	2020 Month Actual	2020 Month Budget	Variance		2020 YTD Actual	2020 YTD Budget	Variance
				OCFEC-PRODUCED EVENT REVENUE ADMISSIONS TO GROUNDS			
\$	_	\$ 4,350,000	\$ (4,350,000)	Gate Admissions	\$ -	\$ 8,400,000	\$ (8,400,000)
\$	-	1,592,878	(1,592,878)	Advance Admissions	-	3,267,278	(3,267,278)
\$	-	5,942,878	(5,942,878)	Subtotal	-	11,667,278	(11,667,278)
\$	-	733,600	(733,600)	COMMERCIAL SPACE RENTALS	-	1,419,635	(1,419,635)
¢		1 901 250	(4.904.350)	CARNIVAL & CONCESSIONS		4 100 750	(4.100.750)
\$ _\$	- 18,487.63	1,801,250 5,043,946	(1,801,250) (5,025,458)	Carnival Concessions	- 18,722	4,109,750 9,033,193	(4,109,750) (9,014,471)
\$	18,487.63	6,845,196	(6,826,708)	Subtotal	18,722	13,142,943	(13,124,221)
•		5,000	(5,000)	EXHIBITS REVENUE Entry Fees	12,475	83,293	(70,818)
\$ \$	-	450	(450)	Exhibit Awards	1,775	3,732	(1,957)
\$	_	10,436	(10,436)	Garden Classes & Misc Sales	2,151	12,541	(10,390)
\$	-	15,886	(15,886)	Subtotal	16,401	99,566	(83,165)
•		0.004.554	(0.004.554)	ATTRACTIONS DEVENIUS		7 000 100	(7,000,100)
\$	-	3,881,554	(3,881,554)	ATTRACTIONS REVENUE		7,963,108	(7,963,108)
				MISC OCFEC-PRODUCED EVENT REVENUE			0
\$	-	1,106,648	(1,106,648)	Parking	-	2,565,295	(2,565,295)
\$	42,578.12	-	42,578	Sponsorships	86,881	1,896,750	(1,809,869)
\$ \$	- 450.00	- 53 100	- (E2 CE0)	Livestock Auction Receipts	450	293,609 131,200	(293,609)
э \$	450.00	53,100 4,200	(52,650) (4,200)	Camping Exhibitor Fees	450	42,600	(130,750) (42,600)
\$	-	-,200	(4,200)	Miscellaneous Other Self Produced Revenue	-	-2,000	(42,000)
\$	43,028.12	1,163,948	(1,120,920)	Subtotal	87,331	4,929,454	(4,842,123)
\$	61,515.75	18,583,062	(18,521,546)	TOTAL OCFEC-PRODUCED EVENT REVENUE	122,454	39,221,984	(39,099,530)
				DENTAL DEVENUE			
				RENTAL REVENUE RENTAL OF FACILITIES			
\$	-	-	_	Facility Rental Fees	-	_	
\$	-	5,000	(5,000)	Grounds Wide Rentals	-	30,200	(30,200)
\$	-	31,100	(31,100)	Building 10	79,094	221,400	(142,306)
\$	-	10,300	(10,300)	Building 12	18,975	97,700	(78,725)
\$	-	-	-	Building 13	-	-	
\$	-	7,600	(7,600)	Building 14	38,125	88,400	(50,275)
\$	-	-	- (F 000)	Building 15	-	-	(52.075)
\$ \$	-	5,900 11,600	(5,900) (11,600)	Building 16 The Hangar	12,925 48,013	66,900 109,400	(53,975) (61,388)
э \$	-	14,300	(14,300)	Parade of Products	18,963	54,200	(35,238)
\$	-	9,400	(9,400)	Breezeway	-	28,200	(28,200)
\$	_	-	-	Wine Courtvard	_	400	(400)
\$	-	-	-	Silo Building	870	1,800	(930)
\$	-	-	-	Memorial Gardens	-	-	` ,
\$	-	-	-	Millennium Barn	-	2,200	(2,200)
\$	-	-	-	Little Theater	-	5,700	(5,700)
\$	-	-	-	Baja Blues Restaurant	-	6,800	(6,800)
\$	436.00	186,550	(186,114)	Parking Lot	581,997	1,538,119	(956,122)
\$	250.00	300	(50)	Lawns	2,000	6,800	(4,800)
\$	-	-	-	Event Camping	6,390	27,500	(21,110)
\$	-	-	- (F 000)	Festival Grounds	-	13,200	(13,200)
\$ \$	-	5,900 2,600	(5,900) (2,600)	Mall Grandstand Arena	5,950	22,100 10,400	(16,150) (10,400)
\$	-	2,000	(2,000)	Arlington Amphitheater	-	10,400	(10,400)
\$	-	-	-	East Lawn/ Carnival Lot	-	_	
\$	-	-	-	Trailer Rallies	800	1,100	(300)
\$	-	3,000	(3,000)	Individual Camping	18,585	35,700	(17,115)
\$	-	-	<u>-</u>	Gazebo Rental	-	-	
\$	-	2,500	(2,500)	Pacific Amphitheater	-	12,400	(12,400)
\$	686.00	296,050	(295,364)	Subtotal	832,686	2,380,619	(1,547,933)
				OTHER RENTAL EVENT REVENUES			
\$	-	-	-	Interim Admissions	26,304	121,700	(95,396)
\$	-	277,079	(277,079)	Interim Parking	351,574	2,040,923	(1,689,349)
\$	120.00	168,565	(168,445)	Revenue from Personnel Services	313,266	1,232,872	(919,606)
\$	488.75	108,600	(108,111)	Equipment Rentals	130,837	555,500	(424,663)
\$	-	95,900	(95,900)	Year-Round Concessions	96,634	702,800	(606,166)

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	2020 Month Actual	2020 Month Budget	Variance		2020 YTD Actual	2020 YTD Budget	Variance
\$	-	8,300	(8,300)	Outside Caterers	47,263	171,300	(124,037)
\$	4,000.00	4,000	-	Outdoor Signs	32,000	32,480	(480)
\$	-	-	-	Promotional Revenue	-	-	
\$	4,608.75	662,444	(657,835)	Storage Subtotal	997,878	4,857,575	(3,859,697)
Ψ	4,000.73	002,444	(007,000)	Subtotal	991,010	4,007,070	(3,039,097)
				EQUESTRIAN CENTER REVENUES			
\$	8,302.30	12,000	(3,698)	Stall Rentals	77,042	89,950	(12,908)
\$	-	-	-	Locker Rentals	-	-	
\$	-	-	-	Trailers/Misc	-	-	
\$	8,302.30	12,000	(3,698)	Subtotal	77,042	89,950	(12,908)
¢				Horas Chay Entry Food			
\$ \$		-		Horse Show Entry Fees Donated Awards	_	-	
\$	-	-	-	Stall Fees	-	-	
\$	_	-	-	Other	_	-	
	_	•	-	OTHER RENTAL REVENUES	•		0
\$	-	-	-	Pay Phone Commissions	-	-	
\$	-	-	-	Vending	-	-	
\$	<u>-</u>	-	-	Fines		· ·	
\$	3,491.64	140,868	(137,376)	Miscellanious Rental Revenues	34,015	177,224	(143,209)
\$	3,491.64	140,868	(137,376)	Subtotal	34,015	177,224	(143,209)
\$	17,088.69	1,111,362	(1,094,273)	TOTAL RENTAL REVENUE	1,941,621	7,505,368	(5,563,747)
\$	78,604.44	19,694,424	(19,615,819)	TOTAL OPERATING REVENUE	2,064,075	46,727,352	(44,663,277)
				NON OPERATING DEVENUE			
Φ.	20 550 20	405.000	(70.450)	NON-OPERATING REVENUE	F20 C02	040.000	(270, 200)
\$ \$	28,550.20 2,522.85	105,000	(76,450) 2,523	Interest Earnings Discounts Earned	530,602 12,513	810,000 10,000	(279,398) 2,513
\$ \$	2,322.63	_	2,525	Grants	12,513	10,000	2,513
\$	-	-	-	Sale of Assets	-	-	
\$	_	400	(400)	Donations	47,187	3,200	43,987
\$	-	-	-	Prior Year Revenue	121,650	-	121,650
							-
\$	31,073.05	105,400	(74,327)	TOTAL NON-OPERATING REVENUE	711,952	823,200	(111,248)
					· · · · · · · · · · · · · · · · · · ·	•	
\$ \$	31,073.05 109,677.49	105,400	(74,327) (19,690,146)	TOTAL NON-OPERATING REVENUE TOTAL REVENUE	711,952 2,776,027	823,200 47,550,552	(44,774,525)
				TOTAL REVENUE OPERATING EXPENSES Payroll and Related:	· · · · · · · · · · · · · · · · · · ·	•	
\$	109,677.49 540,991.56	19,799,824 679,728	(19,690,146) 138,736	TOTAL REVENUE OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents	2,776,027 4,429,386	47,550,552 5,273,255	(44,774,525) (843,868)
\$ \$ \$	109,677.49 540,991.56 1,711.57	19,799,824 679,728 42,111	(19,690,146) 138,736 40,400	TOTAL REVENUE OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime	2,776,027 4,429,386 11,375	47,550,552 5,273,255 85,947	(843,868) (74,572)
\$	109,677.49 540,991.56 1,711.57 34,272.58	19,799,824 679,728 42,111 2,083,706	(19,690,146) 138,736 40,400 2,049,433	TOTAL REVENUE OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries	2,776,027 4,429,386 11,375 706,728	47,550,552 5,273,255 85,947 5,766,029	(843,868) (74,572) (5,059,300)
\$ \$ \$ \$	540,991.56 1,711.57 34,272.58 315,564.48	19,799,824 679,728 42,111 2,083,706 624,084	138,736 40,400 2,049,433 308,520	TOTAL REVENUE OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits	2,776,027 4,429,386 11,375 706,728 3,145,063	47,550,552 5,273,255 85,947 5,766,029 3,911,915	(843,868) (74,572) (5,059,300) (766,852)
\$	540,991.56 1,711.57 34,272.58 315,564.48 52.90	19,799,824 679,728 42,111 2,083,706 624,084 400	138,736 40,400 2,049,433 308,520 347	TOTAL REVENUE OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736	47,550,552 5,273,255 85,947 5,766,029 3,911,915 87,630	(843,868) (74,572) (5,059,300) (766,852) (55,894)
\$ \$ \$ \$ \$ \$ \$ \$	540,991.56 1,711.57 34,272.58 315,564.48 52.90	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000	138,736 40,400 2,049,433 308,520 347 12,000	TOTAL REVENUE OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444)
\$	540,991.56 1,711.57 34,272.58 315,564.48 52.90	19,799,824 679,728 42,111 2,083,706 624,084 400	138,736 40,400 2,049,433 308,520 347	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736	47,550,552 5,273,255 85,947 5,766,029 3,911,915 87,630	(843,868) (74,572) (5,059,300) (766,852) (55,894)
\$ \$ \$ \$ \$ \$	540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services:	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931)
\$ \$ \$ \$ \$ \$	540,991.56 1,711.57 34,272.58 315,564.48 52.90	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029	138,736 40,400 2,049,433 308,520 347 12,000	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444)
\$ \$ \$ \$ \$ \$	540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services: Professional Services	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319 770,901	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250 6,231,678	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931)
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09 48,075.37	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029 2,434,472 3,485	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436 2,386,396 3,485	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services: Professional Services Judges Subtotal	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319 770,901 3,271	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250 6,231,678 42,605	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931) (5,460,777) (39,334)
* * * * * * * * * * * * * * * * * * * *	109,677.49 540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09 48,075.37 - 48,075.37	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029 2,434,472 3,485 2,437,957	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436 2,386,396 3,485 2,389,881	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services: Professional Services Judges Subtotal Directors Expense:	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319 770,901 3,271 774,172	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250 6,231,678 42,605 6,274,283	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931) (5,460,777) (39,334) (5,500,111)
\$	109,677.49 540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09 48,075.37 - 48,075.37	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029 2,434,472 3,485 2,437,957	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436 2,386,396 3,485 2,389,881	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services: Professional Services Judges Subtotal Directors Expense: Directors Expense	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319 770,901 3,271 774,172	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250 6,231,678 42,605 6,274,283	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931) (5,460,777) (39,334) (5,500,111)
* * * * * * * * * * * * * * * * * * * *	109,677.49 540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09 48,075.37 - 48,075.37	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029 2,434,472 3,485 2,437,957	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436 2,386,396 3,485 2,389,881	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services: Professional Services Judges Subtotal Directors Expense:	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319 770,901 3,271 774,172	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250 6,231,678 42,605 6,274,283	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931) (5,460,777) (39,334) (5,500,111)
* * * * * * * * * * * * * * * * * * * *	109,677.49 540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09 48,075.37 - 48,075.37 95.90 1,053.00 1,148.90	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029 2,434,472 3,485 2,437,957 125 1,675 1,800	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436 2,386,396 3,485 2,389,881 29 622 651	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services: Professional Services Judges Subtotal Directors Expense: Directors Expense Directors Mtg Expense Subtotal	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319 770,901 3,271 774,172 219 12,517 12,737	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250 6,231,678 42,605 6,274,283	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931) (5,460,777) (39,334) (5,500,111) (781) (883) (1,663)
* * * * * * * * * * * * * * * * * * * *	109,677.49 540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09 48,075.37 48,075.37 95.90 1,053.00 1,148.90 28,455.00	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029 2,434,472 3,485 2,437,957 125 1,675 1,800 35,200	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436 2,386,396 3,485 2,389,881 29 622 651 6,745	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services: Professional Services Judges Subtotal Directors Expense: Directors Expense Directors Mtg Expense Subtotal Insurance Expense	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319 770,901 3,271 774,172 219 12,517 12,737 188,463	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250 6,231,678 42,605 6,274,283 1,000 13,400 14,400 284,305	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931) (5,460,777) (39,334) (5,500,111) (781) (883) (1,663)
* * * * * * * * * * * * * * * * * * * *	109,677.49 540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09 48,075.37 - 48,075.37 95.90 1,053.00 1,148.90	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029 2,434,472 3,485 2,437,957 125 1,675 1,800	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436 2,386,396 3,485 2,389,881 29 622 651	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services: Professional Services Judges Subtotal Directors Expense: Directors Expense Directors Mtg Expense Subtotal	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319 770,901 3,271 774,172 219 12,517 12,737	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250 6,231,678 42,605 6,274,283	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931) (5,460,777) (39,334) (5,500,111) (781) (883) (1,663)
* * * * * * * * * * * * * * * * * * * *	109,677.49 540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09 48,075.37 48,075.37 95.90 1,053.00 1,148.90 28,455.00	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029 2,434,472 3,485 2,437,957 125 1,675 1,800 35,200 22,240 15,976 16,600 5,110 750	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436 2,386,396 3,485 2,389,881 29 622 651 6,745 10,768 14,259 13,319 4,462 750	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services: Professional Services Judges Subtotal Directors Expense Directors Expense Directors Mtg Expense Subtotal Insurance Expense Telephone & Postage Supplies and Equipment: Office Supplies Signs/Banners Decorations/Props Small Equipment	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319 770,901 3,271 774,172 219 12,517 12,737 188,463 131,395 27,650 43,047 32,021 7,908	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250 6,231,678 42,605 6,274,283 1,000 13,400 14,400 284,305 155,040 116,503 166,735 256,235 47,180	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931) (5,460,777) (39,334) (5,500,111) (781) (883) (1,663) (95,842) (23,645) (88,853) (123,688) (224,214) (39,272)
* * * * * * * * * * * * * * * * * * * *	109,677.49 540,991.56 1,711.57 34,272.58 315,564.48 52.90 - 892,593.09 48,075.37 - 48,075.37 - 95.90 1,053.00 1,148.90 28,455.00 11,472.06 1,716.97 3,281.47	19,799,824 679,728 42,111 2,083,706 624,084 400 12,000 3,442,029 2,434,472 3,485 2,437,957 125 1,675 1,800 35,200 22,240 15,976 16,600 5,110	138,736 40,400 2,049,433 308,520 347 12,000 2,549,436 2,386,396 3,485 2,389,881 29 622 651 6,745 10,768 14,259 13,319 4,462	OPERATING EXPENSES Payroll and Related: Salaries/Wages - Permanents Salaries/Wages - Overtime Salaries/Wages - Temporaries Employee Benefits Travel Expense Training and Recruiting Expense Subtotal Professional Services: Professional Services Judges Subtotal Directors Expense Directors Mtg Expense Subtotal Insurance Expense Telephone & Postage Supplies and Equipment: Office Supplies Signs/Banners Decorations/Props	2,776,027 4,429,386 11,375 706,728 3,145,063 31,736 4,031 8,328,319 770,901 3,271 774,172 219 12,517 12,737 188,463 131,395 27,650 43,047 32,021	5,273,255 85,947 5,766,029 3,911,915 87,630 64,475 15,189,250 6,231,678 42,605 6,274,283 1,000 13,400 14,400 284,305 155,040 116,503 166,735 256,235	(843,868) (74,572) (5,059,300) (766,852) (55,894) (60,444) (6,860,931) (5,460,777) (39,334) (5,500,111) (781) (883) (1,663) (95,842) (23,645) (88,853) (123,688) (224,214)

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	2020 Month	2020 Month			2020 YTD	2020 YTD	
	Actual	Budget	Variance		Actual	Budget	Variance
\$	(257.94)	- Duaget	258	Computer Hardware & Peripherals	26,705	33,500	(6,795)
\$	827.92	1,500	672	Farm	20,106	70,150	(50,044)
\$	027.02	1,500	-	Ticketing/Wristbands	13,264	61,296	(48,033)
\$ \$ \$	7,420.25	478,345	470,925	Equipment Rental	80,175	2,323,873	(2,243,698)
\$	8,947.13	41,510	32,563	Equipment Maintenance & Supplies	86,060	193,880	(107,819)
\$	38.76	810	771	Uniforms & Laundry	20,264	105,892	(85,628)
\$	24,206.35	565,521	541,315	Subtotal	376,136	3,418,434	(3,042,298)
Ψ	24,200.55	303,321	341,313	Gubtotai	370,130	3,410,434	(3,042,230)
				Facility and Related:			
\$	19,701.87	34,300	14,598	Maintenance of Buildings/Grounds	205,316	269,550	(64,234)
Φ	67,872.14	467,244	399,372	Utilities	402,082	971,660	(569,578)
\$		535,840	524,663	Trash/Waste Removal	228,702		
\$ \$	11,177.02	555,640	324,003	Rental of Facilities	220,702	1,474,460	(1,245,758)
э \$	- 7 070 17	162 500	156 227		170 517	492.000	(240.202)
\$	7,273.17 106,024.20	163,500	156,227	Special Repairs	172,517 1,008,617	482,900 3,198,570	(310,383)
Ф	106,024.20	1,200,884	1,094,860	Subtotal	1,000,017	3,190,570	(2,189,953)
				Publicity and Related:			
¢		12,500	12,500	Photography	27	19,300	(19,273)
\$	-	12,300	12,300	0 . ,	21	19,300	(19,273)
\$	-	-	-	Newsletters	-	-	-
\$	-	- 0.000	-	Contests	40.054	400.700	(05.000)
\$	-	2,600	2,600	Printing Advantage Out de an	13,954	109,780	(95,826)
\$	-	280,000	280,000	Advertising - Outdoor	4,500	286,000	(281,500)
\$	-	165,000	165,000	Advertising - Radio	51,567	280,000	(228,433)
\$	-	500,000	500,000	Advertising - TV	1,700	500,000	(498,300)
\$	-	34,625	34,625	Advertising - Print	3,000	90,780	(87,780)
\$	833.34	414,050	413,217	Advertising - Online	16,809	514,950	(498,141)
\$	-	2,835	2,835	Promotional Expense	25,050	86,952	(61,902)
\$	-	-	-	Brochure Printing	5,371	6,000	(629)
\$	-	-	-	Buttons Printing	2,880	10,000	(7,120)
\$	-	-	-	Media Relations	77	10,000	(9,923)
\$	-	650	650	Public Relations Expense	1,543	8,350	(6,807)
\$	-	-	-	Manager's P/R Expense	-	-	
\$ \$	-	-	-	Other Pre-Fair Stunts	-	-	
\$	-	-	-	Design & Production	-	6,000	(6,000)
\$	1,170.00	14,550	13,380	Sponsorships	41,060	274,650	(233,590)
\$	-	11,000	11,000	Special Projects	38,944	35,500	3,444
\$	2,003.34	1,437,810	1,435,807	Subtotal	206,481	2,238,262	(2,031,780)
				Self-Produced Events Attractions Expense:			
\$	-	325,000	325,000	Arena/Hangar Acts	-	650,000	(650,000)
\$	-	237,000	237,000	Grounds Acts	-	594,734	(594,734)
\$	-	2,635,000	2,635,000	Major Acts	2,500	5,115,000	(5,112,500)
\$	-	71,726	71,726	Attractions Expense	-	143,452	(143,452)
\$	-	-	-	Merchandise	1,247	8,000	(6,753)
\$	-	3,268,726	3,268,726	Subtotal	3,747	6,503,186	(6,499,439)
				Other Calf Draduced French Frances			
•		0.450	0.450	Other Self-Produced Event Expense:	404	20,420	(20, 220)
\$ \$	-	2,150	2,150	Competition Handbook	184	30,420	(30,236)
\$		2,150	2,150	Jr. Livestock Auction Costs	184	280,910 311,330	(280,910)
φ	-	2,130	2,100	Subtotal	104	311,330	(311,146)
				Premium Expense:			
¢	_	116,000	116,000	Cash Premiums	_	117,700	(117,700)
¢	1,036.92	25,900	24,863	Trophies, Ribbons	1,696	27,200	(25,504)
\$ \$ \$	1,036.92	141,900	140,863	Subtotal	1,696	144,900	(23,304)
Ψ	1,000.02	141,300	140,000	Gubtotal	1,030	144,300	
				Other Operating Expenses:			
\$	_	3,335	3,335	Cash Shortages/(Overages)	(394)	7,970	(8,364)
\$	2,486.21	1,690	(796)	Dues & Subscriptions	49,303	50,080	(777)
\$	2, 100.21	-,000	(100)	Bad Debt Expense	-	-	(111)
\$ \$ \$ \$	2,647.34	216,614	213,967	Bank Charges	30,094	445,293	(415,199)
\$	1,882.00	78,662	76,780	Miscellaneous Expense	5,976	345,389	(339,413)
\$	7,015.55	300,301	293,286	Subtotal	84,978	848,732	(763,754)
Ψ	7,013.33	300,301	233,200	Gubtotal	04,370	040,732	(100,104)
\$	1,122,030.78	12,856,518	11,734,487	TOTAL OPERATING EXPENSE	11,116,924	38,580,692	(27,463,768)
				Non Operation Transport			
Φ.	275 000 00	075 000		Non-Operating Expenses	0.000.000	2 200 200	
\$	275,000.00	275,000	-	Depreciation Expense	2,200,000	2,200,000	(40.4.700)
\$ \$ \$	-	-	-	Major Projects	106,204	511,000	(404,796)
\$	-	-	-	Carnival Funded Expenditures	-	-	
\$	-	-	-	Loss on Sale of Asset	-	-	
\$	-	-	-	Debt Service	-	-	

2020 Month Actual	2020 Month Budget	Variance		2020 YTD Actual	2020 YTD Budget	Variance
\$ -	-	-	Net Pension Adjustment - GASB 68	-	-	-
\$ (2,832.90)	-	2,833	Prior Year Expense	38,688	-	38,688
\$ 272,167.10	275,000	2,833	TOTAL NON-OPERATING EXPENSE	2,344,891	2,711,000	(366,109)
\$ 1,394,197.88	13,131,518	11,737,320	TOTAL EXPENSES	13,461,815	41,291,692	(27,829,877)
\$ (1,284,520.39)	\$ 6,668,306	\$ (7,952,826)	NET PROCEEDS	\$ (10,685,788)	\$ 6,258,860	\$ (16,944,648)

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32nd D A A - OC Fair & Event Center Balance Sheet (Unaudited) August 31, 2020 and 2019

		2020		2019
Assets				
Cash	\$	2,410,694	\$	2,908,865
Investments	*	43,699,293	,	59,386,472
Accounts Receivable		753,143		4,495,554
Reserve for Bad Debt		(47,559)		(26,779)
Prepaid Expenses		77,549		112,774
Deferred Outflows - Pension		4,984,585		5,488,718
Total Assets		51,877,705		72,365,604
		01,011,100		1 =,000,001
Capital Projects in Process		2,220,194		1,425,680
Land		133,553		133,553
Buildings and Improvements		96,735,428		95,875,663
Equipment		8,053,898		7,509,743
Accumulated Depreciation		(60,066,990)		(56,689,982)
Total Capital		47,076,083		48,254,657
Total Assets	\$	98,953,788	\$	120,620,261
Liabilities				
Accounts Payable		72,229		6,981,406
Deferred Revenue		2,648,876		1,459,072
Payroll Liabilities		521,537		944,744
Deposits		46,693		99,208
Loan Payable - SB84		1,739,579		-
Compensated Absences Liability		1,119,650		1,078,416
Deferred Inflows - Pension		630,841		163,845
Pension Liability		15,722,914		17,556,172
Total Liabilities		22,502,319		28,282,863
Net Resources				
Investment in Capital Assets		47,076,083		48,254,656
Net Resources - Designated Use		504,460		613,003
Net Resources - Available for Operations		50,943,199		47,705,564
Unrestricted Net Position - Pension		(11,369,170)		(12,231,299)
Net Resources - Auction Fund		(17,309,170)		(5,822)
Not resources - Auditorri una		87,137,257		84,336,102
Net Proceeds from Operations		(10,685,788)		8,001,296
Total Net Resources		76,451,469		92,337,398
10tai 116t 11630ui 063		10,701,703		32,337,330
Total Liabilities and Net Resources	\$	98,953,788	\$	120,620,261

32nd District Agricultural Association OC Fair & Event Center

Statement of Cash Flows (Unaudited) For the Eight Months Ended August 31, 2020

		2020
CASH FLOWS FROM OPERATING ACTIVITIES		
Excess of Expenses Over Revenues	_\$	(10,685,788)
Adjustment to Reconcile Excess of Revenue Over Expenses to Net Cash Provided by Operating Activities:		
Non-Cash Charges (Credits) to Net Income Depreciation Expense	\$	2,200,000
(Increase) Decrease in Assets (Increase) Decrease in Accounts Receivable (Increase) Decrease in Prepaid Expenses (Increase) Decrease in Deferred Outflows - Pension		893,287 82,192 0
Increase (Decrease) in Liabilities Increase (Decrease) in Accounts Payable Increase (Decrease) in Deferred Revenue Increase (Decrease) in Payroll Liabilities Increase (Decrease) in Deposits Increase (Decrease) in Other Liabilities Increase (Decrease) in Compensated Absence Liability Increase (Decrease) in Deferred Inflows - Pension Increase (Decrease) in Net Pension Liability		(1,045,660) 1,146,024 (115,612) 2,950 0 (52,136) 0
Total Adjustments	\$	3,111,045
Net Cash Provided (Used) by Operating Activities	\$	(7,574,743)
CASH FLOWS FROM INVESTING ACTIVITIES		
(Increase) Decrease in Capital Projects in Progress (Increase) Decrease in Building & Improvements	\$	(1,251,386) 0
(Increase) Decrease in Equipment (Increase) Decrease in Equipment		0
Net Cash Provided (Used) by Investing Activities	\$	(1,251,386)
CASH FLOWS FROM FINANCING ACTIVITIES Net Cash Provided (Used) by Financing Activities		0
NET INCREASE (DECREASE) IN CASH	\$	(8,826,129)
Cash and Cash Equivalent - January 1, 2020		54,936,116
Cash and Cash Equivalent - End of Period - August 31, 2020	\$	46,109,987

OCFEC - Business Unit Budget Analysis 2020 Budget vs. Forecast at August 31, 2020

		21	020 Original Appro	ved Budget	
Dept #	Description	Rev	Labor	Exp	Net
Attract					
05	Market Place	2,172,919	_	130,000	2,042,919.00
06	Administration	1,234,400	1,556,723	1,564,614	(1,886,937.04)
07	Human Resources	_	848,789	209,600	(1,058,389.29)
08	Technology	-	350,335	503,090	(853,425.10)
09	Presentation	-	381,145	91,065	(472,210.42)
10	Accounting	20,000	659,429	278,050	(917,479.44)
11	Heroes Hall	47,115	254,164	223,900	(430,948.65)
12	Business Services	_	445,408	44,650	(490,057.91)
14	Exhibit & Education	_	811,610	4,775	(816,385.39)
15	Marketing	_	441,811	2,052,776	(2,494,587.24)
18	Comm/Info	_	379,941	71,461	(451,402.13)
19	Production	-	32,405	1,142,635	(1,175,039.96)
20	Operations	_	2,502,345	845,330	(3,347,674.73)
21	Creative Services	1,000	527,758	43,745	(570,503.13)
22	Facilities	8,000	312,161	1,323,445	(1,627,606.27)
23	Safety & Security	_	1,221,083	56,350	(1,277,433.07)
25	EQC - Boarding	177,950	-	50,200	127,750.00
27	Cent Farm - Admin	66,457	491,207	79,774	(504,524.39)
28	Cent Farm Ops	-	575,883	75,200	(651,082.93)
29	Culinary - Fair	-	111,276	97,374	(208,649.68)
30	Event Services	8,736,081	994,315	631,100	7,110,666.14
31	Event Admissions	-	197,927	4,940	(202,866.53)
32	Event Parking	-	512,153	58,700	(570,852.53)
33	Event Operations	-	1,149,078	559,600	(1,708,678.32)
34	Year Round - PacAmp	3,419,184	-	2,164,768	1,254,416.00
38	Event Parking Sales	-	250,936	17,599	(268,534.99)
41	Imaginology	62,375	23,954	229,450	(191,029.12)
42	Cent Farm - Fair	_	95,390	80,240	(175,630.46)
43	Youth Program	_	100,586	47,445	(148,030.94)
44	Visual Arts	-	140,405	65,532	(205,937.15)
46	Exhibits - Fair	79,570	23,534	278,005	(221,969.11)
47	Guest Services	-	326,315	60,150	(386,465.10)
48	Box Office	20,000	226,398	70,620	(277,018.20)
49	Cash Operations	-	88,268	54,574	(142,842.65)
50	Admissions - Fair	8,400,000	169,160	128,034	8,102,806.56
51	Parking - Fair	-	457,322	1,272,625	(1,729,947.30)
52	Safety & Security - Fair	-	991,753	1,414,750	(2,406,503.24)
53	Home Arts	-	102,403	34,630	(137,033.38)
58	Carnival	4,109,750	410,581	252,400	3,446,768.89
59	Audit	-	21,058	9,050	(30,107.62)
62	Livestock	19,527	96,183	213,578	(290,233.72)
63	Maintenance - Fair	-	543,775	1,632,200	(2,175,975.26)
64	Conc/Comm - Fair	9,937,400	373,664	191,400	9,372,336.48
66	Gate Operations - Fair	-	176,876	17,719	(194,595.42)
67	Parking Sales - Fair	2,232,000	120,580	25,059	2,086,360.34
69	OCFEC Produced Events	182,250	-	199,188	(16,937.63)
70	Attr/Grnds - Fair	1,171,820	492,643	1,669,311	(990,133.63)
72	PacAmp - Fair	7,956,065		5,145,192	2,810,873.00
74	PacAmp FOH - Fair	-	143,407	8,500	(151,907.07)
78	Gate Ops - Pac Amp - Fair	-	37,816	-	(37,816.32)
82	Junior Livestock Auction	301,195	-	298,057	3,138.00
84	Feature Exhibit - Fair	- 4 000 550	225,822	213,907	(439,729.23)
87	Sales	1,882,550	5,799	226,250	1,650,501.16
88	Community Outreach	-	-	57,450	(57,450.00)
97	Major Projects	-	-	511,000	(511,000.00)
99	Depreciation		-	3,300,000	(3,300,000.00)
	Total OCFEC	52,237,608	20,401,577	30,031,057	1,804,974

2020 YTD Reforecast NO Fair NO Fall Events Rev Labor Exp Net						
IX.CV	Luboi	LAP	NOL			
514,998	-	31,600	483,398			
703,390	903,054	1,243,245	(1,442,909)			
703,390	843,278	107,224	(950,503)			
-	332,130	410,590	(742,720)			
-	367,113	4,794	(371,906)			
5,827	309,821	41,004	(344,998)			
45,206	177,547	121,836	(254,177)			
6,687	385,201	21,095	(399,609)			
-	669,174	2,904	(672,077)			
-	365,364	108,180	(473,545)			
-	278,834	38,021	(316,855)			
_	(54,707)	37,555	17,152			
16	1,902,933	678,399	(2,581,316)			
10,214	425,236	33,087	(448,108)			
3,894	285,932	710,079	(992,117)			
-	808,593	13,968	(822,561)			
144,731	-	51,410	93,320			
5,130	389,714	45,544	(430,128)			
-	520,621	46,823	(567,444)			
-	6,776	10,412	(17,188)			
1,315,014	776,608	128,382	410,024			
-	149,811	(5,339)	(144,473)			
_	245,780	10,490	(256,270)			
_	975,627	153,172	(1,128,799)			
_	-	13,911	(13,911)			
-	63,653	3,067	(66,719)			
_	1,525	13,035	(14,560)			
_	13,255	3,615	(16,870)			
_	1,502	55	(1,557)			
_	6,210	884	(7,094)			
12,711	1,831	13,988	(3,108)			
12,711	156,676	4,057	(160,733)			
_	127,156	8,517	(135,673)			
_	1,345	15,610	(16,955)			
-	1,345	5,247	(5,358)			
-	-	- 5,247	(3,336)			
-	-	4,473	(4,473)			
-	493	254	(747)			
_	493	(73)				
-	-	- (73)	73			
1,775	5,168	(3,517)	124			
- 1,775	-	76,573	(76,573)			
22.422	250.595	2.061	(230,234)			
22,722	200,000	86	(86)			
-	-		(00)			
_	1,331	-	(1,331)			
_	340,383	(94)	(340,289)			
64,000	5-10,000	215,241	(151,241)			
54,000	-	(3,967)	3,967			
_	_	(3,307)	3,807			
-	-	(76)	76			
-						
124 005	3,057	10,186	(13,244)			
131,905	-	23,865	108,039			
_	_	278,400	(278,400)			
-	-	3,300,000	(3,300,000)			
	-	0,000,000	(0,000,000)			
2,987,918	12,038,728	8,029,873	(17,080,683)			

Assumptions:

^{1.} This reforecast includes 8 months of actuals (Jan - August), and 4 months (Sept - Dec) of projected revenues and expenses.

^{2.} This reforecast is based on no fair, and no post-fair events.

32nd District Agricultural Association OC Fair & Event Center

Statement of Cash Flows (Unaudited) Estimate for Year Ending 12/31/2020

		2020
CASH FLOWS FROM OPERATING ACTIVITIES		
Excess of Expenses Over Revenues	\$	(17,080,683)
Adjustment to Reconcile Excess of Revenue Over Expenses to Net Cash Provided by Operating Activities:		
Non-Cash Charges (Credits) to Net Income Depreciation Expense	\$	3,300,000
(Increase) Decrease in Assets (Increase) Decrease in Accounts Receivable (Increase) Decrease in Prepaid Expenses (Increase) Decrease in Deferred Outflows - Pension		848,871 103,825 0
Increase (Decrease) in Liabilities Increase (Decrease) in Accounts Payable Increase (Decrease) in Deferred Revenue Increase (Decrease) in Payroll Liabilities Increase (Decrease) in Deposits Increase (Decrease) in Other Liabilities Increase (Decrease) in Compensated Absence Liability Increase (Decrease) in Deferred Inflows - Pension Increase (Decrease) in Net Pension Liability		(1,017,889) (302,852) (87,149) 6,257 0 (52,136) 0
Total Adjustments	\$_	2,798,927
Net Cash Provided (Used) by Operating Activities	\$	(14,281,756)
CASH FLOWS FROM INVESTING ACTIVITIES		
(Increase) Decrease in Capital Projects in Progress (Increase) Decrease in Building & Improvements	\$	(2,615,692)
(Increase) Decrease in Equipment (Increase) Decrease in Equipment		0 0
Net Cash Provided (Used) by Investing Activities	\$	(2,615,692)
CASH FLOWS FROM FINANCING ACTIVITIES Net Cash Provided (Used) by Financing Activities		0
NET INCREASE (DECREASE) IN CASH	\$	(16,897,448)
Cash and Cash Equivalent - Beginning of Period		54,936,116
Cash and Cash Equivalent - End of Period	\$	38,038,668