <p>rural 111:3</p> <hr/> <p>S</p> <hr/> <p>SA037-21YR 14:6 15:5</p> <p>SA088-21FT 14:6 15:19</p> <p>SA134-21PA 14:6 16:12</p> <p>Sacramento 85:22 109:13 110:19</p> <p>saddle 161:4</p> <p>safe 49:13,24 86:16 88:25 96:14 126:14 127:7 132:3</p> <p>safeguards 58:4 116:5</p> <p>safer 26:18</p> <p>safety 39:14 44:8,9,13,14,24 53:24 58:13 81:9 91:13 138:21</p> <p>sale 28:7 30:2 33:20 34:12,14 37:10 38:10 44:15,16 54:14 78:10,12 82:10, 15 95:12</p> <p>sales 16:22 17:3 26:20,23,24 27:8 68:24 78:2 80:4 83:8,12 85:24 86:11 89:11 95:14 126:18 127:21 132:14 160:12</p> <p>Salvador 119:12</p> <p>San 35:17 37:8 90:14 131:18 153:5</p> <p>Sanchez 122:6</p> <p>Sandra 9:21 17:24 58:2 73:21</p>	<p>122:25 124:3 125:24 142:22 144:18 158:4,17</p> <p>sanitation 129:19</p> <p>Santa 60:20 94:19</p> <p>SB- 66:11</p> <p>SB264 17:12 20:10 23:22,25 25:11,22 26:9 28:11 29:24 30:12 36:23 37:20 46:2,5 53:25 75:8 77:8, 12,13 79:20 81:12</p> <p>SB281 43:22</p> <p>scenario 70:12</p> <p>schedule 8:17 88:19 128:17 154:17</p> <p>schedules 128:17</p> <p>school 120:16</p> <p>schools 121:16</p> <p>Science 153:7</p> <p>scope 21:15</p> <p>Scottsdale 159:24</p> <p>screen 11:4</p> <p>screening 130:1</p> <p>season 133:22</p> <p>seat 44:13 109:18 136:10</p> <p>secondarily 96:6</p> <p>secretary 19:23 61:13 78:25 110:5,24 111:1 123:2</p> <p>section 13:16</p> <p>sections 102:15</p> <p>sector 121:25</p> <p>security 92:2,7,8 98:15 130:1 138:19 139:5</p> <p>seeking 26:6 144:12 149:15</p>
--	---	---	--	--

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>sees 52:4,5,6</p> <p>segregated 121:17</p> <p>segregation 121:22</p> <p>self-producing 63:4</p> <p>sell 77:25 95:1</p> <p>selling 28:13 57:6 77:19 83:16 99:2 160:19</p> <p>senate 24:3,7 25:2 42:15,19 46:16 53:24</p> <p>senator 20:17,20 21:3 22:22,24 23:10,12 28:22, 24 30:8,10,11, 14,16,20,22 31:16 32:15,17 36:4 39:5,16 40:2 41:7 42:9 43:12,13 45:23 47:1 50:22 51:5, 12,23 57:8 64:12 81:5,10 82:4 83:7 122:5,9</p> <p>senator's 76:24</p> <p>senators 56:22</p> <p>send 22:17 33:17 46:14 49:4 65:4 70:3 72:19 73:5, 16,18,23 87:11 104:1</p> <p>sending 34:13 44:20 56:10 61:17 62:9 65:19 70:25 71:9 78:12,19 144:24</p> <p>sense 80:25 93:15</p> <p>sentence 84:21</p> <p>sentiment 62:17</p> <p>sentiments 20:1</p> <p>separately 13:15 60:12</p> <p>September 5:5 19:17,23 36:21 60:19 116:22 118:22 119:6,11,</p>	<p>14,16 128:21 133:23 142:1 144:10 153:14</p> <p>serial 27:2</p> <p>series 128:19</p> <p>serve 46:7 81:14 87:24 112:3 148:7 153:5,11</p> <p>service 15:16 111:9 112:7</p> <p>services 15:6,11, 20 111:12,14 131:3</p> <p>servicing 69:1</p> <p>serving 9:4 101:22</p> <p>session 62:25 148:9,22 151:1, 16,18,23,25 152:10 153:14, 16 154:18</p> <p>set 45:9 106:3 126:18 130:7</p> <p>setting 79:23</p> <p>settled 121:5</p> <p>shape 153:12</p> <p>share 16:18 79:11 109:16 110:14 124:17 126:25 132:4 145:13 148:13, 23 149:3</p> <p>shared 110:17</p> <p>Sharon 122:10</p> <p>Sharp 20:19 32:22 33:1,4,5 35:14 36:15,17, 18 47:1 76:19,20 77:1,2 78:22,23 91:4</p> <p>Sharp's 79:8</p> <p>sharply 65:24</p> <p>sheet 83:4</p> <p>sheriff 138:24</p> <p>Sheriff's 139:11</p> <p>shifted 54:7</p> <p>shocking 24:15</p>	<p>shoot 35:7 39:12</p> <p>shooting 27:18</p> <p>shootings 24:9 27:20 46:22</p> <p>shop 84:7 91:24</p> <p>shops 98:17</p> <p>shot 83:1,23</p> <p>shoved 56:13</p> <p>show 16:19,21 17:10 24:13 33:8,10,19 34:17 39:19 46:19 47:13 54:17 55:11,15 57:5 58:2,14 68:16 69:23 79:15,17, 19 83:6 86:14 89:23 91:5,7,18, 23 92:6 94:10 98:11,25 99:1 106:11 128:21 129:2</p> <p>showed 136:18 155:20</p> <p>shown 45:3 84:10</p> <p>shows 11:4 22:5 24:22,23 25:4,12 26:6,13,15,21,24 27:4,6,8,12,16 28:17 29:3,11,19 38:10 43:15,21, 23 44:7,25 45:16,17,20 46:4,15,23 47:10,18,25 49:9,11 50:22,24 51:17,19 52:5,6, 7,11 54:6,23 56:1 60:7 61:18 63:8,12,23 65:14 67:2 68:9,10 75:9,15,19,25 76:2,3 80:5,11 81:8,11 87:25 88:3,20,24 90:1, 18,23 91:14 96:14 106:22 128:8,12 133:1,2</p> <p>shuttle 15:19 16:3,10</p>	<p>side 42:15,19 69:24 133:17</p> <p>sides 35:21</p> <p>sign 11:23 12:5 50:16,19 71:20 106:6,7,9</p> <p>signal 34:13 78:12</p> <p>signed 15:16 16:6,11 22:9 26:4 30:9 37:7 43:21 53:1 61:4 96:23 104:19</p> <p>significant 84:11 119:7 159:9</p> <p>signing 16:10,25 30:23 33:20 71:3 104:10 106:15</p> <p>signs 61:8</p> <p>similar 77:17</p> <p>simple 66:15 88:8</p> <p>simply 21:24 29:5 37:3 73:9</p> <p>sincerely 95:13</p> <p>single 102:22 113:21,25</p> <p>singled 48:5</p> <p>singling 48:4</p> <p>sit 55:24 144:13</p> <p>site 15:25 86:3 128:3 131:2 137:23 140:25 150:13 160:2</p> <p>sites 131:8</p> <p>situation 36:1 70:2</p> <p>six-minute 23:8</p> <p>skeptical 82:9</p> <p>skipping 117:14</p> <p>sky 84:2</p> <p>slide 23:6</p> <p>slogans 34:22</p> <p>slots 148:12</p> <p>small 34:22 47:10,14 57:1 94:7,12 101:25</p>	<p>102:11 104:13, 15,17 110:22 133:6 153:23</p> <p>smaller 15:23 134:8 155:4</p> <p>smart 146:8</p> <p>smoking 101:24 102:2,10 103:5</p> <p>snapshot 136:2</p> <p>so-called 26:23 89:16</p> <p>social 28:10 130:11,12,16 131:7</p> <p>socializing 114:7</p> <p>society 46:25 88:2</p> <p>sold 27:3 94:23 132:13</p> <p>sold-out 133:1,2</p> <p>sole 99:6</p> <p>solely 36:24 37:9 70:16</p> <p>solution 57:11 99:9,12</p> <p>solvency 29:6</p> <p>son 83:1,23 101:9 160:15</p> <p>sort 68:6</p> <p>sorts 102:2</p> <p>sound 15:6 16:9 98:10 99:3</p> <p>source 87:25 93:11 113:22,25</p> <p>South 77:19 78:20 118:25</p> <p>Southern 39:18 41:11</p> <p>space 64:20 67:19</p> <p>Spain 118:24</p> <p>Spanish-language 123:19</p> <p>Spanish-speaking 120:2</p> <p>speak 21:12 41:8, 23 49:2 50:19</p>
--	--	---	---	---

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

52:15 53:10 54:21 55:10 58:25 84:18,20 93:3,24 94:1 95:18 96:7 97:4 speaker 31:5 32:19 35:20 36:9 39:6 54:20 86:13 92:22 98:14 speakers 11:23 12:3,8 14:17,19 19:13 20:13 32:10,11 36:2,12 38:20 55:10 61:12,16,17,18, 19 80:14 87:16 97:18,20 114:11 speaking 21:10 33:2 68:17 154:21 speaks 86:12 special 89:19 123:13 140:5 148:7 specific 13:14 105:18 specifically 34:11 44:17 70:16 81:5 105:17 153:7 specificity 105:23 specifics 69:22 spends 43:4 spent 71:16 134:5 spirit 46:2,5 81:12 82:13 87:2 split 119:6 spoke 51:4,5,23 52:3 54:8 55:13 61:12,21 98:19 spoken 29:18 72:6 83:3 sponsors 98:3 sports 128:8,13 sportsmanship 50:1 spot 35:2	staff 13:13 14:1 19:11 20:6 21:18 23:15 43:7 57:14 59:24 72:11 102:16 109:9 116:7,23 117:3, 6,17,22 125:1,6 126:12 131:14 134:13 135:24 136:22 137:3 138:1 139:10 140:23 143:7 144:4 147:9 148:6 156:25 157:22 158:11, 22 159:14 staffing 68:13 stages 133:5 stake 90:25 stakeholders 151:8,10 stance 31:9 77:21 stand 57:18 161:7 Standard 14:5 standards 142:12 stands 60:2 112:5 Star 12:20 129:17 start 11:24 12:5 15:5 20:19 21:12 48:1 126:11 138:19 started 116:21 119:1 121:3 128:19 129:22 starting 26:16 119:11 122:4 138:17 state 12:22 22:4 24:7,23 25:2,14 26:6,12 28:2,6 31:11 33:17 36:23 39:23,24 42:9,19,23 43:21 44:21 46:2 53:24 54:11,13 56:14 59:5 60:22 62:8 63:23 64:12 66:21 68:7	69:10,15 71:18 83:11 85:20 86:7 89:14 90:21 93:14 97:5 109:21 112:7 114:12 115:3 116:4 120:9 122:9,10 152:7 153:22 state's 109:25 115:5 120:9 state-owned 25:13 30:3 34:13 35:11 43:15 78:11 stated 34:11 48:10 58:6 78:9 statement 11:7 31:16 51:6 87:23 146:20 statements 5:13 30:17 52:1 States 77:6 statewide 26:3 48:8 120:14 statistics 91:15, 18 status 32:12 112:6 140:23 statutory 149:17 stay 36:7 63:20 112:18 128:5 132:2 153:18 stayed 128:4 Stein 80:15 81:17,18,20 step 26:17 stepped 67:19 steps 90:15 steward 55:22 56:25 100:13 stewards 101:7 stick 32:10 stolen 33:10 stop 131:2 stopped 33:20 storage 137:22	store 47:4 91:20 stores 47:7 story 99:20 Stout 80:16 85:2, 5,8 141:13 145:25 147:3,4,6 strategic 45:20 62:25 142:10 148:9,18,23 150:9,25 153:13, 15 159:19 straw 26:23 stream 69:6 streamline 115:20 148:20 stroller 24:13 strong 35:21 83:5 122:4 133:10 152:25 strongly 29:3 45:15 98:1 students 153:11 study 148:21 154:18 stuff 48:6 125:21 subject 144:2 subjective 51:6 submit 70:23 submitted 43:1 132:16 substantial 148:24 success 129:3 158:25 successful 25:2, 25 59:18 60:16 63:20 67:13 158:9 sudden 56:18,23 suggest 37:24 suicide 81:3 84:11 suicides 27:15 summary 146:25 summer 6:25 7:7 10:2 12:10,12,25 14:18 17:25	20:13,21 26:16, 17 31:4 32:19 35:19 36:9 53:8 74:7 76:16,21 83:1 97:9 107:19 112:24 114:15 128:18 141:10 145:21 147:17 152:3 sums 131:9 Sunday 24:10 superficial 65:10 Superintendent 122:19 supplement 100:17 support 37:5,17 41:4 44:23 45:15 46:3,13,15 49:3, 25 53:25 56:10 58:15 69:14 70:9 71:2 80:10 82:7 83:5 84:23 85:21 87:2 90:1 93:6 97:24,25 104:10 115:15 116:11 123:12 145:10 149:15 supported 49:21 63:22 supporter 66:1 supporting 61:17,18,19 62:9,23 64:9 67:24 supportive 61:5 115:22,23 supports 82:6 97:21,22 98:1 supposed 48:11, 12 Supreme 77:5 121:21 surprised 69:15 77:16 surrounding 127:3 152:19 survey 126:23,25 130:5 143:8,10, 18
--	--	--	---	---

<p>survey's 143:15 Susan 38:20 44:1,2 80:15,17 swap 94:24 153:20,24 swinging 34:23 synergy 147:12 synonymous 24:21 system 116:5 130:2</p> <hr/> <p style="text-align: center;">T</p> <hr/> <p>T-SHIRTS 34:21 table 19:20 35:1 72:15,18,21 106:14 107:8,12, 25 108:9 156:19 tabling 72:25 takes 44:8 89:14 145:12 taking 16:13 40:15,18 44:7 46:11 62:5 95:25 109:24 talent 137:3 talk 47:1,8 57:14 90:22 115:5 152:20 talked 63:4 109:24 talking 63:2 talks 42:8 targeted 70:16 tattoo 56:1 taught 44:9 127:23 taxes 83:18 taxpayer 83:11, 21 taxpayers 45:25 team 68:24,25 138:24 140:24 157:16 teen 84:17</p>	<p>telephone 20:25 telling 33:18 77:14 tem 152:17 Templeton 34:19 77:18 78:6,17 79:22 80:1 Templeton's 78:15 ten 54:8 56:22 62:20 120:9 ten-year-old 84:17 tent 129:11 tentative 153:17 term 105:9,10,11 115:13 119:22 137:25 terms 14:5 72:9 93:16 116:2 139:19 145:5 150:11 151:4 testimony 53:23 thanking 156:25 Thanksgiving 79:18 then-president 119:2,4 thing 39:15,16 47:8,19 59:16 64:23,24 88:11 96:4 103:13 141:24 things 38:9 40:1, 24 63:1,13 95:9 102:2 110:16 130:4 thinking 69:12 98:25 thinks 77:24 78:7 thought 19:25 21:5 33:2 59:18 69:9 thoughts 35:23 36:6 57:20 threatening 65:25</p>	<p>three-minute 35:25 three-year 153:15 thriving 121:23 149:1 153:25 throats 56:13 throw 87:3 thrown 91:15 THURSDAY 5:5 thwart 77:24 ticket 16:1,22,23 17:3 126:18 127:21 132:14 tickets 126:20 127:19,24 130:6, 18 135:1 tide 93:9 Tiffany 87:17 90:5,7 Tiktok 130:14 time 9:12 10:22 11:17 13:11,20 23:2,11 26:8 30:15 32:16 36:5 39:6 41:14 43:25 52:19 54:3 55:1 58:3 62:11 64:13 70:10,21,23 71:10 73:4 75:20 76:10,22 78:24 87:5,8 92:16 93:4,20 95:6 96:11 97:12 99:2,8 100:15 101:21,24 103:14 104:11 105:2 106:9 109:2 114:17 118:7 126:8,9 127:20 128:4 135:1 136:19 139:9 141:17 142:13,19,20 143:8 146:9 149:9 152:11 155:8 times 25:8 29:16 104:14 122:17 128:2 142:3</p>	<p>timing 36:11 tirelessly 123:7 TNT 152:23 today 9:12 20:8 23:23 24:21 41:23 42:4 61:12 66:10,16 71:24 101:15 105:16, 21 112:16 113:9, 16 121:24 139:23 146:3 149:9 Todd 37:8 told 24:23 29:8 46:17 59:16 61:2 110:10 tonight 16:13 51:7 128:22 tonight's 41:25 tool 89:19 top 112:18 129:20 132:1,20 154:12,13 topic 17:14 31:12 64:23 65:16 68:20 75:8 topics 31:10 total 130:16 totally 35:8 37:24 105:3 touch 158:15 touchless 130:2 tour 34:19 trade 47:9 60:20 traffic 137:22 152:23 tragic 27:19 98:22 transaction 89:14 transactions 129:22 transit 33:11 transition 109:25 113:19 114:1 transitioning 113:24 115:5</p>	<p>translates 137:20 translating 124:7 transparent 25:5 30:12 43:13 transpired 70:1 trash 152:23 tremendous 23:17 102:11 159:18 160:3,17 tremendously 155:13 trouble 59:12 troubling 42:7 truck 160:16 true 26:21 28:1 91:20 98:9 99:5 truth 37:2 49:10 88:23 98:12 tuned 153:18 turn 8:5 10:23 19:13 83:17 86:8 97:8 139:15 turnaround 155:23 turned 88:20 97:19 101:15 158:25 turns 126:14 twists 126:14 Twitter 130:13 two-sentence 146:25 type 31:22 79:14 150:23 types 31:25 32:1 71:3 typical 128:11 131:4 typically 27:2 68:9 113:21 typo 75:13</p> <hr/> <p style="text-align: center;">U</p> <hr/> <p>U.S. 43:2 49:17 89:5 121:7,20,22 122:5,6</p>
--	---	--	---	--

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

<p>UFA 138:20 ultimately 150:21 unanswered 55:12 56:9 uncertain 104:14 uncles 98:21 unconstitutional 96:10 understand 23:4 25:15 49:18 53:1 88:18 91:16 93:18 94:7 95:2 104:13 116:3 148:17 understanding 25:21 59:3 105:5 114:24 145:14 unexpectedly 95:3 unfair 37:1 unintentional 84:12 unique 148:24 149:2 United 77:6 123:6 university's 153:8 unknown 103:9 unlicensed 26:20,24 27:8 unlimited 134:18 135:7 unmute 12:20 unmuted 79:4 unnecessary 104:2 unruly 86:20 unsecured 35:1 unsubstantiated 52:3 untraceable 35:8 unusual 15:4 update 126:4 139:11 140:22 149:13</p>	<p>updated 113:10 146:6 updates 152:14 upset 102:3 Urban 124:12 urge 44:19 52:7, 10 87:3,7,13 88:10 96:3,20 urging 46:1 user 86:17 users 149:1</p> <hr/> <p style="text-align: center;">V</p> <hr/> <p>vaccines 60:4 vacuum 40:19 vague 82:16 valid 30:12 valuable 157:16 values 63:14 64:7,9 variance 155:7, 11 variances 155:5 vast 27:10,13 vendor's 80:3 venues 24:18 verbatim 20:19 32:21 53:10 115:17 versus 70:16 121:19,21 137:17 vertical 117:9 Veterans 144:17 145:6 146:19,23 veto 41:5,6 49:5 52:9 71:22 viable 79:19 Vice 7:4,24 8:1,5, 7,15 10:7,8,23 11:3 12:25 13:23 14:13,16,21 17:19,25 18:6,7 19:2,6 20:12,16, 24 21:7 23:10 28:22 30:7,10,</p>	<p>14,20,25 32:4,7, 14,18 35:12,19 36:11,13 38:24 50:8,13 52:18,21 53:3,7 54:19,25 55:3,8 57:23 62:12 64:17 67:6,25 71:11 72:22,25 73:17, 22 74:5,11,12 75:4 76:5,7,9,14 97:7,9 100:21 103:15 104:22 105:24 107:2,5, 11,17,23,24 108:17,24 109:6 112:23 113:2 114:15 115:9 116:17 124:22 125:24 135:20 137:10,14 138:5, 8,16 141:5,15 142:15,22,25 143:22 144:3,7, 16 149:12 150:1 151:22 152:6 156:6,12,18 157:19 158:2,4, 6,17 159:6 161:1,5 vice-chair 97:16 138:6 142:7 158:19 Vick 152:18 victim's 27:22 victims 98:22 victory 65:11 video 130:11 view 45:6 50:1 viewpoint 31:12 viewpoint-neutral 31:9,21 viewpoints 85:10 93:19 views 130:11 violates 47:21 violations 47:7 violence 26:12 27:9,14,18 28:1, 9 42:24 43:3,5 46:21,25 54:11</p>	<p>56:7 61:22 81:1 82:24 83:9,17 88:9 98:22 VIP 148:7 virtual 23:24 128:23 virtually 33:14 129:2 visionary 148:12 visit 123:15 156:3 visited 153:19 vividly 29:7 voice 70:10 93:5 voices 61:23 volumes 86:12 voluntary 115:2 volunteer 71:15 volunteered 120:25 vote 54:22 73:16 93:20 108:6 voted 45:23 64:11 66:1 88:12 94:20 104:1 voters 45:25 46:6 81:10,13 85:24 votes 13:12 26:3 29:21 voting 60:3 65:22 66:16 71:9 89:22 104:3 VP 122:15</p> <hr/> <p style="text-align: center;">W</p> <hr/> <p>wait 72:7 132:2 waiting 67:20 147:21 waivers 149:25 walk 98:15 117:2,6 wanted 10:24 12:11 17:5,15,17 21:2 22:10 23:19 31:19 32:15 44:5 45:25 50:21</p>	<p>53:10 57:19 81:22 84:20 86:1 95:21 99:4,17 109:15 112:15 118:5 125:1,5,9 126:17,22,24 127:2,6,12 131:8 132:4 152:15 wanting 34:24 55:15 128:18 War 121:7 warmly 152:24 watch 84:15 100:5 watched 58:20, 21 147:19 watching 103:22 159:22 ways 60:18 wealth 124:16 125:13 weapons 35:10 44:16 website 156:1 week 119:2 136:8 144:20 154:9 156:10 weekend 24:8,14 25:1 159:22 weeks 143:13 152:15 153:20 weighing 62:18 64:22 well-documented 33:9 47:2,7 well-established 81:1 West 17:10 25:23 75:14 87:22 90:8 Westminster 121:19 white 77:19 wide 44:23 wildest 94:13 William 48:23,25 50:5 87:17 88:15 Williams 16:12, 16 42:1 51:8</p>
---	---	--	---	---

ORANGE COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 09/23/2021

win 25:9 wished 37:22 wishes 13:18 wishing 12:3 156:8 witnessed 54:3 59:25 woman 8:23 34:25 65:12 86:13 women 61:20,21 won 43:17 63:19 wonderful 129:13 130:1 wondering 23:6 55:16 wooden 34:23 woodworking 132:18 word 22:14 84:14 117:10,11 worded 65:24 words 9:2 117:12,15 work 9:6 23:16 37:25 38:25 66:3 103:21 121:13 122:2 124:6 125:22 131:24 136:2 158:10 159:13,14 worked 116:7,23 123:7 127:8 worker 121:9 125:3 workers 123:7,8 131:16 137:1 working 91:12 128:24 149:21 154:16 works 71:18 72:5 world 54:13 121:7 wrap 28:23,24 35:13 156:17 write 66:14 131:3 writing 61:2	64:10 written 16:19,20 25:12 41:6 49:6 71:6 80:1 131:1, 3 wrong 41:8 65:21 85:21 wrote 103:1 <hr/> Y <hr/> year 15:22 22:8 23:17,21 24:23 26:6 27:19,21 42:25 43:5 44:11 68:10 69:1,2,6 77:9 79:13 87:8 93:9 94:13,25 95:4 99:8 101:24 102:7,14,17,22 104:18 109:24 120:18 128:6,15 130:14,25 131:4 132:2 133:10 135:9 136:3,13 137:6 141:1 145:15 148:15 155:17,18 158:24 year's 106:11 127:13 134:24 year-end 140:18 year-long 126:13 142:8 year-round 150:19 year-to-date 154:23 155:6,7 years 54:3 64:1 68:11 71:16 77:4 79:24 84:22 87:6 89:10 91:12 94:6,24 101:11 105:6,15 118:7 120:9 124:8,14 128:6 137:1,8 142:5 157:3,5,6, 10 160:2 yield 70:5 Yorba 121:4	young 83:24 147:18 youngest 24:12 <hr/> Z <hr/> zillion 60:18 Zoom 107:22 144:19	
--	---	---	--