

In the Matter Of:

O.C. Fair and Event Center

# **BOARD OF DIRECTORS MEETING**

September 24, 2020

Case No:

**CERTIFIED COPY** 

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8	32ND DISTRICT AGRICULTURAL ASSOCIATION	18:08:22
9	ORANGE COUNTY FAIR & EVENT CENTER	18:08:22
10	BOARD OF DIRECTORS MEETING	18:08:22
11	THURSDAY, SEPTEMBER 24, 2020	18:08:22
12	9:00 A.M.	18:08:22
13		18:08:22
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22	Reported by: CERTIFIED COPY	18:08:22
23		18:08:22
24	Patricia Garrido	18:08:22
25	CSR No. 14364	18:08:22



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3	BOARD OF DIRECTORS MEETING	18:08:22
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5	9:00 A.M.	18:08:22
6		18:08:22
7		18:08:22
8		18:08:22
9	Meeting of the OCFEC Board of	18:08:22
10	Directors, stenographically reported by Patricia Garrido, a Certified Shorthand Reporter for the State of	18:08:22 18:08:22
11	California, commencing at 9:03 a.m. and ending at 12:44 a.m., Thursday, September 24, 2020, Via Zoom.	18:08:22 18:08:22
12		18:08:22 18:08:22
13		18:08:22
14		18:08:22
15	APPEARANCES OF BOARD MEMBERS:	18:08:22
16	Sandra Cervantes, Board Chair	18:08:22
17	Natalie Rubalcava-Garcia, Vice Chair Ashleigh Aitken, Director	18:08:22 18:08:22
18	Doug La Belle, Director Newton Pham, Director	18:08:22 18:08:22
19	Nick Kovacevich, Director	18:08:22 18:08:22
20		18:08:22
21		18:08:22
22	ALSO PRESENT:	18:08:22
23	Michele Richards, CEO	18:08:22
24	Ken Karns, Chief Operating Officer Joan Hamill, Chief Business Development Officer	18:08:22 18:08:22
25	Barbara Gregerson, Landscape Supervisor Summer Angus, Meeting Secretary Executive Assistant	18:08:22 18:08:22
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1	APPEARANCE OF BOARD COUNSEL:	18:08:22
2	DEPUTY ATTORNEY GENERAL JOSHUA CAPLAN	18:08:22 18:08:22
3	600 West Broadway, Suite 1800 San Diego, California 92101-3375	18:08:22 18:08:22
4	Phone: 619-738-9000  Fax: 619-645-2271	18:08:22 18:08:22
5	rax. 019-043-22/1	18:08:22
6		18:08:22
7		18:08:22
8		18:08:22
9	PUBLIC SPEAKERS:	18:08:22
10	Vincent Pollmeier Cindy Massaro	18:08:22 18:08:22
11	Maribeth Goldsby Reggie Mundekis	18:08:22 18:08:22
12	Kellie Avakian Greg Silva	18:08:22 18:08:22
13	Jeanine Robbins Mike Robbins	18:08:22 18:08:22
14	Toya Fitzgerald Jerilynn	18:08:22 18:08:22
15	Kevin Goel Doug Reed	18:08:22 18:08:22
16	Chris Anthem Michele Flavo	18:08:22 18:08:22
17	Alex Gonzalez Scott Carpenter	18:08:22 18:08:22
18	Liz McNabb Reuben Franco	18:08:22 18:08:22
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6		18:08:22
7		18:08:22
8	CHAIR CERVANTES: Good morning, everyone. I am	18:08:22
9	now calling this meeting to order.	18:08:24
10	All matters noticed on this agenda in any	18:08:28
11	category will be considered for action as listed. Any	18:08:36
12	item not so noticed, may not be considered. Items	18:08:36
13	listed on this agenda may be considered in any order at	18:08:38
14	the discretion of the Chair person.	18:08:40
15	The mission of the OCFEC is celebration of	18:08:44
16	Orange County's communities, interests, agriculture, and	18:08:50
17	heritage with results justifying resources expanded. I	18:08:54
18	would like to go ahead and ask Director Aitken if she	18:09:00
19	can lead us into the pledge of Allegiance.	18:09:02
20	DIRECTOR AITKEN: Absolutely. Thank you. Can	18:09:08
21	everyone please place your hand over their heart.	18:09:10
22	Ready? Begin.	18:09:36
23	(Pledge of Allegiance conducted.)	18:09:36
24	CHAIR CERVANTES: Thank you, Director Aitken.	18:09:40
25	We are going to go ahead and do a quick roll call.	18:09:40



1	Summer, if I can get your assistance with this please.	18:09:42
2	SECRETARY ANGUS: Chair Cervantes?	10:22:07
3	CHAIR CERVANTES: Here.	10:22:10
4	SECRETARY ANGUS: Vice Chair Rubalcava-Garcia?	10:22:13
5	VICE CHAIR RUBALCAVA-GARCIA: Here.	10:22:20
6	SECRETARY ANGUS: Director Ruiz? Director	18:09:56
7	Bagneris? Director Aitken?	18:10:02
8	DIRECTOR AITKEN: Present.	10:22:23
9	SECRETARY ANGUS: Director La Belle?	10:22:25
10	DIRECTOR LA BELLE: Here.	10:22:26
11	SECRETARY ANGUS: Director Pham?	10:22:26
12	DIRECTOR PHAM: Present.	10:22:28
13	SECRETARY ANGUS: And Director Kovacevich?	10:22:32
14	DIRECTOR KOVACEVICH: Here.	10:22:36
15	CHAIR CERVANTES: Thank you, Summer. Now, we	10:22:37
16	will Summer is going to go ahead and organize all of	18:10:28
17	the public comments. So please make sure that you	18:10:32
18	communicate with her correctly. And the Board will now	18:10:40
19	go into Closed Session. Thank you, everybody. We'll be	18:10:40
20	back shortly.	18:10:44
21	(Closed session held from 9:05 a.m. until 10:07	09:43:41
22	a.m.)	09:43:41
23	CHAIR CERVANTES: I am going to go ahead and	10:07:22
24	move forward and the 32nd DAA Board of Directors has	10:07:24
25	considered the advice of legal counsel on the items	10:07:28

identified in the closed session portion of the agenda 10:07:31 1 2 and there's nothing further to report. Next, we have 10:07:35 3 the CEO's operational announcements and updates, and I 10:07:38 will turn it over to CEO Richards. 10:07:43 4 Thank you very much. 5 CEO RICHARDS: Welcome, 10:07:46 We are off and running with 10:07:49 everybody. Good morning. 6 7 our 2021 budget process which launched internally here 10:07:51 8 on Tuesday, and as you can imagine, we need to take a 10:07:58 very different approach from previous years given the 10:08:02 uncertainty related to Covid-19. 10 10:08:02 11 I will share some of the assumptions that we're 10:08:07 12 using for the 2021 OC Fair today later in the agenda and 10:08:10 13 the financial monitoring committee during their report 10:08:14 14 will share the date and time that has been scheduled for 10:08:16 15 the public budget study session. And speaking of 10:08:20 16 committees, our board committees have been very active 10:08:25 17 10:08:29 this month, and we'll hear reports from several of them 18 on important projects and topics that they're working on 10:08:30 19 with staff. 10:08:34 20 Earlier this year in response to Governor 10:08:36 21 Newsom's executive order to address the homeless crisis 10:08:40 22 in California, particularly in response to Covid-19, we 10:08:43 23 worked with City of Costa Mesa to place 10 trailers, 10:08:47 24 temporarily near Gate 8 on the property. Their intended 10:08:52 25 use was to provide temporary shelter for Costa Mesa's 10:08:56



1	homeless population during the pandemic. Thankfully the	10:09:00
2	trailers never had to be utilized as more permanent	10:09:04
3	solutions were activated by the city, but we were happy	10:09:08
4	to provide the alternative.	10:09:11
5	And as many of you have read recently,	10:09:13
6	fairgrounds throughout the state of California are being	10:09:17
7	called upon to assist during crisis situations, such as	10:09:18
8	serving as fire camps, temporary shelters for humans and	10:09:22
9	animals, Covid testing, and emergency food distribution	10:09:30
10	sites, as is what's going on here at OCFEC. And we will	10:09:32
11	continue to respond to the Governor's executive order	10:09:39
12	whenever needed to serve during the crisis.	10:09:43
13	Now, you might remember earlier this year, a	10:09:47
14	report that AMVETS had generously donated through the	10:09:50
15	work of the Heroes Hall Veterans Foundation an	10:09:55
16	electronic carillon. So there is now a new sound at	10:09:58
17	Heroes Hall as the electronic carillon donated by AMVETS	10:10:02
18	and arranged through the foundation has now been	10:10:07
19	installed, and it goes off every noon with a beautiful	10:10:11
20	bell tone. We also have the ability to program other	10:10:15
21	bell tones with the carillon that can play during the	10:10:16
22	fair and special events at Heroes Hall. So we're hoping	10:10:19
23	to be able to share that with the public very soon.	10:10:23
24	The the link that is on the slide, below the	10:10:29
25	AMVETS logo, is a link that you can use to access the	10:10:32



1	carillon site with AMVETS and play a little sample of	10:10:36
2	the sound, so feel free to do that. And AB-1499 was	10:10:43
3	legislation that was passed in January of 2018 that of	10:10:49
4	that assembly bill collects sales tax from	10:10:54
5	transactions on state fairgrounds properties and in	10:11:00
6	return provides funding for the California network	10:11:03
7	affairs.	10:11:07
8	We were very excited to learn that the OC Fair	10:11:07
9	and Event Center is eligible to receive 830,170 dollars	10:11:11
10	from those AB-1499 funds. Staff will be completing the	10:11:20
11	required paperwork, and we will be bringing back a	10:11:22
12	resolution that is required for the Board to approve in	10:11:25
13	October in order for us to receive those funds, so that	10:11:28
14	was very happy news for sure.	10:11:32
15	Regarding our financials for the eight-month	10:11:35
16	period, ending August 31st, you can see that the full	10:11:38
17	effect of the fair cancellation as well as the	10:11:42
18	cancellation of our events has has now fully been	10:11:47
19	realized in our financials. To date, against a budgeted	10:11:52
20	revenue amount of 47.5 million, we've actually had	10:11:57
21	actual revenue of 2.7, 2.8 million, a varience of 44.7	10:12:03
22	million. However, on the expense side, we had budgeted	10:12:08
23	41.2 million in expenses. We're coming in with actual	10:12:12
24	expenses at this point of 13.4 million. So that's a	10:12:17
25	favorable varience on the expense side of 27.8 million.	10:12:22



1	So to date our budget varience is unfavorable	10:12:28
2	by 16.9 million, and as you'll see from the report, we	10:12:32
3	have cash on hand from and from investments totaling	10:12:41
4	46.1 million. That is a 16-million dollar decrease year	10:12:48
5	over year. And as we committed to several months ago	10:12:55
6	when Covid first hit, we wanted to share with the board	10:13:00
7	and the public a monthly reforecast of our budget. We	10:13:02
8	are now projecting a net deficit against budget by the	10:13:07
9	end of the year of 17,080,683 dollars, that's actually	10:13:10
10	an improvement of about 200,000 dollars over last months	10:13:18
11	reforecast. And that's largely due to some additional	10:13:24
12	revenue that we're we're bringing in from some of the	10:13:25
13	events that we've been able to hold recently and then	10:13:29
14	also a great job that the staff is doing to hold down	10:13:32
15	expenses.	10:13:36
16	So we're projecting our cash position at the	10:13:37
17	end of the year to be 38,038,668 dollars, also an	10:13:40
18	improvement over last year's projection. And now I'd	10:13:47
19	like to turn it over to Chief Business Development	10:13:50
20	Officer, Joan Hamill, for an update on current and	10:13:53
21	upcoming events. Joan. Hello, Joan?	10:13:57
22	VICE CHAIR RUBALCAVA-GARCIA: Joan, you're on	10:14:08
23	mute.	10:14:08
24	JOAN HAMILL: My apologies. Good morning. I'm	10:14:08
25	going to be reviewing current and upcoming events, but	10:14:10

before I do, I wanted to provide one update. At last	10:14:14
month's meeting, I mentioned our partnership with the OC	10:14:18
Marathon for the virtual fun run was to split net	10:14:24
proceeds of that event 50/50. Well, I'm delighted to	10:14:25
share that we received a check recently from the OC	10:14:29
Marathon in the amount of 16,723 dollars. Next slide	10:14:32
here.	10:14:39
Good news. We have a very busy weekend coming	10:14:40
up, as you can see. First I'll talk about the Fair Food	10:14:45
Drive-Thru. The fifth weekend of the Fair Food	10:14:49
Drive-Thru will be taking place. We originally started	10:14:51
with five stands when we opened, and now we are up to	10:14:55
eleven. And believe me, there is something for	10:14:59
everyone. Along with all of the wonderful original food	10:15:02
offerings. We have, now, roasted corn.	10:15:05
Fried Affair has deep-fried Oreos, Twinkies,	10:15:08
and Snickers, to name a few, as well as cotton candy.	10:15:13
There is giant western sausage and cheeseburgers. The	10:15:17
Who Fried the Cheese stand is here with their	10:15:18
mac-and-cheese egg rolls, Wisconsin cheese curds, fried	10:15:22
ravioli, and fried mozzarella on a stick, of course, and	10:15:24
many other delicious items. There's Dole Whip, Tasti	10:15:29
Chips, and more, so lots of food offerings. Invite	10:15:34
everyone to come out.	10:15:37
I'd like to mention that the combined unaudited	10:15:37
	month's meeting, I mentioned our partnership with the OC Marathon for the virtual fun run was to split net proceeds of that event 50/50. Well, I'm delighted to share that we received a check recently from the OC Marathon in the amount of 16,723 dollars. Next slide here.  Good news. We have a very busy weekend coming up, as you can see. First I'll talk about the Fair Food Drive-Thru. The fifth weekend of the Fair Food Drive-Thru will be taking place. We originally started with five stands when we opened, and now we are up to eleven. And believe me, there is something for everyone. Along with all of the wonderful original food offerings. We have, now, roasted corn.  Fried Affair has deep-fried Oreos, Twinkies, and Snickers, to name a few, as well as cotton candy. There is giant western sausage and cheeseburgers. The Who Fried the Cheese stand is here with their mac-and-cheese egg rolls, Wisconsin cheese curds, fried ravioli, and fried mozzarella on a stick, of course, and many other delicious items. There's Dole Whip, Tasti Chips, and more, so lots of food offerings. Invite everyone to come out.

gross sales for weeks -- for weeks one through four of 1 10:15:42 2 the Fair Food Drive-Thru came in at 550,000. The net 10:15:44 3 being 511,000, with a commission to the district coming 10:15:48 4 to 92,000, this is before expenses. Due to the amazing 10:15:53 success and the ban of this program, the Fair Food 5 10:15:59 Drive-Thru will be extending into October and switching 10:16:03 6 7 10:16:05 out some stands. 8 Looking forward to welcoming Chicken Charlie's, 10:16:07 9 Australian Battered Potatoes, Mom's Bakeshoppe, and Olde 10:16:11 Autosonic drive-in concerts will also 10 10:16:12 Tyme Ice Cream. 11 be taking place this weekend Friday through Sunday with 10:16:18 12 Which One's Pink?, Queen Nation, and Dead Man's Party to 10:16:21 13 round out that weekend -- round out the weekend. 10:16:24 14 open 90 minutes prior to show time and tickets are still 10:16:27 15 available at autosonicconcerts.com. 10:16:31 16 And I'd like to add that Autosonic is planning 10:16:35 17 to present shows in October, so we can all look forward 10:16:37 18 to those as well. Flying Miz Daisy Vintage Market takes 10:16:38 19 place on this Saturday the 26th, and patrons will be 10:16:45 20 able to shop Orange County's premiere outdoor vintage 10:16:47 21 market featuring an array of vendors offering vintage, 10:16:51 22 antique, repurposed, European, farmhouse, industrial, 10:16:55 23 and hand-crafted artisan goods. 10:16:58 24 And this is pretty big news for us because this 10:17:02 25 is the first non-vehicle, non-emergency approved by OC 10:17:05



1	Health Care Agency to take place on our grounds.	10:17:09
2	Admission is free and masks are required. The event	10:17:13
3	will make its return next month. Continuing on oh,	10:17:16
4	let me see. I think I maybe passed one. Let's see.	10:17:19
5	Okay. Sorry. Continuing on.	10:17:24
6	Covid-19 testing by appointment only takes	10:17:26
7	place Monday through Friday, 7:00 a.m. to 3:00 p.m. and	10:17:28
8	is running through the 23rd. Power of One, Emergency	10:17:31
9	Food Assistance Drive-Through Distribution started back	10:17:36
10	at OCFEC this past Saturday on the 19th and will be	10:17:39
11	making return in October on the 17th and the 31st	10:17:42
12	providing food to those in need in our county.	10:17:47
13	And, of course, farmers market is here every	10:17:51
14	Thursday from 9:00 a.m. to 1:00 p.m. Urban Legends is	10:17:54
15	right around the corner, October 1st through November	10:17:58
16	1st. An immersive drive-thru scarefest with live	10:18:02
17	performances, three interactive show zones, and an eerie	10:18:08
18	show of lights, special effects, and monsters.	10:18:08
19	Tickets are available and may be purchased	10:18:11
20	online at urbanlegendshaunt.com. My apologies for the	10:18:15
21	typo on the slide. And then another new event to our	10:18:21
22	grounds is the 2020 Subaru Tecnica International	10:18:22
23	Subiefest World Record Attempt and Charity Drive-thru,	10:18:26
24	let's call it the Subiefest. This takes place on	10:18:30
25	October 4th, and this is a Subaru car enthusiast's dream	10:18:33

1	with older and newer Subaru vehicle displays as well as	10:18:41
2	the world record attempt for the longest parade of	10:18:42
3	Subarus.	10:18:47
4	And maybe and most importantly, it's an event	10:18:48
5	to raise money for two Feeding America supported food	10:18:50
6	banks: The Los Angeles Regional Harvest Food Bank and	10:18:52
7	the second and Second Harvest of Orange County. And	10:18:57
8	Subaru of America will match every donation.	10:19:01
9	Tickets for this event can be purchased online.	10:19:06
10	Additionally, I just wanted to make a mention real	10:19:07
11	quick, there are two private events taking place on	10:19:08
12	grounds. One being Fight Club OC, presenting an outdoor	10:19:11
13	drive-in Lucha Libre event for Fight Club OC season	10:19:15
14	ticket holders only. The other is Hoag Hospital	10:19:19
15	Foundation Movie Night for donors and staff on September	10:19:22
16	30th. Again, these are private events and are closed to	10:19:26
17	the public.	10:19:30
18	And we're very excited and looking forward to	10:19:30
19	the opening of Centennial Farm and Heroes Hall outdoor	10:19:33
20	exhibit with all-approved health and safety guidelines	10:19:38
21	in place: face masks, cleaning and sanitization of	10:19:41
22	surfaces, limited capacity, reserved in advance	10:19:46
23	timeslots, temperature taking, et cetera. Information	10:19:49
24	and dates will be posted in advance on our website. And	10:19:51
25	I have to say the farm animals and the whole OCFEC staff	10:19:56



1	is really looking forward to welcoming back the public.	10:19:58
2	We're also planning to open the Heroes Hall	10:20:04
3	building later in October with a special exhibit on the	10:20:06
4	lower level titled: Private Charles J. Miller, World	10:20:09
5	War II paintings from the South Pacific. Through his	10:20:14
6	water-color paintings and sketches, Private Miller, one	10:20:18
7	of the US Army of the US Army, shares his story of a	10:20:19
8	soldier's experience during World War II in the South	10:20:24
9	Pacific. A self-taught artist, Private Miller, captured	10:20:32
10	his four-year deployment causing limited resources, from	10:20:32
11	large found sheets of paper to the insides of cigarette	10:20:34
12	cartons to create powerful works of art.	10:20:39
13	This exhibit is on loan from the Wright Museum	10:20:41
14	in New Hampshire, and it was originally scheduled for	10:20:44
15	earlier this year and to run through fair, but plans	10:20:47
16	changed on that one. So we look forward to having that	10:20:49
17	exhibit coming up in October. If there are any	10:20:55
18	questions, I'd be happy to answer them. If not, this	10:20:57
19	concludes my report.	10:21:00
20	CHAIR CERVANTES: Thank you, Joan. Okay. Now	10:21:02
21	we're going to go ahead and move over to the minutes and	10:21:08
22	this is an action item. The board meeting held	10:21:12
23	August 27, 2020.	10:21:16
24	Is there a motion to approve the minutes?	10:21:19
25	DIRECTOR AITKEN: I'll make a motion. This is	10:21:25

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1	Director Aitken.	10:21:28
2	CHAIR CERVANTES: Thank you, Director Aitken.	10:21:05
3	Is there a second?	10:21:31
4	DIRECTOR LA BELLE: Director La Belle, a	10:21:33
5	second.	10:21:34
6	CHAIR CERVANTES: Okay. All in favor? I'm	10:21:36
7	sorry. Roll call, Summer.	10:21:38
8	CEO RICHARDS: This is Michele, Summer just	10:21:44
9	texted me. She's having some connectivity problem, so	10:21:47
10	I'll go ahead and take that roll call.	10:21:51
11	CHAIR CERVANTES: Thank you.	10:21:55
12	SECRETARY ANGUS: Okay. Michele, can you hear	10:21:56
13	me?	10:21:57
14	CEO RICHARDS: Oh, yes.	10:21:58
15	SECRETARY ANGUS: Okay. I'm back.	10:22:00
16	CEO RICHARDS: Okay. Do you want to take roll	10:22:03
17	call for the minutes, Summer?	10:22:04
18	SECRETARY ANGUS: Thank you. Chair Cervantes?	10:22:07
19	CHAIR CERVANTES: Here. Yes.	10:22:10
20	SECRETARY ANGUS: Vice Chair Rubalcava-Garcia?	10:22:13
21	Vice Chair VICE CHAIR RUBALCAVA-GARCIA: Yes.	10:22:20
22	SECRETARY ANGUS: Director Aitken?	10:22:20
23	DIRECTOR AITKEN: Yes.	10:22:23
24	SECRETARY ANGUS: Director La Belle?	10:22:25
25	DIRECTOR LA BELLE: Yes.	10:22:26
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1	SECRETARY ANGUS: Director Pham?	10:22:26
2	DIRECTOR PHAM: Yes.	10:22:28
3	SECRETARY ANGUS: And Director Kovacevich?	10:22:32
4	DIRECTOR KOVACEVICH: Yes.	10:22:36
5	SECRETARY ANGUS: Thank you.	10:22:38
6	CHAIR CERVANTES: Okay. Thank you, Summer.	10:22:39
7	Next, we have matters of public comment.	10:22:41
8	Public comment is allowed on issues not on the current	10:22:43
9	agenda. However, no debate by the Board shall be	10:22:46
10	permitted on such public comments, and no action will be	10:22:50
11	taken on such public comment items at this time, as law	10:22:51
12	requires formal public notice prior to any action on a	10:23:00
13	docket item.	10:23:00
14	Speakers are requested to sign in prior to the	10:23:02
15	start of the meeting and are limited to three minutes.	10:23:05
16	Comments will be accepted in agenda items during the	10:23:09
17	meeting, speakers wishing to address the Board on items	10:23:11
18	on the agenda are requested to sign in prior to the	10:23:14
19	start of the meeting and identify the agenda item	10:23:17
20	items on which you desire to address the Board.	10:23:21
21	Speakers are limited to three minutes.	10:23:25
22	Summer, will you please call for the names for	10:23:29
23	public comment?	10:23:32
24	SECRETARY ANGUS: Yes. Yes. We have several	10:23:35
25	members that would like to speak. I'm going to call the	10:23:38
		1

-	first four names. Vincent Pollmeier, Cindy Massaro,	10:23:40
2	Maribeth Goldsby, and Reggie Mundekis. Vincent, when	10:23:46
3	you're ready to speak.	10:23:51
<u> </u>	VINCENT POLLMEIER: Can you hear me?	10:23:56
5	SECRETARY ANGUS: Yes. Go ahead.	10:23:58
5	VINCENT POLLMEIER: Okay. Hold on just a	10:24:01
,	second. What I wanted to speak today on public comment	10:24:02
3	is at 4:00 p.m. next Wednesday, on the 30th, the second	10:24:06
)	OCFEC Governance Committee workshop is scheduled.	10:24:11
)	Unfortunately, as the meeting has been noticed it's not	10:24:14
-	really a workshop as it's been noticed, but a meeting.	10:24:17
2	The procedures appropriate for a meeting of the	10:24:20
3	deliberate board, not for a public workshop. The	10:24:22
<u> </u>	standard language used in agendas for regular meetings	10:24:27
5	this board used in that announcement including the	10:24:30
5	limitation of the members that members of the public may	10:24:31
,	only speak only once and for three minutes on any agenda	10:24:34
3	item. And then to further complicate matters, all 11	10:24:37
)	policies are listed not as separate agenda items, but as	10:24:43
)	a single agenda item.	10:24:44
-	It's my hope that the governance committee,	10:24:46
2	Director Rubalcava-Garcia and Bagneris, will adopt the	10:24:49
3	practices of former Director Andreas Meyer during his	10:24:54
Į	first OCFEC governance committee, which worked so well	10:24:56
5	and were so successful.	10:25:00

1	So I'm going to ask you, please, publish the	10:25:02
2	entirety of the draft policies well before the meeting,	10:25:05
3	ideally tomorrow so that people can review them over the	10:25:08
4	weekend, encourage and allow members of the public to	10:25:12
5	propose changes in writing in advance of the meeting and	10:25:15
6	then distribute and publish those in advance so that	10:25:17
7	there could be meaningful efficient discussion of them	10:25:19
8	at the meeting.	10:25:23
9	And finally, dispense with the formal public	10:25:24
10	comment rules. Let people speak for more than three	10:25:25
11	minutes, and at multiple times, even on a single policy	10:25:29
12	to allow for a free exchange of viewpoints and for the	10:25:33
13	evolving communal development of sound policies. This	10:25:36
14	approach of a truce collaborative workshop really worked	10:25:40
15	well for former Director Meyer.	10:25:45
16	The workshop was productive, throughout	10:25:46
17	policies were improved by the process and it resulted in	10:25:49
18	policies, which I think, were generally considered good	10:25:50
19	and were generally supported. So thank you. I	10:25:54
20	that's all I have.	10:25:58
21	SECRETARY ANGUS: Thank you, Vincent. Cindy	10:26:04
22	Massaro, when you're ready.	10:26:06
23	CINDY MASSARO: Thank you. Good morning. This	10:26:09
24	is Cindy Massaro. Thank you Orange County Fair Board	10:26:10
25	for your service to our community and working so hard to	10:26:14



1	make our fairgrounds a place of pride in our city. I	10:26:18
2	live across the street from the fairgrounds, and we've	10:26:22
3	enjoyed living in such close proximity to the	10:26:24
4	fairgrounds.	10:26:27
5	I want to thank you for ensuring that this	10:26:28
6	property is well maintained, safe, and holds events for	10:26:28
7	all kinds of people in our community. And I'm really	10:26:31
8	glad to hear about all of those events that are going to	10:26:35
9	be now reopening and starting. That's wonderful news.	10:26:35
10	I'm filled with a sense of pride and unity when	10:26:39
11	I walk or drive or bike by the fairgrounds each day and	10:26:43
12	see our State of California flag and our national flag,	10:26:45
13	especially in these times, our state and national flags	10:26:48
14	remind us that we all live in the same state and the	10:26:55
15	same country and we are one people - Californians and	10:26:55
16	Americans.	10:26:58
17	In addition to those flags, another flag has	10:26:59
18	been permanently added to the national, state, and	10:27:01
19	fairgrounds flags - the gay pride flag. This flag is	10:27:04
20	being flown year round not just during pride month. A	10:27:08
21	little over a year ago, you voted to fly this one	10:27:12
22	particular special interest flag. When you voted on	10:27:15
23	this, you stated that you had your commitment to	10:27:17
24	inclusion and giving a feeling of welcome.	10:27:19
25	I, too, want everyone to feel welcomed and	10:27:23

		1
1	included, and I think that you've done a wonderful job	10:27:25
2	at hosting events at the fairground that do exactly	10:27:27
3	that. Further, I don't mean any offense by referring to	10:27:29
4	the gay pride flag as a flag representing a special	10:27:34
5	interest. I am only trying to distinguish the flags	10:27:37
6	that represent all of us in the United States and in the	10:27:41
7	State of California. Our national and state flags	10:27:42
8	represent everyone.	10:27:47
9	I am distinguishing those flags from any flag	10:27:49
10	that represents a group of people, not the whole. Since	10:27:50
11	LGBTQ+ is a group of people and does not represent	10:27:55
12	everyone in the United States, California, or even	10:27:58
13	Orange County, I am referring to the flag as a special	10:28:00
14	interest flag that represents a group.	10:28:05
15	Last month another public person asked for	10:28:07
16	flags representing Boy Scouts and Girl Scouts,	10:28:07
17	Christians, Jewish people, United States Equestrians,	10:28:12
18	and others. These are also groups of people and do not	10:28:16
19	represent everyone.	10:28:20
20	Therefore, to distinguish the United States,	10:28:21
21	California, and Orange County flags from others, I am	10:28:22
22	referring to the ones that represent groups of people as	10:28:25
23	special interest flags. Currently there is only one	10:28:29
24	special interest flag flown, the gay pride flag. If	10:28:32
25	only one single special interest flag is flown, other	10:28:37



1	groups will feel disenfranchised if their flags are not	10:28:38
2	also recognized.	10:28:43
3	We can avoid this and maintain your commitment	10:28:44
4	to inclusion and giving a feeling of welcome through a	10:28:44
5	simple resolution determining to have no special	10:28:50
6	interest flags flown, flying the flags that represent	10:28:51
7	all of us. Please add to your agenda a discussion and a	10:28:54
8	resolution to either fly other groups' flags for equal	10:28:58
9	and fair inclusion or simply resolve to remove any and	10:29:02
10	all special interest flags. Thank you so much.	10:29:06
11	SECRETARY ANGUS: Okay, Cindy, that's time.	10:29:19
12	The next speaker is Maribeth. Maribeth, when you're	10:29:21
13	ready.	10:29:26
14	MARIBETH GOLDSBY: Good morning, directors, can	10:29:28
15	you hear me? Hello?	10:29:29
16	SECRETARY ANGUS: Yes. Go ahead.	10:29:32
17	MARIBETH GOLDSBY: Okay. Good morning,	10:29:34
18	directors. My name is Maribeth Goldsby, and I've been	10:29:34
19	shopping at the swap meet or Orange County Market Place	10:29:35
20	for approximately 35 years. I'm wondering why it hasn't	10:29:39
21	opened yet, and I just want to know I've emailed each	10:29:44
22	of you individually as well as inquiring on Facebook and	10:29:49
23	I was ignored by all of you with no response, and I kind	10:29:49
24	of find that pretty rude.	10:29:54
25	The swap meet is not only a place to find	10:29:56

1	unique items, it's a fun way to spend the out day the	10:29:59
2	day outdoors. An activity we find is absolutely	10:30:00
3	necessary with this pandemic. My husband and I had been	10:30:04
4	going there while dating in the 80s. We decorated our	10:30:08
5	first house with the swap meet items. My son and his	10:30:11
6	girlfriend are starting their lives together and we were	10:30:14
7	planning to shop the swap meet for them then the	10:30:15
8	pandemic hit.	10:30:18
9	I really value the swap meet and the numerous	10:30:19
10	small business owners that highlight their product at	10:30:22
11	the swap meet. I prefer to support small business	10:30:24
12	during this crazy pandemic time. I would much rather	10:30:28
13	shop outdoors than indoors right now and would prefer to	10:30:30
14	help these small businesses. It seems to make sense	10:30:34
15	that outdoor shopping is preferred. That's why it's so	10:30:38
16	perplexing, why have you not opened?	10:30:40
17	Now is the time to open. Please let me know	10:30:43
18	why it's taking so long and why nobody, not one of you,	10:30:45
19	would respond to my inquiries. Listening to your budget	10:30:48
20	woes this morning it appears that our market place	10:30:53
21	reopening would be a win-win for everyone. Thank you.	10:30:55
22	SECRETARY ANGUS: Thank you, Maribeth. Reggie	10:31:03
23	Mundekis, when you're ready.	10:31:05
24	REGGIE MUNDEKIS: Hi. Good morning. I'm	10:31:09
25	Reggie Mundekis, and thank you for this opportunity to	10:31:11



1	address you this morning. And I just want to take this	10:31:15
2	time to thank staff for their work on ongoing events.	10:31:16
3	You've shown you found a path through our	10:31:21
4	current challenging situation and it I'm really happy	10:31:24
5	to hear that the Fair Food event is working out so well	10:31:28
6	and very happy to see that Driving Miss Daisy is going	10:31:31
7	to be this weekend and that the Autosonic Concerts are	10:31:36
8	kicking in so and I would also like to congratulate	10:31:39
9	you on receiving the AB-1499 grant money.	10:31:43
10	You have actually been one of the fairgrounds	10:31:47
11	that has been earning that money with all of the events	10:31:49
12	that generate a lot of sales, so thank you.	10:31:52
13	VICE CHAIR RUBALCAVA-GARCIA: Thanks, Reggie.	10:32:14
14	Does that conclude your comments for today?	10:32:15
15	REGGIE MUNDEKIS: Yes.	10:32:21
16	VICE CHAIR RUBALCAVA-GARCIA: Thank you.	10:21:41
17	CEO RICHARDS: Summer, can you hear us?	10:32:21
18	SECRETARY ANGUS: Okay. I can call the next	10:32:21
19	four I can call the next yes. I can now, thank	10:32:23
20	you. I can call the next four speakers. Kellie	10:32:25
21	Avakian, Greg Silva, Jeanine Robbins, followed by Mike	10:32:28
22	Robbins. Kellie, when you're ready.	10:32:35
23	KELLIE AVAKIAN: Can you hear me? Hello?	10:32:49
24	VICE CHAIR RUBALCAVA-GARCIA: Yes, we can.	10:32:52
25	SECRETARY ANGUS: Yes. Go ahead.	10:32:53



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1	KELLIE AVAKIAN: Oh, hi. Thank you for taking	10:32:54
2	my call. I've been a long-time Costa Mesa resident, and	10:32:56
3	I have kids here in Costa Mesa who have played in all	10:33:00
4	sort of sports and represented Costa Mesa well. And as	10:33:04
5	I've noticed that you have the State of California flag,	10:33:09
6	you have the the State of California and American	10:33:15
7	flag up at the fairgrounds and also the LGBT one, that's	10:33:20
8	being flown 24/7 every day.	10:33:27
9	And I noticed last, you know, and many agendas	10:33:30
10	ago you said if you flew one special interest group,	10:33:32
11	you're going to need to fly them all. So I'm here as a	10:33:35
12	mom and a resident so that I want Costa Mesa during	10:33:38
13	this time of division and whatnot in our nation, to feel	10:33:42
14	united and it's very important that when my kids	10:33:46
15	we're walking through there, we use the fairgrounds.	10:33:50
16	My daughter represented Costa Mesa at the World	10:33:54
17	Championship for the United States Equestrian Federation	10:33:57
18	two years ago in the Netherlands from Costa Mesa. I	10:34:02
19	would like that flag flown there, the United States	10:34:04
20	Equestrian flag, as she was practicing there at the	10:34:09
21	fairgrounds.	10:34:12
22	I have Girl Scouts, Boy Scouts, I would like	10:34:14
23	those flown. AYSO is the biggest tournament one of	10:34:16
24	the biggest soccer tournaments for the Daily Pilot and	10:34:19
25	that also takes place in Costa Mesa. I would love that	10:34:22

		1
1	flag flown. I love America. I love Costa Mesa,	10:34:27
2	especially.	10:34:30
3	I feel included here and welcomed, but the	10:34:31
4	special interest flag of the LGB LGBTQ that's up all	10:34:36
5	year, it seems that you're sending a message that you	10:34:42
6	only care about that group and you're not representing	10:34:45
7	all of Costa Mesa as a whole, especially our kids who	10:34:48
8	don't get to go to school currently, who when we're	10:34:52
9	walking around that community and we're walking around	10:34:57
10	the fairground, which is like a symbol of, you know,	10:34:58
11	past events that they've had fun, they're not feeling	10:35:02
12	included. And, in fact, you're making them feel	10:35:05
13	excluded causing more division because none of their	10:35:08
14	flags are being flown.	10:35:12
15	I have a son who played baseball both for the	10:35:12
16	American Costa Mesa League and the National Costa Mesa	10:35:16
17	League. I would love those flags to be flown. All the	10:35:18
18	flags to be flown or none of the flags to be flown	10:35:23
19	because it's really showing division, and it shows	10:35:27
20	while it's an LGBTQ is an important part of the	10:35:30
21	community, it's a small portion. You need all the	10:35:33
22	portions. So either all the portions should be	10:35:38
23	represented or none of the portions because it really	10:35:41
24	does say that we are	10:35:43
25	SECRETARY ANGUS: Okay. Thank you, Kellie,	10:35:46



I		
1	that's time. Thank you, Kellie, that's time.	10:35:47
2	KELLIE AVAKIAN: Thank you.	10:35:53
3	SECRETARY ANGUS: Greg Silva, when you're	10:35:55
4	ready.	10:35:57
5	GREG SILVA: Yes. I'm here.	10:35:58
6	SECRETARY ANGUS: Go ahead.	10:35:59
7	GREG SILVA: Greg Silva, long-time vendor at	10:35:59
8	the Orange County Market Place. Here we are six months	10:36:02
9	and we are still not reopened. And as time goes on,	10:36:06
10	we're just going to lose all the vendors that were	10:36:12
11	there. Even if we reopen next year, I don't how many	10:36:15
12	can come back because many are not surviving. I've	10:36:19
13	heard of many that have already gone out of the	10:36:23
14	business.	10:36:25
15	There's others, like myself, that have gone out	10:36:26
16	to other swap meets that are open. Other swap meets are	10:36:28
17	thriving right now. Paramount Swap Meet - I've been	10:36:32
18	going to, doing very well over there. Santa Fe	10:36:36
19	Springs - the you know, it's thriving. Cypress Swap	10:36:39
20	Meet on Sunday is booming. The Roadium Swap Meet also.	10:36:43
21	So there has to be a way for us to reopen	10:36:48
22	somehow. I don't know how Spectra is going to have you	10:36:51
23	guys reconsider their contract or what's going on behind	10:36:57
24	the scenes, we haven't heard anything. We're just left	10:37:01
25	out in the dark. No one knows what's going on. We just	10:37:05

1	keep hearing rumors or we start rumors.	10:37:09
2	You know, just you mention something and	10:37:11
3	then everyone else sees that the Flying Miz Daisy is	10:37:13
4	going to be held this weekend and that's something that	10:37:19
5	we were doing every weekend for 50 years. And we should	10:37:20
6	be allowed to go back somehow whether with Spectra or	10:37:24
7	without them.	10:37:29
8	There has to be a way of making this work. So	10:37:30
9	hopefully something can be done before we just all fade	10:37:33
10	away. Many of us will fade away by next year, if that's	10:37:39
11	how long it takes. So hopefully something can be done.	10:37:43
12	Thank you very much, and we'll see you at the next	10:37:47
13	meeting.	10:37:52
14	SECRETARY ANGUS: Thank you, Greg. Jeanine	10:37:55
15	Robbins, when you're ready.	10:37:58
16	JEANINE ROBBINS: Good morning. I would like	10:37:59
17	you to think about something. When I have the	10:38:00
18	opportunity to speak to Governor Newsom, I will explain	10:38:03
19	to him how this Orange County Fair Board and fair staff	10:38:05
20	have created a stand-off situation with a long-term	10:38:08
21	tenant that has paid hundreds of millions of dollars	10:38:12
22	into state funds over their 50 years of tenancy.	10:38:15
23	This stand-off situation has developed as a	10:38:19
24	result of the Orange County Fair's refusal to negotiate	10:38:21
25	in good faith with Spectra during this time of Covid-19	10:38:25

1	when all businesses are attempted to renegotiate. This	10:38:29
2	has resulted in the suspension of business for over 400	10:38:33
3	small businesses.	10:38:37
4	This suspension of businesses has led to the	10:38:37
5	inability to pay bills and has some vendors facing	10:38:39
6	bankruptcy and even homelessness, all due to you. I	10:38:44
7	want you to think about what Governor Newsom will say.	10:38:48
8	I believe he will be appalled at your behavior and	10:38:48
9	demand that you do everything in your power to deal with	10:38:53
10	Spectra so that they may reopen and small businesses may	10:38:54
11	reopen.	10:38:58
12	And when he is made aware of the 46 million	10:38:59
13	dollars of state money that you have hoarded away, he	10:39:02
14	will demand that you use some of it to help these 400	10:39:03
15	small businesses. He will agree with me that it is	10:39:06
16	completely unrealistic at this time for you to expect	10:39:09
17	Spectra to pay rent of 20,000 dollars a day for an empty	10:39:11
18	parking lot. Flying Miz Daisy is paying 2,000 dollars	10:39:16
19	to rent Lot D for a day.	10:39:19
20	Lot D is approximately half the size of the	10:39:21
21	swap meet lot, meaning that the rent for the swap meet	10:39:24
22	could be 4,000 dollars. Michele Steel's campaign is	10:39:26
23	paying for two lots for a fundraiser and 6,000 dollars	10:39:30
24	rent for two days. And yet you expect Spectra, with	10:39:34
25	whom you have a decade's long relationship to pay 20,000	10:39:39



1	dollars a day when they have no idea how many vendors	10:39:41
2	will participate, how many customers will come, the	10:39:44
3	procedures they will need to follow to sell food and	10:39:47
4	beverage.	10:39:50
5	You need to remember which event has supported	10:39:50
6	the Orange County Fairgrounds for decades. You need to	10:39:52
7	work with Spectra to allow the reopening of the Market	10:39:55
8	Place with reduced rent for the time being. You need to	10:39:57
9	get your story straight because today I heard it said	10:39:59
10	that Flying Miz Daisy is the first outdoor, non-car	10:40:03
11	event permitted by Orange County Health when you guys	10:40:07
12	have been saying all along that Spectra can reopen any	10:40:08
13	day. You need to think about what Governor Newsom will	10:40:13
14	say to you when he is made aware of your actions. Thank	10:40:18
15	you.	10:40:21
16	SECRETARY ANGUS: Thank you, Jeanine. Mike	10:40:29
17	Robbins, when you're ready.	10:40:29
18	MIKE ROBBINS: Hi. This is Mike Robbins. I	10:40:31
19	can't quite outdo that. Jeanine is always the best.	10:40:32
20	But the Market Place has been at the fairgrounds for 50	10:40:36
21	years. And from my figures, we're close to about 200	10:40:40
22	million dollars that the Market Place has contributed to	10:40:45
23	the general fund.	10:40:49
24	And at this time, we don't need a highfive, we	10:40:51
25	need a leg up. And, of course, I want to remind you in	10:40:53

1	an emergency here that the state is losing money, also.	10:40:56
2	And we're probably equal to 65,000 dollars a week in	10:40:58
3	sales tax that the state is losing and we're paying	10:41:06
4	unemployment to all the people who aren't working, which	10:41:09
5	is equivalent to about a 120,000 dollars a week.	10:41:11
6	So we're close to about 10 million dollars in	10:41:15
7	losses per year in the State of California. And an	10:41:19
8	empty parking lot that's not being used at this	10:41:21
9	particular time. Let's all step up, and let's get some	10:41:25
10	things done as soon as possible. Thank you very much.	10:41:29
11	SECRETARY ANGUS: Thank you, Mike. I'm going	10:41:36
12	to call the next group of speakers. Toya Fitzgerald,	10:41:37
13	Jerilynn, Kevin Goel, and Doug Reed. Toya, when you're	10:41:44
14	ready.	10:41:49
15	TOYA FITZGERALD: Yes. Hi. I would like to	10:41:41
16	speak about the flags that are chosen to permanently	10:42:00
17	hang at the fairgrounds flag poles. In my opinion	10:42:04
18	hanging the California flag and the American fully	10:42:08
19	represents every single citizen in Costa Mesa. I	10:42:10
20	understand there are times within the year when other	10:42:14
21	flags may be flown, such as in October - breast cancer	10:42:17
22	awareness month or pride month in June.	10:42:20
23	I do not agree with the current situation where	10:42:21
24	the pride flag continues to fly after June. If the	10:42:23
25	intent is to create awareness and support for smaller	10:42:27

1	populations within the community then other flags should	10:42:30
2	be flown continually throughout the year or more	10:42:33
3	fully to more fully represent the whole community.	10:42:37
4	Suggestions have already been made for AYSO,	10:42:40
5	4-H, Little League, the Christian flag or any other	10:42:47
б	religions represented within the city. It seems	10:42:47
7	unbalanced and subjective to select one flag to fly	10:42:47
8	continuously other than our American flag and our state	10:42:50
9	flag and, of course, the fairgrounds flag.	10:42:54
10	Again, as I began my comment, my opinion is	10:42:57
11	that flags that should be flying continuously at the	10:43:00
12	fairground should only be our American flag and our	10:43:02
13	State of California flag which represents and includes	10:43:05
14	all people within Costa Mesa as Americans and	10:43:08
15	Californians. Thank you very much.	10:43:12
16	SECRETARY ANGUS: Thank you. Jerilynn, when	10:43:18
17	you're ready.	10:43:20
18	JERILYNN: Good morning. Jerilynn. Long time	10:41:40
19	resident of Costa Mesa, and this is my third month	10:43:25
20	calling in on the subject of flags at the fairgrounds.	10:43:29
21	I do want to say I am excited to hear that the	10:43:32
22	fairgrounds is opening back up with some venues and	10:43:37
23	that's great news.	10:43:39
24	And I appreciate the work that's being done to	10:43:40
25	continue to open up other things, and I hope to see	10:43:42



I		
1	that the Market Place will be back soon, that would	10:43:45
2	be great. I used to visit that all the time. I do want	10:43:49
3	to continue on my topic of diversity of flags at the	10:43:52
4	fairgrounds. I'm hopeful that the broad will pick this	10:43:56
5	up as a topic to discuss.	10:44:01
6	As we've heard today, there's plenty of reason	10:44:03
7	to want to have other flags flown there if we're going	10:44:07
8	to have special interest flags flown or would we choose	10:44:08
9	to just have flags that unite us as as the two flags,	10:44:12
10	the California flag and the United States flag.	10:44:15
11	So my opinion is I'd like to see flags flown that unite	10:44:19
12	us, and I am hopeful that the Board will pick this topic	10:44:24
13	up soon and add it to the agenda. I appreciate it.	10:44:28
14	Thank you.	10:44:31
15	CEO RICHARDS: Summer, did we lose you?	10:44:38
16	SECRETARY ANGUS: I'm back.	10:44:48
17	CEO RICHARDS: Okay.	10:44:48
18	SECRETARY ANGUS: Just for a second. Kevin	10:44:48
19	Goel, when you're ready.	10:44:51
20	KEVIN GOEL: Good morning, everyone. My name	10:44:53
21	is Kevin Goel. I'm part of the Orange County Market	10:44:56
22	Place vendors for the last 16 years. Many of the	10:44:59
23	minority groups, including me, we join swap meets	10:45:03
24	because of the language and cultural barriers to work	10:45:08
25	and enhance our lives and also create a friendly	10:45:12

1	environment for everybody.	10:45:16
2	Since the begin of March, the Market Place have	10:45:18
3	been closed, many of those vendors they cannot find	10:45:22
4	another jobs. As you know there's 30 million people	10:45:25
5	lost their job, they cannot find a job somewhere else.	10:45:29
6	You have merchandise sitting, and as board members of	10:45:30
7	the management, you know, you guys have mandate to find	10:45:36
8	the resolution to open that market place.	10:45:39
9	It's the best time in the history of USA that	10:45:41
10	outdoors events are doing extremely well, and it's very	10:45:45
11	shameful that, you know, we leave that opportunity that	10:45:49
12	is a golden opportunity, for Fair Boards and also for	10:45:52
13	vendors like us that work in the day, rain, and sunny	10:45:57
14	days in a market place to be closed. I have joined the	10:46:01
15	four meetings for last four months, and I have not heard	10:46:06
16	any update from anybody in management.	10:46:11
17	What is action plan? What has been done? And	10:46:16
18	what your intentions are. Are we really calling to	10:46:20
19	waste our time or any of are you guys listening or	10:46:21
20	doing anything to enhance this relationship? Hopefully	10:46:25
21	you can negotiate with Spectra. If Spectra is not the	10:46:28
22	right partner for you guys, what is action plan that you	10:46:32
23	guys are doing for the last four or five months?	10:46:34
24	It's not fair to us, you know, your actions	10:46:38
25	affect our life, emotional, financial, and as Greg said,	10:46:41

1	many of us are going to be out of business or bankrupt	10:46:45
2	or hopeless as, you know, time continues. There are 30	10:46:49
3	million people out of business out of work and we need	10:46:51
4	your help and support. Just as any of your member board	10:46:54
5	can please update us. What's action plan is happening	10:46:58
6	today with the Market Place. Thank you.	10:47:01
7	SECRETARY ANGUS: Thank you. Doug Reed, when	10:47:05
8	you're ready.	10:47:07
9	DOUG REED: Yes. My name is Doug Reed, and I'm	10:47:10
10	the owner of Killer Jerky. We've been at the Orange	10:47:12
11	County Market Place for 10 years now. And it just	10:47:16
12	amazes me that you guys are glorifying all these new	10:47:21
13	shows that you have coming up this weekend and in the	10:47:25
14	future weekends when the Orange County Market has been	10:47:27
15	the base to the weekend events there for the last 50	10:47:31
16	years.	10:47:36
17	You guys have put so many businesses under that	10:47:38
18	they can't go there and sell their product anymore, and	10:47:43
19	it just, it amazes me that you guys glorify all these	10:47:47
20	other events that you have coming up when I've heard	10:47:51
21	nothing about the Orange County Market and when it's	10:47:56
22	going to be reopened. I am just baffled. That's about	10:48:00
23	all I have to say. Thank you very much.	10:48:05
24	SECRETARY ANGUS: Okay. Thank you Doug. We	10:48:09
25	have two more speakers. Michele Falvo followed by Chris	10:48:11

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1	Anthem. Michele, when you're ready. Is Michele Flavo	10:48:16
2	on the line?	10:48:44
3	VICE CHAIR RUBALCAVA-GARCIA: She's on the	10:48:49
4	line, Summer, but she may not be able to hear you, so	10:48:49
5	I'm not sure.	10:48:54
6	SECRETARY ANGUS: Okay. Let's take Chris	10:48:56
7	Anthem. If Chris Anthem is ready.	10:49:01
8	CHRIS ANTHEM: Good morning. This is Chris	10:49:02
9	Anthem. Can you hear me?	10:49:02
10	SECRETARY ANGUS: Yes, Chris. Thank you. Go	10:49:03
11	ahead.	10:49:05
12	CHRIS ANTHEM: Okay. Good morning, Orange	10:49:02
13	County Fair and Events Center Board of Director members,	10:49:08
14	and staff. My objective today is to request that one or	10:49:11
15	more of your board members place an item of particular	10:49:15
16	concern to me and others on the next agenda.	10:49:20
17	I am concerned about the past decision and	10:49:24
18	implementation by this board to allow a flag known to be	10:49:26
19	representative of one specific group of people to be	10:49:30
20	flown outside the Orange County Fairgrounds	10:49:34
21	administrative office as well as two other locations on	10:49:38
22	the fairgrounds.	10:49:41
23	The flag is situated alongside the US flag, the	10:49:44
24	State of California flag, and the Orange County Fair and	10:49:48
25	Events Center flag. Since that decision has been made	10:49:51



1	and implemented, other specific groups, based on	10:49:54
2	previous comments today and previous meetings, have	10:49:59
3	already begun requesting that a flag representing their	10:50:03
4	group also be flown at the County Fair and Events	10:50:06
5	Center. And when that happens, how will this board	10:50:10
6	respond?	10:50:16
7	Given that you have set a precedent by allowing	10:50:17
8	the flag known to be representative of one specific	10:50:22
9	group to be flown there, how can you refuse other	10:50:26
10	groups' requests to do the same without being or	10:50:30
11	appearing differential or discriminatory? I would like	10:50:34
12	to see the decision made in the past to fly one flag for	10:50:39
13	one specific group of people rescinded.	10:50:42
14	Again, I would like to please respectfully ask	10:50:48
15	that this topic be added to the agenda to you're at	10:50:51
16	your next meeting. I appreciate your time and attention	10:50:55
17	for this matter. Thank you.	10:50:59
18	SECRETARY ANGUS: Thank you, Chris. I'm going	10:51:03
19	to call one more time for Michele Flavo. Michele, it's	10:51:05
20	your turn to speak.	10:51:10
21	VICE CHAIR RUBALCAVA-GARCIA: You're on mute,	10:51:19
22	Michele.	10:51:21
23	MICHELE FLAVO: Okay. I can't see where I'm	10:51:28
24	at.	10:51:31
25	SECRETARY ANGUS: Okay. Go ahead. We can hear	10:51:08
		1



you.	10:51:08
MICHELE FLAVO: Okay. Sorry. My daughter is	10:51:32
getting married this weekend, and I'm sitting here doing	10:51:34
her flowers. I just don't understand, and, you know,	10:51:38
speaking of my daughter and how difficult this is for	10:51:51
all of us to not be able to to open up. I don't have	10:51:58
money to buy an outfit to go have pictures taken with	10:52:12
her. This isn't something that should be happening.	10:52:17
We have the fair with emergency money. What is	10:52:25
stopping this? Why can't we get some questions	10:52:32
answered? What, honestly, it's it's it's very	10:52:37
concerning, and I'm wondering, like, how do we get our	10:52:44
questions answered? How do we you know, we don't	10:52:51
have any idea of what to plan for or where to go. And	10:52:56
again start doing the right thing.	10:53:08
(Michele Flavo's screen froze momentarily.)	10:53:30
It's ridiculous that we can't get any answer on	10:53:33
anything. You know, last year the fair was number three	10:53:35
in attendance. I've gone over the numbers for the past	10:53:41
four years. The fairgrounds are not losing money. The	10:53:47
attendance has been between 135 to 140,000.	10:53:55
You guys are selling tickets to these concerts	10:54:02
that are starting this weekend. You have to stop	10:54:02
traffic and the fair food thing that you guys did, so	10:54:06
why can't we be a success? Why can't you invest in us?	10:54:12
	MICHELE FLAVO: Okay. Sorry. My daughter is getting married this weekend, and I'm sitting here doing her flowers. I just don't understand, and, you know, speaking of my daughter and how difficult this is for all of us to not be able to to open up. I don't have money to buy an outfit to go have pictures taken with her. This isn't something that should be happening.  We have the fair with emergency money. What is stopping this? Why can't we get some questions answered? What, honestly, it's it's it's very concerning, and I'm wondering, like, how do we get our questions answered? How do we you know, we don't have any idea of what to plan for or where to go. And again start doing the right thing.  (Michele Flavo's screen froze momentarily.)  It's ridiculous that we can't get any answer on anything. You know, last year the fair was number three in attendance. I've gone over the numbers for the past four years. The fairgrounds are not losing money. The attendance has been between 135 to 140,000.  You guys are selling tickets to these concerts that are starting this weekend. You have to stop traffic and the fair food thing that you guys did, so

1	Why can't we continue to be able to make a living?	10:54:19
2	I've seen the new branding and everything as	10:54:27
3	far as Centennial Farm.	10:54:34
4	SECRETARY ANGUS: Okay. Thank you, Michele,	10:54:36
5	that is time.	10:54:38
б	MICHELE FLAVO: Thank you.	10:54:36
7	SECRETARY ANGUS: Chair Cervantes, that	10:54:41
8	concludes public comments.	10:54:43
9	CHAIR CERVANTES: Thank you, Summer. Next, we	10:54:45
10	have the Consent Calendar. All matters listed under	10:54:46
11	Consent Calendar are operational matters about which the	10:54:49
12	Board has governing policies, implementation of which is	10:54:52
13	delegated to the CEO. They will be enacted in one	10:54:57
14	motion.	10:55:00
15	There will be no discussion of these items	10:55:01
16	prior to the time the Board of Directors votes on the	10:55:04
17	motion unless members of the board, staff, or public	10:55:08
18	request specific items to be discussed separately and/or	10:55:11
19	removed from this section.	10:55:12
20	Any member of the public who wishes to discuss	10:55:23
21	Consent Calendar items should notify the Chair of the	10:55:23
22	Board at the time requested and be recognized by	10:55:25
23	invitation of the Chair to address the Board. At this	10:55:30
24	time, may I ask the Board of Directors or anybody if	10:55:33
25	they have any wish to pull any items from the Consent	10:55:37



1	Calendar?	10:55:41
2	DIRECTOR LA BELLE: This is Director La Belle,	10:55:44
3	I would move the Consent Calendar.	10:55:45
4	CHAIR CERVANTES: Okay. Thank you.	10:55:51
5	DIRECTOR AITKEN: This is Ashleigh. I'll	10:55:58
6	second.	10:56:00
7	CHAIR CERVANTES: Thank you. Summer, roll	10:56:02
8	call, please.	10:56:02
9	SECRETARY ANGUS: Chair Cervantes?	10:56:02
10	CHAIR CERVANTES: Yes.	10:56:06
11	SECRETARY ANGUS: Vice Chair Rubalcava-Garcia?	10:56:07
12	VICE CHAIR RUBALCAVA-GARCIA: Yes.	10:56:10
13	SECRETARY ANGUS: Director Aitken?	10:56:11
14	DIRECTOR AITKEN: Yes.	10:56:13
15	SECRETARY ANGUS: Director La Belle?	10:56:14
16	DIRECTOR LA BELLE: Yes.	10:56:17
17	SECRETARY ANGUS: Director Pham?	10:56:17
18	DIRECTOR PHAM: Yes.	10:56:19
19	SECRETARY ANGUS: And Director Kovacevich?	10:56:19
20	DIRECTOR KOVACEVICH: Yes.	10:56:22
21	CHAIR CERVANTES: Okay. Thank you. Summer,	10:56:24
22	can you please call the names for this specific item.	10:56:28
23	Do we have public comments?	10:56:29
24	SECRETARY ANGUS: We do not have public comment	10:56:32
25	on the Consent Calendar. We do have one public speaker	10:56:34
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1	for the committee reports.	10:56:44
2	CHAIR CERVANTES: Okay. Thank you. So this	10:56:44
3	concludes the Consent Calendar.	10:56:44
4	Next we have the governance process, and	10:56:47
5	committee Ad Hoc Committee, Liaison Reports, these	10:56:53
6	are informational items only. To assure the compliance	10:56:58
7	with the Bagley-Keene Act, Committee reports are only	10:57:02
8	for the purpose of the Committee Chair, Ad Hoc Committee	10:57:04
9	members or Liaison to provide a verbal update. Should	10:57:08
10	the Board want to discuss any committee work item not	10:57:13
11	already on the agenda. Those would need to be agendized	10:57:16
12	for future Board meetings.	10:57:20
13	We will move to the Financial Monitoring	10:57:23
14	Committee, and that is Director Pham and Director La	10:57:23
15	Belle.	10:57:32
16	DIRECTOR LA BELLE: The reports from the	10:57:46
17	Financial Monitoring Committee of last friday have all	10:57:46
18	been posted, and I don't believe we have anything	10:57:46
19	further other than what has been put online for everyone	10:57:49
20	to see.	10:57:53
21	CHAIR CERVANTES: Great. Thank you.	10:57:58
22	The next item is the Legislative Monitoring	10:57:59
23	Committee, and that is Director Aitken. Okay. We'll	10:58:05
24	circle back to that. The next is Governance Committee,	10:58:22
25	and that's Director Rubalcava-Garcia and Director oh,	10:58:27



1	Director Bagneris is not here. So Director	10:58:31
2	Rubalcava-Garcia, Governance Committee.	10:58:34
3	VICE CHAIR RUBALCAVA-GARCIA: Thank you, Chair	10:58:37
4	Cervantes. So the Governance Committee has been hard at	10:58:39
5	work reviewing all of the policies, and we do have a	10:58:40
6	public meeting scheduled for next week September 30th.	10:58:44
7	Is that correct, Michele?	10:58:50
8	CEO RICHARDS: That's right.	10:58:50
9	VICE CHAIR RUBALCAVA-GARCIA: In response to	10:58:52
10	one of the public comments, I would like to request that	10:58:53
11	the policies get posted as soon as possible tomorrow, if	10:58:55
12	possible, to allow for written comment from members of	10:58:58
13	the public on these policies that we've reviewed.	10:59:03
14	CEO RICHARDS: Those policies will actually be	10:59:07
15	posted by the end of the day, today.	10:59:10
16	VICE CHAIR RUBALCAVA-GARCIA: Perfect. Thank	10:59:12
17	you. I appreciate that, and that's all I have to report	10:59:13
18	at this time.	10:59:15
19	CHAIR CERVANTES: Thank you, Director	10:59:17
20	Rubalcava-Garcia. Next, we have Facilities Committee,	10:59:18
21	and has Director Aitken and Director Pham.	10:59:21
22	DIRECTOR AITKEN: Thank you. Hopefully you had	10:59:28
23	a chance to look over the Facilities Committee report.	10:59:30
24	A few things to highlight is that we have been able to	10:59:35
25	select a day for October 7th for us to have our	10:59:39



1	meeting open public meeting.	10:59:47
2	We intend it to be a workshop format. We want	10:59:50
3	to make sure that everybody has fair time to not only	10:59:50
4	digest the infrastructure report but also has an ability	10:59:53
5	to have a free-flow conversation as we are going to be	10:59:59
6	using this as a planning tool.	11:00:03
7	Second, I want to turn it over to VP Karns to	11:00:05
8	talk about what is going on with our PacAmp berm and	11:00:10
9	update the Board on that.	11:00:16
10	VP KEN KARNS: Thank you, Director Aitken. So	11:00:18
11	for the for the public session on the infrastructure,	11:00:18
12	it's Wednesday, October 7th, 6:00 p.m., we'll get the	11:00:21
13	notice out by tomorrow, and yeah, look for some great	11:00:25
14	dialogue.	11:00:30
15	The team and, specifically, our landscape	11:00:34
16	super Barbara Gregerson has got a really tremendous	11:00:37
17	idea, and I'm not going to muddle this up, I'm going to	11:00:44
18	turn it right over to Barbara for a bit of a PowerPoint	11:00:46
19	to talk about how we're going resolve that berm on the	11:00:50
20	Pacific Amphitheater once and for all.	11:00:54
21	So Barbara, thank you.	11:00:55
22	BARBARA GREGERSON: Thank you. Good morning,	11:00:59
23	everyone. For those of you that don't know me, my name	11:01:01
24	is Barbara Gregerson. I've been the landscape	11:01:02
25	supervisor for just over two years now, but I've been	11:01:05



1	with the organization for eight years. Prior to serving	11:01:08
2	as the landscape supervisor, I served as Centennial	11:01:11
3	Farms Garden and Floral Program coordinator. I have	11:01:15
4	over 20 years of experience in the horticulture field	11:01:18
5	and hold a master's degree in horticulture.	11:01:21
6	I organize what we refer to the lower berm	11:01:24
7	project with the Orange Coast College horticulture	11:01:30
8	students, which was installed and completed in 2018.	11:01:30
9	More recently, I hired two horticulture students from	11:01:33
10	other schools as interns to redesign the gardens in	11:01:37
11	front of the admin building and the raised planter beds	11:01:40
12	at the box office. I appreciate the opportunity to	11:01:42
13	present my ideas about the berm in front of you this	11:01:45
14	morning.	11:01:47
15	The appearance of the Pacific Amphitheater berm	11:01:48
16	has been a contentious topic since the remodeling was	11:01:52
17	completed in 2015 which reduced the height and slope for	11:01:55
18	sound mitigation. The retrofit included removal of all	11:01:59
19	plant material and thousands of tons of soil. What is	11:02:02
20	left in its place is a high clay, high salinity soil	11:02:06
21	with varying nutrient ratios throughout.	11:02:09
22	The berm has been hydroseeded with minimal	11:02:11
23	success in plant growth and adding soil amendments,	11:02:15
24	machinery is not possible due to the new slope created	11:02:16
25	in the retrofit. This restoration project will focus on	11:02:20



1	rejuvenating and revitalizing the berm space	11:02:23
2	specifically for pollinators.	11:02:26
3	Soil quality is the most important aspect for	11:02:29
4	the success rate of germination of seeds or development	11:02:31
5	of plants. Without good soil conditions, seeds will not	11:02:34
б	germinate or will have poor germination which will	11:02:36
7	result in spotty growth patterns but may allow	11:02:41
8	significantly germination. Next slide, please.	11:02:42
9	The purpose of this project is to improve the	11:02:45
10	health of the soil and create a functional productive	11:02:48
11	sustainable habitat. This project will improve nutrient	11:02:58
12	cycling, reduce erosion, maximize water infiltration,	11:02:59
13	and improve the soil resiliency, which is the ability	11:02:59
14	for the soil to recover from degradation processes such	11:03:03
15	as the remodel. We'll also establish diverse plant	11:03:05
16	life, promote soil microorganisms such as beneficial	11:03:09
17	bacteria, fungi, algae, and protozoa.	11:03:13
18	We'll encourage pollinating insects such as	11:03:16
19	butterflies, bees, beatles, lady bugs, and other	11:03:18
20	beneficial insects, and this will also include the	11:03:22
21	animals: The goats, the sheep, and llama. This is how	11:03:24
22	a habitat will be created. Next slide. The first steps	11:03:27
23	of the project include utilizing the Centennial Farm	11:03:38
24	goats and sheep to remove weeds, till, aerate, and	11:03:38
25	fertilize the soil through grazing, organically	11:03:38



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promoting a revitalization of the soil.

The initial set up will include splitting the berm into four quadrants. Allowing the livestock to graze one quadrant at a time, installation of fencing, shade structures, livestock structure for protection from the elements, and wattles if needed. The animals will graze until December and will have monthly health checks with their hoof trimming to be sure they are receiving all of the essential nutrients the grazing will be supplemented with hay, mineral supplements, and some grain. In December, the goats will be relocated back to Centennial Farm. Next slide.

And the berm will be hydroseeded with a pastured seed mix for two reasons. One, the pastor mix is good nutritional value for the goats and sheep, and two, it will act as a crop cover -- or cover crop. The soil will be treated with liquid fertilizers and soil amendments to support continued rejuvination of the soil. The cost of this pre-phase is 14,690 dollars. Next slide.

Moving on to Years 1 through 3. In Year 1, I'll purchase Boer goat and Dorper sheep. Both are meat breeds and can easily graze the berm. The Dorper sheep is unique in that it is a hair breed and does not need to be sheared, instead they naturally shed, which means



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11:04:35

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11:05:01

1	they are lower maintenance. Next slide.	11:05:03
2	The remaining slides offer a look at the	11:05:07
3	grazing schedules. The animal maintenance schedule and	11:05:10
4	berm remediation schedule. Using the grazing schedule	11:05:14
5	as a guide, each year during grazing time the livestock	11:05:16
6	will have monthly health checks. During no grazing	11:05:19
7	time, the berm will be hydroseeded and treated with	11:05:29
8	fertilizers and soil amendments, and soil tests will be	11:05:29
9	done at the end of each year.	11:05:29
10	The cost for Year 1 is 23,250 dollars, and the	11:05:30
11	cost for each year, 2 and 3, is 21,250 dollars. Moving	11:05:35
12	on to Year 4. Year 4 will follow the exact same pattern	11:05:43
13	as Years 2 and 3, however, at the end of Year 4, when	11:05:46
14	hydroseeding is done in December, I will have them	11:05:48
15	include a California-native wildflower seed mix.	11:05:54
16	Larger California native shrubs will also be	11:05:56
17	planted at this time. The cost for year four is also	11:05:58
18	21,250 dollars, but there'll be additional cost for the	11:06:03
19	native shrubs. Next slide.	11:06:04
20	The grazing/no grazing schedule will continue	11:06:09
21	indefinitely. The cost of hydroseeding will end, by	11:06:12
22	this point the plants and flowers will self sow and we	11:06:14
23	will continue to add additional native California plants	11:06:22
24	and shrubs each year for plant diversity and to invite	11:06:22
25	more pollinating insects. The opportunity or the	11:06:23

1	bonofita and many the appeartupities for educational	11.06.24
1	benefits are many, the opportunities for educational	11:06:34
2	signage. Next slide.	11:06:34
3	The cost is comparable to having the berm	11:06:34
4	weeded with line trimmers quarterly. Not only are there	11:06:41
5	aesthetic benefits, but there are also environmental	11:06:41
6	benefits as well such as fewer weeds over time,	11:06:43
7	pollinating insect life, meadow-like appearance, natural	11:06:48
8	fertilizers, no herbicides, improved soil health, and	11:06:55
9	healthy viable ecosystem. Does anyone have any	11:06:55
10	questions?	11:06:56
11	VP KEN KARNS: Thank you so much, Barbara.	11:07:04
12	This this is not only educational but our expansion	11:07:04
13	of our education programming is very practical, a whole	11:07:07
14	lot of fun, and the team has done a great job putting it	11:07:12
15	together. Really doesn't look to be an additional	11:07:17
16	incremental cost to what we were doing in the past. So	11:07:19
17	really changing four quarters for a dollar but with a	11:07:24
18	whole lot more so excited to move this forward.	11:07:29
19	SECRETARY ANGUS: Thank you.	11:07:33
20	CHAIR CERVANTES: Okay. Thank you very much.	11:07:36
21	Director Aitken, we skipped you on the legislative	11:07:40
22	monitoring committee. Do you have anything to report?	11:07:46
23	DIRECTOR AITKEN: I do not.	11:07:49
24	CHAIR CERVANTES: Okay. And now we go to the	11:07:53
25	Branding Project Ad Hoc Committee, and that is Director	11:07:59



Aitken.	11:08:05
DIRECTOR AITKEN: Yes.	11:08:05
CHAIR CERVANTES: Do you have anything to	11:08:05
report?	11:08:06
DIRECTOR AITKEN: Yes, we do. So before Covid	11:08:06
started, we had started work on rebranding the logo of	11:08:13
the Orange County Fair, working with an outside company	11:08:17
trying to kind of refresh our ban our brand, our	11:08:20
logo, make it fit better for our marketing team, sales	11:08:25
team, and anything we do in print media.	11:08:26
We obviously put a pause on the project given	11:08:30
everything that was happening with the cancellation of	11:08:33
the fair, trying to get our steady our feet a little	11:08:37
bit with what's going on with Covid, but we wanted to	11:08:40
bring it back this month and just get some non-binding	11:08:43
but board input because we really want to put this to	11:08:48
bed before we start focusing on how we're going to be	11:08:51
marketing our hopeful 2021 Fair.	11:08:54
So Michele is going to take it from here, just	11:08:57
kind of refresh the Board on actions that we have taken	11:08:59
so far. And if there is a general consensus, we would	11:09:03
like to continue on with this so that we can bring	11:09:07
something back to the full board for a final vote.	11:09:11
CEO RICHARDS: And we do have a an agenda	11:09:15
item, specific agenda item to this, so I think we'll	11:09:17
	DIRECTOR AITKEN: Yes.  CHAIR CERVANTES: Do you have anything to report?  DIRECTOR AITKEN: Yes, we do. So before Covid started, we had started work on rebranding the logo of the Orange County Fair, working with an outside company trying to kind of refresh our ban our brand, our logo, make it fit better for our marketing team, sales team, and anything we do in print media.  We obviously put a pause on the project given everything that was happening with the cancellation of the fair, trying to get our steady our feet a little bit with what's going on with Covid, but we wanted to bring it back this month and just get some non-binding but board input because we really want to put this to bed before we start focusing on how we're going to be marketing our hopeful 2021 Fair.  So Michele is going to take it from here, just kind of refresh the Board on actions that we have taken so far. And if there is a general consensus, we would like to continue on with this so that we can bring something back to the full board for a final vote.  CEO RICHARDS: And we do have a an agenda

we'll get through the committee reports and then	11:09:21
we'll we'll do a presentation during that agenda	11:09:24
item.	11:09:27
CHAIR CERVANTES: Okay. Thank you so much. We	11:09:28
will go ahead and move over to Entertainment Booking	11:09:30
Services RFP Ad Hoc Committee, and that is Director La	11:09:35
Belle and Director Aitken.	11:09:39
DIRECTOR AITKEN: Doug, do you want me to take	11:09:49
this? I feel like I'm talking too much today. So we	11:09:51
were able to we had the scoring process, and we were	11:09:54
able to pick a final selection after everything was	11:10:00
scored.	11:10:06
Director La Belle and I set in on the on the	11:10:08
scoring and the interviews and we were the final	11:10:11
process came out to Lisa Sexton, the time for protest	11:10:15
has passed, so we're going to be moving forward with	11:10:19
that and probably have a larger discussion at a later	11:10:23
time about what we're going to be doing with the 2021	11:10:25
Fair and all of our entertainment.	11:10:29
CHAIR CERVANTES: Thank you, Director Aitken.	11:10:34
And now we move over to the Diversity Committee, and	11:10:35
that is Director Ruiz and Director Kovacevich. And I	11:10:39
believe Director Ruiz is not on the call.	11:10:43
DIRECTOR KOVACEVICH: Yes. Thank you, Chair	11:10:50
Cervantes. I spoke with Director Ruiz and told him that	11:10:52
	we'll we'll do a presentation during that agenda item.  CHAIR CERVANTES: Okay. Thank you so much. We will go ahead and move over to Entertainment Booking Services RFP Ad Hoc Committee, and that is Director La Belle and Director Aitken.  DIRECTOR AITKEN: Doug, do you want me to take this? I feel like I'm talking too much today. So we were able to we had the scoring process, and we were able to pick a final selection after everything was scored.  Director La Belle and I set in on the on the scoring and the interviews and we were the final process came out to Lisa Sexton, the time for protest has passed, so we're going to be moving forward with that and probably have a larger discussion at a later time about what we're going to be doing with the 2021 Fair and all of our entertainment.  CHAIR CERVANTES: Thank you, Director Aitken. And now we move over to the Diversity Committee, and that is Director Ruiz and Director Kovacevich. And I believe Director Ruiz is not on the call.



1	I could handle this portion of the meeting, and we'll	11:10:54
2	circle back with him at a later point in time. But we	11:10:59
3	did post on the agenda for this meeting that we would	11:11:02
4	really like to seek input from the broader Board of	11:11:06
5	Directors as to a few key headline items for our	11:11:10
6	committee.	11:11:16
7	Number one, seeking to develop a purpose	11:11:17
8	statement. Number two, developing a list of actions and	11:11:20
9	agreeing on a structure for the committee meetings going	11:11:23
10	forward, which include or may or may not inloude,	11:11:28
11	open public facing meetings as well. So with that, I	11:11:32
12	would like to open up discussion to the Board to talk	11:11:35
13	about, I think the first thing on this list which would	11:11:39
14	be developing a committee purpose statement.	11:11:42
15	We know that the committee was recently formed	11:11:46
16	as approved by the Board, and so we want to make sure	11:11:49
17	that we're focused on the right areas and initiatives,	11:11:53
18	and we think that with a solidified purpose statement	11:11:57
19	that will help guide the committee. So I'd like to open	11:12:01
20	that up to discussion.	11:12:05
21	CEO RICHARDS: Actually, Director Kovacevich,	11:12:05
22	we also have that as a separate agenda item after the	11:12:06
23	committee report. So we'll get to that.	11:12:10
24	DIRECTOR KOVACEVICH: I jumped the gun. Sorry.	11:12:14
25	CHAIR CERVANTES: You're okay. As a matter of	11:12:18

I		
1	fact, I just want to make a clarification that you can	11:12:18
2	go ahead and go directly into Item D, which is the	11:12:22
3	discussion on an input from board members regarding	11:12:25
4	Diversity Committee, so you can carry on.	11:12:30
5	SECRETARY ANGUS: Chair Cervantes, we actually	11:12:34
6	have a public speaker for the committee reports.	11:12:37
7	CHAIR CERVANTES: Okay. Then let's go ahead	11:12:41
8	and take that first and then we'll circle back with you,	11:12:44
9	Director Kovacevich.	11:12:47
10	SECRETARY ANGUS: Reggie Mundekis, when you're	11:12:49
11	ready for the committee reports.	11:12:51
12	REGGIE MUNDEKIS: Hi. Good morning, and thank	11:12:53
13	you for this opportunity to address you. I'm speaking	11:12:53
14	regarding the renovation of the PacAmp berm landscaping.	11:12:56
15	So thank you for your innovative thinking on this	11:13:01
16	problem that has plagued us for many years.	11:13:02
17	I am looking forward to the Board approving	11:13:07
18	this plan and it being implemented. It's going to be	11:13:09
19	fun watching the goats and the sheep and the llama	11:13:12
20	walking around the berm. And it gives us the	11:13:15
21	possibility for yet another animal cam.	11:13:18
22	The Pig Cam at Centennial Farm is very popular,	11:13:22
23	and there's the possibility for a berm cam showing the	11:13:25
24	goats, the sheep, and the llama doing the work. So	11:13:30
25	thank you very much for your work on this. It's great.	11:13:32

1	We appreciate it, and I love the idea of transitioning	11:13:35
2	to native landscaping. Thank you, and that's my	11:13:39
3	comment.	11:13:44
4	SECRETARY ANGUS: Thank you. That's it for	11:13:45
5	public comment on that item.	11:13:49
6	DIRECTOR AITKEN: Michele, this is a point of	11:13:51
7	clarification for Ms. Mundekis's point. We aren't	11:13:53
8	taking an independent board vote on this. The project	11:13:57
9	is going to be going forward, correct?	11:13:59
10	CEO RICHARDS: That's correct.	11:14:03
11	CHAIR CERVANTES: Okay. We will go ahead and	11:14:08
12	continue with Director Kovacevich on the discussion on	11:14:10
13	an input from board members regarding Diversity	11:14:17
14	Committee purpose and actions and meetings.	11:14:18
15	DIRECTOR KOVACEVICH: Okay. Great. So, yeah,	11:14:26
16	does any members of the Board I know Director Aitken	11:14:28
17	and Director Bagneris were very enthusiastic about	11:14:35
18	forming this committee. So, you know, I wanted to kind	11:14:43
19	of start there, maybe I know Director Bagneris is not	11:14:43
20	here, but Director Aitken, if you have any input into	11:14:46
21	kind of the framework of what we should be thinking	11:14:50
22	about for the purpose of this committee.	11:14:54
23	DIRECTOR AITKEN: Yeah. I think when we voted	11:14:57
24	on the creation at the meeting, we were interested in	11:14:59
25	trying to streamline and develop policies so that	11:15:04



1	decisions we are made we are making surrounding	11:15:08
2	diversity are not made independently but are made based	11:15:12
3	on certain guidelines and parameters that the diversity	11:15:16
4	committee would set up.	11:15:21
5	That is not just singularly issues about	11:15:23
6	embracing diversity through the flags that we have	11:15:27
7	flying in different parts of our fairgrounds, but also	11:15:31
8	bringing in diversity of programming, bringing in maybe	11:15:35
9	different diverse festivals.	11:15:40
10	I know we've done our staff has done a	11:15:44
11	fantastic job between the Tet Festival and having	11:15:44
12	different groups from Orange County being represented,	11:15:46
13	but in really having a larger discussion about what more	11:15:48
14	can we do.	11:15:51
15	Initially, we were looking at when the	11:15:53
16	community engagement, is that something that we are	11:15:56
17	recognizing different groups, and how can we bring more	11:16:01
18	to the fairgrounds during fair time and, you know,	11:16:02
19	obviously, we have our larger audience, which could	11:16:07
20	include programming, talent that we're hiring,	11:16:11
21	exploration of public art.	11:16:14
22	So those are the kind of larger concepts. One	11:16:16
23	thing that was said earlier that I want to make sure	11:16:19
24	that we identify is that the committee was already	11:16:21
25	formed as a three-person committee, which would include	11:16:27

		1
1	a member of the staff and either a third member of the	11:16:30
2	Board or a member of the public so that issue has	11:16:34
3	already been voted on and established.	11:16:38
4	So we should make sure that the next that	11:16:41
5	the meetings of the diversity committee are all noticed	11:16:44
6	and are all public because the greatest of thing	11:16:49
7	especially with a committee like this that is so unique,	11:16:52
8	the greatest thing we can do is incorporate different	11:16:54
9	voices from different backgrounds.	11:16:59
10	So it's not being made in a vacuum, but those	11:17:01
11	were the general ideas. I think if we are going to	11:17:05
12	and not being on the committee, I'm not trying to	11:17:08
13	overstep in any ways tell the committee how to how to	11:17:10
14	go forward except that it is a public process.	11:17:15
15	I think that any policy statements that are	11:17:18
16	drafted should be brought back so we have time to	11:17:21
17	wordsmith them a little bit. It's a little bit of a	11:17:25
18	large task to ask, I think, for us to fomulate something	11:17:28
19	as important as a mission statement collaboratively kind	11:17:31
20	of on the fly.	11:17:37
21	So I think that, you know, I agree with you	11:17:38
22	that we should develop some type of mission statement	11:17:40
23	and then really look at what are the different things	11:17:43
24	that we want to focus on and who from the community can	11:17:46
25	we bring as part of this public committee.	11:17:52

1	DIRECTOR KOVACEVICH: Yeah. And I appreciate	11:17:55
2	it, and part of this is really, you know, welcoming this	11:17:57
3	type of dialogue. And I can take this with Director	11:18:00
4	Ruiz and come up with some preliminary purpose	11:18:04
5	statements that we can all opine on and ultimately	11:18:09
6	select. So this is helpful. Does anyone else have	11:18:13
7	any	11:18:17
8	CHAIR CERVANTES: Director Kovacevich?	11:18:19
9	DIRECTOR KOVACEVICH: Yes.	11:18:20
10	CHAIR CERVANTES: Would you like to go ahead	11:18:20
11	and continue with this item as an action item or would	11:18:21
12	you prefer to go ahead and have it as an informational	11:18:26
13	item for this board meeting?	11:18:30
14	DIRECTOR KOVACEVICH: I would like to continue	11:18:33
15	the discussion. I'd like to get additional input.	11:18:34
16	Also, I want to get to the bottom of the matter in terms	11:18:38
17	of the committee because the committee was selected by	11:18:44
18	you, Chair Cervantes, as a two-person committee. I	11:18:48
19	wasn't aware of the three-person requirement that	11:18:53
20	Director Aitken spoke of. So can we get to the bottom	11:18:57
21	of that?	11:19:00
22	CHAIR CERVANTES: Is Josh, are you there?	11:19:02
23	DEPUTY AG CAPLAN: Yes, I'm on the line.	11:19:08
24	CHAIR CERVANTES: Yes. Can you please add some	11:19:10
25	clarification because I was under the impression that	11:19:13



1	this was a committee of two, and I am not aware that	11:19:16
2	this was a committee of three.	11:19:22
3	DEPUTY AG CAPLAN: Well, I think we have to go	11:19:25
4	back to the meeting minutes to confirm when the	11:19:28
5	committee was created by the Board Chair, if it was	11:19:30
6	created as a two- or three-person committee	11:19:32
7	CHAIR CERVANTES: It was created as a	11:19:36
8	two-person committee. I created it, so	11:19:38
9	DEPUTY AG CAPLAN: So generally, two-person	11:19:41
10	committees that are created at the will of the board	11:19:44
11	chair are not covered by Bagley-Keene. Only two-person	11:19:44
12	committees created by the Board through a board vote	11:19:50
13	during a meeting would be covered or any three-person	11:19:56
14	committee would be covered under Bagley-Keene whether	11:20:00
15	created by the Board Chair or by the Board as a	11:20:00
16	collective, but	11:20:04
17	DIRECTOR AITKEN: Josh?	11:20:05
18	DEPUTY AG CAPLAN: Yes, Ashleigh.	11:20:07
19	DIRECTOR AITKEN: Can we go back? Maybe we	11:20:08
20	should table this then until we go back and read and	11:20:09
21	confirm the minutes because while Chair Cervantes is	11:20:11
22	correct, the Board Chair appoints members to a board	11:20:14
23	committee.	11:20:18
24	This committee was actually formed via a board	11:20:19
25	vote, which means that at the time when and I'm	11:20:24



1	when we made it a three-person committee, the committee	11:20:27
2	was formed with three people on it. It just did not	11:20:30
3	have those three people appointed as that is under the	11:20:33
4	purview of the Board Chair.	11:20:35
5	DEPUTY AG CAPLAN: Okay. And I'll reserve	11:20:38
6	certainly go back and review the minutes, but Director	11:20:40
7	Aitken, if in fact the committee was created by the	11:20:43
8	Board through Board vote then it would need to comply	11:20:45
9	with Bagley-Keene whether it has two or three members.	11:20:48
10	DIRECTOR AITKEN: And that was the specific	11:20:52
11	intent of my motion.	11:20:54
12	DEPUTY AG CAPLAN: Or perhaps what I can do	11:21:00
13	if we continue through, I can try and track down the	11:21:02
14	meeting minutes. Director Aitken, do you remember at	11:21:06
15	which meeting the Board created this committee off the	11:21:09
16	top of your head, was it two meetings ago, three	11:21:12
17	meetings ago? Oh, you're on mute Director Aitken.	11:21:17
18	DIRECTOR AITKEN: Sorry. I'm trying to pull up	11:21:21
19	the past meeting minutes and agendas. So if you	11:21:23
20	DEPUTY AG CAPLAN: But I'll see if I can find	11:21:27
21	it off-line. I mean, while the meeting continues on the	11:21:29
22	side, I'll see if I can track that down and find an easy	11:21:33
23	answer before the meeting concludes today.	11:21:37
24	DIRECTOR KOVACEVICH: And while	11:21:42
25	CHAIR CERVANTES: Okay. Great. Then if it's	11:21:44

1	okay if we could put a pause on this for just a couple	11:21:45
2	minutes and then circle back. Is that all right?	11:21:47
3	DIRECTOR KOVACEVICH: Sounds great.	11:21:51
4	DIRECTOR LA BELLE: Chair Cervantes, this is	11:21:54
5	Director La Belle. Can you hear me?	11:21:56
6	CHAIR CERVANTES: Yes, I can.	11:21:59
7	DIRECTOR LA BELLE: I'm having technical	11:22:00
8	difficulties. Surprise, surprise. What else is new?	11:22:01
9	So I just want to make sure I'm online. I don't know	11:22:04
10	well, you know me very well. I technically get confused	11:22:09
11	with this stuff. So anyway I'm online. So thank you.	11:22:13
12	CHAIR CERVANTES: Okay. Perfect. Thank you so	11:22:17
13	much. We do have public comments on this item. So	11:22:19
14	maybe this is a good opportunity to just move to public	11:22:22
15	comment. Summer, can you call?	11:22:26
16	SECRETARY ANGUS: Yes. We have four people	11:22:32
17	that would like to speak. Reggie Mundekis, Cindy	11:22:32
18	Massaro, Kellie Avakian, and Chris Anthem. Reggie	11:22:34
19	Mundekis, when you're ready.	11:22:39
20	REGGIE MUNDEKIS: Hi. I'm Reggie Mundekis, and	11:22:43
21	thank you for the opportunity to speak on this item.	11:22:43
22	Today's Orange County has become diverse and it's very	11:22:46
23	different from that of earlier days. That diversity is	11:22:53
24	not always appreciated or expressed, and we have an	11:22:54
25	opportunity to show off our diverse communities at our	11:22:58



1	fairgrounds.	11:23:01
2	Orange County is host to Koreatown in Buena	11:23:02
3	Park, Little Arabia in Anaheim, and Little Saigon in	11:23:05
4	Garden Grove and Westminster. In addition to Hispanic,	11:23:09
5	Chinese, Persian, and Filipino communities. If your	11:23:16
6	community is not listed, the list is long and my time is	11:23:17
7	limited.	11:23:21
8	Those communities have not been represented at	11:23:22
9	our OC fairgrounds, and this is an opportunity which is	11:23:22
10	a which is good for business. A way to start to	11:23:27
11	bring these communities into our orbit is to publish OC	11:23:30
12	Fair materials in the website in English, Spanish,	11:23:34
13	Korean, Vietnamese, Chinese, Farsi, and Tagalog, which	11:23:36
14	is spoken in the Philippines, which are the languages	11:23:42
15	used to print ballots in Orange County.	11:23:46
16	Please use a translator and not Google	11:23:47
17	Translate because results are just so much better.	11:23:50
18	Other steps include reaching out to Chambers of Commerce	11:23:54
19	representing these communities to build ties and to	11:23:59
20	build business by having events at the OC fairgrounds.	11:24:01
21	Some other ideas are creating an Asian farm	11:24:04
22	area to educate people about Asian vegetables and food	11:24:09
23	preparation, having local ethnic restaurants sell food	11:24:10
24	during the OC Fair and year-round events, and hiring	11:24:13
25	staff who speak Spanish, Korean, Vietnamese, Chinese,	11:24:16

1	Farsi, and Tagalog to work at OC Fair and other events	11:24:18
2	to assist visitors.	11:24:22
3	This is a solid business opportunity to get	11:24:23
4	into an as-of-yet untapped market for this property. I	11:24:26
5	am hopeful the Board will move in this direction to	11:24:32
6	better serve all communities of Orange County.	11:24:32
7	Regarding the push to create this committee as a	11:24:36
8	three-person committee with public meetings, I want the	11:24:41
9	facilities and infrastructure committee to be a	11:24:44
10	three-person committee with public meetings, agendas, we	11:24:47
11	want to see your documents because that's a committee	11:24:51
12	that spends millions of dollars in projects which don't	11:24:54
13	always turn out well.	11:24:58
14	So I implore you to create the facilities	11:24:59
15	committee as a three-person committee and start having	11:25:04
16	public meetings that we can attend and review what work	11:25:07
17	you're approving in the backroom. Thank you.	11:25:11
18	SECRETARY ANGUS: Thank you. Cindy Massaro,	11:25:19
19	when you're ready.	11:25:21
20	CINDY MASSARO: Yes. Thank you. I'm very	11:25:22
21	happy to hear about this diversity committee being	11:25:23
22	created, and I, too, think that having a three-person	11:25:25
23	committee and having a person from the public would be	11:25:29
24	well represented, especially for a diversity committee.	11:25:32
25	So I would really hope that that will move forward in	11:25:36



1	that way.	11:25:37
2	I'd also like to find out what the	11:25:38
3	qualifications would be for a public person to be on	11:25:40
4	that committee and that application process would be for	11:25:45
5	that. The interests that were brought up before	11:25:49
6	regarding the flags, I think would be a wonderful	11:25:52
7	opportunity for the diversity committee to handle in	11:25:55
8	working through what flag should be flown and should	11:25:58
9	special interest flags be flown, and if so, what are the	11:26:02
10	qualifications and the criteria for those flags to be	11:26:06
11	flown, or will we just fly flags that are representing	11:26:08
12	all of our interests and all of us as one committee.	11:26:09
13	So I really hope that this can be something	11:26:13
14	that can be a part and of purpose of what the diversity	11:26:16
15	community excuse me the diversity committee will	11:26:18
16	be handling. Thank you so much.	11:26:21
17	SECRETARY ANGUS: Thank you. Kellie Avakian,	11:26:25
18	when you're ready.	11:26:30
19	KELLIE AVAKIAN: Hi. Thank you. Yes, I agree	11:26:31
20	that the diversity committee should be a three-person	11:26:32
21	committee, especially someone from the public who has	11:26:36
22	lived in the town, who has kids in the town, someone	11:26:36
23	who's just been a part of the community as well as their	11:26:46
24	family's been part of the community.	11:26:48
25	I, too, would hope that you would address the	11:26:51

application process and how to go about doing that. And	11:26:55
second of all, also address the flags at the OC	11:26:59
fairgrounds because I think that right there is probably	11:27:04
part of the problem of non-diversity because you don't	11:27:07
have any flags representing anyone except the LGBT	11:27:12
community which shows no diversity for all the other	11:27:17
communities and all the other sports and all of the	11:27:22
other people who live in this Costa Mesa community.	11:27:25
So I for sure would appreciate a diversity	11:27:29
community addressing getting flags all the flags put	11:27:33
up or if it just needs to be the American flag and the	11:27:39
California flag, that's fine too, but it needs to be all	11:27:45
or nothing. Thank you.	11:27:50
SECRETARY ANGUS: Thank you. Chris Anthem,	11:27:53
when you're ready. Chris, are you with us? One more	11:27:55
time. Chris Anthem if you're there, if not, we'll move	11:28:17
on.	11:28:22
CHAIR CERVANTES: Thank you, Summer. If we	11:28:24
have additional information, we can go ahead and go	11:28:29
back.	11:28:33
DEPUTY AG CAPLAN: Yes, I	11:28:36
CHAIR CERVANTES: If not	11:28:37
DEPUTY AG CAPLAN: Chair Cervantes, we do. I	11:28:37
was able to pull up the meeting minutes from I'm	11:28:37
sorry for the transcriber. This is Josh Caplan	11:28:38
	fairgrounds because I think that right there is probably part of the problem of non-diversity because you don't have any flags representing anyone except the LGBT community which shows no diversity for all the other communities and all the other sports and all of the other people who live in this Costa Mesa community.  So I for sure would appreciate a diversity community addressing getting flags all the flags put up or if it just needs to be the American flag and the California flag, that's fine too, but it needs to be all or nothing. Thank you.  SECRETARY ANGUS: Thank you. Chris Anthem, when you're ready. Chris, are you with us? One more time. Chris Anthem if you're there, if not, we'll move on.  CHAIR CERVANTES: Thank you, Summer. If we have additional information, we can go ahead and go back.  DEPUTY AG CAPLAN: Yes, I  CHAIR CERVANTES: If not  DEPUTY AG CAPLAN: Chair Cervantes, we do. I was able to pull up the meeting minutes from I'm



1	speaking the meeting minutes from the June 25th board	11:28:41
2	meeting, the Board did vote to create the diversity	11:28:45
3	committee, and that motion passed, I think it was a vote	11:28:48
4	of five votes in favor and two against.	11:28:54
5	So the Board did in fact create this committee,	11:28:59
6	which means that the committee must comply with the	11:29:01
7	provisions of Bagley-Keene.	11:29:03
8	CHAIR CERVANTES: Okay. Perfect. So now that	11:29:08
9	we have clarity, Director Kovacevich, do you want to go	11:29:17
10	ahead and take over again, please.	11:29:19
11	DIRECTOR KOVACEVICH: Okay. Great. Thank you.	11:29:23
12	So we'll look to get the next meeting scheduled for	11:29:24
13	this, and hopefully we'll have some suggestions on these	11:29:33
14	key points to get going. But if anybody else from the	11:29:36
15	Board wanted to chime in, we have a lot of information	11:29:38
16	already, in terms of what some of the areas of focus are	11:29:41
17	going to be.	11:29:47
18	Obviously the purpose statement is something	11:29:47
19	that we'll have to work through, and, you know, if	11:29:51
20	anyone has any other areas that weren't mentioned that	11:29:53
21	the committee should be considering, we can bring up at	11:29:58
22	the next meeting.	11:29:59
23	CHAIR CERVANTES: Okay.	11:30:11
24	DIRECTOR KOVACEVICH: Okay. So we'll we'll	11:30:14
25	look to discuss more of this at the next meeting and	11:30:14



1	certainly a lot of topics that we'll be taking on.	11:30:18
2	We've heard the flag topic loud and clear so that will	11:30:22
3	certainly be something that the committee is looking	11:30:26
4	into. I can assure you of that, so stay tuned. Thank	11:30:27
5	you, guys.	11:30:32
6	CHAIR CERVANTES: Thank you, Director	11:30:33
7	Kovacevich. Now we're going to move to Item E, which is	11:30:34
8	Presentation on Hispanic Heritage Month and	11:30:41
9	Contributions of Hispanic Community to Orange County	11:30:48
10	that recalls our history, and that is Director	11:30:48
11	Rubalcava-Garcia will be presenting on this item. It is	11:30:51
12	an information item only.	11:30:54
13	VICE CHAIR RUBALCAVA-GARCIA: Michele, is it	11:30:57
14	okay if I share my screen, because I have this updated	11:30:58
15	version?	11:31:02
16	CEO RICHARDS: Absolutely.	11:31:16
17	VICE CHAIR RUBALCAVA-GARCIA: Okay. Can	11:31:16
18	everybody see that okay? So first of all, I want to	11:31:17
19	thank members of the Board, staff, and the public for	11:31:23
20	allowing me to share this presentation in celebration of	11:31:26
21	Hispanic Heritage Month, which goes from September 15th	11:31:31
22	through October 1st or 16th.	11:31:34
23	I was inspired to do this presentation in	11:31:37
24	celebration of Hispanic heritage because my	11:31:41
25	eight-year-old, who's featured in this picture, actually	11:31:44
		1



1	had a presentation that she had to give on somebody	11:31:48
2	famous or impactful for school. And as we were	11:31:50
3	exploring the books in her school library we realized	11:31:54
4	that there was no history or any books on any Hispanic	11:31:55
5	people who have contributed at any level whether it was	11:32:02
6	at the Orange County level or at the national level.	11:32:04
7	There were no books on Supreme Court Justice	11:32:06
8	Sotomayor or even from an agricultural perspective,	11:32:09
9	Dolores Huerta or even Cesar Chavez. So I thought it	11:32:15
10	was a good idea to, you know, share a little bit about	11:32:19
11	the past, the present, and then the future. A little	11:32:20
12	bit on Orange County's Hispanic history, so some of the	11:32:29
13	first families to settlement here in Southern California	11:32:30
14	which eventually became Orange County, were the Yorba	11:32:31
15	and Peralta families.	11:32:36
16	They came from Mexico and actually settled here	11:32:36
17	in early 1800s. To move a little further into our	11:32:38
18	history or closer, we had an agricultural program	11:32:43
19	that really was established during World War II, which	11:32:49
20	is known as the Bracero program which brought workers	11:32:55
21	from not only Mexico but also from Japan and other	11:32:56
22	countries to really help establish the workforce here in	11:33:01
23	Orange County.	11:33:05
24	As you know, the fair represents a major	11:33:05
25	agricultural part of our history, and that is the	11:33:07



1	mission of the Orange County Fair and Events Center is	11:33:10
2	to really highlight the work that was done here and	11:33:14
3	continues to be done here in this region.	11:33:17
4	So I thought it was important to really	11:33:20
5	highlight this fact here. Another area with connection	11:33:22
6	to Heroes Hall is the contribution Hispanics made during	11:33:25
7	World War II. There were over 500,000 Latinos who	11:33:31
8	served during this war. Also, during my research for	11:33:34
9	this presentation, I also found that there's a retired	11:33:39
10	Orange County judge by the name of Frederick Aguirre who	11:33:42
11	dedicated several years of his life to document the	11:33:43
12	overlooked stories of Mexican-Americans who served in	11:33:49
13	World War II.	11:33:54
14	The image here at the bottom, on the third to	11:33:55
15	the last, is actually a picture of his father. His name	11:33:58
16	was Alfred Aguirre, and he was he also worked for the	11:34:02
17	City of Anaheim for many years. So I thought that one	11:34:07
18	was an interesting thing to cover. And I also want to	11:34:10
19	highlight that he has written a book on this subject,	11:34:13
20	has a website and a documentary, so I highly recommend	11:34:16
21	looking that up. And	11:34:19
22	CHAIR CERVANTES: And Director	11:34:21
23	Rubalcava-Garcia, I just wanted to point out that there	11:34:21
24	is a street name named for the Aguirre for Judge	11:34:24
25	Aguirre.	11:34:29



1	VICE CHAIR RUBALCAVA-GARCIA: Oh, there is?	11:34:29
2	CHAIR CERVANTES: I believe in the City of	11:34:30
3	Cypress.	11:34:32
4	VICE CHAIR RUBALCAVA-GARCIA: That's great.	11:34:34
5	And I'll post some of these things on my LinkedIn and	11:34:34
6	Instagram. I also wanted to and with Mendez versus	11:34:38
7	Westminster, I know there may not be that many people	11:34:43
8	who are aware of this case, but in 1946 the schools in	11:34:45
9	Orange County were still segregated. There were Mexican	11:34:49
10	schools and then there were schools for other people.	11:34:52
11	After World War II, families came back and	11:34:56
12	challenged this matter, and the case involved a	11:34:56
13	nine-year-old little girl named Sylvia Mendez. She's	11:35:00
14	located in the picture at the bottom. This case was	11:35:04
15	decided on in federal courts in California and was	11:35:06
16	proceeded by Thurgood Marshall who represented Sylvia	11:35:11
17	Mendez and Linda Brown.	11:35:16
18	And this case actually came about eight years	11:35:18
19	prior to Brown versus the Board of Education and really	11:35:20
20	helped form the argument that was given to eventually	11:35:24
21	end segregation at schools public schools. And I	11:35:28
22	also wanted to highlight that this case was	11:35:32
23	instrumental, and it actually led to California Governor	11:35:34
24	Earl Warren to sign a bill ending school segregation in	11:35:40
25	California.	11:35:44

1	California was one of the first schools or	11:35:45
2	states to officially desegregate public schools. So I	11:35:48
3	thought that was definitely an interesting part of our	11:35:52
4	future or past to highlight. Present day for me is	11:35:53
5	really important because I think it sort of gets lost on	11:35:59
6	the fact that Hispanics continue to play a vital role in	11:36:01
7	all elements of society in our county's local economy.	11:36:07
8	Our community represents people from janitors	11:36:12
9	who are extremely important during this Covid period	11:36:14
10	making sure that things are clean and sanitized. It	11:36:18
11	also represents doctors, lawyers, labor negotiators,	11:36:23
12	chief-operating officers, landscapers, so a major part	11:36:27
13	of the fabric of our community.	11:36:32
14	I wanted to highlight some of the businesses in	11:36:36
15	Orange County, and I'm going to start with Gonzalez	11:36:38
16	Northgate Market, which I also like to refer to as the	11:36:41
17	Hispanic Whole Foods. If you have not been in one of	11:36:43
18	these markets, I highly recommend you go in, but	11:36:50
19	Gonzalez Northgate is one of the largest Hispanic	11:36:51
20	family-owned markets in the country.	11:36:52
21	I also wanted to highlight Macro-Z-Technology,	11:36:54
22	which is located here in the City of Santa Ana. Santa	11:36:59
23	Ana is also one of the cities with the largest Hispanic	11:37:02
24	population currently residing in that city.	11:37:06
25	Macro-Z-technology made the list of 500 largest	11:37:11



1	Hispanic businesses in the US, and the CEO and owner,	11:37:14
2	Bryan Zatica he grew that company from a specialty	11:37:17
3	subcontractor to a highly successful federal prime	11:37:22
4	contractor with projects as large as 25 million dollars.	11:37:26
5	On this list I also wanted to point out Lulu's	11:37:31
6	Foods, which is based here in Anaheim. The owner, Maria	11:37:35
7	de Lourdes, is the founder. She established this	11:37:39
8	company in 1982. They sell dessert, gelatin-type	11:37:42
9	desserts, so gummy bear items. And she also made the	11:37:46
10	500 largest list of Hispanic businesses in Orange	11:37:12
11	County.	11:37:55
12	And then last but not least, I also wanted to	11:37:56
13	recognize Aranda Tooling which employs over 300 skilled	11:37:58
14	workers and highly-trained management personnel	11:38:02
15	worldwide. And then, of course, I would be remiss not	11:38:05
16	to mention Miniondas which is a locally-owned Hispanic	11:38:09
17	publication here in Orange County still serving our	11:38:14
18	community pretty effectively.	11:38:17
19	On the advocate's front, you know, it's still a	11:38:20
20	major initiative to make sure that Hispanic voices are	11:38:24
21	heard, but we do have a lot of people who are serving	11:38:26
22	the community at large. I want to highlight Maricela	11:38:29
23	Rios. She's the CEO of Human Options.	11:38:35
24	Human Options is an advocacy group that fights	11:38:36
25	for victims of domestic violence. Victims are they	11:38:41

1	actually have no race or ethnicity. It happens to	11:38:42
2	people at all socioeconomic levels as well. I also want	11:38:46
3	to highlight Reuben Franco who is the CEO of the Orange	11:38:51
4	County Hispanic Chamber of Commerce.	11:38:54
5	I heard somebody during public comment mention	11:38:55
6	that we need to include our chambers. Well, Reuben	11:38:58
7	would be a great person to include in the process. He's	11:39:01
8	an advocate for all businesses within the Hispanic	11:39:01
9	community and at large. Ada Briceño is also the	11:39:09
10	co-president of UNITE HERE Local, and I specifically	11:39:13
11	highlighted her here because she advocates for or her	11:39:16
12	union advocates for hotel workers.	11:39:21
13	And as you know, we have a huge hotel industry	11:39:23
14	with tourism being one of our primary industries here in	11:39:26
15	this region. And I also my grandmother used to work	11:39:29
16	at a motel when I was growing up. And it's just a I	11:39:33
17	think a meaningful person to have advocating for you.	11:39:37
18	Gustavo Arellano is a journalist, he's somebody	11:39:41
19	to highlight. He's pretty famous or infamous if	11:39:45
20	depending on who you ask for a column that was	11:39:48
21	syndicated so national called "Ask a Mexican." I highly	11:39:52
22	recommend looking that up.	11:39:57
23	And then I also wanted to go over to our	11:39:59
24	elected officials, so Lou Correa is a homegrown member	11:40:02
25	of Orange County. He lived in and grew up in Anaheim,	11:40:05

1	went to Anaheim High School, and continues to advocate	11:40:09
2	on behalf of Orange County residents.	11:40:18
3	Sharon Quirk-Silva, state assembly member and	11:40:18
4	also former teacher for the City of Fullerton. And	11:40:18
5	then, of course, Linda Sanchez, sister of former	11:40:20
6	congress member Loretta Sanchez, also born and raised in	11:40:27
7	Orange County. Among our Hispanic educators and health	11:40:29
8	care providers, I wanted to highlight just a few people	11:40:37
9	here, but we do have Al Mijares who is the	11:40:37
10	superintendent for the Orange County Department of	11:40:38
11	Education.	11:40:47
12	Al is a great advocate for all students in this	11:40:47
13	region, and it's he's done a great job representing	11:40:47
14	Hispanics, but, like I mentioned, all students alike.	11:40:51
15	Luisa Ruiz with Santa Ana College who is	11:40:54
16	primarily focused on student outreach which is very	11:40:56
17	important when we are dealing with at-risk students in	11:40:59
18	many of our cities including Anaheim and Santa Ana. I	11:41:03
19	am a product of public education, and I have to say we	11:41:07
20	did not have a lot of college outreach at my school at	11:41:11
21	that time which was many years ago. On the health care	11:41:15
22	front, we have members of the Hispanic community who	11:41:18
23	work in health care.	11:41:22
24	Dr. Jorge Galdamez is somebody I wanted to	11:41:25
25	point out. He is a doctor at St. Jude Heritage Medical	11:41:25



		1
1	and also District 2 Director on California's Board of	11:41:30
2	Directors. And then, of course, Richard Sanchez who is	11:41:34
3	the Interim-CEO for CalOptima, and CalOptima is a	11:41:37
4	public health care agency.	11:41:43
5	On the Hispanic community leaders front, I also	11:41:45
6	wanted to highlight some of the business leaders who are	11:41:48
7	contributing to various communities utilizing to	11:41:52
8	represent their businesses who really want to give back	11:41:56
9	to the community.	11:41:59
10	Lizz Mishreki is the LatinX Leadership	11:42:06
11	Conference founder, and she actually organizes this	11:42:06
12	event in order to bring awareness to students and	11:42:09
13	provide them with resources in terms of accessing	11:42:12
14	college. She's also a founding member of the Hispanic	11:42:15
15	Public Relations Association in Orange County.	11:42:20
16	I also wanted to highlight Gina Arreola who is	11:42:22
17	the director of Strategic Partnerships and Engagement	11:42:27
18	for the Girl Scouts of Orange County. As you know, Girl	11:42:30
19	Scouts is a great organization that really helps enhance	11:42:35
20	and further leadership skills within our younger	11:42:39
21	population. I actually had the opportunity to be a Girl	11:42:43
22	Scout troop leader, so the work that they do is really	11:42:46
23	near and dear to my heart.	11:42:48
24	Adriana Galdamez works for Cox Communications,	11:42:51
25	and I specifically highlighted Cox as well as AT&T with	11:42:51



1	Richard Porras because they've really stepped up during	11:42:58
2	this pandemic, have made sure that lower-income students	11:43:00
3	and many of these students happen to be Hispanic or live	11:43:04
4	in low-income areas, go to schools with less than	11:43:07
5	stellar resources in some cases, but they've provided	11:43:11
6	them with access to digital learning. So free internet,	11:43:15
7	they've also provided computers, so the work that they	11:43:21
8	do is instrumental.	11:43:22
9	Finally, I just want to highlight the fact that	11:43:29
10	Hispanics are a growing population in Orange County by	11:43:32
11	2060, we will see that Orange County Hispanics will	11:43:36
12	account for 43 percent of the county's population. And	11:43:40
13	these are representations of our future workforce.	11:43:44
14	It's, you know, many of our board members' kids	11:43:49
15	are featured in these pictures, but these really are	11:43:49
16	this is our future. These are the people that we need	11:43:53
17	to be looking out for as we're creating policies, as we	11:43:55
18	are celebrating communities and just making sure that	11:44:00
19	we're providing the necessary resources here in Orange	11:44:02
20	County.	11:44:03
21	Some key facts that I just wanted to highlight	11:44:05
22	as it relates to the Hispanic population is is really	11:44:08
23	to show how robust this community is in terms of	11:44:12
24	contributing to society. So the Hispanic population has	11:44:17
25	grown from 50 million in 2016 to 61 million. Hispanics	11:44:19

		1
1	account for 34 percent of Orange County's population,	11:44:29
2	and as I mentioned, it's growing and it should be	11:44:29
3	growing to 43 percent by 2060. Hispanics have over 20	11:44:32
4	billion in economic buying power in Orange County.	11:44:38
5	So this is a really really important segment	11:44:42
6	of our population. Over 35 percent of Hispanic-owned	11:44:45
7	businesses are in Orange County. Hispanics account for	11:44:49
8	670,000 or 36 percent of Orange County's workforce. So	11:44:55
9	that's over one third of the workforce here in Orange	11:45:01
10	County are of Hispanic descent.	11:45:02
11	Graduation rates are not above the average here	11:45:05
12	in Orange County, however, they have improved	11:45:08
13	significantly. But I really want to emphasize the fact	11:45:12
14	that we still have some work to do in this area, but our	11:45:15
15	graduation rates are at 86 percent.	11:45:16
16	And Hispanics make up nearly 50 percent of the	11:45:20
17	K through 12 population here in Orange County which is	11:45:23
18	key when I mentioned that workforce issue which is how	11:45:25
19	an economy continues to function and thrive. It's	11:45:29
20	really about your workforce.	11:45:34
21	And then last but not least, there are 32	11:45:36
22	million registered Hispanic voters nationwide in Orange	11:45:39
23	County. So that concludes my presentation. Thank you	11:45:44
24	for the opportunity to share some of this important	11:45:48
25	information about the Hispanic population in Orange	11:45:51

1	County.	11:45:55
2	CHAIR CERVANTES: This is Sandra Cervantes.	11:45:58
3	Director Rubalcava-Garcia, thank you so much. That was	11:52:02
4	an amazing presentation. Being Hispanic, I really	11:46:02
5	appreciate it, and I think that there's maybe an	11:46:06
6	important platform to duplicate and represent a lot of	11:46:09
7	different other communities in different months. So	11:46:13
8	thank you so much for a job well done.	11:46:17
9	VICE CHAIR RUBALCAVA-GARCIA: No problem.	11:46:20
10	Thank you. And I also just if I can, I want to thank	11:46:19
11	somebody from my team, Sammy Rocco, who was instrumental	11:46:22
12	in helping put this presentation together and then also	11:46:26
13	many members of the Hispanic community, including Reuben	11:46:29
14	Franco, the CEO of the Hispanic Chamber who helped with	11:46:32
15	a lot of the information. And as well as the Michele	11:46:36
16	Richards and the OC Fair team. So thank you.	11:46:40
17	SECRETARY ANGUS: Chair Cervantes, we have a	11:46:45
18	couple of public speakers.	11:46:47
19	CHAIR CERVANTES: Please, can you call their	11:46:50
20	names?	11:46:52
21	SECRETARY ANGUS: Alex Gonzalez and Scott	11:46:52
22	Carpenter. Alex, when you're ready.	11:46:55
23	ALEX GONZALEZ: Thank you very much to the OC	11:47:00
24	Fairgrounds and Events Center for inviting our office to	11:47:02
25	this function. And thank you, Natalie, for that	11:47:07

1	excellent presentation. It was very informative, and I	11:47:12
2	certainly learned a lot about the history of the	11:47:15
3	Hispanic heritage here in our county.	11:47:18
4	You took the piece of history that I wanted to	11:47:22
5	highlight right out of my mouth, and I wanted to really	11:47:25
6	highlight that last year the congressman was honored to	11:47:29
7	recognize Silva Mendez with a congressional record to	11:47:30
8	recognize her instrumental participation in that	11:47:35
9	landmark, Mendez versus Westminster decision. So it was	11:47:38
10	an incredible moment to be a part of and to highlight	11:47:43
11	that piece of history.	11:47:47
12	So once again, my name is Alex Gonzalez. I am	11:47:50
13	the military and veteran's liaison for the congressman,	11:47:52
14	as well as a field representative. As a resident of	11:47:52
15	Costa Mesa and the son of immigrants from Guatemala, I'm	11:47:58
16	humbled to have been asked by the congressmen to present	11:48:05
17	this Certificate of Special Congressional Recognition in	11:48:09
18	honor of Hispanic Heritage Month 2020 and celebrating	11:48:14
19	our wonderful and rich diverse history right here in	11:48:19
20	Orange County. So thank you very much, and thank you	11:48:24
21	for all the hard work you're doing during these	11:48:27
22	challenging times.	11:48:29
23	VICE CHAIR RUBALCAVA-GARCIA: Thank you, Alex.	11:48:32
24	SECRETARY ANGUS: Thank you. Scott Carpenter,	11:48:33
25	when you're ready.	11:48:34

1	SCOTT CARPENTER: Yeah. Thank you thank you	11:48:36
2	Natalie. That was an amazing presentation. My name is	11:48:37
3	Scott Carpenter. I'm with Senator John Moorlach's	11:48:40
4	office, and we also have a Certificate of Recognition	11:48:41
5	we'd like to present to you via Zoom. We wish we were	11:48:46
6	there in person, but what an awesome and amazing	11:48:48
7	presentation.	11:48:52
8	I hope that can get into our schools and just	11:48:52
9	into our community in general to talk about how the	11:48:56
10	importance of the Hispanic community and the	11:48:59
11	contributions they make to our community and will	11:48:59
12	continue to make as you accurately point it out. So I	11:49:03
13	just want to read it really quick.	11:49:06
14	It's pretty short: It is an honor to join in	11:49:09
15	celebrating Hispanic Heritage Month and recognize Orange	11:49:11
16	County Fair's participation in this event. The Hispanic	11:49:15
17	community has written wonderful history and heritage,	11:49:18
18	has made immeasurable contributions to our community.	11:49:22
19	It is my pleasure to recognize the Orange County Fair	11:49:24
20	for their celebration of these contributions.	11:49:28
21	Thank you, again, for having me. This meeting	11:49:31
22	has been actually incredibly informative and that was	11:49:35
23	probably the cherry on the top at the end there, so	11:49:37
24	thank you so much and keep up the good work.	11:49:42
25	SECRETARY ANGUS: Great. Thank you.	11:49:52



1	CHAIR CERVANTES: All right, Summer, do you	11:50:04
2	have any more public speakers?	11:50:08
3	LIZ MCNABB: Hi. Yes. This is Liz McNabb from	11:50:10
4	the office of Assembly Woman Cottie Petrie-Norris. It's	11:50:10
5	such a pleasure to join you all this morning on this	11:50:14
6	very important meeting. And, you know, there are so	11:50:18
7	many positive things that the fairgrounds and the Fair	11:50:21
8	Board and the staff are doing.	11:50:24
9	And I just want to take this opportunity to	11:50:26
10	thank you all for working so hard during this very	11:50:28
11	challenging time for our county and our nation, all of	11:50:32
12	the cities. And I know that the fairgrounds has pivoted	11:50:35
13	in an amazing way offering services such as food	11:50:41
14	distribution and the super site testing for Covid, and	11:50:44
15	also reopening the farmer's market.	11:50:48
16	There are so many positive things happening at	11:50:50
17	the fairgrounds, and it really is an integral part of	11:50:50
18	our community especially right now. And I'm happy to be	11:50:54
19	here today to also present an Assembly Certificate of	11:50:58
20	Recognition for Hispanic Heritage Month to the Board on	11:51:03
21	behalf of the California State Assembly and Assembly	11:51:08
22	Woman Petrie-Norris.	11:51:11
23	Congratulations on celebrating Hispanic	11:51:16
24	Heritage Month. The Board's recognition takes into	11:51:16
25	account the importance of recognizing all groups of	11:51:19



1	Orange County for their contributions to our community.	11:51:22
2	Your mission of celebrating Orange County's communities,	11:51:26
3	interests, agriculture, and heritage is commendable.	11:51:28
4	So thank you so much for, you know, taking time	11:51:36
5	and allowing us to collaborate with you on celebrating	11:51:37
6	the very important tradition of Hispanic Heritage Month.	11:51:43
7	It's really an honor to be here with you and a pleasure	11:51:44
8	always to partner.	11:51:47
9	We love having the fairgrounds in our district.	11:51:50
10	It really is spectacular, so wonderful to see some	11:51:52
11	friendly faces, and be well, everyone. Thank you so	11:51:58
12	much.	11:52:00
13	VICE CHAIR RUBALCAVA-GARCIA: Thank you, Liz.	11:52:02
14	SECRETARY ANGUS: Thank you. We have one more	11:52:04
15	speaker, Madam Chair. Reuben Franco, when you're ready.	11:52:05
16	REUBEN FRANCO: Hi, everybody. Congratulation	11:52:10
17	on all the hard work you guys do there and then the	11:52:13
18	Board of Directors of Orange County Hispanic Chamber,	11:52:17
19	I'd like to present to you this Certificate of	11:52:21
20	Recognition on Hispanic Heritage Month and the impact	11:52:24
21	the Orange County event Fair and Event Center has in	11:52:27
22	our community.	11:52:32
23	This is presented to the 32nd Agricultural	11:52:34
24	Association Board of Directors, on this day September	11:52:37
25	24th, 2020. Thank you for all your hard work and your	11:52:40



1	leadership of what you guys do all the time. So we're	11:52:48
2	very fortunate to have you guys as leading that	11:52:51
3	organization, and we're very blessed to have you guys as	11:52:52
4	partners. So be safe and be healthy out there.	11:52:56
5	VICE CHAIR RUBALCAVA-GARCIA: Thank you,	11:53:01
6	Reuben.	11:53:02
7	SECRETARY ANGUS: That's it for public	11:53:04
8	comments.	11:53:05
9	CHAIR CERVANTES: Thank you, Summer. We are	11:53:07
10	now going to move to Item B, which is a 2021 OC Fair	11:53:09
11	planning update, and that is CEO Michele Richards will	11:53:15
12	present on this item. It's an information item.	11:53:20
13	CEO RICHARDS: Oops, sorry. I think that's	11:53:31
14	where we want to be. Yes. Thank you, everybody. As	11:53:43
15	staff begins the very difficult task of planning for	11:53:51
16	2021, our primary challenge will be the uncertainty	11:53:51
17	surrounding our ability to host the 2021 OC Fair, and if	11:53:54
18	approved, what modifications will be necessary to ensure	11:53:58
19	guest, employee, and partner health and safety in	11:54:03
20	accordance with the most current guidelines and	11:54:07
21	directives.	11:54:10
22	And you might remember that a few months ago,	11:54:10
23	we committed to taking the Board and the public on this	11:54:13
24	journey with us as we planned the 2021 Fair. And	11:54:17
25	certainly while no one has a crystal ball to be able to	11:54:22



1	predict where Orange County will be in July of 2021 with	11:54:26
2	regard to the reopening phases or tiers, staff is	11:54:30
3	planning now with the best data available and the most	11:54:33
4	reasonalbe and conservative projections for the future.	11:54:37
5	Our planning will be done with the knowledge	11:54:41
6	that the end result is and will continue to be a moving	11:54:43
7	target. Adjustments will be made to our planning	11:54:47
8	throughout the year incorporating the most current	11:54:52
9	information, updates, and guidelines. So let's talk	11:54:55
10	about some broad categories that we're looking at for	11:54:59
11	planning.	11:55:03
12	We have set some revenue and expense goals, and	11:55:04
13	I want to emphasize that no one should take the	11:55:10
14	discussion that we're about to have as a solid plan, but	11:55:12
15	rather a starting point which is likely to have many	11:55:14
16	twists and turns along the way. Much of what I am	11:55:18
17	presenting is operational.	11:55:22
18	However, there are going to be some important	11:55:23
19	decision points that will be brought to the Board in	11:55:26
20	future board meetings for approval as part of the 2021	11:55:29
21	budget. For example: Gate admission prices, dates of	11:55:37
22	operation, parking fees, et cetera. Regardless, we are	11:55:39
23	committed to taking the Board and the public on this	11:55:42
24	journey with us as we welcome your input.	11:55:46
25	We will continue to provide regular monthly	11:55:49



1	updates as our plans emerge. So as we have a starting	11:55:52
2	point here, we have set the goal for the 2020 2021 OC	11:55:57
3	Fair to make a net contribution of 2 million dollars to	11:56:02
4	our budget next year. We also are working under the	11:56:07
5	assumption that we will need to reduce overall fair	11:56:11
6	expenses by 50 percent compared to 2019.	11:56:16
7	Also, recognizing that we will need to add	11:56:19
8	additional staff and purchase supplies that will be	11:56:22
9	needed for guest health and safety. Let's talk a little	11:56:27
10	bit about event capacity. I think these two photos tell	11:56:31
11	the story.	11:56:35
12	Look at that top photo. That is Fair Square,	11:56:37
13	very typical crowded day at the OC Fair versus maybe a	11:56:38
14	quieter weekday morning in the bottom photo. And you	11:56:46
15	can see when the capacity is reduced how much better we	11:56:48
16	can be at social distancing.	11:56:53
17	So our initial planning includes reducing daily	11:56:56
18	guest attendance by 50 percent over our 2019 attendance.	11:56:57
19	Now this is based on two assumptions. The first one is	11:57:04
20	that we estimated the amount of space available for	11:57:07
21	guests to flow through the fair. We divided that by 36	11:57:11
22	square feet, meaning a six-foot circle, if you will, for	11:57:17
23	each guest.	11:57:21
24	In addition, we based our assumption that	11:57:23
25	currently in Orange County some indoor facilities are	11:57:26



1	limited to 25 percent capacity, and we're forecasting	11:57:30
2	that summer, that may move to 50 percent for outdoor	11:57:34
3	gatherings. In order to control the number of guests at	11:57:40
4	the fair each day, we will sell date-specific tickets in	11:57:43
5	advance.	11:57:48
6	The Pacific Amphitheater concerts will be sold	11:57:49
7	at 50 percent capacity using Ticketmaster's new	11:57:53
8	ticketing algorithm which allows for physical distancing	11:57:58
9	of groups. Shows will be booked that can meet revenue	11:58:01
10	goals with that 50 percent capacity. Of course, should	11:58:06
11	new data and guidelines be issued prior to the OC Fair,	11:58:10
12	we will adjust our assumptions and our planning	11:58:14
13	accordingly.	11:58:17
14	So let's talk about dates and hours. As part	11:58:19
15	of our 2021 budget work, we will present recommendations	11:58:21
16	for the Board's consideration and approval. As we kick	11:58:27
17	off the budget process, we are building in assumptions	11:58:30
18	that include a 21-day fair running Tuesday through	11:58:34
19	Sunday, dark on Monday. Tentative dates, and I say	11:58:39
20	tentative, based on that assumption, tentative dates are	11:58:46
21	July 16 through August 8 of 2021.	11:58:49
22	The financial monitoring committee in our	11:58:54
23	discussions recommended looking at other models which	11:58:57
24	would involve using our current 23-day schedule or	11:59:01
25	extending the days even further to spread the	11:59:02

1	attendance. And we'll be testing those models during	11:59:06
2	our budget planning.	11:59:10
3	We will also be analyzing hours of operation to	11:59:11
4	determine whether it makes sense to extend hours in	11:59:13
5	order to help spread attendance even further and create	11:59:19
6	even more physical distancing.	11:59:22
7	Regarding admissions and parking, we will be	11:59:24
8	bringing back recommendations to the Board to	11:59:55
9	consider inclu retaining sorry our current	11:59:55
10	10-dollar parking fee and adjusting general admission	11:59:55
11	ticket prices down to reflect a necessary reduction in	11:59:55
12	parking.	11:59:55
13	We'll be making a recommendation for a higher	11:59:55
14	weekend price compared to weekdays due to guest demand.	11:59:55
15	All of our ticket promotions will be analyzed in order	11:59:55
16	to fit with our advanced ticket sales model and the need	11:59:55
17	to limit capacity per day.	12:00:00
18	For example, our Free 'Til Three promotion	12:00:03
19	doesn't work in a post-Covid world. Due to a reduction	12:00:06
20	in daily attendance, we believe we can accommodate guest	12:00:34
21	parking on-site without the need to rent Davis School or	12:00:34
22	Costa Mesa High School lots from the Newport-Mesa School	12:00:35
23	District, which as you might remember from one of Ken's	12:00:35
24	recent reports, that was going to be quite costly for us	12:00:35
25	and because we can believe that we can accommodate	12:00:35



1	all guest parking on-site using our proposed model, we	12:00:35
2	will not need to rent shuttles for the 2021 Fair.	12:00:39
3	Let me talk a little bit about the programming	12:00:44
4	and some of the assumptions that we're making. Working	12:00:45
5	with our partners we will most definitely need to adjust	12:00:49
6	the programming that we offer at the 2021 OC Fair. For	12:00:51
7	example, we're asking ourselves these questions: What	12:00:58
8	are the areas that draw large-standing crowds that don't	12:00:58
9	allow for physical distancing?	12:01:01
10	For example, the Main Mall Show at 8:30 every	12:01:03
11	evening or Baja Blues and Hussong's or the water	12:01:08
12	fountain in front of The Hanger. How can we reduce	12:01:13
13	capacity at fixed-seat venues like the Action Sports	12:01:16
14	Arena and The Hanger, and what programming in those	12:01:19
15	venues can generate revenue?	12:01:22
16	Not everything that we put in The Hanger and	12:01:25
17	the Action Sports Arena actually generates a profit.	12:01:28
18	For example, in the Action Sports Arena, the demolition	12:01:32
19	derbies and monster trucks do very well, some other	12:01:36
20	programming, not so well. We will need to reduce the	12:01:40
21	number of concessionaires by 50 percent since the new	12:01:45
22	limited crowd would not support the current number of	12:01:47
23	concessionaires.	12:01:51
24	We'll need to build in proper physical	12:01:55
25	distancing for those standing in line at our	12:01:55



1	concessionaires. At this point we are not planning to	12:01:58
2	open any of the exhibit buildings or the shopping	12:02:04
3	buildings, but rather move as much of that program	12:02:05
4	outdoors as possible.	12:02:08
5	There are many demonstration areas at the fair	12:02:12
6	such as the pig races, cow milking, the petting zoo, et	12:02:14
7	cetera, which will need to be evaluated as they too draw	12:02:17
8	large unstructured crowds. And we will work with our	12:02:22
9	4-H and FFA partners to consider options for how to best	12:02:26
10	host next year's Market Week and Junior Livestock	12:02:32
11	Auction.	12:02:36
12	A few more considerations that we're looking	12:02:37
13	at, for example, how would our partnership with OCTA	12:02:39
14	work in a year when we have to limit attendance and	12:02:43
15	tickets must be sold in advance? With a reduced number	12:02:47
16	of concessionaires and merchants we will be able to	12:02:52
17	spread out our campgrounds and our back-of-house areas	12:02:56
18	for proper physical distancing. We'll also need to	12:02:58
19	assess how the campgrounds can be used safely.	12:03:02
20	And with so many touch points involving guest	12:03:07
21	transactions, for example, purchase of parking tickets,	12:03:08
22	carnaval tickets, concessions, we will be implementing	12:03:14
23	touchless systems. And this is by means not a complete	12:03:15
24	list of facets of the fair that staff is actively	12:03:20
25	working on, in fact, the list is quite massive.	12:03:24



1	We look forward to rolling out our plans as	12:03:28
2	they are solidified and to updating the Board and the	12:03:29
3	public in these monthly meetings. So this is a starting	12:03:32
4	point. We're happy to take any question that the Board	12:03:38
5	might have for us at this time.	12:03:41
6	DIRECTOR LA BELLE: Chair Cervantes, can you	12:03:51
7	hear me?	12:03:53
8	CHAIR CERVANTES: Yes I can.	12:03:53
9	DIRECTOR LA BELLE: A couple of thoughts. I	12:03:54
10	think what we need to do is start at the back of the	12:03:58
11	house, so to speak. I think the size of the fair, in	12:04:04
12	terms of the rides and midway as well as the	12:04:08
13	concessionaires, are going to be based upon the number	12:04:12
14	of individuals that we can provide a safe living space	12:04:16
15	for in the back areas.	12:04:23
16	I know that RCS had some rather large housing	12:04:25
17	units that they bring in, and we're going to have to	12:04:30
18	provide for social distancing in all the areas there. I	12:04:35
19	think we can just assume it's going to be like it is	12:04:41
20	for for the areas where we have visitors.	12:04:45
21	One of the things that I would suggest to look	12:04:50
22	at, while we don't need in all likelihood Davis School	12:04:55
23	or Costa Mesa High School, that might be a good	12:05:02
24	opportunity for additional living space for the	12:05:05
25	individuals that work at the fair, and that might enable	12:05:09

1	us to basically expand the type of concessions and rides	12:05:13
2	that we can put on the fair site.	12:05:19
3	So I think it will be worth looking into the	12:05:22
4	availability of that. And as I mentioned to Michele a	12:05:25
5	couple days ago when we were chatting that I certainly	12:05:29
6	appreciate the not using any of the buildings for	12:05:32
7	exhibits and that sort of thing. But that might be an	12:05:37
8	excellent opportunity for some housing, seriously.	12:05:41
9	You know, in New York when the Covid-19 problem	12:05:50
10	hit, the federal government came in and pretty quickly	12:05:51
11	built a rather large hospital at the Convention Center	12:05:56
12	there in New York City. So I think maybe looking at	12:05:58
13	some things that we might be able to do inside the	12:06:00
14	buildings would be helpful.	12:06:03
15	Then I also wanted to mention that Director	12:06:06
16	Aitken and myself as well as Michele and Jeff Wilson and	12:06:11
17	Joan recently completed the Entertainment Booking, RFP	12:06:18
18	process. And the contractor that would be selected will	12:06:23
19	come before the Board at the October meeting. But	12:06:30
20	there's some things to think about there in advance of	12:06:33
21	that.	12:06:36
22	One would be Lisa Sexton who is the was the	12:06:39
23	successful bidder on that currently has booked I	12:06:44
24	think it's 11 or so tentative bookings for for the	12:06:48
25	2021 Fair in PacAmp. Obviously we're going to have to	12:06:53

rethink that.	12:07:00
If we've only got 50 percent or 25 percent,	12:07:01
we're going to have to look very carefully at at	12:07:03
making sure the bookings that we have will be profitable	12:07:06
to the Fair and Event Center. It's always nice to spend	12:07:12
five dollars and make ten, but you don't want to	12:07:18
spend ten to make five.	12:07:22
So I would ask that as the planning for the	12:07:24
PacAmp continues that we look very closely at at	12:07:28
making sure that we have a profitable event season at 50	12:07:32
percent or 25 percent, whatever the case may be. And I	12:07:38
think also, there may be a number of other entertainment	12:07:43
opportunities that we can incorporate into the the	12:07:47
fair next year.	12:07:54
Where we can provide adequate distance for some	12:07:56
trivia groups similar to what we are doing now with the	12:08:01
concerts in the Summer, the weekend concerts. So I'd	12:08:05
like to make sure that we look at all entertainment	12:08:11
opportunities all of which will potentially contribute	12:08:15
to a revenue-generating opportunities and equally as	12:08:20
important, a very positive fair experience.	12:08:26
Also, I think in addition to the the summer	12:08:30
fair, if it ends up being 21 days or whatever, I'd like	12:08:36
to at least look at maybe doing a late fall mini fair	12:08:40
that might be eight or ten days where when all of the	12:08:45
	If we've only got 50 percent or 25 percent, we're going to have to look very carefully at at making sure the bookings that we have will be profitable to the Fair and Event Center. It's always nice to spend five dollars and make ten, but you don't want to spend ten to make five.  So I would ask that as the planning for the PacAmp continues that we look very closely at at making sure that we have a profitable event season at 50 percent or 25 percent, whatever the case may be. And I think also, there may be a number of other entertainment opportunities that we can incorporate into the the fair next year.  Where we can provide adequate distance for some trivia groups similar to what we are doing now with the concerts in the Summer, the weekend concerts. So I'd like to make sure that we look at all entertainment opportunities all of which will potentially contribute to a revenue-generating opportunities and equally as important, a very positive fair experience.  Also, I think in addition to the the summer fair, if it ends up being 21 days or whatever, I'd like to at least look at maybe doing a late fall mini fair

1	other fairs have wrapped up, you know, before the	12:08:49
2	concessionaires and the RCS and others leave town, so to	12:08:54
3	speak, that that they would come back and maybe do a	12:09:00
4	mini fair that might contribute some some revenue and	12:09:03
5	close out the season that way.	12:09:06
6	Being the perennial optimist, I'm hoping that	12:09:10
7	very soon we'll have a vaccine and a good treatment plan	12:09:14
8	for for the Covid-19 situation. But I may be over	12:09:18
9	optimistic on that, and I think I do appreciate staff,	12:09:24
10	you know, taking a certain set of assumptions and at	12:09:28
11	least beginning that planning process.	12:09:32
12	And I think it's going to be important that the	12:09:36
13	Board literally every month between now and and when	12:09:40
14	a final decision is to be made on the 2021 Fair, engage	12:09:44
15	in dialogue with staff and, as needed, provide the	12:09:50
16	direction and action items for staff to follow up on.	12:09:55
17	So those are just a few of my comments, and I	12:09:59
18	do appreciate the hard work that Michele and the group	12:10:01
19	have done. You know, I think it's there's	12:10:06
20	opportunities there. And I think, as Michele indicated	12:10:07
21	to me, a big test will be a couple of things, when	12:10:12
22	Disney opens, when Knott's opens.	12:10:16
23	And I think one of the largest fairs in the	12:10:19
24	country is The Houston Livestock Show in March. So, you	12:10:22
25	know, we can monitor their efforts and their progress	12:10:28

1	and that'll help us adjust what we do. So anyway, those	12:10:34
2	are my thoughts. Appreciate it.	12:10:36
3	VICE CHAIR RUBALCAVA-GARCIA: Michele, have we	12:10:38
4	received any guidance from the state on, you know, what	12:10:39
5	it might look like for the fair to open?	12:10:42
6	CEO RICHARDS: We have not. The state has not	12:10:46
7	issued any anything at this point, either from the	12:10:49
8	Governor's office or from CDFA.	12:10:52
9	VICE CHAIR RUBALCAVA-GARCIA: And have we	12:10:56
10	already drafted safety guidelines that we would	12:10:57
11	implement here if, you know, to prepare for that or to	12:11:02
12	suggest to the Governor, here's what it would look like	12:11:03
13	in Orange County?	12:11:06
14	CEO RICHARDS: Yes. We certainly have. And I	12:11:08
15	should say too that all of our fair associations like	12:11:10
16	WFA or IAFE are actively working on on that as well.	12:11:13
17	VICE CHAIR RUBALCAVA-GARCIA: Okay. Yeah, I	12:11:20
18	mean I think that to Doug's point and to your point,	12:11:20
19	Disney, you know, hopefully will reopen soon. And I	12:11:24
20	think even if they're at a 50 percent capacity or	12:11:28
21	whatever, the requirements might be it'll definitely	12:11:31
22	be something for us to learn from.	12:11:34
23	I I think what you've presented is really	12:11:38
24	good. I kind of feel like I'm a little disconnected	12:11:39
25	because I feel like there might be some missing pieces	12:11:44



1	in order for us to fully understand what the game plan	12:11:47
2	might be for 2021.	12:11:51
3	And I think I need to wrap my mind around it	12:11:53
4	first, but, you know, I think what you've presented is a	12:11:56
5	lot of good information. But I think I need to see in	12:12:00
6	perspective and I don't know if it's a chart or some	12:12:03
7	sort of, you know, what we did in 2019 and here are some	12:12:05
8	of the modifications we need to make for 2020. In terms	12:12:09
9	of revenue opportunities and stuff like that.	12:12:13
10	CEO RICHARDS: I think it will become a lot	12:12:17
11	more detailed as we move forward, particularly in	12:12:20
12	concert with our our budget process so that we can	12:12:23
13	compare our, you know, 2019 actuals to what we're	12:12:27
14	planning for 2021.	12:12:31
15	VICE CHAIR RUBALCAVA-GARCIA: Okay. Perfect.	12:12:34
16	I just want to make sure that we're not putting a lot of	12:12:35
17	resources into things that we you know, may not be	12:12:38
18	relevant in 2021. We're being strategic and thoughtful	12:12:42
19	as we're preparing for next year's fair.	12:12:47
20	CEO RICHARDS: Absolutely. That's the kind	12:12:50
21	of the overview we're doing on programming. You know,	12:12:52
22	what is going to help contribute to the financial health	12:12:55
23	of the fair versus something that's kind of a nice to	12:13:01
24	have at the fair.	12:13:06
25	CHAIR CERVANTES: Great. Thank you.	12:13:12

1	DIRECTOR AITKEN: Michele, do we have an	12:13:15
2	idea of I mean, I think it's smart to plan for	12:13:17
3	worst-case scenario and then hope to be able to expand,	12:13:21
4	if that is the way that science, you know, and the way	12:13:24
5	the virus is taking us.	12:13:29
6	Do you have an idea on timeline? When is the	12:13:31
7	is it again going to be that March, April airtime	12:13:33
8	where we will have to kind of make dropdead decisions	12:13:40
9	about how big and whether we can expand, if we have a	12:13:43
10	scaled-down fair?	12:13:45
11	CEO RICHARDS: I think that's a good time frame	12:13:47
12	for us to focus on again. The reason being that, if you	12:13:49
13	think about all of the partners that we work with during	12:13:53
14	the fair, the concessionaires, the merchants, Spectra,	12:13:57
15	RCS they all do their big hiring, you know, in late	12:14:02
16	March.	12:14:08
17	In April they purchase materials, supplies.	12:14:09
18	And so one of the reasons for wanting to make the	12:14:12
19	decision sooner than later is so that, you know, we're	12:14:18
20	not encumbering their budgets as well as well as	12:14:21
21	ours. And that's that's the time frame that we do a	12:14:26
22	lot of our hiring as well.	12:14:29
23	This year or I should say in 2021, we're	12:14:32
24	going to have the advantage of a lot more information	12:14:35
25	coming into that decision than we had this year going	12:14:36



1	into that decision. But that's generally the time frame	12:14:40
2	that we're looking at and we'll there are several	12:14:42
3	fairs that are scheduled prior to that, you know, late	12:14:46
4	March time frame that we'll be able to learn from.	12:14:50
5	CHAIR CERVANTES: Hi, Michele. This is Sandra	12:15:01
6	Cervantes. In the event that we did need to consider	12:15:03
7	the possibility of a different date, is that also	12:15:08
8	feasible?	12:15:15
9	CEO RICHARDS: At this time, yes. But keep in	12:15:17
10	mind that the the fairs are scheduled on a or	12:15:19
11	planned on a schedule to allow for the the	12:15:23
12	concessionaires, the carnivals that travel up and down	12:15:29
13	the state, the merchants that travel up and down the	12:15:32
14	state, so that one fair's dates don't end up on top of	12:15:35
15	another fair's dates.	12:15:40
16	So we started a lot of conversations about that	12:15:41
17	very topic. What what is everybody's plan? So that	12:15:43
18	we can make sure we have all the resources we need to	12:15:48
19	plan the OC Fair for 2021.	12:15:53
20	CHAIR CERVANTES: Okay. Thank you, Michele.	12:15:56
21	It is understood. I think that as a board, though, and	12:15:57
22	as Orange County, we might have to go ahead and just,	12:16:00
23	you know, pay attention on a month-to-month basis on	12:16:04
24	what's happening.	12:16:06
25	And if we need to go ahead and move anything	12:16:07

1	around and have a fair next year, whether it be at the	12:16:10
2	scheduled time or different time, if it means that it's	12:16:14
3	going to look a lot different and a lot smaller, it	12:16:17
4	might be an item to, you know, be open minded about it	12:16:21
5	and and consider as well because we don't know	12:16:26
6	exactly how next year is going to go ahead and look	12:16:29
7	like.	12:16:34
8	But I'm sure that the first couple of months	12:16:34
9	will be an indicator of what's going to go ahead and	12:16:36
10	happen, and hopefully good things will happen. So thank	12:16:36
11	you for your report.	12:16:39
12	CEO RICHARDS: You're welcome.	12:16:40
13	CHAIR CERVANTES: Okay. We do have one public	12:16:43
14	comment on this item. Summer, will you please call?	12:16:47
15	SECRETARY ANGUS: Yes. Reggie Mundekis, when	12:16:50
16	you're ready.	12:16:51
17	REGGIE MUNDEKIS: Hi. This is Reggie Mundekis	12:16:55
18	speaking about the 2021 OC Fair. I want to thank staff	12:16:55
19	for the work that they've done on this. It's a very	12:17:00
20	difficul project because you don't know where	12:17:05
21	you're aiming and where you want to land or even if	12:17:07
22	you're going to be allowed to land.	12:17:08
23	So I really appreciate what you've done on	12:17:11
24	this, and I appreciate the level of detail and the items	12:17:11
25	that you're working through because you're thinking	12:17:15



1	about things that people wouldn't normally think about	12:17:17
2	like all the touch points.	12:17:21
3	And I just, you know, and I also want to	12:17:23
4	support what Director La Belle said about, you know, his	12:17:26
5	comment his concerns about camping. And I like his	12:17:30
6	idea of possibly having a a little fall mini fair at	12:17:35
7	the end of the season to make some more money but also	12:17:41
8	gives us another opportunity to showcase Orange County	12:17:46
9	communities.	12:17:50
10	And maybe if there's, like, a short mini fair,	12:17:51
11	like, five to ten days at the most, it could be harvest	12:17:54
12	theme, and we could bring in some of the food from the	12:17:59
13	diverse communities of Orange County and use that as a	12:18:01
14	way to show diversity.	12:18:04
15	So I'd just like to share some thoughts that	12:18:05
16	I'm having about some other issues that may have to be	12:18:08
17	considered about 2021 Fair. And please excuse my	12:18:12
18	geekiness on this. Okay. With camping, I like the idea	12:18:16
19	of your cutting back the capacity of the campground and	12:18:20
20	possible other areas for camping.	12:18:23
21	You might want to think about how you would	12:18:27
22	deal with a worker who's camping who is little or	12:18:30
23	exposed and has to be isolated. Where is that person	12:18:35
24	going to do it, and what happens to the cohort of people	12:18:38
25	that they've been living with and working with?	12:18:43



1	You know, same things with we have a lot of	12:18:44
2	people at the fair who don't actually work for the	12:18:48
3	fairgrounds, all of the vendors, the concessionaires,	12:18:50
4	performers, and carnaval workers, and would their how	12:18:52
5	is their health going to be monitored and tracked? And	12:18:55
6	what do we for instance, what happens if there's a	12:18:59
7	concessionaire that has one worker turn up ill or	12:19:02
8	exposed?	12:19:05
9	How do we want to think about managing that?	12:19:06
10	You know, do we want to have a health officer appointed	12:19:09
11	for the event who would be the person that coordinates	12:19:13
12	and manages the checking of health histories and the	12:19:18
13	disposition of what needs to happen? And, you know, how	12:19:22
14	we want to deal with those exposed new workers, a health	12:19:26
15	officer could take care of that.	12:19:31
16	So I really like what you're doing. This is a	12:19:33
17	huge project that no one's ever had to deal with before,	12:19:36
18	so thank you. And that's the end my comments.	12:19:37
19	SECRETARY ANGUS: Thank you, Reggie. That's it	12:19:43
20	for public comment, Chair Cervantes.	12:19:45
21	CHAIR CERVANTES: Thank you. Perfect. Right	12:19:49
22	now we will go ahead and move over to Item C. And that	12:19:49
23	is Branding Project Update and Discussion of Next Steps,	12:19:51
24	and that is Director Aitken and CEO Richards. And this	12:19:54
25	is an information item.	12:19:59

1	DIRECTOR AITKEN: Yes. I mistakenly jumped the	12:20:04
2	gun a little bit in my Branding Committee report. So I	12:20:05
3	think I said I said my part at the beginning. So I	12:20:08
4	will just punt it over to Michele.	12:20:12
5	CEO RICHARDS: All right. Thank you for the	12:20:14
6	introduction. Chair Director Aitken and I wanted to	12:20:17
7	bring everyone up to speed on this project. As you know	12:20:22
8	it's been on hold for several months as we focus on	12:20:26
9	other priorities, but we thought it would be a good time	12:20:30
10	to bring it back and give a refresher of where we left	12:20:33
11	off and then open it up for input from board members on	12:20:38
12	any other feedback that you might have regarding next	12:20:43
13	steps.	12:20:47
14	So here's a little bit of background, a	12:20:48
15	reminder that this project, we set out to gather input	12:20:51
16	on the following issues. We asked the question: Are	12:20:56
17	changes needed to any of our existing OC Fair and Event	12:21:00
18	Center brands or the brand positioning? And if so,	12:21:04
19	there would be either slight modifications to those	12:21:07
20	brands to keep them current or a more significant change	12:21:10
21	to address awareness and understanding.	12:21:16
22	The methodology that we used in teaming up with	12:21:19
23	IMW Agency was to conduct internal and external	12:21:22
24	qualitative brand assessment in two different phases.	12:21:26
25	This included over 220 stakeholder interviews that were	12:21:32



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1	held between February and October of last year.	12:21:38
2	The brands that were tested and included are	12:21:41
3	overall OC Fair and Event Center brand, the brand for	12:21:44
4	the event, the OC Fair, the brand for Imaginology, for	12:21:47
5	Centennial Farm, for the Pacific Amphitheater, and for	12:21:52
6	Heroes Hall.	12:21:56
7	We also tested new designs for a fair logo, a	12:21:58
8	refresher for the OC Fair and Event Center logo. New	12:22:02
9	design for Centennial Farm, which had never really had	12:22:07
10	an established logo before. Plus, the introduction of a	12:22:10
11	potential Equestrian Center logo. Those were also	12:22:16
12	tested later in Phase 1 and 2.	12:22:20
13	So what we would like to do is, again, remind	12:22:23
14	the Board kind of what was discussed last time and	12:22:28
15	opening it up for discussion again. Where we left off	12:22:30
16	was to keep the OC Fair and Event Center as the	12:22:33
17	operating name of the property, that that tested very	12:22:38
18	strongly with the focus groups that we did.	12:22:41
19	There was also strong support of refreshing the	12:22:45
20	OC Fair logo and the OC Fair and Event Center logo but	12:22:49
21	not making drastic changes. And then there was also	12:22:51
22	strong indication from those that were interviewed for	12:22:56
23	allowing the introduction of of the nomenclature	12:23:01
24	of at the OC fairgrounds into the brand marketing	12:23:05
25	that that's something that many many people use when	12:23:09



1	they refer to us.	12:23:12
2	And so we wanted to to respond to that	12:23:15
3	feedback during the the focus groups as well. So	12:23:18
4	when last we presented logo designs, this is where we	12:23:24
5	landed on a refreshed overall umbrella logo for OC Fair	12:23:28
6	and Event Center. You can see that the lines are a	12:23:35
7	little bit lighter, and there's an equal emphasis on	12:23:38
8	Events Center for when we we do our selling and	12:23:46
9	marketing for year-round events.	12:23:49
10	The brand for the event the OC Fair also is	12:23:54
11	taking on a lighter look, less dark lines to freshen it	12:23:57
12	up a little bit. The Pacific Amphitheater brand was	12:24:03
13	very iconic, and strong indications from our focus	12:24:10
14	groups were to leave that that logo as is, but to add	12:24:13
15	a locator at the bottom, "At The OC Fairgrounds."	12:24:17
16	Our feedback also was that the Heroes Hall logo	12:24:23
17	because it was so new that it was important to keep it	12:24:29
18	in place as well but then also add that locator at the	12:24:31
19	bottom, that tagline, "At The OC Fairgrounds."	12:24:36
20	Imaginology - the direction was to leave the brand for	12:24:40
21	that event, but again, add the locator, the tagline at	12:24:45
22	the bottom.	12:24:50
23	A logo has been developed for Centennial Farm.	12:24:52
24	We introduced that the last time we spoke, but there was	12:24:55
25	feedback about making the red barn design more similar	12:24:59
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1	to our millennium barn design. And so the designers	12:25:06
2	have gone back and made that adjustment. And then last	12:25:09
3	but certainly not least was developing an Equestrian	12:25:15
4	Center logo that could be used in promoting programs at	12:25:24
5	the EQC.	12:25:24
6	And this was a logo that a brand that	12:25:24
7	received strong feedback from the focus groups. So as	12:25:26
8	Director Aitken indicated, there's not a vote here.	12:25:29
9	We're just looking for some final feedback that we can	12:25:34
10	incorporate any changes, if needed, and then bring back	12:25:39
11	final recommendations for Board approval in October.	12:25:43
12	So Director Aitken, I don't know if you want to	12:25:52
13	add anything more or we want to take some comments.	12:25:55
14	DIRECTOR AITKEN: No. I would love to see	12:26:00
15	just get some feedback from the rest of the Board	12:26:01
16	members about whether what they what they think about	12:26:05
17	the direction that we're going. I know it doesn't look	12:26:08
18	dramatically different, but if people recall in our	12:26:12
19	discussion, I guess it would be a Covid-and-a-half	12:26:15
20	ago it's about the lighter lines, it's about less	12:26:18
21	font, how it looks in print.	12:26:21
22	So while it doesn't look dramatically	12:26:22
23	different, the lining and the type actually makes a big	12:26:24
24	difference now that we've moved from the Computer Age	12:26:28
25	and we are most of our logos are just kind of cut and	12:26:31

1	pasted onto things. I think the things that we went	12:26:33
2	back and forth again are at the tagline, do we want to	12:26:37
3	stick with "At The OC Fairgrounds," or shorten it and	12:26:40
4	just stick with "At The OC Fair"?	12:26:44
5	I would love input on that. And I think those	12:26:46
6	were kind of just the main points of discussion once we	12:26:49
7	decided to keep the old Imaginology logo.	12:26:53
8	VICE CHAIR RUBALCAVA-GARCIA: I would I	12:26:58
9	actually have a comment. I love it. I think that what	12:26:59
10	you guys did looks great. Thank you for taking our	12:27:02
11	feedback into consideration from the last time we	12:27:06
12	reviewed these. And I actually really like the way "At	12:27:08
13	The OC Fairgrounds" looks on all of the the different	12:27:11
14	mockups here, so good work.	12:27:17
15	DIRECTOR KOVACEVICH: Now this is Director	12:27:21
16	Kovacevich, and I agree. I think this looks phenomenal.	12:27:23
17	Great work. I like the "At The OC Fairgrounds" as well	12:27:30
18	versus "At The OC Fair." So I would recommend sticking	12:27:35
19	with the slogan that you have here.	12:27:35
20	And I do notice the difference as you were	12:27:38
21	saying. I think it's subtle, but it is it is a	12:27:40
22	little bit cleaner, and certainly something that's more	12:27:44
23	scaleable across platforms as you were suggesting. So	12:27:48
24	great work. I'm a fan.	12:27:50
25	DIRECTOR LA BELLE: This is Director La Belle.	12:27:55

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1	I agree with Nick and Natalie. I think that definitely	12:27:57
2	"At The OC Fair" as an add-on. If you could just fresh	12:28:03
3	my memory real quickly on the focus group. How many did	12:28:09
4	we have, and what's the makeup of the focus group? I	12:28:15
5	know that I've been told before, but if you could	12:28:19
6	refresh my memory, I'd appreciate it.	12:28:22
7	CEO RICHARDS: Yes. Oh, Gosh, I'm I may	12:28:24
8	have to call on Peter Bretschger from IMW. I believe he	12:28:27
9	was on the Zoom earlier, but, I think we did seven	12:28:28
10	different focus groups. But there are first phase,	12:28:35
11	we did a number of stakeholder groups.	12:28:39
12	So we met with folks from the Equestrian	12:28:43
13	Center. We met with some of our business partners. We	12:28:46
14	met with staff. We met with, you know, we did an open	12:28:51
15	session with the with the Board members.	12:28:53
16	We met with members of the community at large.	12:28:56
17	So it was quite extensive the reach of input that we	12:28:58
18	got.	12:29:04
19	DIRECTOR LA BELLE: Thank you, Michele.	12:29:05
20	VICE CHAIR RUBALCAVA-GARCIA: Michele, this is	12:29:07
21	sort of off subject, but just something to add. I'm	12:29:08
22	only going to say it now because I might forget, but	12:29:10
23	just to add to our next agenda. Where are we on the	12:29:13
24	equestrian agreement? And I love the logo, but we	12:29:17
25	don't operate it.	12:29:24

1	It's just on the property. So I'd kind of like	12:29:25
2	to, you know, just kind of circle back on where we are	12:29:28
3	with the contract. I know it expired, and the operator	12:29:31
4	was considering not renewing.	12:29:33
5	So if we can just get an update there at the	12:29:35
6	next meeting, that would be great.	12:29:39
7	CEO RICHARDS: Sure. I can I can speak to	12:29:40
8	the the logo itself that there were several different	12:29:42
9	iterations of brands that were being used by some of the	12:29:49
10	trainers and operators at the Equestrian Center.	12:29:53
11	And so this was an effort to establish a	12:29:57
12	specific brand connected to our family of brands that	12:30:01
13	would be the one authorized logo that could be used as	12:30:04
14	they, you know, market any programs, any shows, any	12:30:10
15	activities that are at the Equestrian Center.	12:30:14
16	VICE CHAIR RUBALCAVA-GARCIA: Thank you.	12:30:26
17	CHAIR CERVANTES: Okay. Well, great job.	12:30:27
18	Sounds like a home run. Director Aitken and CEO	12:30:28
19	Richards, thank you.	12:30:34
20	CEO RICHARDS: Thank you.	12:30:35
21	CHAIR CERVANTES: We do have one public comment	12:30:35
22	on this item.	12:30:38
23	SECRETARY ANGUS: Yes, we do.	12:30:39
24	CHAIR CERVANTES: Summer, can you please call?	12:30:39
25	SECRETARY ANGUS: Yes. Vincent Pollmeier, when	12:30:40
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1	you're ready.	12:30:41
2	VINCENT POLLMEIER: Yes. Thank you very much.	12:30:45
3	And I'd just like to take an opportunity to talk about	12:30:47
4	where you're at right now in this branding exercise. As	12:30:51
5	somebody who practices law in the area of intellectual	12:30:55
6	property including in trademark law and other things,	12:30:56
7	I've been involved in many of these sort of branding	12:31:00
8	exercises.	12:31:02
9	I just want to say I think IMW and the folks	12:31:02
10	from the fairgrounds who worked on this have done an	12:31:06
11	outstanding job. Branding is really important, but when	12:31:11
12	you get into branding, you really have to focus on what	12:31:15
13	you what you do. It's not the name of your business.	12:31:20
14	It's how you market what you do.	12:31:22
15	And the fairgrounds or legal name is the	12:31:24
16	32nd DAA, and we do business as The Orange County Fair	12:31:28
17	and Event Center. I hate to burst the bubbles of a	12:31:32
18	number of people based on what was said at the prior	12:31:36
19	meeting, but no one who's not a regular attendee at	12:31:38
20	these meetings uses the phrase OCFEC. It's The	12:31:42
21	Fairgrounds, or the OC Fairgrounds.	12:31:47
22	That being said, what the 32nd OCFEC does	12:31:49
23	it is a number of different types businesses. It puts	12:31:53
24	on two events a year: The OC Fair and Imaginology. It	12:31:57
25	hosts a number of facilities: Heroes Hall, Centennial	12:32:01

1	Farm, The Equestrian Center. And then it operates a	12:32:07
2	business. It operates an event center business. It	12:32:11
3	uses those facilities.	12:32:15
4	One of the problems the only shortfall that	12:32:20
5	I see in this whole rebranding exercise is that we keep	12:32:23
6	lumping one of the events that we put on, the OC Fair	12:32:28
7	with the business, the Event Center. And we don't have	12:32:34
8	a separate brand for that Event Center. We aren't out	12:32:36
9	there promoting the Event Center. We don't have a brand	12:32:41
10	to the event center, and we aren't out there promoting	12:32:44
11	the Event Center as a business in and of itself.	12:32:46
12	And after the OC Fair, after the annual OC	12:32:49
13	Fair, it is the Event Center in a normal year that	12:32:52
14	brings in the second most revenue. Now, it's spread out	12:32:55
15	throughout the year outside of those annual fair	12:33:00
16	months, but we really need I think an interesting	12:33:01
17	thing to do in the second half of this branding exercise	12:33:04
18	is to really step back and say: How would we brand the	12:33:09
19	Event Center separately from the OC Fair?	12:33:14
20	The OC Fair is an annual event. The Event	12:33:18
21	Center is is an on-going business. You know, maybe	12:33:19
22	it's maybe right now the Event Center doesn't have	12:33:23
23	a name. It's just the Event Center. It's tacked on to	12:33:26
24	the OC Fair. So I encourage you guys to think about	12:33:31
25	really expanding what you're doing. What you got there	12:33:36



1	so far is great. I love it. I love the fact that	12:33:39
2	you're tying things together as "At The OC Fairgrounds."	12:33:42
3	And you're actually using language that people tend to	12:33:46
4	use	12:33:49
5	SECRETARY ANGUS: Thank you, Vincent. That is	12:33:50
6	time.	12:33:51
7	VINCENT POLLMEIER: I really want you to think	12:33:52
8	about how you would brand the Event Center. Thank you.	12:33:52
9	DIRECTOR LA BELLE: Chair Cervantes, this is	12:33:57
10	Director La Belle. I just have a comment on what	12:33:58
11	Mr. Pollmeier has presented, if I could?	12:34:02
12	CHAIR CERVANTES: Yes. Absolutely, Director La	12:34:05
13	Belle.	12:34:07
14	DIRECTOR LA BELLE: I think Vincent raises an	12:34:07
15	excellent point. And I think we should look at that	12:34:10
16	very, very closely in terms of separating out the Event	12:34:13
17	Center because outside of the 30 days or so with the	12:34:18
18	fair and the Imaginology, we have another 11 months that	12:34:23
19	we're marketing the Event Center.	12:34:32
20	So I think looking at how we can take advantage	12:34:34
21	of that, it would be important. So I would just like to	12:34:36
22	say I appreciate Vincent's comments, and I think that's	12:34:40
23	something we ought to take a closer look at.	12:34:43
24	VICE CHAIR RUBALCAVA-GARCIA: If I may comment,	12:34:44
25	I think I recall we already went down this rabbit hole	12:34:44

1	maybe the last time we had this conversation. And I	12:34:50
2	think that Vince brought the same point up last time.	12:34:53
3	And I I actually do have a background in	12:34:58
4	marketing, and I think and I'm just bringing this up	12:35:00
5	because I believe I asked for there to be some sort of a	12:35:04
6	survey among the community. And Michele and Ashleigh	12:35:09
7	actually did work with Peter to conduct a survey to just	12:35:13
8	ask some of the members of Orange County's community how	12:35:18
9	they see or what brand they affiliate the fairgrounds	12:35:22
10	with.	12:35:24
11	So, I mean, I think we've already done that.	12:35:24
12	And if we don't move forward, we may never get this	12:35:26
13	branding thing taken care of and then we'll be looking	12:35:29
14	at a new brand in 10 years. So I I move to possibly	12:35:32
15	have this added as an agenda item or an action item	12:35:37
16	on the next agenda so that we can finalize this process	12:35:40
17	and close this chapter of our lives here at the fair.	12:35:45
18	CEO RICHARDS: And I think that was the	12:35:53
19	committee's plan too, Vice Chair Rubalcava-Garcia, is to	12:35:55
20	solicit further input and then bring back final	12:36:03
21	recommendations for the Board to consider and vote on	12:36:05
22	next month.	12:36:09
23	DIRECTOR AITKEN: I support that plan.	12:36:22
24	CEO RICHARDS: Okay. I think that finishes	12:36:24
25	our our presentation unless you have anything else to	12:36:27



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1	add, Dr. Aitken? Okay.	12:36:31
2	CHAIR CERVANTES: Thank you. Thank you, CEO	12:36:39
3	Richards. Now, we can move to Item F. And we did have	12:36:41
4	another board member that had to leave and that was	12:36:43
5	Director Pham. We do still have a quorum.	12:36:44
6	And I am honored to to bring the subject,	12:36:49
7	and I have appointed Director Aitken and Director Ruiz,	12:36:57
8	and unfortunately Director Ruiz is not on this call.	12:37:03
9	But Director Aitken can go ahead and take over for the	12:37:07
10	nomination of the Chair and the Vice Chair.	12:37:10
11	DIRECTOR AITKEN: Thank you Chair Cervantes. I	12:37:18
12	served on the nominating committee with Director Ruiz.	12:37:19
13	And at this time, we are recommending to the Board to	12:37:24
14	vote on and appoint as our 2021 Chair of the Fair Board,	12:37:28
15	Natalie Rubalcava-Garcia and Doug La Belle as Vice	12:37:35
16	Chair.	12:37:42
17	CHAIR CERVANTES: I so move.	12:37:44
18	DIRECTOR AITKEN: And I will second.	12:37:47
19	CHAIR CERVANTES: Summer, can you please call	12:37:51
20	for a vote?	12:37:51
21	SECRETARY ANGUS: Sure. Chair Cervantes?	12:37:55
22	CHAIR CERVANTES: Yes.	12:37:59
23	SECRETARY ANGUS: Vice Chair Rubalcava-Garcia?	12:37:59
24	VICE CHAIR RUBALCAVA-GARCIA: I'll I would	12:37:59
25	like to say, thank you for the opportunity, and yes.	12:38:00



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1	SECRETARY ANGUS: Director Aitken?	12:38:04
2	DIRECTOR AITKEN: Yes.	12:38:06
3	SECRETARY ANGUS: Director La Belle?	12:38:07
4	DIRECTOR LA BELLE: Thank you for the	12:38:11
5	opportunity, and yes.	12:38:13
6	SECRETARY ANGUS: And Director Kovacevich?	12:38:14
7	Director Kovacevich?	12:38:32
8	DIRECTOR KOVACEVICH: Sorry. I moved over to	12:38:32
9	my phone. It's Director Kovacevich, and I would proceed	12:38:34
10	with a yes.	12:38:37
11	SECRETARY ANGUS: Thank you.	12:38:39
12	CHAIR CERVANTES: All right. So	12:38:45
13	congratulations. I am really happy and excited.	12:38:45
14	Congratulation, Rubalcava-Garcia is the new	12:38:49
15	Chair, and congratulation, Director La Belle as the Vice	12:38:50
16	Chair. We will go ahead and move over to a quick	12:38:55
17	comment before we adjourn. We will go ahead and start	12:39:00
18	with Director Rubalcava-Garcia.	12:39:04
19	VICE CHAIR RUBALCAVA-GARCIA: Thank you. I	12:39:09
20	just want to thank everybody for all of your hard work	12:39:10
21	and efforts, especially Michele and team who pull all of	12:39:14
22	this together every month. And then I also just wanted	12:39:20
23	to highlight the fact that the fair, as a board member,	12:39:22
24	I care about the Market Place and the small businesses	12:39:26
25	that were functioning there as well.	12:39:31



1	I also want to highlight the fact that there is	12:39:32
2	state policy that actually prohibits the fairgrounds	12:39:35
3	from operating the swap meet. So it really is left up	12:39:40
4	to the contractor who currently has that opportunity to	12:39:44
5	operate.	12:39:50
6	So that's all I wanted to mention at this time,	12:39:51
7	but thank you to everybody and looking forward to	12:39:53
8	serving on this board and working with Doug La Belle	12:39:56
9	who has a tremendous amount of history and can coach me	12:40:00
10	along the way, so thank you.	12:40:06
11	CHAIR CERVANTES: Thank you. Director La	12:40:12
12	Belle?	12:40:12
13	DIRECTOR LA BELLE: Yes. So thank you, Chair	12:40:14
14	Cervantes, and again, thank you for affording me the	12:40:15
15	opportunity to continue to assist my colleagues as Vice	12:40:18
16	Chair on the Board. And I want to thank Michele and the	12:40:23
17	entire staff for all of their hard work on, you know,	12:40:29
18	getting us to where we are now and getting us prepared	12:40:32
19	for hopefully a very successful 2021 Fair and event	12:40:36
20	season.	12:40:43
21	And also I wanted to I was in my technical	12:40:44
22	difficulties a little earlier with the presentation on	12:40:48
23	the berm at the PacAmp that was presented, but in my	12:40:51
24	past life in Chino Hills, we had over 3,000 acres of	12:40:59
25	open space. And on an annual basis, we had a	12:41:05

1	sheepherder that came in and brought his flock of sheep	12:41:13
2	and literally over a four-month's period, they cleared	12:41:16
3	away the grassy areas to obviously serve as fire	12:41:20
4	prevention.	12:41:26
5	We obviously did our due diligence next to all	12:41:28
6	the residents with our mechanical equipment, but it was	12:41:33
7	a fantastic program, and it was very interesting to see	12:41:34
8	literally on a daily basis the the herd move from one	12:41:39
9	area to the next to the next. So good	12:41:44
10	thought on the part of staff, and I look forward to	12:41:47
11	seeing the goats and sheep in action, so thank you.	12:41:50
12	CHAIR CERVANTES: Thank you, Director La Belle.	12:41:56
13	And now Director Aitken.	12:41:58
14	DIRECTOR AITKEN: Thank you. I just want to	12:42:01
15	say congratulation to our new Chair and Vice Chair. I	12:42:03
16	know you guys are going to do a great job. It's a lot	12:42:07
17	more work than just the amount of work called on to be a	12:42:10
18	board member, so thank you very much for your	12:42:11
19	willingness to serve the community.	12:42:13
20	CHAIR CERVANTES: Thank you. Director	12:42:20
21	Kovacevich.	12:42:22
22	DIRECTOR KOVACEVICH: Yeah. I want to echo the	12:42:23
23	or the praise to Chair Cervantes for her service,	12:42:25
24	and also congratulation to the new Chair	12:42:32
25	Rubalcava-Garcia, and also Vice Chair, Director La	12:42:36



1	Belle. I know you guys are going to do a great job in	12:42:40
2	those positions.	12:42:44
3	I wanted to also echo my same concerns for the	12:42:45
4	OC Market Place vendors, and I apologize there's a siren	12:42:50
5	going by me right now, but I I agree with the	12:42:55
6	earlier comment from Vice Chair Rubalcava-Garcia that,	12:42:59
7	you know, certainly for me as a board director would	12:43:06
8	love nothing more than to see this Market Place get back	12:43:09
9	into business and our vendors be able to get back to	12:43:12
10	work and producing for their livelihood.	12:43:16
11	So hoping that a solution will present itself	12:43:20
12	as mentioned, you know, we as a fair are not able to	12:43:24
13	operate a weekly market place. So hoping that we can	12:43:29
14	find a solution to get people back to work there, so	12:43:33
15	thank you guys for the time today. I know it was a long	12:43:36
16	meeting and look forward to scheduling the next	12:43:39
17	diversity committee meeting as well and hopefully many	12:43:43
18	of you will attend that too, so thank you.	12:43:46
19	CHAIR CERVANTES: Thank you. And thank you to	12:43:51
20	all of our community that is here month after month and	12:43:52
21	shares with us their comments. It is very, very	12:43:59
22	important, and we certainly appreciate the celebration	12:44:03
23	and the information and the wonderful presentation that	12:44:06
24	Director Rubalcava-Garcia presented today for the	12:44:12
25	Hispanic contribution in Orange County in the present,	12:44:16



		7
1	the future, and obviously the past and during Hispanic	12:44:18
2	Heritage Month, and that is September and October. It's	12:44:22
3	a job well done. And congratulation to everybody.	12:44:25
4	And again, CEO and team, congratulation. Good	12:44:30
5	job. Well done, everybody. Thank you.	12:44:33
6	Meeting's adjourned.	12:44:36
7	(Whereupon, the OCFEC Board of Directors	
8	Meeting was hereby adjourned at 12:44 a.m.)	
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1	CERTIFICATE
2	OF
3	CERTIFIED SHORTHAND REPORTER
4	* * * *
5	
6	
7	The undersigned Certified Shorthand Reporter of the
8	State of California does hereby certify:
9	That the foregoing Proceeding was taken before me
10	at the time and place therein set forth.
11	That the statements made at the time of the
12	Proceeding were recorded stenographically by me and were
13	thereafter transcribed, said transcript being a true and
14	correct copy of the proceedings thereof.
15	In witness whereof, I have subscribed my name, this
16	date: 10/02/2020
17	
18	Patricia Garrido
19	
20	Patricia Garrido, CSR No. 14364
21	
22	
23	
24	
25	



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