1	ORANGE COUNTY FA	IR & EVENT CENTER
2	BOARD OF D	PIRECTORS
3		
4		
5		
6		
7	Regarding)
)
8)
)
9	MEETING OF THE OCFEC BOARD OF)
	DIRECTORS 32nd DISTRICT AGRICULT	URAL)
10	ASSOCIATION,)
)
11)
)
12)
)
13		
14		
15		OC Fair & Event Center
16		Administration Building
17		88 Fair Drive
18		Costa Mesa, California
19		
20		Thursday, June 25, 2020
21		9:00 a.m.
22		
23	Reported by:	
24	LUIS R. HERNANDEZ	
25		
		Page 1

1	APPEARANCES OF BOARD MEMBERS:
2	Sandra Cervantes, Board Chair
	Natalie Rubalcava-Garcia, Vice Chair
3	Robert Ruiz, Director
	Barbara Bagneris, Director
4	Ashleigh Aitken, Director
	Doug La Belle, Director
5	Newton Pham, Director
	Nick Kovacevich, Nick Kovacevich
6	
7	
8	
9	STAFF:
10	Michele Richards, CEO
	Ken Karns, VP of Operations
11	Joan Hamill, Chief Business Development Officer
	Summer Angus, Board Clerk
12	
13	
14	
15	
	APPEARANCE OF COUNSEL:
16	
	OFFICE OF THE CALIFORNIA ATTORNEY GENERAL
17	BY: JOSHUA CAPLAN, ESQ.
	600 West Broadway, Suite 1800
18	San Diego, California 92101-3375
	619-738-9000
19	619-645-2271, Fax
20	
21	
22	
23	
24	
25	
	Page 2

1	PUBLIC SPEAKERS:
2	Vincent Pollmeier
	Reggie Mundekis
3	Zoe Wianecki
	Kim Packham
4	Estie Sawyer
	Jeanine Robbins
5	Mike Robbins
	Greg Silva
6	Dave Duran
	Pat Davis
7	Richard Clark
	Chineta Goodjoin
8	Kevin Goel
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
2 0	
21	
2 2	
2 3	
2 4	
25	
	Page 3

1 Garden Manage Gall' Carration mla	
Costa Mesa, California, Thur	sday, June 25, 2020
2 9:00 a.m 1:08	p.m.
3	
4	
5	
6 VICE CHAIR RUBALCAVA-GARCIA:	Good morning, everyone.
7 I would like to call the meeting t	o order.
8 All matters noticed on th	is agenda in any
9 category may be considered for act	ion as listed. Any item
not so noticed may not be consider	ed. Items listed on
11 this agenda may be considered in a	ny order at the
discretion of the Chairperson.	
The mission of the Orange	County Fair & Event
Center is celebration of Orange Co	ounty's communities,
interests, agriculture, and herita	ge with results
justifying resources expended.	
17 At this time, I would lik	e to ask
Director La Belle to lead us in th	e Pledge of Allegiance.
DIRECTOR LA BELLE: Put your h	and over your heart.
20 Stand.	
21 (Pledge of Allegiance)	
VICE CHAIR RUBALCAVA-GARCIA:	Thank you. Summer, can
you please take roll call.	
MADAM SECRETARY: Yes. Good m	norning, everyone.
25 Chair Cervantes?	
	Page 4

1	CHAIR CERVANTES: Here.
2	MADAM SECRETARY: Vice Chair Rubalcava-Garcia?
3	VICE CHAIR RUBALCAVA-GARCIA: Present.
4	MADAM SECRETARY: Director Ruiz?
5	(No response)
6	Director Bagneris?
7	DIRECTOR BAGNERIS: Present.
8	MADAM SECRETARY: Director Aitken?
9	DIRECTOR AITKEN: Present.
10	MADAM SECRETARY: Director La Belle?
11	DIRECTOR LA BELLE: Present.
12	MADAM SECRETARY: Director Pham?
13	DIRECTOR PHAM: Here.
14	MADAM SECRETARY: And Director Kovacevich?
15	DIRECTOR KOVACEVICH: Present.
16	VICE CHAIR RUBALCAVA-GARCIA: Thank you.
17	At this time, the Board will be going into
18	Closed Session. While we're in Closed Session, Summer
19	will organize public comment. And so if anybody would
20	like to just touch base with Summer. Thank you.
21	(Closed Session)
22	MS. RICHARDS: Summer, can you please take roll call.
23	MADAM SECRETARY: Sure. Chair Cervantes?
24	CHAIR CERVANTES: Here.
25	MADAM SECRETARY: Vice Chair Rubalcava-Garcia?
	Page 5

1	VICE CHAIR RUBALCAVA-GARCIA: Here.
2	MADAM SECRETARY: Director Ruiz?
3	DIRECTOR RUIZ: Here.
4	MADAM SECRETARY: Director Bagneris?
5	DIRECTOR BAGNERIS: Here.
6	MADAM SECRETARY: Director Aitken?
7	DIRECTOR AITKEN: Here.
8	MADAM SECRETARY: Director La Belle?
9	DIRECTOR LA BELLE: Here.
10	MADAM SECRETARY: Director Pham?
11	DIRECTOR PHAM: Present.
12	MADAM SECRETARY: And Director Kovacevich?
13	DIRECTOR KOVACEVICH: Present.
14	MADAM SECRETARY: Thank you.
15	VICE CHAIR RUBALCAVA-GARCIA: Thank you, Summer.
16	The 32nd DAA Board of Directors has considered
17	the advice of legal counsel on items identified in the
18	Closed Session portion of the agenda and have nothing
19	further to report at this time.
20	Now I'd to like move on to CEO's Operational
21	Announcements. Michele?
22	MS. RICHARDS: Thank you. I have just a few updates.
23	In mid-March, most employees were sent home to
24	work from home, and only those essential and critical
25	functions stayed onsite. Since that time, staff has

1 focused on closing out ticket refunds and contract 2. cancellations associated with the fair and working with 3 colleagues throughout the fair industry and at the State, County, and local level to develop guidelines, procedures, 4 agreements, and signage for the eventual return of events to the OC Fair & Event Center. 6 Things are beginning to look a little more active around here. We're very happy about that. We are hosting 8 9 emergency food distribution each Saturday in conjunction 10 with the OC Food Bank and Power of One Foundation. We are 11 seeking approval today to utilize one of our exhibit 12 buildings for an emergency community blood drive with the American Red Cross. 13 The Farmers Market -- the certified 14 15 Farmers Market is back now every Thursday in front of the 16 box office. The Equestrian Center is making preparations 17 to welcome back private and small group lessons with the public. 18 19 We are launching the virtual fair on July 17th. 20 Preparations are underway for reopening Centennial Farm 21 and the outdoor courtyard at Heroes Hall to the public. And we are renting space for firework sales which 2.2 23 are still permitted in the City of Costa Mesa for the 24 Fourth of July. And we're continuing to work on drive-in 25 concert and movie concepts. More information to come on

that.

2.

2.2

2.4

Little more information about our emergency food distribution. The OC Fair & Event Center's parking lot B, C, and D have been the site of emergency food assistance distribution with the OC Food Bank and Power of One Foundation. For the last three Saturdays, volunteers have provided farm fresh produce, meat, cheese, and milk to 9,772 families in just three weeks. Those families pull up to one of the distribution stations, they open their trunk, and the volunteers put the food in the trunk.

The operation has been a huge success in providing emergency food to those in need in Orange County and a great opportunity to serve for the many volunteers to show up each Saturday, including our staff and Board members. So thank you to Directors Aitken, Ruiz, and Rubalcava-Garcia for your help.

The billboard and reader boards are up, the e-blasts have started, and the website is nearing completion for the 2020 OC Virtual Fair. Just because the fair was cancelled this year doesn't mean we can't bring a little fair magic to our fair fans. So stay tuned. Later in the agenda, Joan Hamill, our Chief Business Development Officer, will give us a full presentation on what we're cooking up for the OC 2020 Virtual Fair.

I reported at previous Board meetings about vND,

that's the Virulent Newcastle Disease. The California

Department of Food and Agriculture and the U.S. Department of Agriculture have announced an end to Virulent Newcastle Disease -- the quarentine -- in Southern California. So this will allow poultry to again move freely within California.

2.

2.2

2.4

And why that's important to us as an agriculture district is that the USDA and CDFA have worked for over two years to eradicate that virus from California. The quarentine for the last two years necessitated the cancellation of our poultry shows and competitions at the OC Fair, but now those shows can return to the 2021 OC Fair.

To give a brief update on our financials, for the period ending May 31st, 2020, our year-to-date revenue was \$2.4 million. That's unfavorable to budget by 3.1 million. And that's not a surprise given all of our event cancellations. We continue to look for opportunities to offset this unfavorable variance by managing our expenses down accordingly and finding opportunities to generate revenue in the mean time.

Total operating expenses for the period ending

May 31st are favorable to budget by 3.5 million. And that

has much to do with our attention to cutting costs where

we can.

1	So net proceeds for the period are still
2	favorable to budget by \$412,096. But, of course, that
3	bottom line will reverse direction in June when the full
4	effect of the fair cancellation begins to to take
5	place.
6	As of May 31st, our cash and cash equivalence are
7	\$51 million. That's a decrease of 3.4 million over the
8	same period last year. And that concludes my report.
9	VICE CHAIR RUBALCAVA-GARCIA: Thank you, Michele.
10	Can I get a motion to approve the minutes from
11	the May 28th, 2020, Board meeting?
12	DIRECTOR AITKEN: This is Ashleigh. I make that
13	motion.
14	DIRECTOR BAGNERIS: Director Bagneris
15	(Overlapping speakers)
16	DIRECTOR LA BELLE: I defer to Barbara.
17	VICE CHAIR RUBALCAVA-GARCIA: Thank you. Did you get
18	that, Summer?
19	MADAM SECRETARY: I I did. I can take the roll
20	call vote.
21	VICE CHAR RUBALCAVA-GARCIA: Thank you.
22	MADAM SECRETARY: Chair Cervantes?
23	(No response)
24	Vice Chair Rubalcava-Garcia?
25	VICE CHAIR RUBALCAVA-GARCIA: Yes.
	Page 10

1	MADAM SECRETARY: Director Ruiz?
2	DIRECTOR RUIZ: Yes.
3	MADAM SECRETARY: Director Bagneris?
4	DIRECTOR BAGNERIS: Yes.
5	MADAM SECRETARY: Director Aitken?
6	DIRECTOR AITKEN: Yes.
7	MADAM SECRETARY: Director La Belle?
8	DIRECTOR LA BELLE: Yes.
9	MADAM SECRETARY: Director Pham?
10	DIRECTOR PHAM: Yes.
11	MADAM SECRETARY: And Director Kovacevich?
12	DIRECTOR KOVACEVICH: Yes.
13	MADAM SECRETARY: Thank you.
14	VICE CHAIR RUBALCAVA-GARCIA: Thank you.
15	At this time, we'll move on to Agenda Item No. 8,
16	Matters of Public Comment.
17	Public comment is allowed on issues not on the
18	current agenda; however, no debate by the Board shall be
19	permitted on such public comment and no action will be
20	taken on such public comment items at this time, as law
21	requires formal public notice prior to any action on a
22	docket item. Speakers are requested to sign in prior to
23	the start of the meeting and are limited to three minutes.
24	Comments will be accepted on agenda items during
25	the meeting. Speakers wishing to address the Board on
	Page 11

1 items on the agenda are requested to sign in prior to the start of the meeting and identify the agenda item on which they desire the address the Board. Speakers are limited 3 to three minutes. 4 And I believe at this time we have three public 6 comments for general comment. MADAM SECRETARY: Yes. That's correct. We have Vincent Pollmeier, followed by Reggie Mundekis, and Zoe Wianecki. Vincent, when you're ready, you may begin. 9 10 MR. POLLMEIER: Good morning. This is 11 Vincent Pollmeier from Friends and Neighbors of 12 Orange County Fairgrounds. 13 I wanted to comment at this time on general 14 comment on something that I noticed on the list of checks 15 that went out to -- that accompanied the materials for 16 this month's meeting. 17 On the first page is listed Check No. 88736 in the amount of \$4,272.75 to the Morley Group. I had hoped 18 19 this 32nd DAA's involvement with the Morley Group was a 20 thing of the past, a bad habit that left for Yakima, 21 Washington. Everyone who's been involved with the 32nd 2.2 DAA for some time knows of the history of our involvement 23 with this private investigation South County, and the use 2.4 of this firm by the prior CEO to intimidate people and 25 enforce her agenda.

1 The 32nd DAA should stop using this firm. Stop 2. paying this firm, and, frankly, I'd like to ask that you 3 agendize at a future meeting a public disclosure of what you used this firm for. 4 Because from what I've been able to determine 6 from talking -- from the people who have been the targets 7 of the Morley Group -- they've been an enforcer -- an improper one -- for a State agency. 8 9 So let's put the Morley Group behind us like a 10 bad memory. And let's move forward in the future. 11 you. 12 MADAM SECRETARY: Thank you, Vincent. 13 Reggie Mundekis, when you're ready. 14 MS. MUNDEKIS: Hi. Good morning. 15 Reggie Mundekis. I would like to support the comments of 16 the previous speaker regarding the Morley Group. 17 The Morley Group was hired by CEO Kramer to 18 target two Board members who were asking for greater 19 oversight of the CEO. The Morley Group was able to -- has 20 been reported to have been able to find information on 21 those Board members and forced them to resign. Sources 2.2 have also said that the Morley Group has been used to spy on members of the public who have been pressing the Board 23 2.4 for oversight of the CEO. I echo the comments of the 25 previous speaker.

2.4

There needs to be a full public (unintelligible) of what the Morley Group did and who they did it to. We need to have any and all of those records released. This will save public money. It is highly unusual for a public agency to hire private investigators to either target the management Board appointed by the Governor or members of the public. We need to end our relationship with the Morley Group.

In the 20 -- in the budget that is currently (unintelligible) Sacramento, there is a proposal for furlough days for State employees and certain other cuts to payroll benefits. And at future meetings, we'd like to know how those will be dealt with by the 32nd District Agriculture Association.

And as the industry starts to reopen, guidance has been put out by the State regarding opening guidelines and procedures which have to be followed. I am concerned that when fairs and carnivals reopen, there will be an emphasis on how the public is supposed to be kept clean and safe from COVID-19 but issues regarding the use of RVs, bunk houses, trailers, and bathroom and shower trailers by concessioners and vendors and carnival workers is going to be ignored.

The RVs and bunk houses and other trailers used to live in during the OC Fair and other events are packed

1	in very tightly in a campground at many times and are just
2	a place that is right for COVID-19 or any other
3	communicable disease to breed and reach out into the
4	community.
5	So we need to make sure that those guidelines are
6	covered and that any kind of activity is not and that
7	activities using carnivals, fairs, and workers living in
8	trailers and bunk houses are not allowed until there are
9	specific procedures with those facilities to minimize
L O	public health risk. Thank you.
11	MADAM SECRETARY: Thank you, Reggie. Zoe Wianecki,
12	when you're ready.
13	MS. WIANECKI: Hello. My name is Zoe Wianecki. I am
L 4	the president and CEO of a local non-profit.
15	I was reaching out and I emailed one of
16	our director of media emailed specifically
L 7	Michele Richards who gave us access to this meeting. And
18	we were reaching out in order to see how best to connect
19	with OC Fairgrounds in hosting a chalk walk in order to
20	promote diversity within our community.
21	I know that the OC Fairgrounds as you guys
22	have stated works with other non-profits. And so we
23	just, kind of, wanted to reach out and get that on a
24	future agenda as far as organizing a chalk walk in order,
25	again, to promote diversity within our community, as well
	Page 15

1	as the community engaged in supporting more minority
2	businesses and non-profits. Thank you.
3	VICE CHAIR RUBALCAVA-GARCIA: Thank you for all your
4	public comments. Summer, was that we had three total?
5	MADAM SECRETARY: That's correct.
6	VICE CHAIR RUBALCAVA-GARCIA: Okay. Just want to make
7	sure I'm not missing anybody.
8	We will move on to Agenda Item No. 9, the Consent
9	Calendar.
10	All matters listed under the Content Calendar are
11	operational matters about which the Board has governing
12	policy, implementation of which is delegated to the CEO.
13	They will be enacted in one motion. There will be no
14	discussion of these items prior to the time the Board of
15	Directors votes on the motion, unless the members of the
16	Board, staff, or public request specific items to be
17	discussed separately and/or removed from the section.
18	Any member of the public who wishes to discuss
19	Consent Calendar items shall notify the Chair of the Board
20	at the time requested and be recognized by invitation of
21	the Chair to address the Board.
22	At this time, are there any standard agreements
23	that would like to be pulled?
24	MS. RICHARDS: Vice Chair Rubalcava-Garcia, I have two
25	that staff would like to pull.
	Page 16

1	The first is a standard agreement SA13520YR.
2	That is the contract for the bid the winning bidder for
3	our Financial Audit. So if we'll pull that and I don't
4	know if the Committee would like to speak to that in just
5	a minute.
6	The other one is a rental agreement R045-18.
7	That is a rental agreement amendment with Cirque for the
8	storage of their vehicles on site. It is being changed.
9	We'll bring that back in July for approval.
10	So I'll turn it over to you for the rest of the
11	calendar approval and then if you want to come back and
12	speak to the contracts with Lance Soll & Lunghard.
13	VICE CHAIR RUBALCAVA-GARCIA: Perfect. Thank you.
14	Are there any other comments on this?
15	DIRECTOR LA BELLE: This is Director La Belle. I
16	would move the Consent Calendar.
17	VICE CHAIR RUBALCAVA-GARCIA: Can we get a second?
18	DIRECTOR BAGNERIS: Director Bagneris. I second.
19	VICE CHAIR RUBALCAVA-GARCIA: Thank you. Summer, can
20	you take the roll call, please.
21	MS. RICHARDS: I I I think there is a public
22	comment on the Consent Calendar.
23	VICE CHAIR RUBALCAVA-GARCIA: Yes. We have one public
24	comment.
25	UNIDENTIFIED SPEAKER: I was the one with the public
	Page 17

1	comment. My public comment relates to that contract with
2	Lance Soll & Lunghard. So if you guys want to take the
3	rest of it, then I can make that comment afterwards. That
4	would be fine with me.
5	VICE CHAIR RUBALCAVA-GARCIA: Okay. Perfect. Thank
6	you.
7	MADAM SECRETARY: I can take the roll call vote for
8	the remainder. Chair Cervantes?
9	(No response)
10	Vice Chair Rubalcava-Garcia?
11	VICE CHAIR RUBALCAVA-GARCIA: Yes.
12	MADAM SECRETARY: Director Ruiz?
13	DIRECTOR RUIZ: Yes.
14	MADAM SECRETARY: Director Bagneris?
15	DIRECTOR BAGNERIS: Yes.
16	MADAM SECRETARY: Director Aitken?
17	DIRECTOR AITKEN: Yes.
18	MADAM SECRETARY: Director La Belle?
19	DIRECTOR LA BELLE: Yes.
20	MADAM SECRETARY: Director Pham?
21	DIRECTOR PHAM: Yes.
22	MADAM SECRETARY: And Director Kovacevich?
23	DIRECTOR KOVACEVICH: Yes.
24	MADAM SECRETARY: Thank you.
25	VICE CHAIR RUBALCAVA-GARCIA: Thank you.
	Page 18

1 Doug, at this time do you want to -- do you want 2. to talk about the Audit RFQ, or do you want to wait until 3 we have committee reports? DIRECTOR LA BELLE: I want to hear Vincent Pollmeier's 4 comments and then we can talk about it when we get to 6 committee reports. MADAM SECRETARY: Okay. Vincent, when you're ready. MR. POLLMEIER: Certainly. Again, I'm Vincent Pollmeier from Friends and Neighbors of 9 10 Orange County Fairgrounds. 11 I wanted to talk to this contract for a couple of 12 One is that anyone who's followed the audit 13 history of the 32nd DAA and the CDFA audits of the past 14 several years knows that this -- that -- in each of the 15 last three years of audits, at least -- that CDFA has 16 found a major problem in each of those years and has asked the 32nd DAA to take corrective action. 17 But each time, those problems were not on the 18 19 financial side. They were on the management side. 20 the CDFA did it -- does a two-part audit. They do a 21 management audit and a financial audit. This contract is not a substitute for what the 2.2 23 CDFA did. This is a financial audit only. It says so 2.4 several times in the contract that this is a financial 25 audit. We really need to be clear that we need to have a

1 management audit as well. Looking at our -- and I'll talk 2. more about this later when we talk about the 2018 Audit. 3 We've got management -- we got a systemic oversight problem that relates to -- the -- sort of, 4 management processes at the 32nd DAA that needs to be 6 addressed. Even if this -- if this contract with Lance Soll & Lunghard included the management functions, there's a 8 9 significant problem with it that somehow people missed. 10 One of the major complaints in the 2018 timeframe was 11 about then CEO Kramer's cozy relationship with 12 Vanguard University in which she basically had contracts 13 with them without requiring them to sign State-mandated non-discrimination clauses. And she -- her contracts with 14 15 them -- while sitting on a fundraising Board for 16 Vanguard University. I raise this fact because no one seems to have 17 noticed that Adam Odom, the lead partner on this audit, is 18 19 an active member of the Vanquard Alumni Association. 20 bare minimum, that should raise some questions in terms of 21 making sure that Mr. Odom doesn't have any conflicts of 2.2 interests or any -- would have any issues with 23 investigations of improper or possibly improper 2.4 interactions with Vanquard. 25 I encourage you. Let's go back to square one.

1	Let's get a management and financial audit and make sure
2	that we get the proper waivers of any conflicts. Thank
3	you.
4	MADAM SECRETARY: Thank you.
5	VICE CHAIR RUBALCAVA-GARCIA: Thank you for your
6	comment.
7	At this time, we're going to move on to
8	governance. Sorry. And committee reports. And today, we
9	do have a committee report from the Financial Monitoring
10	Committee. Director Pham?
11	DIRECTOR LA BELLE: Natalie, this is
12	Director La Belle. Don't we need to take some action on
13	those two items that were pulled from the Consent
14	Calendar?
15	VICE CHAIR RUBALCAVA-GARCIA: Oh, actually, you know
16	what, thank you for bringing that to my attention. And I
17	also think that Michele was going to provide more detail.
18	MS. RICHARDS: Yes.
19	So the we are we are pulling the rental
20	agreement R45. So that one will come back in July. So no
21	action is needed on that.
22	Before the Board votes on approval of the the
23	Audit Contract, I wondered if the Committee wanted to
24	report out now or wait until the Committee report and then
25	you can come back and approve or vote on the the
	Page 21

1	Lance Soll & Lunghard contract. It's up to you.
2	VICE CHAIR RUBALCAVA-GARCIA: I'm comfortable
3	reporting on it now. What about you, Doug?
4	DIRECTOR LA BELLE: I am as well.
5	VICE CHAIR RUBALCAVA-GARCIA: Okay. So I will go
6	ahead and begin on this front.
7	So the Audit Committee did review an RFQ and we
8	did make a decision on who would be who would be taking
9	over the 2019 Audit process.
10	And just to give a background on the reason why
11	we're going this direction, we were notified by CDFA who
12	currently conducts the audit for the Fair and has over the
13	past few years and they do not have the resources to
14	conduct the audit this year so I've asked us to seek
15	outside support.
16	And in drafting the RFQ, there were guidelines
17	and parameters that were provided directly from our
18	auditor. So everything within the RFQ was directly given
19	to us from the state, so that we would meet whatever
20	expectations they have in order to conduct and identify
21	the correct firm to conduct a proper audit. Do you have
22	any other additional comments, Doug?
23	DIRECTOR LA BELLE: Just the comment that I think
24	Mr. Pollmeier raised a very good point. We want to make
25	sure that we get reportable findings as a function of the

audit itself and that's consistent with the State requirements. Michele can you speak to that?

MS. RICHARDS: Yes. So to reiterate what Vice Chair Rubalcava-Garcia indicated, we were given an outline from the California Department of Food and Agriculture Audit Department on what should be included in the RFQ. We said it not to exceed a figure of 50 thousand for that audit which was our budgeted amount and consistent with what CDFA had charged for the audit in the past.

There were five bidders. The lowest qualified bidder was Lance Soll & Lunghard at 32,500. And we did verify that at least 40 percent of their practice is devoted to audit. And they do have several government -- they're very well experienced, in fact, in State and county government agencies' audit. So we felt that they were the most qualified and provided the lowest bid for that contract.

DIRECTOR LA BELLE: In terms of the potential conflict with the principle that Mr. Pollmeier mentioned, Vanguard may well be something that will be analyzed as a function of this particular years audit. And I want to make sure that there is no conflict. And we need to verify that this particular individual will not be involved in the audit itself. I know they have a number of partners there. You're absolutely right. They're very well known

1	and reputable firm, but I want to make sure there's no
2	conflict in the process.
3	MS. RICHARDS: I agree, Director La Belle. This is
4	news to us. And I appreciate Mr. Pollmeier bringing that
5	to our attention. So I will certainly guarantee that that
6	individual will not be involved in any way in this audit
7	process with us.
8	DIRECTOR LA BELLE: Thank you.
9	VICE CHAIR RUBALCAVA-GARCIA: Perfect. Do we need to
10	make a motion to accept the contract?
11	MS. RICHARDS: Yes.
12	VICE CHAIR RUBALCAVA-GARCIA: Can I get a motion,
13	please?
14	DIRECTOR AITKEN: This is Ashleigh. I move.
15	DIRECTOR RUIZ: This is Director Ruiz. Second.
16	VICE CHAIR RUBALCAVA-GARCIA: Thank you. Summer, roll
17	call, please.
18	MADAM SECRETARY: Vice Chair Rubalcava-Garcia?
19	VICE CHAIR RUBALCAVA-GARCIA: Yes.
20	MADAM SECRETARY: Director Ruiz?
21	DIRECTOR RUIZ: Yes.
22	MADAM SECRETARY: Director Bagneris?
23	DIRECTOR BAGNERIS: Yes.
24	MADAM SECRETARY: Director Aitken?
25	DIRECTOR AITKEN: Yes.
	Page 24

1	MADAM SECRETARY: Director La Belle?
2	DIRECTOR LA BELLE: Yes.
3	MADAM SECRETARY: Director Pham?
4	(No response)
5	I'm sorry. Director Pham?
6	(Overlapping speakers)
7	And Director Kovacevich?
8	DIRECTOR KOVACEVICH: Yes.
9	MADAM SECRETARY: Thank you.
10	MS. RICHARDS: Summer, can you go back. I believe
11	Director Pham weighed in as well.
12	MADAM SECRETARY: He did. I I
13	DIRECTOR PHAM: Sorry. Technical difficulties.
14	MS. RICHARDS: Good. Thank you.
15	VICE CHAIR RUBALCAVA-GARCIA: Perfect. And then
16	thank you, Summer. R04518. Did you want to provide more
17	detail on that? I think that motion that we just did, it
18	was just specifically for the
19	MS. RICHARDS: Right. And there's no action needed on
20	R045. We'll bring that back again in July for the Board
21	to consider. It's not ready for it to be considered or
22	voted on today.
23	VICE CHAIR RUBALCAVA-GARCIA: Okay. Perfect. Thank
24	you, Michele.
25	If there are no additional questions, I'm going
	Page 25

1	to go ahead and move on to Governance Process. As of
2	today, we will have a few reports, and I want to start
3	with the Financial Monitoring Committee. Director Pham,
4	who is the Committee Chair, or Director La Belle.
5	DIRECTOR PHAM: We reviewed the financial.
6	(Unintelligible) at this point to anyone. I don't know if
7	Doug has anything else to add.
8	DIRECTOR LA BELLE: No. I'm fine with that, Newton.
9	MS. RICHARDS: And there is an agenda item later that
10	we're going to a little bit more detail about on our
11	budget re-forecast and cash flow projections for the year.
12	So there may be some additional comments at that point.
13	VICE CHAIR RUBALCAVA-GARCIA: Perfect. Thanks,
14	Michele. Legislative Monitoring Committee. Director
15	Aitken and Director Ruiz?
16	DIRECTOR RUIZ: Yes. Thank you, Madam Chair.
17	Yes. The Legislative Committee received an
18	update legislative report from Gonsalves & Sons on this
19	past Monday, the 22nd. The attached report included
20	COVID-19 and fair-related bills.
21	One of them was AB1841 by Assemblyman Salas which
22	it's a it will require district agricultural
23	associations to report every year the salary information
24	of their employees to a controller. The bill will also
25	require the chief executive officer and each director of
	Page 26

1	the district agricultural association to comply with
2	certain requirements to attend an orientation course on
3	relevant ethics, statutes, and regulations.
4	Most of the other bills are all related to
5	COVID-19 budget issues. The State Assembly adjourned on
6	June 19th and State adjourned on on July 3rd. The full
7	legislation will return on July 13th and back in session
8	on August 31st.
9	The committee is always getting reports from
L O	Gonsalves & Sons on almost on a daily basis. And when we
11	do see when we see something that sticks out, that's
12	going to affect us, or benefit us this district in any
13	one way or another we will definitely report to you
L 4	guys at the next meeting.
15	I think that's about it, unless Director Aitken
16	has anything else to add to my report. Thank you.
L 7	VICE CHAIR RUBALCAVA-GARCIA: Thank you. Next, we
18	have the Audit and Compliance Committee. And, Director
19	La Belle, if you're okay, we'll go ahead and table that
20	until the agenda item. Or we'll discuss it
21	DIRECTOR LA BELLE: I'm good with that, yes.
22	VICE CHAIR RUBALCAVA-GARCIA: Okay.
23	MS. RICHARDS: Vice Chair Rubalcava-Garcia, there's
24	also a Facility Committee report.
25	VICE CHAIR RUBALCAVA-GARCIA: Okay. We'll wait on
	Page 27

Audit Facilities Committee. Director Aitken or Director
Pham?

DIRECTOR AITKEN: Good morning. Thank you.

2.2

We just wanted to, obviously, direct the public's attention to the report under view Item 10A8. But I wanted to highlight for the Board -- because there has been an ongoing conversation about our infrastructure audit -- and the consultants are almost done, so we are going to be getting an executive summary of that report probably by the end of next week. So maybe at the next Board meeting, we can start talking about scheduling a public study session to go over the report and we would get someone to help us break down. It's going to be very voluminous, so I apologize in advance.

I just wanted to highlight that aspect of the report. If you have -- any Board members that have been around the property, you will notice that the turf project for Plaza Pacifica is ongoing and it is really starting to look beautiful around our Skyhawk. So we're excited to see the finished product on that.

Our CAL FIRE Facility Inspection Report was carried out and that is complete and on our website if any members of the public would like to view it. I'm going to hold off talking about some of our capital projects because that will ducktail a little bit with an agenda

1	item that is later on in the meeting. So thank you.
2	VICE CHAIR RUBALCAVA-GARCIA: Thank you, Ashleigh.
3	And then the last item under governance or committee
4	reports San Diego County Fair Loan Proposal Ad Hoc
5	Committee. Director La Belle and Director Kovacevich?
6	DIRECTOR LA BELLE: Nick. Do you want to go ahead and
7	
8	(Phone ringing)
9	DIRECTOR KOVACEVICH: Yeah. Sorry. I'll go ahead and
10	give the update on this one.
11	(Phone ringing)
12	So we've been the Committee has been working
13	to
14	(Phone ringing)
15	evaluate all the documents relating to the
16	financial condition of the 22nd DAA. We have received a
17	packet from the Friends and Neighbors. So we really
18	appreciate that, and we're reviewing that as well.
19	We've also prepared a list of questions to ask to
20	the leadership over there, and we're prepared to do that
21	actually in the coming weeks. And then we're going to be
22	able to share everything with the rest of the Board ahead
23	of the meeting when we make a determination. That's the
24	latest with our committee.
25	DIRECTOR LA BELLE: I will just like to add to Nick's
	Page 29

1	comment, ditto on the information provided from the
2	Friends and Neighbors. Reggie has been very helpful and
3	very informative, so we do appreciate your help.
4	VICE CHAIR RUBALCAVA-GARCIA: Perfect. Thank you for
5	your report.
6	DIRECTOR LA BELLE: Vice Chair Rubalcava-Garcia, I'd
7	like to make a brief report on Heroes Hall Veterans
8	Foundation.
9	VICE CHAIR RUBALCAVA-GARCIA: Oh, please, do so.
10	Thank you.
11	DIRECTOR LA BELLE: President Berardino has provided
12	information that I'd like to share.
13	As the Board knows, the Foundation, along with
L 4	the Newport Rib Company, conducted a fundraiser as a part
15	of the Memorial Day weekend. I don't think we have any
16	specific dollar amount at this point in time to share, but
L 7	when we do, we will do that. We were also very happy to,
18	once again, receive a general generous contribution
19	from the Crane Foundation.
20	Also, because of the COVID-19 crisis, we
21	anticipate a significant reduction related to, kind of,
22	our ongoing fundraising efforts. As I reported at the
23	last meeting, the Foundation has hired a fundraising and
24	grant consultant who we have met with, Sandy Stone, and
25	she's now in the process of moving forward with a plan for

future fundraising efforts. We're very optimistic that 1 this is going to be a very good effort on her part and 3 money well spent. And President Berardino wanted me to make sure 4 that I indicated to the entire Fair Board the ongoing appreciation that the Foundation has for the support of 6 the Foundation and wanted to make sure that the full Board was aware of the efforts of the Heroes Hall staff has been just outstanding, and we wanted to make sure that we made 9 that information available to the full board. 10 That will 11 conclude my comments. 12 VICE CHAIR RUBALCAVA-GARCIA: Thank you, Director La Belle. And now I'd like to move on to Item --13 MADAM SECRETARY: Vice Chair Rubalcava-Garcia, we have 14 15 two public comments for the Committee Reports. Vincent Pollmeier, followed by Reggie Mundekis. Vincent, 16 17 when you are ready. 18 MR. POLLMEIER: Good morning again. This is Vincent Pollmeier from Friends and Neighbors of the 19 20 Orange County Fairgrounds. 21 I just want to reiterate the comments I made 2.2 repeatedly at these meetings for the last several months 23 about how this -- these -- these two-person in these ad 2.4 hoc committees are doing work behind the scenes. And in particular, I want to point out one -- I 25 Page 31

1 want to single out one particular committee. And while I 2. don't think -- while I think that Director Aitken and 3 Director Pham's intentions are good, the bottom line is that the Facilities Committee is dealing with a whole lot 4 of material that should be brought to the public because 6 it feels fundamentally with the facilities at the 7 Orange County Fairgrounds which are a major investment of the public and are the property of the public. 8 9 For example, we know from public records requests 10 that portions of this infrastructure audit on a 11 section-by-section basis have been flowing into the 12 Committee for months. Why weren't these released to the 13 public as they were received? So that the public could 14 provide comments and questions for Director Pham and 15 Director Aitken to ask of the vendors, and so that we 16 don't wait all the way until the end -- to the very last 17 moment to get public comment and dump everything all at 18 once when it's too late to go back and say, "Well, what about that issue? What about this issue?" 19

Ultimately, California law is predicated on the presumption that the public is the arbiter of what the public needs to know about public activities. And that's what's going on here.

20

21

2.2

23

24

25

So I would -- I strongly -- of all the committees involved -- I strongly encourage this Board of Directors,

1	start being open and publishing and having open meetings
2	of the Facilities Committee. Release all of those draft
3	facility statements in advance; explain to us. And I'm
4	going to talk more about this later.
5	Explain to us how from the November budget where
6	there was a Plaza Pacifica south lawn renovation, how it
7	morphed into the new budget into a business development
8	area, landscape improvement. You know, be open. When in
9	doubt, share. Because secrecy does no one any good.
L O	Thank you.
11	VICE CHAIR RUBALCAVA-GARCIA: Thank you.
12	MADAM SECRETARY: Reggie Mundekis, when you're ready.
13	MS. MUNDEKIS: Hi. This is Reggie Mundekis.
L 4	Regarding the Governance Committee, no work has
15	occurred for several months. No new policies have been
16	brought forth for review and approval. Director Bagneris,
L 7	who is Chair of the committee, has dropped the ball. This
18	is not acceptable. We need to get this Governance
19	Committee process rolling again. And it needs to move
20	ahead quite quickly.
21	Regarding the facilities. I need to remind the
22	Board and staff that the public's work needs to be done in
23	view of the public and not in a back room. The Facilities
24	Committee should be releasing documents such as the
25	portions of the Infrastructure Audit that have been

1 completed and drawings of projects, rather than making 2. people get them from public records request. The reports 3 are not sufficient and quite frankly, they're not to be trusted. 4 An example that we're dealing with now is the 6 rework of the desilting basin in the Equestrian Center has 7 been put out to bid despite the project causing changes to the Equestrian Center, both permanent and temporary 8 9 changes during construction that were never discussed in 10 public. 11 I reached out to staff to have some very simple 12 questions answered and got pushed back asking questions. 13 I sent the questions to the Board who just ignored them. 14 This is not acceptable. You need to do the work of the 15 public in public. You need to release drawings and documents about the Facilities Committee. 16 17 And then I would like to thank Directors La Belle and Kovacevich for the work regarding the proposed loan to 18 19 the San Diego County Fair. I have not received any 20 responses to my document requests to the San Diego County 21 Fair. I've gotten the documents I sent to you, public 2.2 records requests to other agencies on my own. 23 Quite frankly, it's not clear if there's any way 2.4 for the San Diego County Fair to ever pay back a loan to 25 the 32nd DAA. The San Diego County Fair is in very

1	precarious financial condition of their own making. Any
2	future debt needs consent of the current loan holders and
3	bond holders, and I would suggest not making this loan.
4	It's just not in the long-term interest of the 32nd DAA to
5	make a loan that they're never going to get paid back.
6	And by making a loan, we are becoming part of the
7	horse racing industry which is controversial now because
8	of the continuing killing of horses in the name of sport
9	and the amount of money that horse racing is losing as the
L O	sport falls out of favor. So thank you.
11	VICE CHAIR RUBALCAVA-GARCIA: Thank you. I just have
12	one comment in regards to governance. I actually take
13	full responsibility. I want to clarify that.
L 4	I was put onto that committee and when Director
15	Meyer resigned from the Board and I am the
16	(unintelligible) I just want to make that clear. That it
L 7	is not Director Bagneris' in that area. She's been quite
18	proactive and I will do better to make sure that we don't
19	fall behind. Thank you. Thank you for your public
20	comments, everybody.
21	Now moving onto Agenda Item B which is Discuss
22	the May 20th, 2020, Letter From Spectra Regarding
23	Termination of OC Market Place Rental Agreement and Vote
24	On Whether to Take Specific Action, Including Enforcement,
25	Termination, or Renegotiation of the OC Market Place

1	Agreement. I believe we have two public comments for this
2	item.
3	MADAM SECRETARY: We actually have several. We have
4	10 public comments for this item.
5	VICE CHAIR RUBALCAVA-GARCIA: Okay. If the Board has
6	no objections, can we go ahead and take public comment
7	before discussion?
8	MADAM SECRETARY: I'll call the first four names so
9	they can be in a cue; Vincent Pollmeier, followed by
10	Kim Packham, Estie Sawyer, and Reggie Mundekis. Vincent,
11	when you're ready.
12	MR. POLLMEIER: Good morning again.
13	The Friends and Neighbors of the Orange County
14	Fairgrounds sent a letter which is in this month's packet.
15	The OC Market Place has been on a steady and inexorable
16	decline now for a number of years.
17	It was it started under the management of
18	Tallfield. It's continued under and Tallfield got
19	seriously in arrears on rent payment and it got and it
20	did not get any better.
21	We gave a sweetheart deal to Spectra to get them
22	to take on the Market Place. And, frankly, it's it
23	it's not and now they want out of it. The management
24	in Philadelphia wants out of it.
25	I have a great deal of sympathy for and
	Page 36

2.2

empathy for -- the small businesses who are operating there. But the 32nd DAA can't be in the business of subsidizing small businesses that are in a better -- basically, participating in a failing business model.

The time has come for the 32nd to take advantage of what's going on here with Spectra's desire to get out of this business and basically negotiate an exit for Spectra that gets the 32nd -- that retains ownership of all of its intellectual property rights related to the OC Market Place and those buildings that, you know, the (unintelligible) and those other buildings that are in the parking lot.

And do that so that the 32nd can intelligently and smartly with the help of knowledgeable people -- like, for example, folks at Tandem Partnership -- figure out how to move forward with a business model that hopefully can engage many of these small businesses that are currently are tenants at the OC Market Place, and hopefully can continue on with that. But we can't be -- we can't be using public money to subsidize a failing -- a failing business model. And we really need to, sort of, move on.

The OC Market Place was originally envisioned in 1969 when there was one year-round event at the fairgrounds -- the annual fair -- and those parking lots sat empty most of the year. So any use was a good use.

1	And for many, many years, the OC Market Place did
2	well. But the reality is they no longer provide a unique
3	product and they no longer provide a unique setting.
4	Internet sales are killing them. The rise of other of
5	other flea markets, including just across the street at
6	OCC is destroying the business. Thank you.
7	MADAM SECRETARY: Thank you, Vincent. Kim Packham,
8	when you are ready.
9	MS. PACKHAM: Yes. Thank you. Good morning. Thank
10	you so much for your time.
11	My name is Kim Packham and my family has been in
12	business at the OC Market Place for 44 years. I'm
13	actually on vacation right now but felt a strong desire to
14	call in today because myself and 200 200 other vendors
15	have pretty much been left up in the air the last three
16	months, and our livelihoods depend on this, and we are all
17	hardworking vendors who enjoy going out there every
18	weekend.
19	We are a community not only with ourselves and
20	vendors, but a lot of the public from all over
21	Orange County, L.A., Inland Empire, enjoy the
22	Orange County Market Place every weekend.
23	On a recent social media post regarding the
24	Farmers Market and things like that, people are asking,
25	"When is the Market Place coming back?" It's something
	Page 38

1 they miss. It's a smaller -- a smaller thing to bring the 2. community back together since we can't have the fair this 3 year. 4 And I'm asking you to please consider reopening the OC Market Place in a safe and timely manner. seem to be up in the air with management. There seems to 6 7 be legal issues with Spectra. I also heard the name Tandem thrown around. I'm asking if the Fair Board in the 9 meantime can please consider managing it permanently or at 10 least until things are worked out. 11 I'm also a 25-year vendor at the Fair. And let's 12 face it, everything the Fair Board touches turns to gold. 13 We would love to work with you guys. I feel that the Fair Board knows how to market. The Market Place needs a 14 15 dedicated marketing person. The one we had was let go and every company out there who is successful has marketing; 16 17 the OC Market Place does not. 18 Before we reopen, we need strong, powerful, 19 consistent marketing. Keep in mind, I believe we are the 20 longest standing customer of the OC Fairgrounds -- 50 21 years. And through ups and down in the economy and 9/11, 2.2 those are things that you do not want to look away from. 23 There seems to be a concern over the amount of 2.4 parking that the Market Place has occupied every weekend. 25 Well, I can tell you from someone being out there every

1	Saturday and Sunday that prior to the pandemic when the
2	economy was much better than it is now, there was ample
3	parking all around the perimeter of the Fairgrounds, even
4	if there was other events going on on the other side.
5	So going forward post-pandemic, I believe you're
6	looking at 12 to 18 months before you can get large events
7	and large crowds back out there.
8	So in the meantime, let's come up with a good
9	solid plan to get the Market Place open again. Let these
10	200 business owners get back to work and start creating
11	revenues for the fairgrounds.
12	Michele, you mentioned in these uncertain times,
13	you guys are searching for ways to create revenue for the
14	Fairgrounds. This is an immediate way that you could
15	create revenue.
16	I've also heard other ideas being tossed
17	around high-end craft shows or farmers markets. These
18	are things that could be incorporated into the Market
19	Place. (Unintelligible) for everybody. We could even
20	have food trucks once a month. They have their own social
21	media following and could bring in new customers.
22	We are in a perfect situation for what's going on
23	right now. We are an open-air market. We can easily
24	social distance. And right now, more than ever, people
25	want to support small and local businesses. The OC Market

1	Place, I think we can all agree
2	_
	MADAM SECRETARY: That's time, Kim.
3	MS. PACKHAM: Okay. Thank you.
4	MADAM SECRETARY: Okay. Estie Sawyer, when you're
5	ready.
6	MS. SAWYER: Can you hear me?
7	MADAM SECRETARY: Yes, Estie. Go ahead.
8	MS. SAWYER: Okay. Hello. My name is Estie. And I'm
9	a monthly vendor. I've been working as a monthly vendor
10	for over 17 years now and I love what I do. I've heard a
11	lot of people talking about after 50 years, people don't
12	want to shop any longer at an outdoor event. But that
13	can't be more incorrect.
14	Just in Southern California area, we have a hard
15	time getting (unintelligible) including Huntington Beach,
16	Tuesdays; Oceanside, Thursdays; Swap Meet Redlands,
17	Thursdays; Palm Springs Night, the College of the Desert,
18	and Rancho, plus many more venues.
19	(Phone ringing)
20	(Background noise)
21	None of these places have any plans in the near
22	future to close and do quite well. So the excuse that no
23	one wants to buy at an outdoor event is not true.
24	What is true is that all of these places I named
25	do not sit on such a prime piece of real estate like we

1 It looks out on the wealthiest (unintelligible) 2. and within a few miles, we see South Coast Plaza and 3 Fashion Island. We all want to go back to work at the Orange County Market Place. We have (unintelligible) 4 investment and hundreds of repeat customers and are all 6 real people with real bills and real families. 7 I heard you told Spectra that they could start again and they seem to not want to move forward. I say to 8 you and then either start the Market Place again or walk 9 10 away from your lease and let the OC Fair Board find 11 another partner who would like to run the Market Place. 12 They don't need to renegotiate a deal. You signed the 13 deal. Either open up or walk away. It's that simple and 14 not fair to all of us who work hard for our families for 15 many years on each weekend at the OC -- at the Fair. 16 That's it. 17 MADAM SECRETARY: Thank you, Estie. Reggie Mundekis, 18 when you're ready. 19 MS. MUNDEKIS: Hi. I'm Reggie Mundekis. 20 Spectra is part of the mega corporation --21 Comcast Universal, NBC, and quite frankly has the money to 2.2 make any changes needed to the Market Place. If Spectra 23 wanted to make the changes, the money would appear. 2.4 not the responsibility of the State of California and this 25 Fairgrounds to pay money to Spectra to reopen the Market

Place. The Market Place did not work for over a decade when Tallfield Corporation operated it. And its decline accelerated under Spectra.

2.

2.2

Spectra was given a no-bid extension to their food, beverage, and alcohol contract in exchange for taking the Market Place. So they have already been rewarded. Giving another contract extension to Spectra or giving them cash or any kind of rent (unintelligible) would be a gift of public funds which is prohibited by the California constitution. The 15-year-old business model which has not changed is the cause for the decline and now a failure.

Let Spectra out of their lease in exchange for signing over titles to any and all property, including buildings, capital equipment, and intellectual property used for the Market Place. Have Tandem, who have been very successful with the Fairgrounds, study what the area should be used for. The area can also provide over 3,000 badly needed parking spaces during large other events such as the Sand Sports Super Show and for other events.

And in the interim, the 32nd DAA can operate the Market Place on an interim basis until a new operator or new activities are found. So let's look for a path to success and that may be just letting Spectra have what they want which is out of their lease. Thank you.

1 MADAM SECRETARY: Thank you, Reggie. I'm going to 2. call the next group of speakers. We have Jeanine Robbins, followed by Mike Robbins, Greg Silva, Dave Duran. 3 Jeanine, when you are ready. 4 MS. ROBBINS: Good morning. My name is Jeanine Robbins. And we're long-time vendors at the 6 7 Orange County Market Place. 8 In this uncertain time of COVID-19, there is 9 hardly a business in the country that not attempted to 10 renegotiate their contracts or leases. Small businesses 11 have folded by the thousands despite everyone's best 12 attempt, yet I don't see an effort being made on behalf of 13 the vendors by either the Fairgrounds or Spectra. 14 The Orange County Market Place is a unique event. 15 It is home to hundreds of small businesses that employ at least 1,000 people, yet for some reason, Spectra and the 16 17 Fairgrounds appear to be deadlocked in a conflict 18 regarding any renegotiation of the contract; however, to 19 the best of my knowledge, the Fairgrounds has always had a 20 great relationship with Spectra and Nick Nicora. 21 I ask that a two-person committee be appointed to 2.2 meet with Nick Nicora to see what can be agreed upon. 23 business, as well as hundreds of others, are dependent on 2.4 a renegotiated contract. We ask that Spectra reopen the 25 swap meet during these negotiations.

1 And please, remember, that any rent paid by 2. Spectra is pure profit. You are receiving rent for an 3 empty parking lot that requires no fairgrounds employees. I would consider that to be a boon at this time when all 4 other events have been cancelled. And as Michele said, you're looking for ways to 6 7 bring in income. Please don't be the Board that is known for putting hundreds of small businesses out of business simply because of a failure to renegotiate. 9 10 MADAM SECRETARY: Thank you, Jeanine. Mike Robbins, 11 when you are ready. 12 MR. ROBBINS: Hi. This is Mike Robbins. 13 And I want to remind everybody on the Board that 14 this is -- the Orange County Market Place is an iconic 15 business and it's been a part of the community for 50 16 years. 17 I sent you some information on the rental 18 facility at the Fairgrounds and that parking lot space --19 if you were to rent it -- it would be \$4,000 a day, and 20 the Market Place and Spectra is paying \$20,000 a day. You 21 could rent all of the buildings on the Fairgrounds for 2.2 \$20,000 a day. We're paying \$20,000 a day for an empty 23 parking lot. I think you should consider that in 2.4 renegotiations with Spectra. 25 This is the time -- this is the time for small Page 45

businesses to survive and we need to help them. I want to remind you that for 50 years, the Market Place has been up and down like any mall. Local malls like The Block in Orange, at the MainPlace in Orange, and the Huntington Beach Mall is now Bella Terra. These malls have been up and down many times in the last many decades and they are not gone.

2.

2.2

At South Coast Plaza, there are 250 stores. And today at the Market Place, there's still about 250 vendors. Sure. We used to be five times the size of South Coast Plaza. Today, we're only the size of South Coast Plaza. And right now, there's hundreds of vendors. They're the same number of stores that are at South Coast Plaza and we need your help. This is a crisis. Every business in America is precious at this time and we need a committee. We need them to meet with Spectra. We need there to be fair in negotiation so that the Fairgrounds can make lots of money on an empty parking lot and the vendors can do business there and Spectra can make a profit. That's obviously the goal with everyone. And I hope that you move forward as soon as possible on this.

Certainly, there's still problems in the economy with COVID-19, and we wouldn't want to put anybody in danger so we always have to consider that, too, please. I would think maybe August might be a good opening point.

1	That's only my opinion in any negotiations that
2	you work out with Spectra. Please meet with them as soon
3	as possible and let's put these people back to business
4	back to work. That's something that all of America is
5	trying to do. And we need to do that soon. Thank you so
6	much, you guys. And, hopefully, we'll see you in person
7	soon.
8	MADAM SECRETARY: Okay. Thank you, Mike. Greg Silva,
9	when you are ready.
10	MR. SILVA: Good morning. I'm Greg Silva. I've been
11	a vendor at the Market Place for over 30 years, been in
12	the swap meet business for 45 years.
13	And right now, it's a tough time. All small
14	businesses and large businesses corporations are all
15	hurting. Everyone is looking for help somehow. The
16	government has been helping with stimulus. The states are
17	helping, counties, cities. You know, the unemployment is
18	helping small businesses. Everyone is trying to help, so
19	we're looking for help also from the board.
20	Right now, everyone is losing. Not only the
21	vendors, but the state, the county, the city, in tax
22	revenue and our income tax is not going to be paid so
23	we're not making money.
24	So I would hope that we can come to some kind of
25	understanding of letting the Market Place reopen when the
	Page 47

1	time is right. Other swap meets are open right now;
2	Santa Fe Springs is already up and running. Paramount
3	Swap Meet is up and running. And I think the one in
4	Torrance also. The Roadium is is open. And they're not
5	at full capacity yet, but they are getting quite a few
6	customers there. And I think we could go right along with
7	that when the time is right.
8	So thank you for letting me speak and hopefully
9	something could be done. Also, we'd like to hear from
10	Spectra. The vendors have been asking and asking, and we
11	have not heard any word from Spectra giving us any
12	update. There hasn't been any correspondence, any emails,
13	or anything letting us know what is going on. We're just
14	hearing vendors speaking and getting speculation from each
15	other on what's going on. Thank you very much.
16	MADAM SECRETARY: Thank you, Greg. Dave Duran, when
17	you're ready.
18	MR. DURAN: Yes. Thank you. Can you hear me okay?
19	MADAM SECRETARY: Yes. Go ahead.
20	MR. DURAN: Thank you. I'd like to first of all echo
21	many of the comments of Mike and Jeanine Robbins, but more
22	importantly, I think that the Board really needs to
23	evaluate on the premise of risk management.
24	What not moving forward in opening the Market
25	Place would do economically to the community. Not to
	Page 48

mention, the vendors that are currently there and that have been in support and had been supporting the community and the Fairgrounds.

2.

2.2

2.4

But more importantly, what monies will be lost. What opportunity costs is not only the fair property, but the neighboring communities, going to suffer as a result of having empty space that is not profitable.

The idea is that when people come in to the Fair, that they are going to buy gas to go back home or buy gas on the way in, or stop to grab something to eat outside the property, or maybe even go to the Fair and then go down the street to a park or something of that sort.

But the idea being -- and I'm speaking to you as my family was a former vendor early, early 70s -- late 60s -- when the Fair first started -- and now a regular customer. The idea that there are many customers that would -- I have to think -- that they would really give a lot of negative attention to not only the Fair Board, but the Fair on closing or not negotiating the wellbeing of the businesses that are there.

So I'm asking that you please put your best foot forward to negotiate, on a positive note, looking for a win, win, win. I think it will not only benefit the fair, the vendors, but will also make a positive impact on the community.

1 As we know, things go up and down. Yes. It's a 2. little bit of a downturn right now, but the Fair has all 3 of the space for social distancing. It has all of the means to do the right thing economically, as well as 4 socially. Thank you. 6 MADAM SECRETARY: Thank you, Dave. We have two more 7 speakers; Pat Davis, followed by Richard Clark. Pat, when you're ready. 8 MS. DAVIS: Good morning. And thank you for making 9 10 this such an easy way to participate in a meeting. It's 11 been, kind of, a struggle the last many months in trying 12 to be able to be in the room. I certainly appreciate the 13 effort that you made and make this so easy. 14 I do want to -- I'm calling in support of the 15 Market Place, partially because of the 50 years in this county. It has always been and continues to be until 16 17 recently an -- for myself as a mom with a little kid 50 18 years ago when I was a couple of vendors as well, probably 19 my neighbors' garage items and things of that sort. 20 was always a delight to walk through to bring it up today 21 to grand kids, taking their soccer team through there 2.2 after a tournament in the area, Girl Scout troops that go 23 on a scavenger hunt. I mean, it offers many wonderful 24 things to the community. 25 I am shocked that the Board has yet to figure out

how to work out a contract, and if there isn't an organization available to do such, and Spectra, I heard several comments, it's an education just sitting here listening.

2.2

2.4

So the Fair board, I love the idea someone brought up that the Fair Board might take that on. In addition, the small businesses. I mean, we've all come to a reality that supporting local is the key. And I've come to count on that for some real basics to come out for. I do miss larger markets -- like the fruits and vegetables. I understood there's a date that they're out there during the week which I'll come and look at. But I miss that opportunity. I would literally go shopping for fresh items. The flowers, I miss. But it seems like there's great space and room to bring in other vendors.

I do think many are going to be looking to start small businesses. You had a great program supporting some entrepreneurial folks and brining a business to the Market Place. I don't know where that went, but I do remember meeting some of the new people -- young. They weren't all young -- but it was kind of refreshing -- who are out there trying to start a business, and I think there's going to be more of that.

And, also, you count on how many other open venues are being continued and reestablished at the

1 Fairgrounds. This one seems perfect. In my aging years, 2. I love the idea of being able to get outside, spend a 3 little money, and visit the area. 4 But, again, I do hope you'll come to work for These small businesses need your support, and something. I think the community enjoys it. I will much rather come 6 7 here for that than the fair, to be real honest. is a little overwhelming, but the Market Place makes it a more comfortable spot. I might come and visit again. 9 10 the veterans (unintelligible) with our 90-something year 11 old uncle. So looking forward to getting back in that 12 area. Thank you. 13 MADAM SECRETARY: Thank you, Pat. We have 14 Richard Clark, and we have one more speaker after that, 15 Kevin. So, Richard, when you're ready. 16 MR. CLARK: Thank you very much. You know, I normally 17 don't speak at these things. It's like anything else in life; never argue politics or religion; however we've just 18 19 gone through another 30 days. 20 We've been vendors at the swap meet -- fifth 21 decade out there now, and we've also been vendors every 2.2 year at the Orange County Fair for over 40 -- or about 40 23 years. So, you know, we've all seen this dance before 24 with the negotiations and now Spectra's come in. 25 bottom line has to be that we, as vendors, are just an

integral part of the whole fair experience.

2.

You wanted to get started back up going, the best thing you can do is get the Market Place up and running again. Spectra, obviously, wants out. Consider one of the speakers earlier was talking about the total -- Spectra management here on the west coast. They, obviously, are looking for the safety valve. If they want it, give it to them. You know, because there is plenty of life left in the Market Place.

I've heard a couple of people speak about the business model has failed. Well, you know what, business models change. We just had our first event three months last weekend; Long Beach Vet Stadium. It was very well received even though it was 50 percent of the vendors because of social distancing and such. But guess what, we're all back. And the sooner we get Costa Mesa and the Fairgrounds back on that, the sooner we can all make some money on this.

So if the Fair Board wants to operate it short-term -- say before the end of the year -- it gets us back as vendors back on a somewhat better footing financially, and that still gives enough time to review other options.

You know, we have local promoters. RG Canning does Rose Bowl. Rose Bowl, unfortunately, is such a major

1 event that they'll stay closed for a while. The 2. Long Beach Vet Stadium just opened up. Americana. 3 have local promoters who could do a good job. We're advertising locally. We need to get censuses going. 4 not just keep passing the buck on what steps we're going 6 to do or not do. And, you know, pretty much everybody else (unintelligible) all my points have been made so far. 8 shout outs to Jeanine and Mike, and Greg, and especially 9 10 Kim in the beginning. We're all on the same page here. 11 So let's get back to work, guys. I mean, that's just 12 whether it is. Thank you very much. 13 MADAM SECRETARY: Okay. Thank you, Richard. Kevin, 14 if you're still on the line and would like to speak, 15 you're up next. When you're ready. 16 MR. GOEL: Yes. Hi. My name is Kevin Goel. I have a 17 been a vendor at the Market Place for the last 17 years. As we all know, the retail industry has changed for the 18 19 last several years. Online business taking over a lot of 20 retail industry. So we need a management -- a company 21 that really would understand the -- that there's enough 2.2 retail industry in swap meet and would help us survive. In (unintelligible) marketing, there are two to 23 24 300 families that -- working hard to survive this 25 challenges -- to compete with online industry and the Page 54

retail monsters that exist in industry.

2.

2.2

As we know, big companies like Macy's,

J. C. Penney, they're going bankruptcy. And the small
individuals, we don't have that luxury of having millions
of dollars in our bank account and going bankruptcy. So
we need the Board to please help us. This is an
organization that will really promote swap meets and look
for a long-term plan.

Maybe -- business plan model and they don't -they're not interested in that kind of business. So we
have to look at the long-term plan. What is the best
interest of the vendors that are working on the swap meets
right now. And we have thousands and thousands of people
would love to come to swap meet. If you have the right
proper channel of advertising and marketing, this place
will be rocking. We're going to make the money big time
for Board -- I'm sorry. The fair -- and the fair is doing
extremely well because it's well planned. It's well
organized. And the advertising in terms marketing them -business planning.

So if we have another entity, would do the same job the same way that Orange County Fair is so successful. Market Place will be also successful, not only 23 days a year, but 50 weekends in a row will be successful because we have the space. We have thousands and thousands of

1	people that grow because idealogy of going swap meet that
2	the parents, the grandparents, the great grandparents. So
3	these people come and they love that place.
4	If it's properly managed, advertised, I don't see
5	any reason two years from now that Market Place will be
6	rocking. Thank you again for listening to us and God
7	bless.
8	MADAM SECRETARY: Thank you, Kevin.
9	Vice Chair Rubalcava-Garcia, that concludes
10	public comment on this item.
11	VICE CHAIR RUBALCAVA-GARCIA: Thank you, Summer. And
12	thank you, everybody, for your comment. I'd like to bring
13	it back to the Board for discussion at this time.
14	DIRECTOR LA BELLE: Vice Chair Rubalcava, this is
15	Director La Belle. I would like to move that we table
16	this item until the July meeting.
17	DIRECTOR RUIZ: This is Director Ruiz. I second that.
18	VICE CHAIR RUBALCAVA-GARCIA: Can I get a roll call,
19	Summer.
20	MADAM SECRETARY: Yes. Vice Chair Rubalcava-Garcia?
21	VICE CHAIR RUBALCAVA-GARCIA: Yes.
22	MADAM SECRETARY: Director Ruiz?
23	DIRECTOR RUIZ: Yes.
24	MADAM SECRETARY: Director Bagneris?
25	DIRECTOR BAGNERIS: Yes.
	Dogo E6

1	MADAM SECRETARY: Director Aitken?
2	DIRECTOR AITKEN: Yes.
3	MADAM SECRETARY: Director La Belle?
4	DIRECTOR LA BELLE: Yes.
5	MADAM SECRETARY: Director Pham?
6	DIRECTOR PHAM: Yes.
7	MADAM SECRETARY: Director Kovacevich?
8	DIRECTOR KOVACEVICH: Yes.
9	MADAM SECRETARY: Thank you.
10	VICE CHAIR RUBALCAVA-GARCIA: Thank you.
11	At this time, I'd like to move onto Agenda Item
12	No. C, or Letter C; Consideration Of and Vote On An OC
13	Fair & Event Center Solidarity Statement and Expansion of
14	the Community Engagement Committee to Review Diversity
15	Issues.
16	At this time, I'd like to ask Director Aitken and
17	Director Bagneris to expand on this agenda item.
18	DIRECTOR AITKEN: Thank you, Vice Chair Rubalcava, for
19	letting me introduce this item on behalf of me and
20	Director Bagneris.
21	So I'm going to take this in, probably, two
22	separate items. I had agendized it as a proclamation and
23	possible formation of our Diversity Committee. I'd like
24	to take the proclamation first for ease of Board business
25	if that's okay with the Vice Chair.

1 As we know, on May 25th, Minneapolis police 2. officers arrested George Floyd, a 46-year-old African 3 American, after a convenient store employee called 911 because -- alleging -- that Mr. Floyd had got a pack of 4 cigarettes with a counterfeit \$20 bill. 6 Seventeen minutes after the first squad car 7 arrived, Mr. Floyd was unconscious and pinned with the knees, three police officers, showing no signs of life. And we now know that one of the officers, Officer 9 10 Derek Chauvin, kept his knee on the neck of Mr. Floyd for 11 8 minutes, and 15 seconds, as he called out for help and 12 resulted in his death. Now, these events have sparked 13 outrage not just in the Minneapolis communities, but across America and across the world. 14 15 And as our mission of the Board is to promote 16 diversity and to promote inclusive action, Director 17 Bagneris and I have put together the following proclamation: 18 19 "Whereas the mission of the 32nd DAA is the 20 celebration of Orange County's communities, interests, and 21 heritage. And whereas the 32nd DAA is against discrimination on the basis of race, creed, national 2.2 23 origin, ancestry, religion, age, disability, political affiliation, gender, sexual orientation, gender identity, 2.4

and/our expression or marital, military status.

25

1	And whereas the 32nd DAA condemns the deeply
2	troubling actions that occurred in Minneapolis, Minnesota
3	which led to the inexcusable and senseless death of
4	Mr. George Floyd, and the same trouble actions that have
5	taken the lives of so many other black men, women, boys
6	and girls, even since Mr. Floyd.
7	And whereas the 32nd DAA stands in solidarity
8	with those that peacefully protest against violence,
9	inequality, excessive force.
10	And whereas the 32nd DAA recognizes the
11	community is in turmoil and looking to its leaders to
12	affirm their commitment to inclusion, diversity, and
13	equality.
14	And whereas the 32nd DAA stands with the members
15	of our black community and all people of color that have
16	been ignored, marginalized, and disenfranchised.
17	Now, therefore, the Board of the 32nd District
18	Agricultural Association hereby those proclaim on June
19	25th, 2020, that it stands in solidarity with the black
20	community and reaffirms its commitment to denounce
21	discrimination or violence in any form."
22	And with that reading, I would like to turn it
23	over to Director Bagneris for any comments or to make a
24	motion.
25	DIRECTOR BAGNERIS: I would like to make a motion at
	Page 59

1	this time that we adopt this proclamation this
2	solidarity statement on behalf of the 32nd DAA.
3	(Overlapping speakers)
4	DIRECTOR LA BELLE: This is Director La Belle. Well,
5	I was going to second it, but I will defer. Director
6	La Belle would like to second the motion.
7	VICE CHAIR RUBALCAVA-GARCIA: Is it possible to take
8	public comment before we do roll call?
9	DIRECTOR BAGNERIS: Yes, please.
L O	MADAM SECRETARY: Okay. We have three members of the
11	public that would like to speak; Vincent Pollmeier,
12	followed by Reggie Mundekis, and Chineta Goodjoin.
13	Vincent, when you're ready.
L 4	MR. POLLMEIER: Yes. Thank you, again.
15	I just want to first say that as as an aging,
16	sort of, aging privileged white guy, I don't feel
L 7	really I feel, kind of, awkward even talking about
18	this. But the fact of the matter is I stringily endorse
19	the solidarity statement. And, if anything, I wish it
20	could be stronger. So I'm going to set that aside.
21	But I also want to talk about what I really
22	want to talk about is the second half of this agenda item
23	which was the expansion of the community engagement
24	committee to review diversity issues.
25	I think the role of looking at diversity issues

and making the Orange County Fairgrounds and the Orange

County Fair reflect the community of Orange County -- all

of our community -- all the communities that make up

Orange County -- the wonderful tapestry of Orange

County -- such an important issue, I don't want to just

pass it on to the Community Engagement Committee.

2.

2.2

Because, frankly, the Community Engagement

Committee has an important role, but there's going to be issues. Like, for example, I don't necessarily know if, you know, the Community Engagement Committee may want to get proposals from the Boy Scouts or the Girl Scouts or other organizations that really don't fall under the rubric of -- of -- as most people will think of it as diversity. But those are -- but that's important. And I don't want to mix -- I don't want to mix the message.

I think we need a separate committee to look at diversity and that that committee be charged specifically with making the fair and the fairgrounds reflect the communities and involve the communities of Orange County, and stop sending our money and fairgoers money out of state to largely white-owned corporations and companies in places like Texas and Florida, and keep it in part of the -- make the Orange County Fairgrounds and the Orange County community inherently connected to Orange County and reflective of Orange County in all of its diversity.

1	And that may involve major changes. That for
2	example, I've often been told that one of the reasons why
3	we have to have these these Western Fairs Association
4	affiliated approved vendors for food is that local
5	restaurants don't have the facilities to come onto the
6	fairgrounds and prepare food during the fair.
7	Well, maybe we should build some kitchens some
8	lab kitchens like have been popping up all over
9	Orange County so that they can do that. That doesn't
L O	necessarily if it's flushed down like something which
11	is diversity related, but it's infrastructure that would
12	enable diversity. Because the last thing I want to see is
13	is, you know, ethnic food produced by Juicy's out of
L 4	Longboat Key, Florida. Thank you.
15	MADAM SECRETARY: Thank you, Vincent.
16	Reggie Mundekis, when you're ready.
L 7	MS. MUNDEKIS: Hi. I'm Reggie Mundekis.
18	I strongly endorse the proclamation that's been
L 9	put forth by the Board. And we need to do more. We need
20	to go beyond just words and acknowledging that they're
21	issues. And we need to embrace our great diverse
22	community which is Orange County.
23	One of the best ways to embrace and to increase
24	the diversity is to allow that diverse community to
25	conduct business on this property and to make money.
	Page 62

1 The Orange County Fair is not their vendors and 2. concessioners are not a diverse group, especially 3 concessioners. They -- many of them are from out of state about -- and they come from Florida, Texas, and Utah to 4 take our Orange County money home with them. There a number of concessioners who also use 6 7 (unintelligible) workers which are workers which are hired from as far away as South Africa and brought here, again, 9 to take our Orange County money home with them. We need 10 to do better. 11 We need to find ways to increase diversity by 12 letting these people sell at the OC Fair and help other 13 events during the year. We need to stop relying on the approved vendor list from Western Fairs Association and 14 15 our guidance for who's allowed to sell at the fair. One way is making this a possibility for our 16 17 local community is to build those -- the kitchens like 18 what they have at food halls where there's like a stall 19 kitchen that vendors can just flock into and prepare and 20 sell food. 21 For instance, at the OC Fair, we could take some 2.2 of the enormous -- at Juicy's which is from Longboat Key, 23 Florida, and give it to local vendors using the pop up 2.4 kitchens. We can rotate the local vendors in during the 25 five-week run of the fair so you don't have to be

1	committed to doing five weeks from noon to midnight, and
2	allow them to make money and get exposure, and also
3	diversify the fair and quite frankly have better food.
4	So I look forward to working with you on these
5	issues to broaden our diversity, but most important, our
6	economic diversity as far as who's allowed to make money
7	on the property. Thank you
8	MADAM SECRETARY: Thank you, Reggie. Chineta, when
9	you're ready.
10	MS. GOODJOIN: Hi. Good morning. I'm Reverend
11	Chineta Goodjoin, and I'm urging you to adopt this
12	solidarity statement.
13	This proclamation is powerful and it's unifying.
14	And I think it's important that the community hears and
15	knows how the OC Fair how you stand in light of
16	systemic racism, in light of discrimination that we're all
17	too familiar with.
18	I think, also, that you have the power and the
19	influence to make history and to also make unifying
20	change. And it is important that the black community
21	fills your solidarity in this time without apology. We
22	need you to adopt this policy and to consider and to
23	continue to work in the light of embracing the power of
24	diversity.
25	Celebrate Black History Month as an OC Fair
	Page 64

1	organization. We need that to happen. We need your
2	solidarity in approving the statement. It impacts
3	countywide. It impacts us statewide. It impacts us as a
4	people. And I think it draws us into being able to
5	appreciate what that diversity brings in community.
6	We're looking for you to be that voice. We're
7	looking for you to be the voice of leverage and support
8	for people who want to feel secure, who want to feel
9	assured, and who want to do work in this county. Thank
10	you so much for this statement.
11	MADAM SECRETARY: Thank you.
12	VICE CHAIR RUBALCAVA-GARCIA: Thank you for your
13	comment. Is that all the public comment we have at this
14	time, Summer?
15	MADAM SECRETARY: Yes, it is.
16	VICE CHAIR RUBALCAVA-GARCIA: So I'd like to bring it
17	back to the Board for discussion. I know that there are a
18	couple of motions to approve and have already been made.
19	Is there any further discussion from the Board at
20	this time before we move for a motion?
21	DIRECTOR BAGNERIS: We already have a motion on the
22	floor.
23	VICE CHAIR RUBALCAVA-GARCIA: Okay. I actually have a
24	I just have a comment. I think this proclamation is
25	fantastic and I just want to expand on something that
	Page 65

1 Reverend Goodjoin mentioned about the policy. 2. So the proclamation -- and Ashleigh and Barbara, 3 you can probably share a little more of what your thoughts on the proclamation -- so this isn't necessarily a policy 4 that would go to the Governance Committee which I think is 6 a great thing that we should do in order to implement this 7 out of policy for the Board or extend on the current policy that we already have, but the proclamation, would 8 9 we be asking staff to also possibly -- just so we can give 10 staff enough guidance on the purpose of the proclamation. 11 DIRECTOR AITKEN: I'm sorry, Natalie. You cut out for 12 me for a second. Are we asking the staff to do what? 13 sorry. 14 VICE CHAIR RUBALCAVA-GARCIA: So I'd just would like to know what the proclamation -- so this isn't necessarily 15 16 a policy of the -- of the 32nd DAA, but it's a 17 proclamation so to speak. So are we asking the staff to generate -- what would the next step be? 18 19 DIRECTOR AITKEN: It would be my preference that we 20 would put this proclamation out to the community and let it be widely disseminated as possible and make sure that 21 2.2 it gets noticed that this is a statement from the Board. 23 And now it's a -- we can mince words about 24 whether we want to call it a statement or a proclamation. 25 Usually proclamations are when the Board speaks as a whole

1 and we all agree. Statements can be made from any member 2. of an organization. 3 But I think it's important when we're looking at something that's serious that it is elevated to the level 4 of a proclamation if the Board votes that we are speaking 6 as one in supporting this issue. That was my intent. VICE CHAIR RUBALCAVA-GARCIA: Okay. One other -thank you, Director Bagneris. 8 9 Down I think under the third paragraph where it 10 says, "Whereas the 32nd DAA stands with the members of the 11 black community and all people of color, " would it be 12 possible to clarify who falls within the people of color? 13 I mean, I think it would -- because the proclamation is so 14 powerful and we are taking this as a Board, it may be a 15 good idea to include what communities are represented in 16 that comment there. 17 So would that be including the Hispanic community, the Asian population, and, you know, others? 18 19 So if you two could expand on what -- the intention of 20 that word was. And not to just give someone a word, but 21 representing the community at large, I think it would be a good idea to include detail on that. 2.2 DIRECTOR AITKEN: Well, I'm not an expert in ethnic 23 I didn't get a PhD in ethnic studies, but to me, 24 studies. 25 I think colloquial -- people of color -- are referring to Page 67

1	non-Caucasian. And it can be people that are biracial.
2	It can be people that consider themselves part of a
3	community of color.
4	I worry if we mince it the more we try to
5	be specific, we will, unintentionally, but we could leave
6	somebody out and it sometimes happens when we try to lift
7	exhaustedly. Everything every community we're
8	representing.
9	I would like to just bring up as an example when
10	we go through the census. People that are of Arab
11	American heritage are normally happening to check off the
12	Caucasian box even though a lot of times Muslim or Arab
13	Americans Muslim Americans Arab Americans do not
14	consider themselves Caucasian.
15	So I just bring that was the reason I was
16	trying to keep it general and in consult with Director
17	Bagneris about why saying people of color.
18	DIRECTOR BAGNERIS: I agree with Ashleigh.
19	People who are people of color know who they are
20	as well, and I think you're going to run a file if you
21	start trying name who that group who those groupings
22	are.
23	This proclamation is in solidarity to what the
24	current actions are going on in the country right now in
25	the black community. And I think we need to leave the
	Page 68

1 words the way they are. 2. VICE CHAIR RUBALCAVA-GARCIA: Then I would either request to remove people of color. I -- I'm not an expert 3 on ethnic studies either; however, I am a member of the 4 Hispanic community and I am mindful of the fact that there 6 are other communities that are represented. 7 So I think the specific purpose of this is the black community and perhaps we remove people of color and 8 we can have a discussion on a wider proclamation at a 9 10 different time. This is Director Ruiz. 11 DIRECTOR RUIZ: Yeah. 12 agreement with Director Rubalcava. Let's -- you know, I'm 13 all for this great and everything. But I'm in agreeing we 14 should include everyone. I mean, people are being 15 killed -- all races -- Latinos, unfortunately, blacks. 16 Everyone. And I agree with this. I think that would be 17 great. Like I said, I'm all for it. This is great. But if we could do that, that would be great as well. 18 19 DIRECTOR BAGNERIS: So I have a question: Hispanics 20 aren't people of color? 21 VICE CHAIR RUBALCAVA-GARCIA: You know, honestly, I --2.2 I -- you know, we probably do fall into that. But why not 23 either specify, you know; black community, Hispanic 24 community, Asian population, or just remove the people of 25 color all together. Page 69

And I'm not trying to -- I mean, this is already an issue that I think is important to all people in the county -- in the nation. And, you know, one of the other things I'm going to recommend once we pass this motion -because it will pass I'm sure today -- is that we send this to the Governance Committee which is myself and Director Bagneris -- to also make sure that the policies are representative of this proclamation that we're making today. And so that's why it's important for me -- from a minority community perspective that that's also included. DIRECTOR AITKEN: And just by way of background, if it helps some of the other directors, I spent a lot of time -- as did Director Bagneris -- looking at how different cities of different corporations have different governmental entities -- responded to this issue since May And that language is included in almost all of the statements. So that is, I think that was the genesis It wasn't meant to be exclusionary; it was meant And I think at this point, you know, I am -while I would defer to Director Bagneris as my coauthor, I think the more inclusive we can be at this time the stronger the statement is. I don't think that we need to wait for another act of violence against a specific

1 community to then come out and tell that community that we 2. also stand in solidarity with them; however, I will defer 3 to my coauthor on this one. DIRECTOR BAGNERIS: I agree. 4 I think we should leave the proclamation the way 6 it is and -- unless -- I don't mind having it out -- the 7 black community. But based on what Director Aitken just said, you know, are we going to -- every -- if this is all-inclusive, it's not meant to leave anyone out. It's 9 10 not exclusionary. That leaving the words in does not do 11 anything to the proclamation. That takes away from its 12 intent. DIRECTOR LA BELLE: This is Director La Belle. 13 14 support the proclamation as drafted by Directors Aitken and Bagneris, and I will call the question. 15 16 DIRECTOR PHAM: This is Newton. You know, I think 17 we're getting hung up on semantics or maybe I just lack 18 the finesse of understanding the language, but for me in 19 terms of, you know, I don't see an issue with having it 20 broad and encompassing. 21 You know, people of color -- it could mean many 2.2 things to many people. And I think it's broad enough. 23 don't know if you need to narrow it down and list 24 specifics. Like Ashleigh said earlier, you know, you 25 could unintentionally leave folks out. I support as is.

1	VICE CHAIR RUBALCAVA-GARCIA: And I completely
2	understand where you're coming from, too. All of the
3	directors. Here is my thing. We are not a city. We are
4	an agricultural association. So one of the main
5	priorities of the 32nd DAA is that we are representing
6	all.
7	So how about this: I think I agree. The
8	proclamation is absolutely necessary. I will support it
9	but I'm going to make a recommendation. What if we just
10	remove people of color and say, "And all people who have
11	been marginalized, ignored, and disenfranchised."
12	Because it is June. It is Pride Month. And that
13	will include members of the LGBTQ community. That would
14	be my recommendation. And I you know, I'm going to
15	vote yes either way. But if you would just consider that
16	element here.
17	DIRECTOR BAGNERIS: I'm with Director La Belle that we
18	call for the question and move to the vote on the motion.
19	VICE CHAIR RUBALCAVA-GARCIA: All right. Do we have a
20	second?
21	(No response)
22	Go ahead roll call, Summer.
23	MADAM SECRETARY: Vice Chair Rubalcava-Garcia?
24	VICE CHAIR RUBALCAVA-GARCIA: Yes.
25	MADAM SECRETARY: Director Ruiz?
	Page 72

1	DIRECTOR RUIZ: Yes.
2	MADAM SECRETARY: Director Bagneris?
3	DIRECTOR BAGNERIS: Yes.
4	MADAM SECRETARY: Director Aitken.
5	DIRECTOR AITKEN: Yes.
6	MADAM SECRETARY: Director La Belle?
7	DIRECTOR LA BELLE: Yes.
8	MADAM SECRETARY: Director Pham?
9	DIRECTOR PHAM: Yes.
10	MADAM SECRETARY: And Director Kovacevich?
11	DIRECTOR KOVACEVICH: Yes.
12	DIRECTOR AITKEN: Before we move on, I know the slide
13	changed. We have a second half of this agenda item.
14	So I just wanted to thank the Vice Chair for
15	allowing me to divide these up because I do believe they
16	are two different things. And just wanted to bring up the
17	fact that when I had asked, per our Board governing
18	policies for my agenda to be an action item on this
19	month's agenda, I had requested the formation of a
20	diversity committee.
21	So I think we had a little couple things lost in
22	translation that I want to speak on the issues
23	specifically on why I'm going to be making a motion for
24	the creation of a diversity committee.
25	I realized that we could fold in these very

1 important issues into several committees that already 2. But I do truly believe that part of this movement 3 centers on people in marginalized communities always being dismissed and sidelined and put into larger movements and 4 larger organizations. And I think by incorporating, the issue that I 6 7 would like to put as part of this committee into another committee is a statement that these issues aren't 9 independently important enough to merit their own 10 committee and their own Board members focusing on them. 11 And that's just not the message that I want to send out 12 right now. 13 And it does beg the question then; right? 14 is the diversity committee going to do that is different 15 than what we already have? And I'm using the word "committee" thoughtfully because I know if the Board 16 17 creates a committee, there are going to be potential Bagley-Keene issues. And I'm okay with that. 18 19 I think having this committee potentially be open 20 to the public pursuant pursuant to the bylaws that are 21 Board policy would be fine with me. So I am thoughtfully 2.2 using that word. 23 But what I see this committee doing which is 24 extremely different than what the Community Engagement 25 Committee was formed to do, is examine what we're going to

do after making this proclamation.

2.

2.2

How are we going to be training our employees, both full-time and part-time? What type of programing goes independent? Incorporating the Heroes Hall.

Incorporating programs at the Agricultural Workers

Memorial. How can we have independent of programs and exhibits on our fair space? And how can we bring issues of diversity into our, you know, main event? Our Orange County Fair and Imaginology.

Further, I think this committee should be charged with looking at exterior measures of getting our message out which would be having days at the fair like we had with our LGBTQ+ community. Maybe expanding that. It's a wonderful idea. Let's expand that. What type of flags and proclamations we're going to be making so that we don't have to independently bring things like this up every time.

I also believe that we need to have this group engaged in community involvement with the groups that already exist around Orange County. For instance, how involved are we with the Black Chamber of Commerce? How involved are we with the Hispanic Chamber of Commerce?

Are we treating groups and community groups, non-profits, out there and are we recruiting from those communities to make sure that we are bringing in a device

1 work force and we're spending our dollars allocated 2. evenly. And we want to make sure that we're getting 3 involved with those groups and getting their support and their buy-in to what our fair philosophy is. 4 And, lastly, and I think this is an important 6 point, really looking at what we're going to do about 7 racist symbols that are already on our property? something that the Fair wants to do to have musical acts that come to the Fair with no writer in it having them fly 9 10 a Confederate flag as a backdrop. Do we want to allow 11 vendors on our property with not writer in their contract to sell items of the Confederate flag on it or any racist 12 13 symbol? I think these are issues that are either so 14 15 important that a separate committee needs to be formed, 16 and so I'm making a motion to form a diversity committee 17 for the Orange County Fairgrounds. 18 DIRECTOR BAGNERIS: Director Bagneris. I second that 19 motion. 20 VICE CHAIR RUBALCAVA-GARCIA: Michele or Summer, do we 21 have public comment on this element of it? Or did we 2.2 already take that with the first? 23 MADAM SECRETARY: Already took it. It was one agenda 2.4 item all-inclusive, so we've already taken that public 25 comment.

1 VICE CHAIR RUBALCAVA-GARCIA: Okay. I do have a 2. couple of comments before we move the motion forward. 3 feel like we already have several and probably too many committees at this point. 4 A lot of the things that you described, Director 6 Aitken, appear to me to be very operational and that's not 7 the purpose of the Board. And I'm concerned that we will be creating work for staff without involving staff in the discussion in some cases because we have our own personal 9 10 agendas, you know, whatever that might be. 11 So I -- I personally think we either take things, 12 like, there were a couple things that you did describe 13 that were definitely either items that would go to a 14 Governance Committee as a policy because that's more of a 15 policy issue whether or not we accept things that 16 represent racist or things that are not acceptable, you 17 know, like the Confederate flag that you just mentioned. 18 I'm not really, you know, I -- for me -- I feel like that belongs in a Governance Committee level, and I 19 20 would recommend that it goes there and we don't create a 21 new committee simply to focus on this issue. 2.2 The other thing, the Community Engagement 23 Committee, that committee would do exactly what you 24 mentioned; working with the Black Chamber, with the Asian 25 /Pacific Islander Chamber, whether it's the, you know,

1 Hispanic Chamber -- whatever chamber it may be -- I think 2. that there are other issues that might fall into this. 3 So I would recommend that we take these things as they come. The other thing with the Community Engagement 4 Committee is we have a diverse group of staff who are 6 already dedicated to this project who could probably lend 7 their voice and opinion to say -- the Fair audience better than we do. I mean, we are Board members; however, they leave and breathe this and this is our volunteer, you 9 10 know, job that we were appointed to do by the Governor. 11 So I think that we should probably leave that to 12 the experts. And I do agree that it should be a community 13 issue where we're involving the public because, you know, Reggie and Vince and also Ms. Goodjoin, they mentioned 14 15 very good ideas and reasons why it needs to be more 16 transparent of a process. 17 So with that, I know I said a lot of words, I want -- one, I would recommend it goes to Governance 18 19 Committee for policies that would be considered racist or 20 not supporting all communities in Orange County. And then I would also recommend that items as 21 2.2 they come in go to the Community Engagement Committee 23 since we have such a diverse group of staff and employees 24 already involved in that process. 25 DIRECTOR AITKEN: Thank you.

1 Those are all really good points, and I was 2. excited to learn that we have staff that is supportive of 3 this diversity committee and has said that they would be 4 willing to be our staff liaison for our diversity committee, and so I think that that -- we shouldn't have less; we should have more. 6 And we shouldn't -- because certain committees haven't met for a while or we have certain committees that 9 don't meet at all that right now, that shouldn't be a 10 reason that we don't build on this momentum when you have 11 Board members -- whether it be me or Board member Bagneris 12 or any Board member that wants to take this on -- people 13 that have passion for a committee and are willing to do the work; let them do the work. I don't think there's 14 15 anything wrong with that. I don't think, again, folding issues of this 16 17 importance into a committee that may or may not meet over 18 the next six months is doing an absolute disservice to these issues. 19 And so I will keep my motion as I stated. 20 DIRECTOR BAGNERIS: And I'm going to follow up with 21 what she just said. We have -- we are offering that -- a 2.2 public committee, so we're going to be getting a lot of input from the public as well which is even broader based 23 2.4 than just an internal committee. 25

1 the way it is and has been seconded. And if there's no 2. further comments, we can move to the vote. 3 DIRECTOR PHAM: Yeah. This is Newton. You know, while I really support the idea of turning the moment into 4 a movement and really keep on propelling this, you know, I 6 just -- I don't know. Maybe you've already had 7 discussions with staff. Maybe we can have discussions with staff on capacity and all that before we actually 8 officially vote on it. 9 10 You know, maybe table it for next month or -- or, 11 you know -- because I do think, you know, just creating 12 another committee and then especially a public standing 13 one, it requires a lot of, you know, and all the other 14 things, you know. You might want to discuss with staff a 15 little further and what not. 16 DIRECTOR BAGNERIS: This is Director Bagneris. 17 agree what we have too many committees. And there's a 18 difference between a committee and a task force. And I 19 know we're doing this as a committee. It can well be a 20 task force. It may also be into a standing committee or 21 something of that nature. 2.2 But right now, having it all is really, really 23 key to how we're going to advance and make words that we just approved be stronger. That it goes beyond just the 24 25 I think it's important for us to have a diversity words.

1 committee. I agree. We need to thin out all these 2. 3 committees. It's a great time to support them, et cetera. But this is an important issue and we should not let this 4 pass. 6 VICE CHAIR RUBALCAVA-GARCIA: I agree with Director 7 Pham about potentially tabling it, but I also want to add that, Director Bagneris, I think that you and I should take on some of the governance issues -- the policy issues 9 10 that really should be incorporated in the governance 11 policy. Because for me, policy is everything. You can't 12 really make a change or an effective movement if you don't 13 have good policies in place. So -- I -- I -- I'm with Director Pham -- Pham 14 15 where I think we should table the item for next month. 16 And, you know, that would be my recommendation. This is Director Ruiz. 17 DIRECTOR RUIZ: Yeah. also agreeing in tabling it because, you know, I get it. 18 19 It's a very important subject. Absolutely needs to be 20 addressed. But all these other committees that I'm 21 looking at, you know, a lot of this stuff falls on some of those committees. 2.2 Like Vice Chair Rubalcava said, Community 23 2.4 Engagement Committee, the Governance Committee. 25 are we duplicating stuff here? That's what I don't want Page 81

1 Like I said, I'm for what's being done here, but I 2. just don't want to duplicate something that could be done by other committees as well, you know. So I would table 3 it as well. I will be in favor of that until we do more 4 research and see what other committees can cover some of these items. 6 DIRECTOR BAGNERIS: So I believe if you're doing that, you're going to water it down. There are -- we've already 8 approved Governance that deals with discrimination -- all 9 10 of those things. 11 So this is right in line with that, but it deals 12 specifically with the diversity issues that are yet to be 13 dealt with, and they need to be fared it out so that we 14 know which ones we're actually going to take on as a 15 mantle. 16 So I think it's important for us to have this 17 committee. As a seconder of the motion, for us to table it right now, kicks the can down the road and we've kicked 18 19 the can down the road long enough. Let's make this happen 20 now. 21 VICE CHAIR RUBALCAVA-GARCIA: Barbara, the challenge I 2.2 think for me are the items that are described by Director 23 Aitken were very operational. Work force issues are not 2.4 the Fair board issues. I mean, I think that those are 25 policy issues that we might incorporate. I mean, I think

1	there were some valid things brought up about items that
2	are sold at the Fair and vendors that might be able to
3	display certain things. That would really fall into
4	governance.
5	I mean, we can take the motion as presented and
6	see how the Board votes to create a diversity task force,
7	and then we can go from there. So, I mean, go ahead and
8	roll call, please, Summer.
9	MADAM SECRETARY: Okay. Vice Chair Rubalcava-Garcia?
10	VICE CHAIR RUBALCAVA-GARCIA: So my vote on the
11	creation of a diversity task force is no at this time.
12	And I am voting no because I believe that many of the
13	things that we would be looking either fall into existing
14	committees or should be looked at from a policy
15	perspective, and also are very operational which is not
16	something the Board should be doing. So my vote today is
17	no.
18	MADAM SECRETARY: Director Ruiz?
19	DIRECTOR RUIZ: For now, also my vote will be a "no"
20	as well.
21	MADAM SECRETARY: Director Bagneris?
22	DIRECTOR BAGNERIS: My vote is "yes." That we start a
23	diversity committee.
24	MADAM SECRETARY: Director Aitken?
25	DIRECTOR AITKEN: I vote in favor of starting a
	Page 83

1	diversity committee.
2	MADAM SECRETARY: Director La Belle?
3	DIRECTOR LA BELLE: Yes.
4	MADAM SECRETARY: Director Pham?
5	DIRECTOR PHAM: While I do think we you know, be
6	wiser to wait, I ultimately, what it falls down to, I
7	think I'm in support of it, you know, doing something. So
8	I'm going to vote "yes."
9	MADAM SECRETARY: And Director Kovacevich?
10	DIRECTOR KOVACEVICH: I'm going to vote "yes" as well.
11	I think that I agree with Ashleigh's comments that, you
12	know, if certain members of the Board are passionate about
13	this and want to take it up, I don't want to restrict
14	those efforts. And I certainly think it's a great cause
15	if the committee gets us going in the right direction then
16	I'm in favor.
17	MADAM SECRETARY: Okay. Thank you. That's five
18	yesses.
19	VICE CHAIR RUBALCAVA-GARCIA: So the motion passes.
20	At this time, I'd like to table or would like
21	to have since Chair Cervantes is not here, she would be
22	the person who would appoint the committee members. So
23	I'd like to table that until she's able to be present.
24	DIRECTOR BAGNERIS: This is Director Bagneris. I'd
25	like to be considered to be on that committee.

1 VICE CHAIR RUBALCAVA-GARCIA: Thank you. 2. All right. So the next agenda item -- or if there's no further discussion, we're going to go ahead and 3 move onto Item No. D or letter "D" which is Review of the 4 2018 Audit and Vote On Whether Or Not To Approve the Audit 6 Committee Compliance Response Letter. And I believe the Board received a copy of the letter that we drafted in response to the 2018 Audit. I'm 9 also happy to report that we were able to include the 10 management report in our packet for the public and for 11 members of the Board to see. 12 And at this time, if there's no objection, I'd 13 like to open it up to public comment first. 14 MADAM SECRETARY: We have two members of the public 15 that would like to comment; Vincent Pollmeier, followed by 16 Reggie Mundekis. Vincent, when you're ready. 17 MR. POLLMEIER: Yes. This is Vincent Pollmeier, Friends and Neighbors of Orange County Fairgrounds. 18 19 I just wanted to say that I think the response 20 letter from the 32nd DAA to this audit is grossly inadequate. This audit discovered four violations. 21 2.2 was -- and the audit was (unintelligible) Food and 23 Agriculture, and this is -- it's a much less extensive 2.4 than in an audit by the State Auditor would be, and still, 25 it found violations of -- two violations of longstanding Page 85

well established regulations. And it found two violations of the law.

2.2

2.4

The District -- with very serious nature of these four regulations really can only lead to two conclusions; first, there's either a widespread lack of understanding of the laws and regulations which govern the operations agency or there's a flagrant disregard for it. And I hope it's the latter -- I hope it's the former, and not the latter.

But secondly, there's a systemic failure of oversight to prevent such violations. The 32nd DAA's response letters looks at these four violations; two of longstanding procedures, and two of actual laws, and basically says, "We didn't know it was against the law. We didn't know it was required. And we promise not to do it again." Well, ignorance of law is no excuse and, unfortunately, the road to hell is paved with good intentions.

The Board -- this Board has a critical oversight responsibility and needs to put the processes and procedures in place to make sure that employees and directors are cognisant of those regulations and the laws governing the actions of the 32nd DAA and that education is in place and that people know to go and research these things.

1	Kentucky and Tennessee were on the no-travel list
2	for a year before that travel. Now, our response is we
3	were unaware; the 32nd DAA was unaware. Well, I tell you
4	what, I was aware. I was aware that there was such a
5	list. I was aware that Kentucky and Tennessee were on.
6	But how can a people assigned to oversee a state agency
7	not be aware of it and how could the people approve travel
8	internal to the 32nd DAA not be aware of it?
9	Likewise, it's been a long time that a state
L 0	agency can't hire outside counsel without getting written
11	prior written approval of the Attorney General's Office,
12	and yet we continue to do it until last year. This is
13	going to come up in 2018 again. So it's critical that the
L 4	employees in the 32nd DAA and the Board know what its
15	limitations and responsibilities are and comply with them.
16	Again, I would just point out as an example, the
L 7	same regulation that you were dinged for violating this
18	year that requires you to report thefts also requires you
L 9	to report and I'm going to quote, "All actual or
20	suspected incidents relating to willful
21	MADAM SECRETARY: That's time.
22	MR. POLLMEIER: affecting State interest." Have
23	you reported CEO Kramer? Thank you.
24	MADAM SECRETARY: Okay. Thank you, Vincent. We have
25	Reggie Mundekis. When you're ready.
	Page 87

MS. MUNDEKIS: Oh, hi. I am Reggie Mundekis. I'd like to thank you for finally bringing forward this audit. It took way too long. And also took too long to bring out the information about the alleged theft and the failures to continue to follow those State laws and the State administrative procedures.

2.

2.2

2.4

Just issuing statements that State laws and procedures will be followed going forward just shows the ignorance of the Board and staff regarding these matters and sends a message that the Board and staff do as they please until they're caught. I really hope this is not what you're trying to communicate to the public.

This is bad audit is one in a series of bad audits. There are systemic problems at the OC Fairgrounds which must be addressed. It's not fair that these problems are being addressed. The issues with outside use of legal counsel has been a continuing problem and the alleged theft is not the first alleged theft at the Fairgrounds.

There needs to be a full public accounting of all of the issues in this audit. We need to see what law firms were involved in the illegal hiring of counsel. We need to see the sheriff's reports that were filed for the alleged theft. We need to see other documents involving the audit finding.

1	If there's a tendency to blame this all on former
2	CEO Kathy Kramer, that's not going to work. The Board
3	with the exception of one current member was the Board
4	which allowed this to happen and enabled the actions
5	despite the public asking for oversight of the CEO and for
6	things to change.
7	There are continuing systemic failures which must
8	be addressed instantly. Sending this (unintelligible)
9	audit letter is not going to address them. So we look
10	forward to the Board giving up full accountability and
11	full transparency and the documentation regarding these
12	audit findings. Thank you.
13	VICE CHAIR RUBALCAVA-GARCIA: Is that all for public
14	comment, Summer?
15	MADAM SECRETARY: Yes. That's it.
16	VICE CHAIR RUBALCAVA-GARCIA: Okay. Thank you all for
17	your public comment.
18	At this time, I'd just like to go over the letter
19	for the Board. I know everybody did receive a copy. It
20	is in our for us to respond to to the management report
21	that we received in the audit. And just to give a little
22	background on the audit committee, the Audit Committee was
23	originally created by Chair Ruiz when he was Chair of the
24	Board. It had been extended with Chair Cervantes so that
25	we can make sure we're getting audits completed in a
	Page 89

timely manner.

2.

2.2

2.4

When the Audit Committee was created, I believe we were backed up on audits. It had not had an audit completed from, I think, 2017 or 2016. I can't recall. So this letter does address the issues that were found in the audit, or at least rose to the level of our auditor to actually put them in the report.

So I'm going to take them one by one. The first on is a lack of notification to proper control agencies. So this item is a result of a suspected theft. And I do want to disclaimer that the Fairgrounds staff took the action of notifying law enforcement -- local law enforcement here -- when the theft had occurred. So that was addressed locally. The issue here was it had not been addressed or the State was not notified. And there are three different agencies that need to be notified if there's a theft that occurred on State property.

We will also -- we had -- we addressed this in a letter and it will also go to the Governance Committee so that the policy is clearly stated moving forward. If there's any funds that are removed or taken unlawfully, all of these different channels will be incorporated. Michele, do you want to comment on that at all?

MS. RICHARDS: No. The -- you know, the first we heard about that reporting requirement was in the audit

1	when it was received. So absolutely. That is now a part
2	of regular oversight, and I agree that putting it in the
3	as part of the governance policy is a way to ensure
4	that moving forward.
5	VICE CHAIR RUBALCAVA-GARCIA: Thank you. Item No. 2
6	is improper travels to prohibited states. I also want to
7	remind everybody, this is a finding that we had in the
8	2017 Audit as well.
9	Unfortunately by the time we had received or
10	completed a 2017 audit, we were already well into 2018.
11	So many of the issues that may have been caught in 2017
12	and addressed were already occurring in 2018. So we
13	weren't able to correct it at the time.
14	But in the letter, we do note that the Board took
15	action in 2018 where they upheld the ban at their
16	September 2018 meeting which we it is currently part of
17	our governance policy that we will make sure that we
18	incorporate that moving forward when Director Bagneris and
19	I look at these policies.
20	Any questions on this one from the Board?
21	(No response)
22	Okay. No. 3, Payments for Outside Legal Counsel.
23	So this one was also on the 2017 Audit finding. The Board
24	did take action May 23rd of 2019, where we adopted a
25	policy prohibiting the District for engaging in outside
	Page 91

1 legal counsel, unless these services were approved by the 2. AG's Office in writing. And I wanted to highlight this 3 one specifically. And Josh Caplan is on the call here today so he could probably comment as well. 4 But in the past, the 32nd DAA was utilizing 6 outside counsel or they were authorized to use private 7 counsel. That policy changed and, unfortunately, we -this came up in the audit. 8 9 But we do have a policy in place now which is 10 guidance for staff and for the Board so that everything we 11 do is in writing. Any questions or comments on payment 12 for outside legal counsel? Or Josh, would you like to 13 expand on that all? 14 MR. CAPLAN: Yeah. The only thing I would clarify is some of the Board members may know and members of the 15 16 public, there was an extensive period of time during which 17 the Attorney General's Office was not providing legal 18 counsel for the 32nd District Aq. Association. And that 19 was as a result of issues related to the attempted sell of 20 the property. 21 And so our office removed itself given potential conflicts of interest and other ethical limitations. 2.2 23 so during that years' long period, the District was represented by an outside law firm, and not our office. 24 25 And so certainly they were, at that point, authorized by

the Attorney General in writing that the time we exited were provided that representation to retain their own private counsel as we did.

When our office resumed representation, at that point, we were the primary source and provided legal advice to the District and as was explained during the May Board meeting in 2019, and before that, whenever this question has been raised to me or my predecessor, any time the 32nd District Ag. Association needs to make use of outside counsel, and those reasons are somewhat limited.

For example, if there's some conflict of interest with our office or if it deals with an issue of law to which our office does not have an expertise, for example, intellectual property. If one of those two instances were to arise, the District does need to request in writing permission to use outside counsel and then our office does provide or reject that request. Again, grants or rejects the request in writing. And so -- and that's required under the Government Code.

So just to, kind of, fill in some of the gaps so that everyone at this meeting understands the role that our office plays not only when we're providing legal representation, but also the role their office must play when the District is seeking the use of outside counsel.

VICE CHAIR RUBALCAVA-GARCIA: Perfect. Thank you,

1 Josh. 2. And then Item No. 4, Food and Beverage Expenditure. So this item was also on the 2017 Audit if 3 4 I'm -- correct me if I'm wrong, Michele. So it had been addressed. This is making sure that we keep adequate records to -- so that all of these items are noted. So we 6 7 have implemented a policy there. The second part which says, "Regarding food expenditures for public relations, the District ensures 9 10 that staff provides adequate details and documentation for this expenditure." And these items will be -- we're 11 12 recommending that they go to the Governance Committee as 13 well so this policy can be included in future policies updates. 14 15 So are there any questions on the four items we just reviewed within the letter? 16 17 (No response) 18 Or any questions on the letter in general? 19 (No response) 20 Hearing that there are none, if the Board is 21 comfortable with this letter going out, we would like to respond to the Audit so that we can close it out for 2018 2.2 23 and start on 2019. 2.4 DIRECTOR AITKEN: I'll take that motion, Vice Chair 25 Rubalcava-Garcia. Page 94

1	VICE CHAIR RUBALCAVA-GARCIA: Thank you.
2	DIRECTOR RUIZ: Second. Director Ruiz.
3	VICE CHAIR RUBALCAVA-GARCIA: Summer, can I get a roll
4	call, please.
5	MADAM SECRETARY: Vice Chair Rubalcava-Garcia?
6	VICE CHAIR RUBALCAVA-GARCIA: Yes.
7	MADAM SECRETARY: Director Ruiz?
8	DIRECTOR RUIZ: Yes.
9	MADAM SECRETARY: Director Bagneris?
10	DIRECTOR BAGNERIS: Yes.
11	MADAM SECRETARY: Director Aitken?
12	DIRECTOR AITKEN: Yes.
13	MADAM SECRETARY: Director La Belle?
14	DIRECTOR LA BELLE: Yes.
15	MADAM SECRETARY: Director Pham?
16	DIRECTOR PHAM: Yes.
17	MADAM SECRETARY: And Director Kovacevich?
18	DIRECTOR KOVACEVICH: Yes.
19	VICE CHAIR RUBALCAVA-GARCIA: Great. Thank you.
20	MS. RICHARDS: Vice Chair Rubalcava-Garcia, would you
21	indulge me for just a second making a quick statement
22	regarding the audit.
23	I feel very compelled to just reach out and thank
24	the public for their input. I sincerely respect the
25	public's concern as they are my concerns as well. You
	Page 95

1	know, please understand this is an audit of our 2018
2	financials and operation. So we're going back two years
3	now.
4	Since assuming the role of CEO, I have taken
5	decisive action to address a lot of concern and to ensure
6	open and transparent compliance. And I think our records
7	moving forward since that time has, you know, has proven
8	it.
9	I hope my actions and my oversight of this
L O	organization will provide some reassurance to the Board,
11	certainly, and certainly to the public, that things have
12	changed and will continue to change.
13	When we see that something has been done
L 4	incorrectly, we shed light on it and we fix it and we move
15	forward with that. And I think that's we have shown
16	that over the last several months. So to the extent that
L 7	it helps the public, I do want the public's reassurance
18	and the Board's reassurance that we understand these
19	procedures and processes and laws that govern our
20	operation, and that I and the staff are absolutely
21	committed to doing what is right.
22	VICE CHAIR RUBALCAVA-GARCIA: Thank you, Michele.
23	And now onto item or agenda letter E.
24	Presentation of the Final 2020 Budget Forecast, 2020
25	Projections, and Revised 2020 Capital Projects and Whether

1 or Not to Approve. I'd like to turn it over to Michele to 2. provide more detail on this item. 3 MS. RICHARDS: Thank you. So as provided by Board policy, this is the halfway mark in our 2020 budget year. 4 And therefore, it's time for a budget re-forecast. Now, 6 we gave a re-forecast last month, but I wanted to update that for the Board. So our 2020 budget re-forecast for -- for 8 9 year-ending will show a net deficit against budget of 10 \$18,096,958. And the Board and public have received that 11 report. And by the way, that was a \$377,000 improvement 12 since we reported last month. So we're continuing to cut 13 costs. We made some -- some suggestions about some 14 capital projects that can be put on hold which I'll cover 15 in a minute or have Ken cover. 16 So the picture is improving a little bit. 17 Because of the situation that we're in and the fact that we're not generating a lot of revenue at all, in fact, I 18 think we received our first revenue check in what quite a 19 20 while for the fireworks stand that's now on property. So 21 that was pretty exciting. But I think it's very, very 2.2 important for the Board, the public, and all of our 23 employees to understand on a monthly basis where we are

And so we are projected to take a net deficit

Page 97

2.4

25

financially.

against budget of \$18,096,000. When we look at a cash flow projection for 2020, we are projecting that cash and cash equivalence for the period ending December 31st, 2020, will take us down to about \$37.3 million. So you can see that it's extremely important for us to continue managing our finances very, very closely.

One of the ways that we're doing that in addition to looking for our revenue generating opportunities in the meantime until we can get approval and move into Stage 4 for mass gathering type events, we're looking at all of our expenses and deferring projects that we feel can be deferred.

So I'd like to turn it over to Ken now to, maybe, walk through very briefly our 2020 Capital Projects List and how we looked at this list and what the criteria was that we used to recommend projects to the Facilities

Committee that could be deferred until 2021 or beyond.

VICE CHAIR RUBALCAVA-GARCIA: Michele, before I move onto this, can you -- are there any revenue opportunities that we might be able to pursue now? Have you -- has anybody brought it to your attention?

MS. RICHARDS: Yes. So I mentioned the one at the top of the meeting. Each year the fireworks stand is issued a permit by the City of Costa Mesa, and they rent space in our parking lot for those sales. So that has come in.

There's several revenue generating opportunities that, you know, come across our desk that we're working on for fall. There is one that is moving very, very quickly and that is a drive-in concert concept. And I'm actually glad you brought that up, Vice Chair Rubalcava-Garcia, because we have had a practice for several months now of not executing on any contracts until the Board sees those contracts and reviews them on the Consent Calendar.

And we've made a practice of doing that for both expense contracts and revenue generating contracts. We're getting to the point where some of these opportunities are moving so quickly as the county is opening, you know, opening up abilities for different business sectors to begin doing business again.

But for us to wait for the Consent Calendar for those revenue generating contracts, it may -- because the Board only meets on a monthly basis -- we may have to pass on those opportunities.

So I'd like to propose or suggest to the Board that there are going to be some revenue generating contracts that the Board will see on the July Consent Calendar -- even the August Consent Calendar -- that we will have begun to execute, but that, you know, that are not yet on the Consent Calendar.

One of them is this drive-in concert concept.

And I -- I'm committed to keeping the Board apprised of
every opportunity that comes available and through one-way
communication alerting them to these opportunities that
are coming our way, but I think we need to be very
flexible, particularly in this time to, you know, to move
on those opportunities when we see them. So -- so that's
an example of some revenue generating options.

VICE CHAIR RUBALCAVA-GARCIA: So just to expand on

2.2

VICE CHAIR RUBALCAVA-GARCIA: So just to expand on that, would we need to agendize this for a July discussion to, you know, provide more flexibility when it comes to a revenue generating contract or is that something -- Josh, this might be a question for you -- is that something the Board can decide to provide more flexibility on today?

MR. CAPLAN: Well, I think the Board can treat as it treats other revenue generating contracts that come for approval through Michele and her team.

I mean, the Board does approve all contracts.

And so it would be as if we were in non-COVID times if a revenue generating opportunity presented itself between Board meetings, which Michele has certain delegated authority to make certain decisions -- can make those decisions within that delegated authority, and it certainly needs approval of the Board. In past practice has approved contracts that is -- on the Consent Calendar or a separate agenda item.

1 wall as a new beginning, but cash the check we have. Wе 2. don't want to let that go away. 3 And I also wanted to comment before we go to the capital projects, correct me if I'm wrong, Michele, but 4 the 18-million-and-change assumes it would be --6 basically, no rental opportunities between now and the end of the fiscal year, and the Board has already, previously approved various weddings and other activities that are 9 currently scheduled to occur between now and the end of 10 the year. And it may or may not occur as a function of 11 the COVID-19, but to the extent that some of those do 12 occur and meet the criteria of the guidelines from the 13 State, then that would reduce that \$18 million-plus 14 deficit by some yet to be determined amount; is that 15 correct? MS. RICHARDS: That's correct, Director La Belle. 16 The 18 million is based on the worst case 17 scenario where no revenue from the cancelled fair and no 18 19 events that were previously scheduled for the fall. 20 Obviously, we're still very hopeful that we'll be able to 21 do -- have some revenue generating activity between now 2.2 and the end of the year. So that number represents worst 23 case scenario. 2.4 DIRECTOR LA BELLE: Thank you. 25 VICE CHAIR RUBALCAVA-GARCIA: Doug, you mentioned the

1 notice to attend a meeting in 10 days, but then you also 2. talked about the delegated authority. So, Michele, what 3 is your understanding of your delegated authority? 4 I'm just -- I just want to protect you because I don't want to miss out on revenue opportunities, you know. 6 I -- already been looking for ways for the fair to, you 7 know, remain profitable. So I just want to make sure we're giving you enough direction so that you feel like 8 you can go ahead and do this, you know, act within your 9 10 delegated authority. 11 MS. RICHARDS: Sure. I very much appreciate that. 12 the delegated authority that the CEO has from the Board is 13 to enter into revenue generating contracts. 14 The Board does have a policy regarding expense 15 That does expenses that are not approved in 16 the budget or on the excluded list of expenses, like, for 17 example, required insurance payments, payroll, et 18 cetera -- that the CEO has signing authority for expenses 19 that do not exceed \$50,000. So there's nothing specific 20 about revenue generating expenses, the CEO has authority 21 for that. But I've always involved the Board in those --2.2 in those decisions as well. When, you know, when the 23 timing was allowable. 24 But to Josh's point, all of those contracts end 25 up on the Consent Calendar. So they do have Board

1	consent. What I'm suggesting is that in order for me to
2	be flexible enough to take advantage of upcoming revenue
3	generating opportunities, that there may be rental
4	agreements that end up on the Consent Calendar for the
5	following Board meeting for the Board to review.
6	But in the meantime, I can certainly communicate
7	it in one-way communication to the Board, kind of, what
8	those opportunities that come up because I know we're all
9	very interested in, you know, generating a revenue and
10	getting back to business again.
11	VICE CHAIR RUBALCAVA-GARCIA: Perfect. I mean, it
12	would be great for you to be able to exercise your
13	delegated authority. And, of course, you're great at
14	communicating. So if you just keep the Board in the loop
15	on projects that are coming forward. I know timelines are
16	tight and opportunities are, you know, not as much as we
17	used to get in the past, so yeah.
18	MS. RICHARDS: Yeah. Very good.
19	Okay. I think back to Ken. Did you want to make
20	any comments regarding the Revised Capital Projects List?
21	MR. KARNS: Thank you, Michele. Just about good
22	afternoon, everyone.
23	A couple of months ago as we started looking
24	at where we can save money the Facilities Committee
25	asked that we take a look at the current capital project
	Page 104

1 list. There's some items on the 2020 list and look at it 2. in the eye of projects that we could put on hold or 3 postpone or move forward -- carry forward to 2021. If they're fair-related, if they're not going to have a 4 material impact on the 2020 operations. 6 Also, look at projects that would fall under 7 health and safety, risk management. So Jerry and his team put together this document with items in red that we felt 8 9 we could hold on. That was presented to the Facilities 10 Committee. I believe it made it to the Board. 11 We're asked to bring this back as part of the 12 halfway mark to see if there's anything specific that we 13 put on hold that the Board in its entirety feels that 14 they'd like us to move on. Or if there's anything that we 15 still have under-contemplated to complete, that they would 16 like to discuss in more detail -- if they want us to put it on hold. 17 So there's about 18 projects that are done. 18 19 There's about 19 that we're suggesting we hold on. 20 Currently, there's six or seven in progress right now. 21 There's three, kind of, partially done, and we're going to 2.2 pause on them. This also duck-tails into another subject that is 23 Ashleigh might speak to it. We can round out on 24 25 the storm water management. How that affects the budget

2.4

on that. We do have to go into detail in, but we will -this will be a living, breathing document. I think it
will change, even now since we created -- we will have to
go in and update these project notes as some things have
moved forward since this document was created in late
April. So we'll keep it updated.

So I share that and open for any -- any questions, anything anybody wants to discuss before we go into more detail on storm water management projects that we discussed with the Facilities Committee.

DIRECTOR LA BELLE: Michele and Ken, this is Doug. I have a couple questions regarding the overall capital project process.

In terms of cancelling the fair for 2020, the bad news is we're 18 million in the hole -- plus. The good news is there's nobody on-site, basically, and probably will be limiting people on the site. And this becomes an excellent opportunity to get not only get the health and safety projects done which obviously has been the Board's number one priority, but it gives you the ability to go into facilities that aren't being used every other weekend. And, you know, the ability to get a project done in 30 days versus 90 days. Obviously, has a cost benefit to the District.

Have you and Jerry and the staff looked at those

1 areas that we can do accelerated projects and get those 2. out of the way, you know, until things get back to full 3 operation? 4 MR. KARNS: So I can answer in the positive. Yes, we have. As an example, our IT team took advantage of an 6 empty Costa Mesa building this week to get some Wi-Fi end 7 points put in. So absolutely, Doug. Especially when it comes to all the parking lot repairs, items that come up 9 under risk management on 150-acres site. (Unintelligible) 10 The way parking lots are used. They certainly are always 11 going to need attention. Having that opportunity, whether 12 it's through the capital or our operating budget to 13 complete those. It certainly helps expedite. So the 14 answer is yes. 15 DIRECTOR LA BELLE: Okay. With that, if you could go 16 into some detail relative to the storm water management 17 project that is underway and Reggie's earlier comments relative to that project. That would be helpful. 18 19 MR. KARNS: Ashleigh, is there anything you want to 20 report on as the Facilities Committee before I start? DIRECTOR AITKEN: Yeah. 21 Just to give an overview, the Facilities 2.2 23 Committee -- and I know Vice Chair Rubalcava-Garcia 24 highlighted this a little bit earlier -- we are not in the 25 lead in telling those that are on the ground on how to do Page 107

their job. We are oversight, making sure that projects that were approved as part of the a capital budget that were listed out in orders of priority -- just getting updates on where those projects are.

Obviously, with COVID and the fair being gone, some of those projects could not be completed or be re-prioritized because we can more easily do them when we had such open access to the property.

One of the things I want to make sure the public knows is that I am available at any time to discuss what is going on with the facility. And if I'm reached out to individually, I always get back to and try to set up meetings if somebody has specific questions for me.

One of the things that did come up that I want to highlight that is not the proper use of the Facility

Committee is projects like the storm water management.

And I say that for this reason: We had a budget that was approved by this Board. We have since had to make a decision. And then Ken is going to get into the details of why we're bringing this back to the Board and what decision needs to be made.

But when you're facing something that we have presented a budget item to the Board, we are not going to be able to do that item within the budget, we obviously elevate that to the full Board for discussion and for the

1	bull Board to weigh in on. What would we like to
2	prioritize?
3	If you know, I think that is something that
4	has come back. I do want Ken to, you know, highlight what
5	are the storm water management projects that we are
6	looking at. Why we're asking the Board for their input,
7	and which ones we need to have permanent by the City of
8	Costa Mesa. Which ones we do not need to have permanent
9	by the City of Costa Mesa. So the public knows, kind of,
10	where to look for the information as we move forward. And
11	with that, I'll turn it over to Vice President Karns.
12	MR. KARNS: Thank you, Ashleigh. And Jerry is on with
13	us on the meeting and fully available for all the details
14	as well.
15	So we have on the capital projects list two storm
16	water management projects for 2020. We call the west end,
17	which is more the campground; storm water management for
18	some rain water run off. And the east end, which is the
19	desilting basin inside the footprint of the Equestrian
20	Center.
21	Those projects were bid out through CCA. These
22	are CCA projects. The storm water management project for
23	the west end campground came in pretty much on budget. I
24	saw that with a caveat. Built inside that budget is a
25	contingency a project contingency. We'd have to spend
	Page 109

1 that entire contingency and we go over by \$5,000. If we 2. don't spend that entire contingency, we come in on budget. 3 The storm water desilting basin bids came in over budget, so we could not proceed. But when we looked at 4 the overall total of the two budgets combined, the storm 6 water management -- we felt it was important to put 7 auctions on the table for everyone to review and to look at priorities. 8 9 So if the Board wanted to approve the full use of 10 our capital contingency, which is \$100,000, we still would 11 not have enough money to complete both projects on budget 12 in 2020. We have a difference of about 126 -- \$127,000. 13 If we wanted to complete the west end only, 14 again, we would be pretty much on budget. But if -- if we 15 went and proceeded with the east end -- the desilting basin -- we would be over budget. 16 17 And the last we look at; storm water management 18 budgeting as a whole. And if we did that, kind of, how we 19 took this entire budget and started shaving and looked at 20 impact of storm water management and recommended 21 priorities, the discussions with the Facilities Committee 2.2 was that we could take that money, complete the desilting 23 basin project, use the funds in its entirety, complete 24 that, and then have a positive impact to the overall 25 budget of storm water management and move the west end

1 into 2020-2021. 2. The west end would still have to be done, but the 3 desilting basin in the Equestrian Center, as it impacts 4 the back bay, is important. Not that they're both not important, but if we can't do everything all at once, we're looking to recommend that that be considered that 6 7 the funds be used to complete that project first. So there's a lot of moving parts. Hopefully, I 8 9 painted a picture that you followed along, but happy to 10 answer any questions. But, again, the overall budget 11 funds are there. If you would like to use them in that 12 way. 13 In regard, Jerry can speak to this in more There are -- there are certain items if it 14 15 impacts the city or ties into the city, which the west end 16 project would, we had to get a permit from the city. 17 -- but the desilting basin, we did not require a permit from the city. Am I correct in that, Jerry? 18 MR. ELDRIDGE: Yeah. Correct. We had to get an 19 20 encroachment permit to go under the property. 21 MR. KARNS: Thank you. 2.2

So, Ashleigh, with that, I turn it back for further discussion and direction. There's always the option to do neither if we feel that our budget is so burdened for 2019. So you can take any option, but,

23

24

25

again, the discussion through the Facilities Committee was looking at option three and trying to get the storm water management desilting project done in 2020.

2.

2.2

And, again, Jerry and the team under the same project scope, once we award this to the successful bidder, we will then know how they want to carry out the scope, what the schedule is, so we'll be able to communicate effectively with everyone impacted by this project. Project Center Management is aware. They're aware of this project. Communication went out when we were doing the walkthroughs and the detailed information will go out exactly the same as we did with the berm project, and I think Jerry and his team proved that that went very well. So the same would happen with this project.

DIRECTOR AITKEN: Thank you, VP Karns.

I'm hoping everybody had a chance to look at the draft of our options. And VP Karns is correct and we could go forward and do nothing. But I think that the real question -- and what I wanted insight from my fellow Board members on is which project? If we want to go forward, do we want fix? If we go forward with the desilting basin, we can borrow from the campground budget and use that money towards the desilting basin. Just do the campground project and push the storm water in the

1 Equestrian Center basin off until a later date. 2. But, obviously, the concern is with any time we 3 are -- definitely -- I definitely think that we recommend that we do not allocate our entire 2020 contingency budget 4 to these projects. As noted in earlier Facilities 6 Committee reports, we have other things that come up. For 7 instance, VP Karns, are we looking at this contingency budget to potentially work on the bathrooms in The Hangar? 8 MR. KARNS: Yes, we are. 9 10 DIRECTOR AITKEN: Again, not an expert in facilities 11 management, but considering half of our women's restrooms 12 in The Hangar are corned off and not working, things come 13 up. Those are projects that come up, but I think that's 14 why we have a contingency and so it forces us to make 15 tougher choices on other programs -- I'm sorry -- on other 16 projects. 17 So if any Board members have questions, I would 18 like to hear what your opinion is and what our options are 19 going forward. 20 VICE CHAIR RUBALCAVA-GARCIA: What's the recommendation from the committee? 21 2.2 DIRECTOR AITKEN: I don't want to speak for Director 23 Pham because he was not on the most recent phone call, but 24 my personal recommendation is because of the environmental 25 impact which speaks to me, I would like to go forward and Page 113

1	get this project done in the Equestrian Center which has a
2	much more sensitive and consistent runoff that has
3	environmental impacts into our neighbors and the local
4	bay. But that is my opinion which means we would have to,
5	you know, borrow from the campground budget going forward.
6	DIRECTOR LA BELLE: Vice Chair Rubalcava-Garcia,
7	before we discuss this further, are there public comments
8	on the budget items?
9	VICE CHAIR RUBALCAVA-GARCIA: I believe there is.
10	Summer, do we have two speakers on this item?
11	MADAM SECRETARY: We do. We have two. Did we want to
12	take those now?
13	VICE CHAIR RUBALCAVA-GARCIA: Yeah. We'll take those
14	now.
15	MADAM SECRETARY: Okay. So Vincent Pollmeier,
16	followed by Reggie Mundekis. Vincent, when you're ready.
17	MR. POLLMEIER: Thank you.
18	First off, I just want to make a point and I want
19	to commend CEO Richards for all she's been doing during
20	this trying time in juggling things and keeping this ship
21	afloat and moving forward. I think she's been doing an
22	outstanding job.
23	That being said and I don't think it falls on
24	her I think we have a serious, serious problem at the
25	32nd DAA with the way we're doing facilities management.
	Page 114

1	You know, first, there's a disconnect. The
2	public isn't being involved in these sorts of things and
3	we have a disconnect. About 10 minutes ago, I heard Vice
4	President Karns say that he was very clearly say that
5	he was taking direction and advice from the Facilities
6	Committee about how to move forward on things with
7	proceeding with capital improvements during this time.
8	I then heard Director Aitken say that the
9	committee wasn't directing staff, but just gathering
10	information, but they were providing priorities. Well,
11	that's direction.
12	All of this is happening through a two-person
13	committee outside the visibility of the public.
14	Literally, a few days ago when the committee some of
15	the backup material was proposed, it was the first a
16	lot of people heard about the details of this of
17	these the water practices, and this is something that
18	the public should have been given weeks to look at in
19	order to make a reasonable comment.
20	Now, Director Aitken, I appreciate your offer to
21	talk to people. I will be reaching out to you to set up
22	standing biweekly or bimonthly meetings every two weeks
23	to discuss facilities issues.
24	But I really want to point out an example of why
25	this failure to fully vet these capital projects is
	Dage 115

1	problematic. I'd like to direct everyone to take a look
2	at the revised capital projects budget that was included
3	with this agenda item. You'll see an item that from
4	the bottom, landscape business landscape type and
5	business development area. That item has never been in
6	the capital that line item has never been in the
7	capital budgets since the budgets were first produced last
8	fall.
9	Yeah. There was something called Plaza Pacific
10	South Lawn Landscape and Turf which talked about the turf
11	in and around the A-4M Skyhawk and the landscaping there,
12	not the landscaping in the business development are where
13	the Board has it private its private catered parties
14	during the fair. As was was this the case that they
15	switched? Has the scope changed and no one in the public
16	was aware of it? What's going on here with this project?
17	This is a quarter million dollars.
18	Now, admittedly, it looks like you've only spent
19	160,000 of it, but the public has a right to know this
20	stuff and this stuff can't happen in the dark with
21	two-person committees and no information about these
22	capital improvement projects. Thank you.
23	MADAM SECRETARY: Thank you, Vincent.
24	Reggie Mundekis, when you're ready.
25	MS. MUNDEKIS: Hi. I'm Reggie Mundekis. I have a
	Page 116

question for CEO Richards. You do not have to respond during the meeting, but if you can get back to us. There was a mention of drive-in concerts.

There are two kinds of drive-in concerts; one type has the concept played over your radio or your phone so that it doesn't -- it's not really heard outside very much.

The other type of drive-in concert has actual speakers in the parking lot and you can sit in your car like you would a regular outdoor concert. We'd like more information about the proposed drive-in concerts. That which type they are or if there's another model that they're proposing.

So regarding changes to the capital projects budget, it's really difficult to understand the capital projects budget because it's compared with as little detail as possible by the staff with the capital budget.

So with that said, the gate signage project needs to be put on hold because of these meetings. The City of Costa Mesa (unintelligible) regarding safety issues.

Staff was directed by the Costa Mesa Planning Commission to do this. They did not do this. They also reached across the neighbors about this project and get their feedback and make changes to the project. The money spent on the photometrics study has been wasted because that

photometrics study is usually the last thing you do after the project is finalized.

2.

2.2

Regarding the surface and exterior walls in the Administration Building, if this is to prevent or repair water damage, it is worth the money to do that. There are windows that have to be replaced because they were creating water damage. It's not clear if this is needed regarding water damage. Again, storm water pump replaced in the Pac Amp, that could be a good use of funds to prevent water damage.

What we have learned today about the way capital projects are used by, at least one Board member is absolutely appalling and disgusting because it's viewed --capital projects are viewed as budget items to be moved around, not as actual projects that have plans and benefits and downsize.

I reached out to the Board regarding questions for the desilting basin; did not get an answer. And now (unintelligible) by a Board member that it is not my place to ask a question and that we're not going to get those questions answered because it's not the Board's fight to ask questions about capital projects besides simply the budget. This is appalling and this is why capital projects are continuing to be problematic at the OC Fairgrounds. It's driven by bad Board decisions.

1 We need to have staff who have experience in 2. training and public works contracting and quite frankly, 3 we need to help Board members in the Capital Projects Committee who could read construction plans and ask 4 questions. On the desilting basin project, when you 6 looked at the plans, you realized that one of the round 7 pens was being removed which was never --MADAM SECRETARY: Okay. That is time. 9 MS. MUNDEKIS: Thank you. 10 MADAM SECRETARY: That's it for public comment. Thank you, Summer. 11 VICE CHAIR RUBALCAVA-GARCIA: 12 Thank you for everybody and their public comment. We'll -- I'd like to direct it back to the Board for further 13 discussion. 14 15 DIRECTOR LA BELLE: Yes. Vice Chair Rubalcava-Garcia, correct me if I'm wrong, but I think the \$250,000 project 16 17 that Mr. Pollmeier was referring to that's now shown as Landscape Business Development Area, that was in the 18 19 original budget. 20 I think we called it something different. 21 think it was Plaza Pacifica, but I specifically remember 2.2 at a Board meeting late last year -- maybe it was January 23 or February -- where we talked about that project and 2.4 expanding the landscaping to artificial turf that would 25 then be utilized for expanded efforts in terms of the

1	Skyhawk area where, you know, additional events could take
2	place. And it didn't move it back into the business
3	development area. Am I correct on that or did I miss
4	something?
5	MR. KARNS: Doug, you're one hundred percent correct.
6	I think I think what occurred was because everyone
7	knows the space better as the Business Development Area
8	versus Plaza Pacifica east of the Skyhawk, for ease of
9	identifying the area, just the term use of the location
10	was changed, not the project.
11	DIRECTOR LA BELLE: I guess my comment in that area is
12	for the Facilities Committee to evaluate. Obviously, when
13	we get capital projects approved as a part of the budget,
14	some of them gravitate to full projects before the year.
15	I think what we want to make sure is that when before
16	we award a contract or when we award a contract there's
17	a conscious level of understanding on the part of the
18	of the Board as to to when that project was generated
19	and or created and when it was approved.
20	I I let me go onto the storm water. I do
21	have some experience in dealing with these issues. Some
22	of the experiences are good. Some are bad. Obviously,
23	the best lessons are the ones that come from the bad side.
24	You're dealing with the Regional Water Quality
25	Control Board and it is it's not just important, it's
	Page 120

critical, that when these issues come before us, they be 1 2. addressed as a number one priority. There are significant environmental problems, potentially, if we don't. And, 3 correspondingly, there are significant penalties that can 4 be imposed on us by the Regional Water Quality Control 6 Board. Can you run over me again one more time in terms of the actual -- first of all, I believe regardless of 8 where we have to extract the funds for, we need to do the 9 10 project in its entirety once and for all and not put it 11 off to a subsequent year. 12 So can you run over me again the specific numbers 13 and how far or how short we are in -- in being able to 14 complete the project in its entirety given what's currently been appropriated by the District Board for the 15 16 project. 17 MR. KARNS: The current combined budget as approved is 326,000. We need an additional 126,572 to complete both 18 19 projects in 2020. 20 DIRECTOR LA BELLE: And the bids have been received 21 for -- for both projects and we're ready to award, just 2.2 subject to making the additional appropriation to award 23 the projects; is that correct? Or are there any outstanding items? 24 25 MR. KARNS: No. You are correct. CCA received the Page 121

1	bids, communicated everything to Jerry, he immediately put
2	this spreadsheet together. We gave it to the Facilities
3	Committee for review, and input, and advice, and two days
4	later it's in front of the Board. So this this it
5	was immediately moved forward.
6	DIRECTOR LA BELLE: What is the total amount again for
7	doing both projects for the bids that we received?
8	MR. KARNS: That will be \$452,572.
9	DIRECTOR LA BELLE: And how short are we? You said
10	126,000?
11	MR. KARNS: 126,572, sir.
12	DIRECTOR LA BELLE: And the bids that we have received
13	are all the low bid is a qualified bidder that is
14	prepared to move forward with the project?
15	MR. KARNS: Correct. And it would be two separate
16	these projects were bid separately. The low bidder was
17	not the same on both so it would be two different
18	contractors working for CCA to get this done.
19	DIRECTOR LA BELLE: And what is the issue with regard
20	to the arena that the Equestrian Center again, is that
21	addressed in one or both of those bids?
22	MR. KARNS: So as it relates to the arenas, when we
23	finalize what will be done when, there will be an
24	interruption of some use of an arena. When we're all said
25	and done, that's based on actually gained land back
	Page 122

1 because the existing desilting basin, we'll get to fill 2. that in and probably gain enough space for an additional round ring. So when it's all said and done, there's a net 3 positive to that space. But there will be some 4 interruption -- pending schedule -- to arena use. 6 And, again, we'll try to keep interruptions as 7 limited as possible. Given the current conditions of how much activity is down there, like we had previously said, 9 this will be a good time to take advantage. But, again, 10 we'll work very closely with the Equestrian Center 11 Management and all the operators to keep them informed of 12 what will be disruptive when. 13 DIRECTOR LA BELLE: And that's not different from any 14 capital project. There's obviously going to be impacts 15 that the -- the benefit is when you're all done, it's a better situation. 16 17 Well, I would move that we go forward with both 18 projects and we allocate the additional funds needed to 19 complete them both in their entirety, and I'm assuming 20 that this -- or hoping, as well as assuming -- that this 21 puts us in full compliance with any issues the Regional Water Quality Control Board would have with the desilting 2.2 23 basin issue; is that correct? 2.4 DIRECTOR BAGNERIS: This is Director Bagneris. 25 second.

1	VICE CHAIR RUBALCAVA-GARCIA: Summer, can you take
2	roll call, please.
3	MADAM SECRETARY: Yes. And just for the record,
4	Director Ruiz and Director Pham have both left the
5	meeting. Roll call vote for Vice Chair Rubalcava-Garcia?
6	VICE CHAIR RUBALCAVA-GARCIA: Yes.
7	MADAM SECRETARY: Director Bagneris?
8	DIRECTOR BAGNERIS: Yes.
9	MADAM SECRETARY: Director Aitken?
L O	DIRECTOR AITKEN: Yes. And I wanted to make a brief
11	comment.
12	I want to thank Director La Belle for clarifying
13	what is a repeated mischaracterization of some of these
L 4	projects by members of the public. And I hope if any
15	media on this call that repeatedly rely on these
16	mischaracterizations they are paying close attention to
L 7	how they are wrong and easily corrected when questions are
18	asked of our staff.
19	I also would like to thank VP Karns and
20	Mr. Eldridge for their hard work. Again,
21	mischaracterization of what this committee does. These
22	are exactly why I or Director Pham do not make these
23	decisions in a vacuum and bring them back to the Board.
24	We are informed of a pre-capital 2020 project and
25	only approve what has already been approved. We do not
	Page 124

1	make unilateral decisions. So, again, the common
2	misconception, a common falsity but, again, gets
3	reported all the time.
4	I'd also like to apologize to VP Karns for the
5	repeated attacks on his qualification and on the fact that
6	he is on his country of origin which as we just passed the
7	diversity statement, we as a Fair Board need to start
8	standing up for our executives and for our staff and we do
9	not tolerate or at least I will not tolerate any
10	attack for a member of my staff based on their country of
11	origin or on their of any place of, you know,
12	classification that we deem inappropriate. So it's a firm
13	"yes" from me.
14	MADAM SECRETARY: Director La Belle?
15	DIRECTOR LA BELLE: Yes.
16	MADAM SECRETARY: And Director Kovacevich?
17	DIRECTOR KOVACEVICH: Yes.
18	VICE CHAIR RUBALCAVA-GARCIA: Perfect. Thank you.
19	MR. KARNS: Sorry. Chair Rubalcava-Garcia, a point of
20	clarification. We've approved the new appropriation of
21	126,572 to complete the projects at 452. But the
22	contingency is still whole for other emergencies that may
23	occur throughout the year.
24	VICE CHAIR RUBALCAVA-GARCIA: I believe that is
25	correct.
	Page 125

1	MR. KARNS: Thank you.
2	VICE CHAIR RUBALCAVA-GARCIA: Thank you.
3	Now onto agenda item or letter "F."
4	Consideration of and Vote On Whether or Not to Approve Use
5	of Costa Mesa Building by the American Red Cross for
6	Emergency Blood Drives on July 7th, 13th, 27th, and August
7	10th. I'd like to turn this over to Michele for more
8	detail.
9	MS. RICHARDS: Yes. So in April of this year,
10	Governor Gavin Newsom announced the launch of California
11	for All Service Initiative. The initiative partners with
12	the coalition of non-profit organizations, including the
13	American Red Cross in support of community service.
L 4	And historically, fairs throughout the State are
15	called upon frequently during emergencies like what we're
16	experiencing right now to service sites for disaster
L 7	relief, emergency evacuations, medical operations, food
18	distribution, and blood donation.
19	Now, due to COVID-19, blood drives throughout
20	Orange County that have been hosted by Orange County
21	businesses have necessitated cancelation leaving the
22	American Red Cross with a critical shortage of blood and
23	few options for donations site.
24	So as part of the Orange County Fair & Event
25	Center for some stability to the community, during these

1	emergencies, we are requesting approval to provide the
2	American Red Cross with a zero dollar rental agreement of
3	the Anaheim Building so that location has changed since
4	this item was first posted for five emergency community
5	blood drives.
6	The first to be held on July 9th. And, again,
7	that was a date changed from the original schedule. July
8	9th, 13th, 27th, and August 10th. The American Red Cross
9	has submitted a very strict health and safety procedure
10	plan which will be in place for all donors and personnel
11	that will be involved.
12	And while this this particular rental
13	agreement does not provide a check that we can deposit, we
14	feel very strongly about our need as a community asset to
15	respond in this emergency and provide a location for the
16	American Red Cross to do this series of blood drives. So
17	with that, I'll take any questions from the Board.
18	VICE CHAIR RUBALCAVA-GARCIA: Do we have we have no
19	public comment on this topic, right, Summer?
20	MADAM SECRETARY: That is correct.
21	VICE CHAIR RUBALCAVA-GARCIA: Okay. If there's no
22	discussion from the Board, I'd like to move to approve.
23	DIRECTOR BAGNERIS: Director Bagneris. I second.
24	VICE CHAIR RUBALCAVA-GARCIA: Summer, can you please
25	take roll call.

1	MADAM SECRETARY: Vice Chair Rubalcava-Garcia?
2	VICE CHAIR RUBALCAVA-GARCIA: Yes.
3	MADAM SECRETARY: Director Bagneris?
4	DIRECTOR BAGNERIS: Yes.
5	MADAM SECRETARY: Director Aitken?
6	DIRECTOR AITKEN: Yes.
7	MADAM SECRETARY: Director La Belle?
8	DIRECTOR LA BELLE: Yes.
9	MADAM SECRETARY: And Director Kovacevich?
10	DIRECTOR KOVACEVICH: Sorry. Yes.
11	MADAM SECRETARY: Thank you.
12	MS. RICHARDS: Thank you, everyone.
13	VICE CHAIR RUBALCAVA-GARCIA: Thank you, Michele.
14	That'll be that's an awesome use of our property. So
15	thank you. Last, but certainly not least, Item G.
16	Presentation of the 2020 Virtual Fair. And Joan will go
17	ahead and provide us with a presentation.
18	MS. HAMILL: Hi, everyone. I'm here to talk about the
19	first virtual fair. And it is only 22 days. You know, we
20	always do a count down to our fair. So we're counting
21	down to our virtual fair as well. So 22 days until we
22	have our OC Virtual Fair first ever. So this is the
23	next slide, Michele.
24	There's our billboard. And if anyone
25	(unintelligible) this week and we're really excited about

This is the image of the billboard that's on Newport Drive and Fair Drive and it's bright, and bold, and prominent. So everyone knows that we're doing this.

But first up, I want to talk about what is a virtual fair? What is OC Virtual Fair? Well, it's a fun way for our fans to engage with the OC Fair. And even if we can't host them in person -- because we know everyone wants to be here on site -- but they'll be with us

It will include slices of the fair that fans can enjoy from home and it will live on OC Fair social media So here is what's in store: We're going to be having videos of special performances, behind the scenes sneak peeks, exclusive footage from our favorite OC Fair entertainers, and as well as fun demonstrations. They'll be photo galleries of our best shots and treasured moments and summer memories from past

Participants will be able to show their OC spirit and compete for virtual ribbons, as well as actual prices. And there will also be activities for the whole family. Things like fair trivia and puzzles and games and coloring pages and more. And there will also be some scheduled live Facebook events. So those are going to be rolling out day-by-day. And then everything else will be

accessible online anytime.

2.

2.2

So the virtual fair is being promoted through social media, along with activities on social media and also living on our fair website.

So let's start with the virtual contest. There are 33 categories that youth and adults can enter. There are no entry fees and participants -- excuse me -- can enter as many times as they'd like. So just start loading up your images. Deadline to enter is 6:00 p.m. on July 6th, so I will get to it if you wanted to enter.

And I just wanted to let you know that as of today, we're nearing 700 entries submitted so far, so that's really exciting. We didn't know what kind of response we were going to get so we're thrilled about that. And then if we can go to the next slide.

Here is an image of the fun run from a previous fair. And we're in partnership this year. Once again, we're going to be hosting another fun run, and we're working with the OC Marathon. So it's a virtual fair fun run, but entrance will -- they won't be running virtually. They will actually be running or hopping or skipping or whatever they'd like to do because it is, after all, a fun run -- and they can do it anywhere they'd like at any time of the day. So on their treadmill at midnight at home or around their neighborhood at 5:00 in the morning or at a

1	family affair with the kids at the beach.
2	And this year, everyone's a winner with OC Fair
3	Virtual Fun Run. Participants will receive a
4	commemorative medal, a stuffed animal, and a ticket. So
5	the virtual run is a 5K run, as I mentioned, and you can
6	compete complete the fun run anytime during the fair
7	dates July 17th. And registration is open now if you
8	want to go online and register for the fun run. For
9	adults 13 and over is \$30. And for kids 12 and under is
10	\$25.
11	And I wanted to also mention that we have 255
12	runners signed up so far. And then this week, we're going
13	to be going out with more promotional information about
14	the fun run. So those numbers should increase.
15	Incidentally, last year in 2019 it was sold out. So let's
16	hope we go for a sell-out this year.
17	As I mentioned, and as it states on the slide,
18	we're partnering with OC Marathon and we're splitting the
19	net proceeds as we have done in the past. So we're doing
20	the same thing this year.
21	MS. RICHARDS: Another check we can deposit, Joan?
22	(Public laughing)
23	MS. HAMILL: Yeah. Absolutely. Keep them coming;
24	right?
25	Next up is We Care Wednesday. Another very
	Page 131

important fair staple and a wonderful giveback program
that has engaged the public for years at the fair. So
we're doing another We Care Wednesday and we have a plan
and we're working with our wonderful partners with OC
Goodwill. And the date of that will be July 22nd, as it
states on the -- on the slide right there. And
participants will receive one free admission to the 2021
Fair while supplies last.

2.

2.2

The thing that's different about this -- because everyone in the past brought their item to the fair -- now people will be going -- generous people will be going to Goodwills in Orange County and giving their item at the Goodwill. And we have a list that's -- that we have -- stores that are open currently. There may be more stores open by the time of July 25th. I don't know. But we do have several stores indicated already -- and donation centers.

So, again, that is July 22nd from 10:00 to 6:00 p.m. Don't bring your items to the fair. Take them to the Goodwill and make sure to get your admission coupon for 2021.

And we also have fair staff that will be visiting all the Goodwills that are participating to generate enthusiasm and see how things are going and maybe help out a bit. But if you need anything, it's there.

2.4

Next up is our Virtual Livestock Show. This is a virtual market livestock show. And we already have this set in motion and the entry deadline was on June 12th.

And by June 12th, we had 81 animals that were entered by 49 exhibitors. So that was really great that we got that level of participation. There's no entry fees that were involved with this.

And then another thing that we were able to provide the participants of this is that students have to take, typically, a used quality assurance of animals training. And that's something that they have to pay for out-of-pocket. It's fairly nominal, but it is an expense. And this year, due to a generous grant that we have received via the Centennial Farm Foundation, we were able to offer that to the kids and cover their expenses on that. So they didn't have to go out-of-pocket on that either which was nice. It helps keep them whole.

And we had -- although we had 49 exhibitors participating in the Virtual Market Livestock Show. We had 113 requesting to take training which is great.

Because if they didn't take, it can roll over to 2021. So we're trying to offer as much to the students that we possibly can. So we're now hosting a livestock auction -- a virtual livestock auction.

Because towards the end of the school year --

actually, ending in April, beginning in May -- the schools were facing having the kids with their animals on site and not knowing what the status was, many of them connected with buyers to do that.

2.

2.2

And through our market -- market events -- we are working -- we worked to connect exhibitors to the ones that had animals still with prospective buyers. And so the kids can work directly with their buyers and we provided them all the information about how they can get their animals processing and not pay any fees. So, again, the goal was to secure the private buyers in order for the kids to keep 100 percent of their proceeds and not have to pay any associated costs with a typical auction.

As mentioned, we're planning to have videos on some of our OC Fair favorite entertainers and events.

We'll have performers presenting mini concerts of their original material.

A big portion -- and we talked about this -planning this and presenting it at the previous month's
Board meeting -- was the idea of presenting concerts from
previous fairs. And we wanted to rebroadcast those. But,
unfortunately, due to licensing and copyright issues, the
cost and the time that would be involved to gather that
and present that -- even if it was a -- excuse me, it was,
kind of, a cover band performing those -- all those tunes,

1 we would have to pay copyright and licensing. So there 2. was -- it was cost prohibited for us to do that. 3 So we're going to have our wonderful performers do their original material and work with individuals that 4 will be able to show online. Some other activities. And these are 6 Okav. 7 things that people can download from our website which is word searches and coloring pages. So those are activities 9 that people can do at home and just download and they're 10 all fair related and they're fair themed. 11 And photo galleries. We have wonderful, 12 wonderful pictures from our many fairs past. And so 13 people can relive the fun of our previous fairs. So those will also be available, too. 14 15 Okay. And then I want to talk a little bit about virtual exhibits; right? That's what we do at the fair. 16 We do exhibits at the fair as well. So what you're seeing 17 here are some submissions from the Heroes Hall virtual 18 19 museum collection. And what Heroes Hall -- if you go on 20 the website, you'll see this -- they're looking for the 21 photographs and stories of military veterans, images of memorabilia, and artifacts for the new virtual museum 2.2 23 collection, which will leave beyond the virtual fair. 2.4 The collection will be displayed on our website. 25 So guests can visit the virtual museum anytime. And if Page 135

you go on the website right now, you can access this and the questions on there: Are you a veteran? Are you a family member of a veteran? And then several other questions -- what branch of the military? What years did they serve? Opportunities to tell your story. And like I said, take -- submit images of your memorabilia. So that's going to be on our website. So we're really excited about that.

2.2

Another exhibit that was in the works to be presented in the -- in the in-person 2020 OC Fair that will now be part of the virtual fair is -- we changed it to a fully graphic exhibit -- and it's a celebration of the 100th Anniversary of the 19th Amendment which is the women's right to vote. So we're really thrilled that this great exhibit -- we'll be able to show on a virtual format. And it's very timely that we present it this in the presidential election year. That has been readapted and retooled to the website.

I also wanted to mention before I -- to take questions -- is that we created an online shopping experience which is made up of some our market-sized vendors as well. And some of the vendors include -- I can't list them all -- is The Sandalman which those of you who might know from seeing him in Crafters Village over many years, Brenda Ranney Fine Jewelry, also in Crafters

2.2

Village; Eye Catcher Bags and Wallets, Coast Clothing
Company, Pacific Redwood Sign Company, Touch of Mink which
is body care products, Calbath Renovations, Real Simple
Beads, American Home Remodeling. So you can go online and
you can access the virtual shopping -- the online shopping
experience, excuse me, and connect and purchase items that
you would normally come to the fair to purchase. So we're
really happy to be able to offer that.

And, lastly, and this is really -- this is not virtual, but we're planning -- and Michele mentioned it, I think -- the fair food drive-through. So it's not virtual food, it's actual food. You drive on. We just recently received approval from the OC Health Department. So it's looking very promising. We're all really thrilled about that. So maybe more checks to come. More details will be coming in terms of number of concessioners and the actual location on the ground.

But we're, kind of, estimating three to five concessioners. And like I said, we're figuring out where the best placement is on grounds that that will be.

So I think at the last Board meeting, it came up about extending this to local restaurants. And we don't know yet -- the status with the Health Department about that being a possibility and issuing temporary food permits or even the readiness level of restaurants at this

point.

2.2

So many of them are facing many challenges with just being able to open and living through this time. So we're not sure. We'll learn as we go as we're learning so much through this whole pandemic. And that was it for my report for the virtual fair. So if anybody has any questions, I would love to answer them. As my friends in the background would, too.

VICE CHAIR RUBALCAVA-GARCIA: Thank you, Joan. That was a great presentation. I just want to comment. I -- I -- I think it's amazing and just fantastic work that staff has done to pivot from what we're used to. A live 23-day fair to going virtual. And recovering -- you know, we won't be able to recover all the revenue, but at least putting in the effort and the thought to identify ways to potentially recover some of that revenue.

But more importantly, engage the community and make sure that we're being true to the mission of the fair. So I commend you and your team and Michele and Ken and everybody who's on this call who is a member of the OC Fair staff.

MS. HAMILL: Thank you very much. So staff put forth a great effort and it's a wonderful team that's pulling everything together. So --

VICE CHAIR RUBALCAVA-GARCIA: We'll be wearing masks

1	for quite some time, so I think the the cow the
2	attire is perfect.
3	(Public laughing)
4	Are there any public comments on this, Summer?
5	MADAM SECRETARY: No. Not in this item.
6	VICE CHAIR RUBALCAVA-GARCIA: Any comments from the
7	Board?
8	DIRECTOR LA BELLE: Yes, Vice Chair Rubalcava-Garcia.
9	This is Director La Belle with a couple questions: Joan,
10	Michele, are we able to identify any potential sponsors
11	that will generate some revenue for the virtual fair? Is
12	that still an activity underway or what?
13	MS. HAMILL: I'm sorry. I missed the question.
14	You're asking about sponsorships, Director La Belle?
15	DIRECTOR LA BELLE: Yes. Yes.
16	MS. HAMILL: Yes. The sales team has been working
17	diligently on virtual fair sponsor, but I have to say that
18	this being an entirely new concept, it's somewhat
19	challenging. The tandem is diligently working to see what
20	we materialize and they're working away to see what we
21	might be able to do with sponsors.
22	MS. RICHARDS: We do have the sponsorship of the fun
23	run with the OC Marathon, and we'll benefit from sharing
24	50 percent splitting the net profits from that fun run
25	from the registrations; correct, Joan?

1 MS. HAMILL: Correct. Yeah. 2. DIRECTOR LA BELLE: Just an added comment. 3 Fair is a little under 400 days away, and I would like to ask that we agendize discussion relative to that at the 4 July or August Board meeting. And, specifically, there are several items I wanted to raise. 6 Vincent Pollmeier has raised this on several earlier occasions about getting more local businesses 8 9 involved in the -- in the fair process itself. A lot of 10 it is generated through Western Fairs Associations in the approved list of vendors. 11 But, you know, there's got to 12 be some people closer than Florida or Texas or wherever. 13 And I think it's very important -- and it goes back to the earlier items we discussed about diversity. 14 15 As much as we can to engage the business community within Orange County and the immediate area as our ongoing 16 17 vendors, I don't necessarily have a problem with some of 18 the large vendors food concessioners. 19 But I think we ought to pursue every opportunity 20 2.1 22

23

24

25

to try to make this as much a Orange County community event as we possibly can. And that certainly, you know, we've got enough time to, basically, begin engaging in I would like to see that on the agenda as a Board discussion item at the July meeting.

And, secondly, we don't exactly what the fair is

Page 140

The 2021

1 going to be like next year, but it probably is not going 2. to be like anyone we've had in the past in terms of, you 3 know, unless science comes up with the cure and the treatment for the COVID-19. I think we're going to be --4 and I'm the perennial optimist -- the glass is half 6 full -- but I just don't see us ready to be in the same 7 situation next year. And I think we need to begin talking about how we might modify the fair. 8 9 Reggie made a very good point about, you know, we 10 could do all of the sanitizing and face masks and all the 11 social distancing we want, but if you go in that back area 12 where all of the -- the workers for the midway and the 13 carnival and the other concessioners are there, there's --14 I just don't see, you know, hopefully I'm wrong -- but I 15 don't see that ever being a reality in the future. 16 All of that is going to equate to probably a 17 smaller operation, probably less revenues, and I just 18 think we need to begin having that dialogue as to what 19 that is going to entail. So I'd like to have that as part 20 of the agenda at the July meeting. 21 With that, that will conclude my comments. 2.2 do appreciate everything that staff has done on the 23 virtual fair. I think it's going to be a new experience and an interesting experience. 24 25 VICE CHAIR RUBALCAVA-GARCIA: Thank you, Doug. Any

1 other comments on this? 2. (No response) Okay. And then Michele, just to add on to what 3 Doug just requested, I mean, I -- I'd be interested in 4 understanding other businesses that are already here that 6 I know we have a significant amount of 7 businesses that come in and sell products and not RCS related or any of our, you know, the big fair vendors. 8 9 But we do have quite a few vendors who might be considered 10 local. 11 So I understand the movement behind or the idea 12 behind the movement that we spoke about, but I also don't 13 want to misrepresent that we are already a diverse 14 organization that promotes businesses and access to 15 business and all of the other opportunities that the fair offers. 16 17 So -- and you can also just provide a little bit of that. And then also the diversity of the attendees to 18 19 I still -- like, we have done a great job 20 representing the community and I don't think that we 21 should lose sight of that as well, so -- all right. that concludes Item No. G. And now we're on to Board of 2.2 23 Directors Matters of information. 2.4 MS. RICHARDS: Vice Chair Rubalcava-Garcia, I think 25 Ken needed to circle back on the capital projects item Page 142

1	with a point of clarification. Ken?
2	MR. KARNS: Thank you. And sorry for interrupting.
3	But the budgetary change to the two projects, one
4	of the first things we have to do is engage with CCA to
5	update the LOUs for those two projects.
6	They will be fully executed by the CEO of CCA and
7	Michele Richards. And that will give us the opportunity
8	to move forward; however, with that, they wouldn't make
9	make it until the July Consent Calendar. And if we
L O	waited, we would essentially lose that month.
11	So given that it's budgeted and the revision of
12	the LOUs is purely on that budget, if it's okay with the
13	Board, we would get that done, continue the work knowing
L 4	that the consent of the LOUs will not be given until July
15	and that would keep the project moving.
16	But, again, whatever your wishes are, that's what
L 7	we'll do.
18	DIRECTOR LA BELLE: Ken, when will the contract be
19	awarded for the two projects?
20	MR. KARNS: So I think the contractors are are
21	are standing and waiting. We would expedite the LOUs and
22	that would give CCA the permission to then engage with the
23	contractors and enter into their contracts.
24	So we start right away on getting that to provide
25	some sign, and they would likely give intent communication
	Page 143

1	to the two contractors. But I don't think they would
2	execute contracts until they have the LOUs. So we get the
3	LOUs done, again, the Board wouldn't actually consent on
4	them until July or the end of July.
5	DIRECTOR LA BELLE: Is the cost of the LOUs within the
6	budgeted amount that we approved by the previous motion?
7	MR. KARNS: That is correct.
8	DIRECTOR LA BELLE: It is?
9	MR. KARNS: Yeah. So really the LOUs that have
10	already been approved would have to be redone using the
11	new numbers so to keep everything in line. So it will
12	reflect what the Board previously approved earlier in the
13	meeting.
14	VICE CHAIR RUBALCAVA-GARCIA: So you don't need a vote
15	on this then, Ken? Just a point of clarification?
16	MR. KARNS: I just want to I want to make sure that
17	I'm meeting the expectations of the Board and I don't want
18	to put anyone off site on a point of just getting
19	things in the right order that we'd actually be moving
20	forward with the projects in advance of a contract being
21	consented by the full Board. But they would be executed
22	and signed by both CEOs.
23	DIRECTOR LA BELLE: Will the cost of the District of
24	the LOUs is directly proportionate to the project bids
25	the project costs; is that correct?

1	MR. KARNS: That is correct. And on the spreadsheet
2	that was provided, it spells it out.
3	DIRECTOR LA BELLE: Okay.
4	MR. KARNS: There's no LOUs.
5	DIRECTOR LA BELLE: Well, are you asking for a
6	specific motion to approve the LOUs? Or you're just
7	trying to make us aware of the fact that those will be on
8	the Consent Calendar for the July meeting? And I have no
9	problem either way. Whatever the I defer to Ashleigh
10	and Newton on that as the committee. Whatever they're
11	comfortable with, I'm good with.
12	DIRECTOR AITKEN: And I think because it's such a
13	large expense, why don't we just do it in a motion and
14	that way there's no miscommunication or
15	mischaracterization that the Facilities Committee is
16	acting in a manner without delegated authority.
17	DIRECTOR LA BELLE: I so moved the LOUs be executed.
18	DIRECTOR BAGNERIS: Director Bagneris. I second.
19	MR. CAPLAN: This is Josh Caplan. If I could just ask
20	a question because you move to a roll call vote.
21	So this would be in connection with Agenda Item
22	10E and it's directly related to the revised capital
23	projects list. The discussion the Board had on increasing
24	the funds available for projects that had already been
25	approved, LOUs were already in place.

1	So this motion, essentially is doing something					
2	that will be necessary to carry out the revisions of the					
3	Board approved an hour or so ago on the revised list of					
4	capital projects?					
5	MR. KARNS: That's correct, Josh. But it gives staff					
6	permission to proceed in advance of the actual executed					
7	LOUs getting onto July's Consent Calendar, so we're not					
8	sitting on our hands for a month.					
9	MR. CAPLAN: Okay. Thank you for that. I appreciate					
10	it.					
11	VICE CHAIR RUBALCAVA-GARCIA: Summer, can I get a roll					
12	call, please.					
13	MADAM SECRETARY: Vice Chair Rubalcava-Garcia?					
14	VICE CHAIR RUBALCAVA-GARCIA: Yes.					
15	MADAM SECRETARY: Director Bagneris?					
16	DIRECTOR BAGNERIS: Yes. And I'm going to have to					
17	drop the line.					
18	MADAM SECRETARY: Director Aitken?					
19	DIRECTOR AITKEN: Yes.					
20	MADAM SECRETARY: Director La Belle?					
21	DIRECTOR LA BELLE: Yes.					
22	MADAM SECRETARY: And Director Kovacevich?					
23	DIRECTOR KOVACEVICH: Yes.					
24	VICE CHAIR RUBALCAVA-GARCIA: Perfect. Thank you. So					
25	that motion passes.					
	Page 146					

Onto Agenda Item 11, Board of Directors Matters 1 2. of Information. We can go ahead and start with Director 3 La Belle. DIRECTOR LA BELLE: I really have nothing further, 4 other than I think it's been a very productive meeting. 6 And I think we're making progress in a whole lot of areas 7 and just encourage everybody to stay safe and look forward to the July meeting. 8 9 VICE CHAIR RUBALCAVA-GARCIA: Thank you. And Nick? 10 DIRECTOR KOVACEVICH: Yeah. I just wanted to echo 11 what was said recently by Doug and commend the efforts of 12 the Board, but more importantly the management team. These are difficult times and I love to see the energy and 13 14 the focus on trying to make the best situation possible to 15 be able to try to make lemonade here with what we're 16 given. 17 And I like that we're driving towards revenue 18 opportunities when possible, and I like that we're also 19 taking on things that, you know -- in absence of the 20 fair -- we have the opportunity to now address. 21 So really impressed with the commitment and the 2.2 activity from everybody in the organization. And also 23 last but not least, the participation from the public has 2.4 been very helpful with matters that my ad hoc committee is 25 dealing with. But in general, we have a very engaged Page 147

1	public, and I think everybody is really working together
2	here when in light of everything that's happened, you
3	know, people could take an opportunity to take some time
4	off and disengage. I see everyone doing the opposite and
5	I just want to command those efforts. Thank you.
6	VICE CHAIR RUBALCAVA-GARCIA: Thank you. Director
7	Aitken?
8	DIRECTOR AITKEN: Thank you so much again to the staff
9	and executive team and doing the virtual fair. I know
10	it's not easy for any organization to pivot, and I think
11	it's phenomenal presentation.
12	I'd also like to thank my fellow Board members
13	for respectfully putting forth their opinion. It's a
14	pleasure to serve with people even though we don't agree
15	one hundred percent of the time, we are able to discuss
16	things in a respectful manner, and I really appreciate
17	your service to the public.
18	VICE CHAIR RUBALCAVA-GARCIA: Thank you. And is
19	Director Bagneris still on the call or did she have to
20	drop? I just don't want to skip her.
21	(No response)
22	I think she's off. I just have a couple of
23	items. So OCBC, which is the organization I work for,
24	recently had an ad in collaboration with the Orange County
25	Black Chamber of Commerce. And one of the things I
	Page 148

1 thought was really relevant to bring up now because of our 2. connection with Heroes Hall and the proclamation that we 3 passed here today is that the OC Chamber is celebrating the U.S. Army's birthday honoring Buffalo Soldiers. 4 They also have a debut of this on their website. And the website -- it's not on the chamber's website --6 7 but the website is www.blackpass.org. This website is in collaboration with the Orange County Black Chamber Education Fund, and I highly recommend you take a look at 9 10 it if you have not already done done so. The other item I wanted to mention is there will 11 12 be a reappointment of a committee for the Entertainment 13 Fire RFP Task Force, I think. I don't think it's an actual committee. I'm not sure. 14 15 But previously, it was occupied or represented by myself and Chair Cervantes. But I know Chair Cervantes 16 17 has reappointed two different Board members to this 18 committee, Ashleigh Aitken and Doug La Belle. So I just wanted to note that for the record that there has been a 19 20 change with committee members. And that's all I have to 21 report. And that concludes the Board meeting. The next 2.2 23 meeting will be July 23rd, 2020. 2.4 MS. RICHARDS: And, everybody, please think about us 25 on Friday, July 17th, as we open the virtual fair but that Page 149

1	also would have been the opening day of our cancelled
2	fair, but we're going to move forward and have a lot of
3	fun this summer.
4	VICE CHAIR RUBALCAVA-GARCIA: Thank you, Michele.
5	Thank you, everybody. Have a great day.
6	(Meeting adjourned at 1:08 p.m.)
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
	Page 150

1	REPORTER'S CERTIFICATION
2	
3	I, the undersigned, a Hearing Reporter of the
4	State of California, do hereby certify:
5	That the foregoing proceedings were taken before
6	me at the time and place herein set forth; that any
7	witnesses in the foregoing proceedings, prior to
8	testifying, were duly sworn; that a record of the
9	proceedings was made by me using machine shorthand, which
LO	was thereafter transcribed under my direction; that the
11	foregoing transcript is a true record of the testimony
12	given.
13	Further, that if the foregoing pertains to the
L 4	original transcript of a public meeting, before completion
15	of the proceedings, review of the transcript [X] was []
16	was not requested.
L 7	I further certify I am neither financially
18	interested in the action nor a relative or employee of any
19	attorney or party to this action.
20	IN WITNESS WHEREOF, I have this date subscribed
21	my name.
22	Dated: June 25, 2020
23	
24	Ul im U/
25	LUIS R. HERNANDEZ

Page 151

&	18,096,000 98:1	133:21 140:2	33 130:6
	18,096,958 97:10	20th 35:22	37.3 98:4
& 1:1,15 4:13 7:6	1800 2:17	22 128:19,21	377,000 97:11
8:3 17:12 18:2	19 14:20 15:2	22nd 26:19 29:16	3rd 27:6
20:8 22:1 23:11	26:20 27:5 30:20	132:5,18	4
26:18 27:10 57:13	44:8 46:23 101:1	23 55:23 138:13	_
126:24	102:11 105:19	23rd 91:24 149:23	4 94:2 98:9
1	126:19 141:4	25 1:20 4:1 39:11	4,000 45:19 101:25
1,000 44:16	1969 37:23	131:10 151:22	4,272.75 12:18
10 36:4 101:3,20	19th 27:6 136:13	250 46:8,9	40 23:12 52:22,22 400 140:3
103:1 115:3	1:08 4:2 150:6	250,000 119:16	412,096 10:2
100 134:12	2	255 131:11	412,090 10.2 44 38:12
100,000 110:10	2 91:5	25th 58:1 59:19	45 47:12
100th 136:13	2.4 9:16	70:16 132:15	452 125:21
10:00 132:18	20 14:9 58:5	27th 126:6 127:8	452,572 122:8
10a8 28:5	20,000 45:20,22,22	28th 10:11	46 58:2
10e 145:22	200 38:14,14 40:10	3	49 133:5,18
10th 126:7 127:8	2016 90:4	3 91:22	4m 116:11
11 147:1	2017 90:4 91:8,10	3,000 43:18	5
113 133:20	91:11,23 94:3	3.1 9:16	_
12 40:6 131:9	2018 20:2,10 85:5	3.4 10:7	5,000 110:1
126 110:12	85:8 87:13 91:10	3.5 9:23	50 23:7 39:20
126,000 122:10	91:12,15,16 94:22	30 47:11 52:19	41:11 45:15 46:2
126,572 121:18 122:11 125:21	96:1	106:23 131:9	50:15,17 53:14
122.11 123.21 127,000 110:12	2019 22:9 91:24	300 54:24	55:24 139:24
127,000 110.12 12th 133:3,4	93:7 94:23 111:25	31st 9:15,23 10:6	50,000 103:19 51 10:7
13 131:9	131:15	27:8 98:3	5:00 130:25
13th 27:7 126:6	2020 1:20 4:1 8:19	32,500 23:11	5k 131:5
127:8	8:24 9:15 10:11	326,000 121:18	
15 43:10 58:11	35:22 59:19 96:24	32nd 1:9 6:16	6
150 107:9	96:24,25 97:4,8	12:19,21 13:1	600 2:17
160,000 116:19	98:2,4,14 105:1,5	14:13 19:13,17	60s 49:15
17 41:10 54:17	106:14 109:16	20:5 34:25 35:4	619-645-2271 2:19
17200 151:24	110:12 112:3	37:2,5,8,13 43:21	619-738-9000 2:18
17th 7:19 131:7	113:4 121:19	58:19,21 59:1,7,10	6th 130:10
149:25	124:24 128:16	59:14,17 60:2	7
18 40:6 102:5,13	136:10 149:23	66:16 67:10 72:5	700 130:12
102:17 105:18	151:22	85:20 86:11,23	70s 49:14
106:15	2020-2021 111:1	87:3,8,14 92:5,18	7th 126:6
	2021 9:12 98:17	93:9 114:25	
	105:3 132:7,21		

[8 - ago]

8	accelerated 43:3	121:8 129:20	123:9
_	107:1	137:12,16 146:6	advertised 56:4
8 11:15 58:11	accept 24:10 77:15	149:14	advertising 54:4
81 133:4	acceptable 33:18	ad 29:4 31:23	55:15,19
88 1:17	34:14 77:16	147:24 148:24	advice 6:17 93:6
88736 12:17	accepted 11:24	adam 20:18	115:5 122:3
9	access 15:17 108:8	add 26:7 27:16	affair 131:1
9 16:8	136:1 137:5	29:25 81:7 142:3	affect 27:12
9,772 8:8	142:14	added 140:2	affiliated 62:4
9/11 39:21	accessible 130:1	addition 51:7 98:7	affiliation 58:24
90 52:10 106:23	accompanied	additional 22:22	affirm 59:12
911 58:3	12:15	25:25 26:12 120:1	afloat 114:21
92101-3375 2:18	account 55:5	121:18,22 123:2	africa 63:8
9:00 1:21 4:2	accountability	123:18	african 58:2
9th 127:6,8	89:10	address 11:25	afternoon 104:22
a	accounting 88:20	12:3 16:21 89:9	ag 92:18 93:9
a.m. 1:21 4:2	acknowledging	90:5 96:5 147:20	ag's 92:2
ab1841 26:21	62:20	addressed 20:6	age 58:23
abilities 99:13	acres 107:9	81:20 88:15,16	agencies 23:15
ability 101:18,20	act 70:25 103:9	89:8 90:14,15,18	34:22 90:9,16
106:20,22	acting 145:16	91:12 94:5 121:2	agency 13:8 14:5
able 13:5,19,20	action 4:9 11:19	122:21	86:7 87:6,10
29:22 50:12 52:2	11:21 19:17 21:12	adequate 94:5,10	agenda 4:8,11
65:4 83:2 84:23	21:21 25:19 35:24	adjourned 27:5,6	6:18 8:22 11:15
85:9 91:13 98:20	58:16 73:18 90:12	150:6	11:18,24 12:1,2,25
101:7 102:20	91:15,24 96:5	administration	15:24 16:8 26:9
104:12 108:24	151:18,19	1:16 118:4	27:20 28:25 35:21
112:7 121:13	actions 59:2,4	administrative	57:11,17 60:22
129:19 133:8,14	68:24 86:23 89:4	88:6	73:13,18,19 76:23
135:5 136:15	96:9	admission 132:7	85:2 96:23 100:25
137:8 138:3,14	active 7:7 20:19	132:20	116:3 126:3
139:10,21 147:15	activities 15:7	admittedly 116:18	140:23 141:20
148:15	32:22 43:23 102:8	adopt 60:1 64:11	145:21 147:1
absence 147:19	129:21 130:3	64:22	agendas 77:10
absent 101:5	135:6,8	adopted 91:24	agendize 13:3
absolute 79:18	activity 15:6	adults 130:6 131:9	100:9 140:4
absolutely 23:25	102:21 123:8	advance 28:14	agendized 57:22
72:8 81:19 91:1	139:12 147:22	33:3 80:23 144:20	aging 52:1 60:15
96:20 107:7	acts 76:8	146:6	60:16
118:13 131:23	actual 86:13 87:19	advantage 37:5	ago 50:18 104:23
	117:8 118:15	101:8 104:2 107:5	115:3,14 146:3

[agree - areas]

	11215112122	10.0	117.20.111.22
agree 24:3 41:1	112:16 113:10,22	ample 40:2	115:20 141:22
67:1 68:18 69:16	115:8,20 124:9,10	anaheim 127:3	146:9 148:16
71:4 72:7 78:12	128:5,6 145:12	analyzed 23:20	appreciation 31:6
79:25 80:17 81:2	146:18,19 148:7,8	ancestry 58:23	apprised 100:1
81:6 84:11 91:2	149:18	angus 2:11	appropriated
148:14	alcohol 43:5	animal 131:4	121:15
agreed 44:22	alerting 100:3	animals 133:4,10	appropriation
agreeing 69:13	alleged 88:4,18,18	134:2,7,10	121:22 125:20
81:18	88:24	anniversary	approval 7:11
agreement 17:1,6	allegiance 4:18,21	136:13	17:9,11 21:22
17:7 21:20 35:23	alleging 58:4	announced 9:3	33:16 87:11 98:9
36:1 69:12 127:2	allocate 113:4	126:10	100:16,23 127:1
127:13	123:18	announcements	137:13
agreements 7:5	allocated 76:1	6:21	approve 10:10
16:22 104:4	allow 9:5 62:24	annual 37:24	21:25 65:18 85:5
agricultural 1:9	64:2 76:10	answer 107:4,14	87:7 97:1 100:17
26:22 27:1 59:18	allowable 103:23	111:10 118:18	101:21 110:9
72:4 75:5	allowed 11:17	138:7	124:25 126:4
agriculture 4:15	15:8 63:15 64:6	answered 34:12	127:22 145:6
9:2,3,7 14:14 23:5	89:4	118:21	approved 62:4
85:23	allowing 73:15	anticipate 30:21	63:14 80:24 82:9
ahead 22:6 26:1	alumni 20:19	anybody 5:19 16:7	92:1 100:24 102:8
27:19 29:6,9,22	amazing 138:11	46:23 98:21 106:8	103:15 108:2,18
33:20 36:6 41:7	amendment 17:7	138:6	120:13,19 121:17
48:19 72:22 83:7	136:13	anytime 130:1	124:25 125:20
85:3 103:9 128:17	america 46:15	131:6 135:25	140:11 144:6,10
147:2	47:4 58:14	apologize 28:14	144:12 145:25
air 38:15 39:6	american 7:13	125:4	146:3
40:23	58:3 68:11 126:5	apology 64:21	approving 65:2
aitken 2:4 5:8,9	126:13,22 127:2,8	appalling 118:13	april 106:6 126:9
6:6,7 8:15 10:12	127:16 137:4	118:23	134:1
11:5,6 18:16,17	americana 54:2	appear 42:23	arab 68:10,12,13
24:14,24,25 26:15	americans 68:13	44:17 77:6	arbiter 32:21
27:15 28:1,3 32:2	68:13,13	appearance 2:15	area 33:8 35:17
32:15 57:1,2,16,18	amount 12:18	appearances 2:1	41:14 43:17,18
66:11,19 67:23	23:8 30:16 35:9	appoint 84:22	50:22 52:3,12
70:11 71:7,14	39:23 101:21	appointed 14:6	116:5 119:18
73:4,5,12 77:6	102:14 122:6	44:21 78:10	120:1,3,7,9,11
78:25 82:23 83:24	142:6 144:6	appreciate 24:4	140:16 141:11
83:25 94:24 95:11	amp 118:9	29:18 30:3 50:12	areas 107:1 147:6
95:12 107:21		65:5 103:11	

[arena - ball]

arena 122:20,24	72:4 92:18 93:9	94:3,22 95:22	96:2 104:10,19
123:5	associations 26:23	96:1	105:11 107:2
arenas 122:22	140:10	auditor 22:18	108:12,20 109:4
argue 52:18	assumes 102:5	85:24 90:6	111:4,22 117:2
army's 149:4	assuming 96:4	audits 19:13,15	119:13 120:2
arrears 36:19	123:19,20	88:14 89:25 90:3	122:25 124:23
arrested 58:2	assurance 133:10	august 27:8 46:25	140:14 141:11
arrived 58:7	assured 65:9	99:22 126:6 127:8	142:25
artifacts 135:22	attached 26:19	140:5	backdrop 76:10
artificial 119:24	attack 125:10	authority 100:21	backed 90:3
ashleigh 2:4 10:12	attacks 125:5	100:22 101:5,6,8	background 22:10
24:14 29:2 66:2	attempt 44:12	101:14 103:2,3,10	41:20 70:11 89:22
68:18 71:24	attempted 44:9	103:12,18,20	138:8
105:24 107:19	92:19	104:13 145:16	backup 115:15
109:12 111:22	attend 27:2 103:1	authorized 92:6	bad 12:20 13:10
145:9 149:18	attendees 142:18	92:25	88:13,13 106:14
ashleigh's 84:11	attention 9:24	available 31:10	118:25 120:22,23
asian 67:18 69:24	21:16 24:5 28:5	51:2 100:2 108:10	badly 43:19
77:24	49:18 98:21	109:13 135:14	bagley 74:18
aside 60:20	107:11 124:16	145:24	bagneris 2:3 5:6,7
asked 19:16 22:14	attire 139:2	award 112:5	6:4,5 10:14,14
73:17 104:25	attorney 2:16	120:16,16 121:21	11:3,4 17:18,18
105:11 124:18	87:11 92:17 93:1	121:22	18:14,15 24:22,23
asking 13:18	151:19	awarded 143:19	33:16 35:17 56:24
34:12 38:24 39:4	auction 133:23,24	aware 31:8 87:4,4	56:25 57:17,20
39:8 48:10,10	134:13	87:5,7,8 112:9,10	58:17 59:23,25
49:21 66:9,12,17	auctions 110:7	116:16 145:7	60:9 65:21 67:8
89:5 109:6 139:14	audience 78:7	awesome 128:14	68:17,18 69:19
145:5	audit 17:3 19:2,12	awkward 60:17	70:7,13,22 71:4,15
aspect 28:15	19:20,21,21,23,25	b	72:17 73:2,3
assembly 27:5	20:1,2,18 21:1,23	b 8:3 35:21	76:18,18 79:11,20
assemblyman	22:7,9,12,14,21	back 7:15,17 17:9	80:16,16 81:8
26:21	23:1,5,7,9,13,15	17:11 20:25 21:20	82:7 83:21,22
asset 127:14	23:21,24 24:6	21:25 25:10,20	84:24,24 91:18
assigned 87:6	27:18 28:1,8	27:7 32:18 33:23	95:9,10 123:24,24
assistance 8:4	32:10 33:25 85:5	34:12,24 35:5	124:7,8 127:23,23
associated 7:2	85:5,8,20,21,22,24	38:25 39:2 40:7	128:3,4 145:18,18
134:13	88:2,13,21,25 89:9	40:10 42:3 47:3,4	146:15,16 148:19
association 1:10	89:12,21,22,22	49:9 52:11 53:2	bags 137:1
14:14 20:19 27:1	90:2,3,6,25 91:8	53:16,17,21,21	ball 33:17
59:18 62:3 63:14	91:10,23 92:8	54:11 56:13 65:17	
		2 2 3 32 7	

[ban - board]

ban 91:15	believe 12:5 25:10	berardino 30:11	biweekly 115:22
band 134:25	36:1 39:19 40:5	31:4	black 59:5,15,19
bank 7:10 8:5 55:5	73:15 74:2 75:18	berm 112:12	64:20,25 67:11
bankruptcy 55:3,5	82:7 83:12 85:7	best 15:18 44:11	68:25 69:8,23
barbara 2:3 10:16	90:2 105:10 114:9	44:19 49:21 53:2	71:7 75:21 77:24
66:2 82:21	121:8 125:24	55:11 62:23	148:25 149:8
bare 20:20	bella 46:5	120:23 129:16	blacks 69:15
barrett 101:19	belle 2:4 4:18,19	137:20 147:14	blame 89:1
base 5:20	5:10,11 6:8,9	better 35:18 36:20	blasts 8:18
based 71:7 79:23	10:16 11:7,8	37:3 40:2 53:21	bless 56:7
102:17 122:25	17:15,15 18:18,19	63:10 64:3 78:7	block 46:3
125:10	19:4 21:11,12	120:7 123:16	blood 7:12 126:6
basically 20:12	22:4,23 23:18	beverage 43:5	126:18,19,22
37:4,7 86:14	24:3,8 25:1,2 26:4	94:2	127:5,16
102:6 106:16	26:8 27:19,21	beyond 62:20	board 1:2,9 2:1,2
140:22	29:5,6,25 30:6,11	80:24 98:17	2:11 5:17 6:16
basics 51:9	31:13 34:17 56:14	135:23	8:14,25 10:11
basin 34:6 109:19	56:15 57:3,4 60:4	bid 17:2 23:16	11:18,25 12:3
110:3,16,23 111:3	60:4,6 71:13,13	34:7 43:4 109:21	13:18,21,23 14:6
111:17 112:23,24	72:17 73:6,7 84:2	122:13,16	16:11,14,16,19,21
113:1 118:18	84:3 95:13,14	bidder 17:2 23:11	20:15 21:22 25:20
119:5 123:1,23	101:11,12 102:16	112:6 122:13,16	28:6,11,16 29:22
basis 27:10 32:11	102:24 106:11	bidders 23:10	30:13 31:5,7,10
43:22 58:22 97:23	107:15 114:6	bids 110:3 121:20	32:25 33:22 34:13
99:17	119:15 120:11	122:1,7,12,21	35:15 36:5 39:8
bathroom 14:21	121:20 122:6,9,12	144:24	39:12,14 42:10
bathrooms 113:8	122:19 123:13	big 55:2,16 134:18	45:7,13 47:19
bay 111:4 114:4	124:12 125:14,15	142:8	48:22 49:18 50:25
beach 41:15 46:5	128:7,8 139:8,9,14	bill 26:24 58:5	51:5,6 53:19 55:6
53:13 54:2 131:1	139:15 140:2	billboard 8:17	55:17 56:13 57:24
beads 137:4	143:18 144:5,8,23	128:24 129:1	58:15 59:17 62:19
beautiful 28:19	145:3,5,17 146:20	bills 26:20 27:4	65:17,19 66:7,22
becoming 35:6	146:21 147:3,4	42:6	66:25 67:5,14
beg 74:13	149:18	bimonthly 115:22	73:17 74:10,16,21
beginning 7:7	belongs 77:19	biracial 68:1	77:7 78:8 79:11
54:10 102:1 134:1	benefit 27:12	birthday 149:4	79:11,12 82:24
begins 10:4	49:23 106:23	bit 26:10 28:25	83:6,16 84:12
begun 99:23	123:15 139:23	50:2 97:16 107:24	85:7,11 86:19,19
behalf 44:12 57:19	benefits 14:12	132:25 135:15	87:14 88:9,10
60:2	118:16	142:17	89:2,3,10,19,24
			91:14,20,23 92:10

[board - calling]

	T	T	T
92:15 93:7 94:20	branch 136:4	111:10,24 112:23	44:10,15 45:8
96:10 97:3,7,10,22	break 28:13	113:4,8 114:5,8	46:1 47:14,14,18
99:7,17,19,21	breathe 78:9	116:2 117:15,16	49:20 51:7,17
100:1,13,14,17,20	breathing 106:2	117:17 118:14,23	52:5 126:21 140:8
100:23 101:3,7	breed 15:3	119:19 120:13	142:5,7,14
102:7 103:12,14	brenda 136:25	121:17 143:12	buy 41:23 49:9,9
103:21,25 104:5,5	brief 9:14 30:7	budgetary 143:3	76:4
104:7,14 105:10	124:10	budgeted 23:8	buyers 134:4,7,8
105:13 108:18,20	briefly 98:14	143:11 144:6	134:11
108:23,25 109:1,6	bright 129:2	budgeting 110:18	bylaws 74:20
110:9 112:21	bring 8:20 17:9	budgets 110:5	c
113:17 116:13	25:20 39:1 40:21	116:7,7	c 8:4 55:3 57:12,12
118:12,17,19,25	45:7 50:20 51:15	buffalo 149:4	cal 28:21
119:3,13,22	56:12 65:16 68:9	build 62:7 63:17	cal 28.21 calbath 137:3
120:18,25 121:6	68:15 73:16 75:7	79:10	calendar 16:9,10
121:15 122:4	75:16 88:3 105:11	building 1:16	16:19 17:11,16,22
123:22 124:23	124:23 132:19	107:6 118:4 126:5	21:14 99:8,15,22
125:7 127:17,22	149:1	127:3	99:22,24 100:24
134:20 137:21	bringing 21:16	buildings 7:12	103:25 104:4
139:7 140:5,23	24:4 75:25 88:2	37:10,11 43:15	143:9 145:8 146:7
142:22 143:13	108:20	45:21	california 1:18
144:3,12,17,21	brings 65:5	built 109:24	2:16,18 4:1 9:1,4
145:23 146:3	brining 51:18	bull 109:1	9:6,9 23:5 32:20
147:1,12 148:12	broad 71:20,22	bunk 14:21,24	41:14 42:24 43:10
149:17,22	broaden 64:5	15:8	126:10 151:4
board's 96:18	broader 79:23	burdened 111:25	call 4:7,23 5:22
106:19 118:21	broadway 2:17	business 2:11 8:22	10:20 17:20 18:7
boards 8:17	brought 32:5	33:7 37:2,4,7,16	24:17 36:8 38:14
body 137:3	33:16 51:6 63:8	37:21 38:6,12	44:2 56:18 60:8
bold 129:2	83:1 98:21 99:5	40:10 43:10 44:9	66:24 71:15 72:18
bond 35:3	132:10	44:23 45:8,15	72:22 83:8 92:3
boon 45:4	buck 54:5	46:15,19 47:3,12	95:4 109:16
borrow 112:23	budget 9:16,23	51:18,22 53:11,11	113:23 124:2,5,15
114:5	10:2 14:9 26:11	54:19 55:9,10,20	127:25 138:20
bottom 10:3 32:3	27:5 33:5,7 96:24	57:24 62:25 99:13	145:20 146:12
52:25 116:4	97:4,5,8,9 98:1	99:14 104:10	143:20 146:12
bowl 53:25,25	103:16 105:25	116:4,5,12 119:18	called 58:3,11
box 7:16 68:12	107:12 108:2,17	120:2,7 140:15	116:9 119:20
boy 61:11	108:23,24 109:23	142:15	126:15
boys 59:5	109:24 110:2,4,11	businesses 16:2	
	110:14,16,19,25	37:1,3,17 40:25	calling 50:14

[campground - chamber's]

campground 15:1	case 102:17,23	ceo 2:10 12:24	33:11,17 35:11
109:17,23 112:23	116:14	13:17,19,24 15:14	36:5 56:9,11,14,18
112:25 114:5	cases 77:9	16:12 20:11 87:23	56:20,21 57:10,18
cancelation	cash 10:6,6 26:11	89:2,5 96:4	57:25 60:7 65:12
126:21	43:8 98:1,2,3	101:22 103:12,18	65:16,23 66:14
cancellation 9:11	102:1	103:20 114:19	67:7 69:2,21 72:1
10:4	catcher 137:1	117:1 143:6	72:19,23,24 73:14
cancellations 7:2	categories 130:6	ceo's 6:20 101:5	76:20 77:1 81:6
9:18	category 4:9	ceos 144:22	81:23 82:21 83:9
cancelled 8:20	catered 116:13	certain 14:11 27:2	83:10 84:19,21
45:5 102:18 150:1	caucasian 68:1,12	79:7,8 83:3 84:12	85:1 89:13,16,23
cancelling 106:14	68:14	100:20,21 111:14	89:23,24 91:5
canning 53:24	caught 88:11	certainly 19:8	93:25 94:24 95:1
capacity 48:5 80:8	91:11	24:5 46:22 50:12	95:3,5,6,19,20
capital 28:24	cause 43:11 84:14	84:14 92:25 96:11	96:22 98:18 99:5
43:15 96:25 97:14	causing 34:7	96:11 100:23	100:8 101:10,11
98:14 102:4	caveat 109:24	101:2,7 104:6	102:25 104:11
104:20,25 106:12	cca 109:21,22	107:10,13 128:15	107:23 113:20
107:12 108:2	121:25 122:18	140:21	114:6,9,13 119:11
109:15 110:10	143:4,6,22	certification 151:1	119:15 124:1,5,6
115:7,25 116:2,6,7	cdfa 9:8 19:13,15	certified 7:14	125:18,19,24
116:22 117:14,15	19:20,23 22:11	certify 151:4,17	126:2 127:18,21
117:17 118:11,14	23:9	cervantes 2:2 4:25	127:24 128:1,2,13
118:22,23 119:3	celebrate 64:25	5:1,23,24 10:22	138:9,25 139:6,8
120:13 123:14	celebrating 149:3	18:8 84:21 89:24	141:25 142:24
124:24 142:25	celebration 4:14	149:16,16	144:14 146:11,13
145:22 146:4	58:20 136:12	cetera 81:3 103:18	146:14,24 147:9
caplan 2:17 92:3	census 68:10	chair 2:2,2 4:6,22	148:6,18 149:16
92:14 100:14	censuses 54:4	4:25 5:1,2,3,16,23	149:16 150:4
145:19,19 146:9	centennial 7:20	5:24,25 6:1,15	chairperson 4:12
car 58:6 101:19	133:14	10:9,17,22,24,25	chalk 15:19,24
117:9	center 1:1,15 4:14	11:14 16:3,6,19,21	challenge 82:21
care 131:25 132:3	7:6,16 34:6,8	16:24 17:13,17,19	challenges 54:25
137:3	57:13 109:20	17:23 18:5,8,10,11	138:2
carnival 14:22	111:3 112:9 113:1	18:25 21:5,15	challenging
141:13	114:1 122:20	22:2,5 23:3 24:9	139:19
carnivals 14:18	123:10 126:25	24:12,16,18,19	chamber 75:21,22
15:7	center's 8:3	25:15,23 26:4,13	77:24,25 78:1,1
carried 28:22	centers 74:3	26:16 27:17,22,23	148:25 149:3,8
carry 105:3 112:6	132:17	27:25 29:2 30:4,6	chamber's 149:6
146:2		30:9 31:12,14	

[chance - committee]

chance 112:17	clarification	colloquial 67:25	21:6 22:23 30:1
change 53:12	125:20 143:1	color 59:15 67:11	32:17 35:12 36:6
64:20 81:12 89:6	144:15	67:12,25 68:3,17	56:10,12 60:8
96:12 101:2 102:5	clarify 35:13	68:19 69:3,8,20,25	65:13,13,24 67:16
106:3 143:3	67:12 92:14	71:21 72:10	76:21,25 85:13,15
149:20	clarifying 124:12	coloring 129:22	89:14,17 90:23
changed 17:8	clark 3:7 50:7	135:8	92:4 102:3 115:19
43:11 54:18 73:13	52:14,16	combined 110:5	119:10,12 120:11
92:7 96:12 116:15	classification	121:17	124:11 127:19
120:10 127:3,7	125:12	comcast 42:21	138:10 140:2
136:11	clauses 20:14	come 7:25 17:11	comments 11:24
changes 34:7,9	clean 14:19	21:20,25 37:5	12:6 13:15,24
42:22,23 62:1	clear 19:25 34:23	40:8 47:24 49:8	16:4 17:14 19:5
117:14,24	35:16 118:7	51:7,8,9,12 52:4,6	22:22 26:12 31:11
channel 55:15	clearly 90:20	52:9,24 55:14	31:15,21 32:14
channels 90:22	115:4	56:3 62:5 63:4	35:20 36:1,4
129:12	clerk 2:11	71:1 76:9 78:4,22	48:21 51:3 59:23
char 10:21	close 41:22 94:22	87:13 98:25 99:2	77:2 80:2 84:11
charged 23:9	124:16	100:15 104:8	92:11 104:20
61:17 75:10	closed 5:18,18,21	107:8 108:14	107:17 114:7
chauvin 58:10	6:18 54:1	109:4 110:2 113:6	139:4,6 141:21
check 12:17 68:11	closely 98:6	113:12,13 120:23	142:1
97:19 101:25	123:10	121:1 137:7,15	commerce 75:21
102:1 127:13	closer 140:12	142:7,19	75:22 148:25
131:21	closing 7:1 49:19	comes 100:2,10	commission
checks 12:14	clothing 137:1	101:4 107:8 141:3	117:21
137:15	coalition 126:12	comfortable 22:2	commitment
cheese 8:7	coast 42:2 46:8,11	52:9 94:21 145:11	59:12,20 147:21
chief 2:11 8:22	46:12,13 53:6	coming 29:21	committed 64:1
26:25	137:1	38:25 72:2 100:4	96:21 100:1
chineta 3:7 60:12	coauthor 70:22	104:15 131:23	committee 17:4
64:8,11	71:3	137:16	19:3,6 21:8,9,10
choices 113:15	code 93:19	command 148:5	21:23,24 22:7
cigarettes 58:5	cognisant 86:22	commemorative	26:3,4,14,17 27:9
circle 142:25	collaboration	131:4	27:18,24 28:1
cirque 17:7	148:24 149:8	commend 114:19	29:3,5,12,24 31:15
cities 47:17 70:14	colleagues 7:3	138:19 147:11	32:1,4,12 33:2,14
city 7:23 47:21	collection 135:19	comment 5:19	33:17,19,24 34:16
72:3 98:24 109:7	135:23,24	11:16,17,19,20	35:14 44:21 46:16
109:9 111:15,15	college 41:17	12:6,13,14 17:22	57:14,23 60:24
111:16,18 117:19		17:24 18:1,1,3	61:6,8,10,16,17

[committee - contemplated]

66:5 70:6 73:20	61:3,19,19 67:15	completely 72:1	conflicts 20:21
73:24 74:7,8,10,14	69:6 74:3 75:25	completion 8:19	21:2 92:22
74:16,17,19,23,25	78:20	151:14	conjunction 7:9
75:10 76:15,16	community 7:12	compliance 27:18	connect 15:18
77:14,19,21,23,23	15:4,20,25 16:1	85:6 96:6 123:21	134:6 137:6
78:5,19,22 79:3,5	38:19 39:2 45:15	comply 27:1 87:15	connected 61:24
79:13,17,22,24	48:25 49:2,25	concept 99:4,25	134:3
80:12,18,19,20	50:24 52:6 57:14	117:5 139:18	connection 145:21
81:1,24,24 82:17	59:11,15,20 60:23	concepts 7:25	149:2
83:23 84:1,15,22	61:2,3,6,7,10,24	concepts 7.23	conscious 120:17
84:25 85:6 89:22	62:22,24 63:17	95:25 96:5 113:2	consent 16:8,19
89:22 90:2,19	64:14,20 65:5	concerned 14:17	17:16,22 21:13
94:12 98:17	66:20 67:11,18,21	77:7	35:2 99:8,15,21,22
104:24 105:10	68:3,7,25 69:5,8	concerns 95:25	99:24 100:24
104.24 103.10	69:23,24 70:10	concert 7:25 99:4	103:25 104:1,4
108:16 110:21	71:1,1,7 72:13	99:25 117:8,10	143:9,14 144:3
112:1 113:6,21	74:24 75:13,19,23	concerts 117:3,4	145.9,14 144.3
115:6,9,13,14	77:22 78:4,12,22	117:11 134:16,20	consented 144:21
119:4 120:12	81:23 126:13,25	concessioners	consider 25:21
122:3 124:21	127:4,14 138:17	14:22 63:2,3,6	39:4,9 45:4,23
145:10,15 147:24	140:15,20 142:20	137:16,19 140:18	46:24 53:4 64:22
149:12,14,18,20	companies 55:2	141:13	68:2,14 72:15
committees 31:24	61:21	conclude 31:11	consideration
32:24 74:1 77:4	company 30:14	141:21	57:12 126:4
79:7,8 80:17 81:3	39:16 54:20 137:2	concludes 10:8	considered 4:9,10
81:20,22 82:3,5	137:2	56:9 142:22	4:11 6:16 25:21
83:14 116:21	compared 117:16	149:22	78:19 84:25 111:6
common 125:1,2	compelled 95:23	conclusions 86:4	142:9
communicable	compete 54:25	condemns 59:1	considering
15:3	129:20 131:6	condition 29:16	113:11
communicate	competitions 9:11	35:1	consistent 23:1,8
88:12 104:6 112:8	complaints 20:10	conditions 123:7	39:19 114:2
communicated	complete 28:22	conduct 22:14,20	constitution 43:10
122:1	105:15 107:13	22:21 62:25	construction 34:9
communicating	110:11,13,22,23	conducted 30:14	119:4
104:14	111:7 121:14,18	conducts 22:12	consult 68:16
communication	123:19 125:21	confederate 76:10	consultant 30:24
100:3 104:7	131:6	76:12 77:17	consultants 28:8
112:10 143:25	completed 34:1	conflict 23:18,22	contemplated
communities 4:14	89:25 90:4 91:10	24:2 44:17 93:11	105:15
49:6 58:13,20	108:6		

[content - current]

content 16:10	controller 26:24	92:18 93:3,10,16	covered 15:6
contest 130:5	controversial 35:7	93:24	covid 14:20 15:2
contests 129:18	convenient 58:3	count 51:9,24	26:20 27:5 30:20
contingency	conversation 28:7	128:20	44:8 46:23 100:18
109:25,25 110:1,2	cooking 8:24	counterfeit 58:5	101:1 102:11
110:10 113:4,7,14	copy 85:7 89:19	counties 47:17	108:5 126:19
125:22	copyright 134:22	counting 128:20	141:4
continue 9:18	135:1	country 44:9	cow 139:1
37:19 64:23 87:12	corned 113:12	68:24 125:6,10	cozy 20:11
88:5 96:12 98:5	corporation 42:20	county 1:1 4:13	craft 40:17
143:13	43:2	7:4 8:12 12:12,23	crafters 136:24,25
continued 36:18	corporations	19:10 23:15 29:4	crane 30:19
51:25	47:14 61:21 70:14	31:20 32:7 34:19	create 40:13,15
continues 50:16	correct 12:7 16:5	34:20,24,25 36:13	77:20 83:6
continuing 7:24	22:21 91:13 94:4	38:21,22 42:4	created 89:23 90:2
35:8 88:17 89:7	102:4,15,16	44:7,14 45:14	106:3,5 120:19
97:12 118:24	111:18,19 112:18	47:21 50:16 52:22	136:20
contract 7:1 17:2	119:16 120:3,5	55:22 61:1,2,2,4,5	creates 74:17
18:1 19:11,22,24	121:23,25 122:15	61:19,23,24,24,25	creating 40:10
20:7 21:23 22:1	123:23 125:25	62:9,22 63:1,5,9	77:8 80:11 118:7
23:17 24:10 43:5	127:20 139:25	65:9 70:3 75:9,20	creation 73:24
43:7 44:18,24	140:1 144:7,25	76:17 78:20 85:18	83:11
51:1 76:11 100:11	145:1 146:5	99:12 126:20,20	creative 101:24
101:21 120:16,16	corrected 124:17	126:24 132:12	creed 58:22
143:18 144:20	corrective 19:17	140:16,20 148:24	crisis 30:20 46:14
contracting 119:2	correspondence	149:8	criteria 98:15
contractors	48:12	county's 4:14	102:12
122:18 143:20,23	correspondingly	58:20	critical 6:24 86:19
144:1	121:4	countywide 65:3	87:13 121:1
contracts 17:12	cost 106:23 134:23	couple 19:11	126:22
20:12,14 44:10	135:2 144:5,23	50:18 53:10 65:18	cross 7:13 126:5
99:7,8,10,10,16,21	costa 1:18 4:1 7:23	73:21 77:2,12	126:13,22 127:2,8
100:15,17,24	53:16 98:24 107:6	104:23 106:12	127:16
103:13,15,24	109:8,9 117:20,21	139:9 148:22	crowds 40:7
143:23 144:2	126:5	coupon 132:20	cue 36:9
contribution	costs 9:24 49:5	course 10:2 27:2	cure 141:3
30:18	97:13 134:13	104:13	current 11:18 35:2
control 90:9	144:25	courtyard 7:21	66:7 68:24 89:3
120:25 121:5	counsel 2:15 6:17	cover 82:5 97:14	104:25 121:17
123:22	87:10 88:17,22	97:15 133:15	123:7
	91:22 92:1,6,7,12	134:25	

[currently - directing]

currently 14:9	130:24 138:13	deferred 98:12,17	107:16 111:14
22:12 37:17 49:1	150:1,5	deferring 98:11	117:17 126:8
91:16 102:9	days 14:11 52:19	deficit 97:9,25	detailed 112:11
105:20 121:15	55:23 75:12 101:3	102:14	details 94:10
132:14	103:1 106:23,23	definitely 27:13	108:19 109:13
customer 39:20	115:14 122:3	77:13 113:3,3	115:16 137:15
49:16	128:19,21 140:3	delegated 16:12	determination
customers 40:21	deadline 130:9	100:20,22 101:5,7	29:23
42:5 48:6 49:16	133:3	101:15,22 103:2,3	determine 13:5
cut 66:11 97:12	deadlocked 44:17	103:10,12 104:13	determined
cuts 14:11	deal 36:21,25	145:16	102:14
cutting 9:24	42:12,13	delight 50:20	develop 7:4
d	dealing 32:4 34:5	demonstrations	development 2:11
d 8:4 85:4,4	120:21,24 147:25	129:16	8:22 33:7 116:5
daa 6:16 12:22	deals 82:9,11	denounce 59:20	116:12 119:18
13:1 19:13,17	93:12	department 9:2,2	120:3,7
20:5 29:16 34:25	dealt 14:13 82:13	23:5,6 137:13,23	device 75:25
35:4 37:2 43:21	death 58:12 59:3	depend 38:16	devoted 23:13
58:19,21 59:1,7,10	debate 11:18	dependent 44:23	dialogue 141:18
59:14 60:2 66:16	debt 35:2	deposit 127:13	diego 2:18 29:4
67:10 72:5 85:20	debut 149:5	131:21	34:19,20,24,25
86:23 87:3,8,14	decade 43:1 52:21	derek 58:10	difference 80:18
92:5 114:25	decades 46:6	describe 77:12	110:12
daa's 12:19 86:11	december 98:3	described 77:5	different 69:10
daily 27:10	decide 100:13	82:22	70:14,14,14 73:16
damage 118:5,7,8	decision 22:8	desert 41:17	74:14,24 90:16,22
118:10	108:19,21	desilting 34:6	99:13 101:23
dance 52:23	decisions 100:21	109:19 110:3,15	119:20 122:17
danger 46:24	100:22 103:22	110:22 111:3,17	123:13 132:9
dark 116:20	118:25 124:23	112:3,23,24	149:17
date 9:15 51:11	125:1	118:18 119:5	difficult 117:15
113:1 127:7 132:5	decisive 96:5	123:1,22	147:13
151:20	decline 36:16 43:2	desire 12:3 37:6	difficulties 25:13
dated 151:22	43:11	38:13	diligently 139:17
dates 131:7	decrease 10:7	desk 99:2	139:19
dave 3:6 44:3	dedicated 39:15	despite 34:7 44:11	dinged 87:17
48:16 50:6	78:6	89:5	direct 28:4 116:1
davis 3:6 50:7,9	deem 125:12	destroying 38:6	119:13
day 30:15 45:19	deeply 59:1	detail 21:17 25:17	directed 117:21
45:20,22,22	defer 10:16 60:5	26:10 67:22 97:2	directing 115:9
101:20 129:25,25	70:22 71:2 145:9	105:16 106:1,9	
101.20 127.20,20			

[direction - doing]

direction 10:3	71:7,13,13,16	disability 58:23	distance 40:24
22:11 84:15 103:8	72:17,17,25 73:1,2	disaster 126:16	distancing 50:3
111:23 115:5,11	73:3,4,5,6,7,8,9,10	disclaimer 90:11	53:15 141:11
151:10	73:11,12 76:18,18	disclosure 13:3	distribution 7:9
directly 22:17,18	77:5 78:25 79:20	disconnect 115:1,3	8:3,5,9 126:18
134:8 144:24	80:3,16,16 81:6,8	discovered 85:21	district 1:9 9:8
145:22	81:14,17,17 82:7	discretion 4:12	14:13 26:22 27:1
director 2:3,3,4,4	82:22 83:18,19,21	discrimination	27:12 59:17 86:3
2:5 4:18,19 5:4,6	83:22,24,25 84:2,3	20:14 58:22 59:21	91:25 92:18,23
5:7,8,9,10,11,12	84:4,5,9,10,24,24	64:16 82:9	93:6,9,15,24 94:9
5:13,14,15 6:2,3,4	91:18 94:24 95:2	discuss 16:18	106:24 121:15
6:5,6,7,8,9,10,11	95:2,7,8,9,10,11	27:20 35:21 80:14	144:23
6:12,13 10:12,14	95:12,13,14,15,16	105:16 106:8	ditto 30:1
10:14,16 11:1,2,3	95:17,18 101:11	108:10 114:7	diverse 62:21,24
11:4,5,6,7,8,9,10	101:12 102:16,24	115:23 148:15	63:2 78:5,23
11:11,12 15:16	106:11 107:15,21	discussed 16:17	142:13
17:15,15,18,18	112:16 113:10,22	34:9 106:10	diversify 64:3
18:12,13,14,15,16	113:22 114:6	140:14	diversity 15:20,25
18:17,18,19,20,21	115:8,20 119:15	discussion 16:14	57:14,23 58:16
18:22,23 19:4	120:11 121:20	36:7 56:13 65:17	59:12 60:24,25
21:10,11,12 22:4	122:6,9,12,19	65:19 69:9 77:9	61:14,17,25 62:11
22:23 23:18 24:3	123:13,24,24	85:3 100:9 108:25	62:12,24 63:11
24:8,14,15,15,20	124:4,4,7,8,9,10	111:23 112:1	64:5,6,24 65:5
24:21,22,23,24,25	124:12,22 125:14	119:14 127:22	73:20,24 74:14
25:1,2,3,5,7,8,11	125:15,16,17	140:4,24 145:23	75:8 76:16 79:3,4
25:13 26:3,4,5,8	127:23,23 128:3,4	discussions 80:7,7	80:25 82:12 83:6
26:14,15,16,25	128:5,6,7,8,9,10	110:21	83:11,23 84:1
27:15,18,21 28:1,1	139:8,9,14,15	disease 9:1,4 15:3	125:7 140:14
28:3 29:5,5,6,9,25	140:2 143:18	disenfranchised	142:18
30:6,11 31:12	144:5,8,23 145:3,5	59:16 72:11	divide 73:15
32:2,3,14,15 33:16	145:12,17,18,18	disengage 148:4	docket 11:22
35:14,17 56:14,15	146:15,16,18,19	disgusting 118:13	document 34:20
56:17,17,22,23,24	146:20,21,22,23	dismissed 74:4	105:8 106:2,5
56:25 57:1,2,3,4,5	147:2,4,10 148:6,8	display 83:3	documentation
57:6,7,8,16,17,18	148:19	displayed 135:24	89:11 94:10
57:20 58:16 59:23	directors 1:2,9	disregard 86:7	documents 29:15
59:25 60:4,4,5,9	6:16 8:15 16:15	disruptive 123:12	33:24 34:16,21
65:21 66:11,19	32:25 34:17 70:12	disseminated	88:24
67:8,23 68:16,18	71:14 72:3 86:22	66:21	doing 31:24 55:17
69:11,11,12,19	142:23 147:1	disservice 79:18	64:1 74:23 79:18
70:7,11,13,22 71:4			80:19 82:7 83:16

[doing - entire]

84:7 96:21 98:7	ducktail 28:25	either 14:5 42:9,13	encourage 20:25
99:9,14 112:11	due 126:19 133:13	44:13 69:2,4,23	32:25 147:7
114:19,21,25	134:22	72:15 76:14 77:11	encroachment
122:7 129:3	duly 151:8	77:13 83:13 86:5	111:20
131:19 132:3		133:17 145:9	endorse 60:18
	dump 32:17		62:18
146:1 148:4,9	duplicate 82:2	eldridge 111:19	
dollar 30:16 127:2	duplicating 81:25	124:20	energy 147:13
dollars 55:5 76:1	duran 3:6 44:3	election 136:17	enforce 12:25
116:17	48:16,18,20	element 72:16	enforcement
donation 126:18	e	76:21	35:24 90:12,13
132:16	e 8:18 96:23	elevate 108:25	enforcer 13:7
donations 126:23	earlier 53:5 71:24	elevated 67:4	engage 37:17
donors 127:10	107:17,24 113:5	emailed 15:15,16	129:6 138:17
doubt 33:9	140:8,14 144:12	emails 48:12	140:15 143:4,22
doug 2:4 19:1 22:3	early 49:14,14	embrace 62:21,23	engaged 16:1
22:22 26:7 102:25	ease 57:24 120:8	embracing 64:23	75:19 132:2
106:11 107:7	easily 40:23 108:7	emergencies	147:25
120:5 141:25	124:17	125:22 126:15	engagement 57:14
142:4 147:11	east 109:18 110:15	127:1	60:23 61:6,7,10
149:18	120:8	emergency 7:9,12	74:24 77:22 78:4
download 135:7,9	easy 50:10,13	8:2,4,12 126:6,17	78:22 81:24
downsize 118:16	148:10	127:4,15	engaging 91:25
downturn 50:2	eat 49:10	empathy 37:1	140:22
draft 33:2 112:18	echo 13:24 48:20	emphasis 14:19	enjoy 38:17,21
drafted 71:14 85:8	147:10	empire 38:21	129:11
drafting 22:16	economic 64:6	employ 44:15	enjoys 52:6
drawings 34:1,15	economically	employee 58:3	enormous 63:22
draws 65:4	48:25 50:4	151:18	ensure 91:3 96:5
drive 1:17 7:12,24	economy 39:21	employees 6:23	ensures 94:9
99:4,25 117:3,4,8	40:2 46:22	14:11 26:24 45:3	entail 141:19
117:11 129:2,2	education 51:3	75:2 78:23 86:21	enter 103:13 130:6
137:11,12	86:23 149:9	87:14 97:23	130:8,9,10 143:23
driven 118:25	effect 10:4	empty 37:25 45:3	entered 133:4
drives 126:6,19	effective 81:12	45:22 46:18 49:7	entertainers
127:5,16	effectively 112:8	107:6	129:15 134:15
driving 147:17	•	enable 62:12	entertainment
drop 146:17	effort 31:2 44:12	enabled 89:4	149:12
148:20	50:13 138:15,23	enacted 16:13	enthusiasm
dropped 33:17	efforts 30:22 31:1	encompassing	132:24
duck 105:23	31:8 84:14 119:25	71:20	entire 31:5 110:1,2
	147:11 148:5		110:19 113:4

[entirely - exposure]

entirely 139:18	ethics 27:3	exceed 23:7	exit 37:7
entirety 105:13	ethnic 62:13 67:23	103:19	exited 93:1
110:23 121:10,14	67:24 69:4	exceeds 101:21	expand 57:17
123:19	evacuations	excellent 101:13	65:25 67:19 75:14
entities 70:15	126:17	106:18	92:13 100:8
entity 55:21	evaluate 29:15	exception 89:3	expanded 119:25
entrance 130:20	48:23 120:12	excessive 59:9	expanding 75:13
entrepreneurial	evenly 76:2	exchange 43:5,13	119:24
51:18	event 1:1,15 4:13	excited 28:19 79:2	expansion 57:13
entries 130:12	7:6 8:3 9:17 37:23	128:25 136:8	60:23
entry 130:7 133:3	41:12,23 44:14	exciting 97:21	expectations
133:6	53:12 54:1 57:13	130:13	22:20 144:17
environmental	75:8 126:24	excluded 103:16	expedite 107:13
113:24 114:3	140:21	exclusionary	143:21
121:3	events 7:5 14:25	70:19 71:10	expended 4:16
envisioned 37:22	40:4,6 43:19,20	exclusive 129:14	expenditure 94:3
equality 59:13	45:5 58:12 63:13	excuse 41:22	94:11
equate 141:16	98:10 102:19	86:16 130:7	expenditures 94:9
equestrian 7:16	120:1 129:24	134:24 137:6	expense 99:10
34:6,8 109:19	134:5,15	execute 99:23	103:14 133:12
111:3 113:1 114:1	eventual 7:5	144:2	145:13
122:20 123:10	everybody 35:20	executed 143:6	expenses 9:19,22
equipment 43:15	40:19 45:13 54:7	144:21 145:17	98:11 103:15,16
equivalence 10:6	56:12 89:19 91:7	146:6	103:18,20 133:15
98:3	112:17 119:12	executing 99:7	experience 53:1
eradicate 9:9	138:20 147:7,22	executive 26:25	119:1 120:21
escape 101:16	148:1 149:24	28:9 148:9	136:21 137:6
especially 54:9	150:5	executives 125:8	141:23,24
63:2 80:12 107:7	everyone's 44:11	exercise 101:7	experienced 23:14
esq 2:17	131:2	104:12	experiences
essential 6:24	exactly 77:23	exhaustedly 68:7	120:22
essentially 143:10	112:12 124:22	exhibit 7:11 136:9	experiencing
146:1	140:25	136:12,15	126:16
established 86:1	examine 74:25	exhibitors 133:5	expert 67:23 69:3
estate 41:25	example 32:9 34:5	133:18 134:6	113:10
estie 3:4 36:10	37:15 61:9 62:2	exhibits 75:7	expertise 93:13
41:4,7,8 42:17	68:9 87:16 93:11	135:16,17	experts 78:12
estimating 137:18	93:13 100:7	exist 55:1 74:2	explain 33:3,5
et 81:3 103:17	103:17 107:5	75:20	explained 93:6
ethical 92:22	115:24	existing 83:13	exposure 64:2
		123:1	

[expression - financial]

expression 58:25	failure 43:12 45:9	fairgoers 61:20	farmers 7:14,15
extend 66:7	86:10 115:25	fairgrounds 12:12	38:24 40:17
extended 89:24	failures 88:4 89:7	15:19,21 19:10	fashion 42:3
extended 89.24 extending 137:22	fair 1:1,15,17 4:13	31:20 32:7 36:14	favor 35:10 82:4
extension 43:4,7	7:2,3,6,19 8:3,19	37:24 39:20 40:3	83:25 84:16
extension 45.4,7 extensive 85:23	8:20,21,21,24 9:12	40:11,14 42:25	favorable 9:23
92:16	9:13 10:4 14:25	43:17 44:13,17,19	10:2
		45:3,18,21 46:17	favorite 129:15
extent 96:16	22:12 26:20 29:4	, ,	
102:11	31:5 34:19,21,24	49:3 52:1 53:17	134:15
exterior 75:11	34:25 37:24 39:2	61:1,18,23 62:6	fax 2:19
118:3	39:8,11,12,13	76:17 85:18 88:14	fe 48:2
extract 121:9	42:10,14,15 46:17	88:19 90:11	february 119:23
extremely 55:18	49:5,8,11,15,18,19	118:25	feedback 117:24
74:24 98:5	49:23 50:2 51:5,6	fairly 133:12	feel 39:13 60:16,17
eye 105:2 137:1	52:7,7,22 53:1,19	fairs 14:18 15:7	65:8,8 77:3,18
f	55:17,17,22 57:13	62:3 63:14 126:14	95:23 98:11 103:8
f 126:3	61:2,18 62:6 63:1	129:18 134:21	111:24 127:14
face 39:12 141:10	63:12,15,21,25	135:12,13 140:10	feels 32:6 105:13
facebook 129:24	64:3,15,25 75:7,9	fall 35:19 61:12	fees 130:7 133:6
facilities 15:9 28:1	75:12 76:4,8,9	69:22 78:2 83:3	134:10
32:4,6 33:2,21,23	78:7 82:24 83:2	83:13 99:3 101:4	fellow 112:20
34:16 62:5 98:16	88:15 102:18	102:19 105:6	148:12
104:24 105:9	103:6 105:4	116:8	felt 23:15 38:13
106:10,21 107:20	106:14 108:5	falls 35:10 67:12	105:8 110:6
107:22 110:21	116:14 125:7	81:21 84:6 114:23	fi 107:6
112:1 113:5,10	126:24 128:16,19	falsity 125:2	fifth 52:20
114:25 115:5,23	128:20,21,22	familiar 64:17	fight 118:21
120:12 122:2	129:2,5,5,6,10,11	families 8:8,8 42:6	figure 23:7 37:15
145:15	129:15,22 130:2,4	42:14 54:24	50:25
facility 27:24	130:17,19 131:2,6	family 38:11 49:14	figuring 137:19
28:21 33:3 45:18	132:1,2,8,10,19,22		file 68:20
108:11,15	134:15 135:10,10	136:3	filed 88:23
facing 108:22	135:16,17,23	fans 8:21 129:6,10	fill 93:20 123:1
134:2 138:2	136:10,11 137:7	fantastic 65:25	fills 64:21
fact 20:17 23:14	137:11 138:6,13	138:11	final 96:24
60:18 69:5 73:17	138:19,21 139:11	far 15:24 54:8	finalize 122:23
97:17,18 125:5	139:17 140:3,9,25	63:8 64:6 121:13	finalized 118:2
145:7	141:8,23 142:8,15	130:12 131:12	finally 88:2
failed 53:11	147:20 148:9	fared 82:13	finances 98:6
failing 37:4,20,20	149:25 150:2	farm 7:20 8:7	financial 17:3
J. T, 20, 20		133:14	19:19,21,23,24

[financial - function]

21:1,9 26:3,5	flagrant 86:7	137:12,24 140:18	found 19:16 43:23
29:16 35:1	flags 75:14	foot 49:21	85:25 86:1 90:5
financially 53:22	flea 38:5	footage 129:14	foundation 7:10
97:24 151:17	flexibility 100:10	footing 53:21	8:6 30:8,13,19,23
financials 9:14	100:13	footprint 109:19	31:6,7 133:14
96:2	flexible 100:5	force 59:9 76:1	four 36:8 85:21
find 13:20 42:10	104:2	80:18,20 82:23	86:4,12 94:15
63:11	flock 63:19	83:6,11 149:13	fourth 7:24
finding 9:20 88:25	floor 65:22	forced 13:21	frame 101:25
91:7,23	florida 61:22	forces 113:14	frankly 13:2 34:3
findings 22:25	62:14 63:4,23	forecast 26:11	34:23 36:22 42:21
89:12	140:12	96:24 97:5,6,8	61:7 64:3 119:2
fine 18:4 26:8	flow 26:11 98:2	foregoing 151:5,7	free 132:7
74:21 136:25	flowers 51:14	151:11,13	freely 9:5
finesse 71:18	flowing 32:11	form 59:21 76:16	frequently 126:15
finished 28:20	floyd 58:2,4,7,10	formal 11:21	fresh 8:7 51:13
fire 28:21 149:13	59:4,6	format 136:16	friday 149:25
firework 7:22	flushed 62:10	formation 57:23	friends 12:11 19:9
fireworks 97:20	fly 76:9	73:19	29:17 30:2 31:19
98:23	focus 77:21 147:14	formed 74:25	36:13 85:18 138:7
firm 12:24 13:1,2	focused 7:1	76:15	front 7:15 22:6
13:4 22:21 24:1	focusing 74:10	former 49:14 86:8	122:4
92:24 125:12	fold 73:25	89:1	fruits 51:10
firms 88:22	folded 44:11	forth 33:16 62:19	full 8:23 10:3 14:1
first 12:17 17:1	folding 79:16	138:22 148:13	27:6 31:7,10
36:8 48:20 49:15	folks 37:15 51:18	151:6	35:13 48:5 75:3
53:12 57:24 58:6	71:25	forward 13:10	88:20 89:10,11
60:15 76:22 85:13	follow 79:20 88:5	30:25 37:16 40:5	107:2 108:25
86:5 88:18 90:8	followed 12:8	42:8 46:21 48:24	110:9 120:14
90:24 97:19 111:7	14:17 19:12 31:16	49:22 52:11 64:4	123:21 141:6
114:18 115:1,15	36:9 44:3 50:7	77:2 88:2,8 89:10	144:21
116:7 121:8 127:4	60:12 85:15 88:8	90:20 91:4,18	fully 109:13
127:6 128:19,22	111:9 114:16	96:7,15 104:15	115:25 136:12
129:4 143:4	following 40:21	105:3,3 106:5	143:6
fiscal 102:7	58:17 104:5	109:10 112:19,22	fun 129:5,15
five 23:10 46:10	food 7:9,10 8:2,4,5	112:22 113:19,25	130:16,18,19,22
63:25 64:1 84:17	8:10,12 9:2 23:5	114:5,21 115:6	131:3,6,8,14
127:4 137:18	40:20 43:5 62:4,6	122:5,14 123:17	135:13 139:22,24
fix 96:14 112:22	62:13 63:18,20	143:8 144:20	150:3
flag 76:10,12	64:3 85:22 94:2,8	147:7 150:2	function 22:25
77:17	126:17 137:11,12		23:20 102:10

[functions - going]

functions 6:25	27:17,22,23,25	generate 9:20	giving 43:7,8
20:8	29:2 30:4,6,9	66:18 132:23	48:11 89:10 103:8
fund 149:9	31:12,14 33:11	139:11	132:12
fundamentally	35:11 36:5 56:9	generated 120:18	glad 99:5
32:6	56:11,18,20,21	140:10	glass 141:5
fundraiser 30:14	57:10 60:7 65:12	generating 97:18	go 20:25 22:5
fundraising 20:15	65:16,23 66:14	98:8 99:1,10,16,20	25:10 26:1 27:19
30:22,23 31:1	67:7 69:2,21 72:1	100:7,11,15,19	28:12 29:6,9
funds 43:9 90:21	72:19,23,24 76:20	102:21 103:13,20	32:18 36:6 39:15
110:23 111:7,11	77:1 81:6 82:21	102.21 103.13,20	41:7 42:3 48:6,19
118:9 121:9	83:9,10 84:19	generous 30:18	49:9,11,11 50:1,22
123:18 145:24	85:1 89:13,16	132:11 133:13	51:13 62:20 66:5
furlough 14:11	91:5 93:25 94:25	genesis 70:18	68:10 72:22 77:13
further 6:19 65:19	95:1,3,5,6,19,20	genesis 70.18 george 58:2 59:4	78:22 83:7,7 85:3
75:10 80:2,15	96:22 98:18 99:5	getting 27:9 28:9	86:24 89:18 90:19
85:3 111:23 114:7	100:8 101:10,11	41:15 48:5,14	94:12 102:2,3
119:13 147:4	100.8 101.10,11	52:11 71:17 75:11	103:9 106:1,4,8,20
151:13,17	107:23 113:20	76:2,3 79:22	107:15 110:1
future 13:3,10	114:6,9,13 119:11	87:10 89:25 99:11	111:20 112:12,19
14:12 15:24 31:1	119:15 124:1,5,6	104:10 108:3	112:21,22 113:25
35:2 41:22 94:13	125:18,19,24	140:8 143:24	120:20 123:17
141:15	126:2 127:18,21	144:18 146:7	128:16 130:15
	127:24 128:1,2,13	gift 43:9	131:8,16 133:16
g 120 15 142 22	138:9,25 139:6,8	girl 50:22 61:11	135:19 136:1
g 128:15 142:22	141:25 142:24	girls 59:6	137:4 138:4
gain 123:2	144:14 146:11,13	give 8:23 9:14	141:11 147:2
gained 122:25	146:14,24 147:9	22:10 29:10 49:17	goal 46:20 134:11
galleries 129:16 135:11	148:6,18 150:4	53:8 63:23 66:9	god 56:6
	gas 49:9,9	67:20 89:21	goel 3:8 54:16,16
games 129:22	gate 117:18	107:22 143:7,22	goes 75:4 77:20
gaps 93:20 garage 50:19	gather 134:23	143:25	78:18 80:24
garcia 2:2 4:6,22	gathering 98:10	giveback 132:1	140:13
5:2,3,16,25 6:1,15	115:9	given 9:17 22:18	going 5:17 14:23
8:16 10:9,17,21,24	gavin 126:10	23:4 43:4 92:21	21:7,17 22:11
10:25 11:14 16:3	gender 58:24,24	101:15 115:18	25:25 26:10 27:12
16:6,24 17:13,17	general 2:16 12:6	121:14 123:7	28:9,13,23 29:21
17:19,23 18:5,10	12:13 30:18 68:16	143:11,14 147:16	31:2 32:23 33:4
18:11,25 21:5,15	93:1 94:18 147:25	151:12	35:5 37:6 38:17
22:2,5 23:4 24:9	general's 87:11	gives 53:22 106:20	40:4,5,22 44:1
24:12,16,18,19	92:17	146:5	47:22 48:13,15
25:15,23 26:13			49:6,9 51:16,23
23.13,23 20.13			

[going - help]

	1	I	
53:2 54:4,5 55:3,5	78:14	greater 13:18	138:22 139:13,16
55:16 56:1 57:21	goodwill 132:5,13	greg 3:5 44:3 47:8	140:1
60:5,20 61:8	132:20	47:10 48:16 54:9	hand 4:19
68:20,24 70:4	goodwills 132:12	grossly 85:20	hands 146:8
71:8 72:9,14	132:23	ground 107:25	hangar 113:8,12
73:23 74:14,17,25	gotten 34:21	137:17	happen 65:1 82:19
75:2,15 76:6	govern 86:6 96:19	grounds 137:20	89:4 112:14
79:20,22 80:23	governance 21:8	group 7:17 12:18	116:20
82:8,14 84:8,10,15	26:1 29:3 33:14	12:19 13:7,9,16,17	happened 148:2
85:3 87:13,19	33:18 35:12 66:5	13:19,22 14:2,8	happening 68:11
88:8 89:2,9 90:8	70:6 77:14,19	44:2 63:2 68:21	115:12
94:21 96:2 99:20	78:18 81:9,10,24	75:18 78:5,23	happens 68:6
105:4,21 107:11	82:9 83:4 90:19	groupings 68:21	happy 7:8 30:17
108:11,19,23	91:3,17 94:12	groups 75:19,23	85:9 111:9 137:8
113:19 114:5	governing 16:11	75:23 76:3	hard 41:14 42:14
116:16 118:20	73:17 86:23	grow 56:1	54:24 124:20
123:14 129:13,24	government 23:13	guarantee 24:5	hardworking
130:14,18 131:12	23:15 47:16 93:19	guess 53:15	38:17
131:13 132:11,11	governmental	120:11	hate 101:16
132:24 135:3	70:15	guests 135:25	health 15:10 105:7
136:7 138:13	governor 14:6	guidance 14:15	106:18 127:9
141:1,1,4,16,19,23	78:10 126:10	63:15 66:10 92:10	137:13,23
146:16 150:2	grab 49:10	guidelines 7:4	hear 19:4 41:6
gold 39:12	grand 50:21	14:16 15:5 22:16	48:9,18 113:18
gonsalves 26:18	grandparents 56:2	102:12	heard 39:7 40:16
27:10	56:2	guy 60:16	41:10 42:7 48:11
good 4:6,24 12:10	grant 30:24	guys 15:21 18:2	51:2 53:10 90:25
13:14 22:24 25:14	133:13	27:14 39:13 40:13	115:3,8,16 117:6
27:21 28:3 31:2	grants 93:17	47:6 54:11	hearing 48:14
31:18 32:3 33:9	graphic 136:12	h	94:20 151:3
36:12 37:25 38:9	gravitate 120:14	habit 12:20	hears 64:14
40:8 44:5 46:25	great 8:13 36:25	half 60:22 73:13	heart 4:19
47:10 50:9 54:3	44:20 51:15,17	113:11 141:5	held 127:6
64:10 67:15,22	56:2 62:21 66:6	halfway 97:4	hell 86:17
78:15 79:1 81:13	69:13,17,17,18	105:12	hello 15:13 41:8
86:17 104:18,21	81:3 84:14 95:19	hall 7:21 30:7 31:8	help 8:16 28:13
106:15 118:9	104:12,13 133:5	75:4 135:18,19	30:3 37:14 46:1
120:22 123:9	133:20 136:15	149:2	46:14 47:15,18,19
141:9 145:11	138:10,23 142:19	halls 63:18	54:22 55:6 58:11
goodjoin 3:7 60:12	150:5	hamill 2:11 8:22	63:12 119:3
64:10,11 66:1		128:18 131:23	132:24
		120.10 131.23	

[helpful - inclusion]

helpful 30:2	holders 35:2,3	hurting 47:15	importance 79:17
107:18 147:24	hole 106:15	i	important 9:7
helping 47:16,17	home 6:23,24	iconic 45:14	61:5,8,14 64:5,14
47:18	44:15 49:9 63:5,9		64:20 67:3 70:2,9
helps 70:12 96:17	129:11 130:24	idea 49:8,13,16	74:1,9 76:5,15
107:13 133:17	135:9 137:4	51:5 52:2 67:15	80:25 81:4,19
heritage 4:15	honest 52:7	67:22 75:14 80:4	82:16 97:22 98:5
58:21 68:11	honestly 69:21	134:20 142:11	110:6 111:4,5
hernandez 1:24	honoring 149:4	idealogy 56:1	120:25 132:1
151:25	hope 46:21 47:24	ideas 40:16 78:15	140:13
heroes 7:21 30:7	52:4 86:7,8 88:11	identified 6:17	importantly 48:22
31:8 75:4 135:18	96:9 124:14	identify 12:2	49:4 138:17
135:19 149:2	131:16	22:20 138:15	147:12
hi 13:14 33:13	hoped 12:18	139:10	imposed 121:5
42:19 45:12 54:16	hopeful 102:20	identifying 120:9	impressed 147:21
62:17 64:10 88:1	hopefully 37:16,18	identity 58:24	improper 13:8
116:25 128:18	47:6 48:8 111:8	ignorance 86:16	20:23,23 91:6
high 40:17	141:14	88:9	improvement 33:8
highlight 28:6,15	hoping 112:17	ignored 14:23	97:11 116:22
92:2 108:15 109:4	123:20	34:13 59:16 72:11	improvements
highlighted	hopping 130:21	illegal 88:22	115:7
107:24	horse 35:7,9	image 129:1	improving 97:16
highly 14:4 149:9	horses 35:8	130:16	inability 101:17
hire 14:5 87:10	host 129:7	images 130:9	inadequate 85:21
hired 13:17 30:23	hosted 126:20	135:21 136:6	inappropriate
63:7	hosting 7:8 15:19	imaginology 75:9	125:12
hiring 88:22	130:18 133:23	immediate 40:14	incidentally
hispanic 67:17	hour 146:3	140:16	131:15
-		immediately 122:1	incidents 87:20
69:5,23 75:22	houses 14:21,24	122:5	
78:1	15:8	impact 49:24	include 67:15,22
hispanics 69:19	huge 8:11	105:5 110:20,24	69:14 72:13 85:9
historically	hundred 120:5	113:25	129:10 136:22
126:14	148:15	impacted 112:8	included 20:8 23:6
history 12:22	hundreds 42:5	impacts 65:2,3,3	26:19 70:10,17
19:13 64:19,25	44:15,23 45:8	111:3,15 114:3	94:13 116:2
hoc 29:4 31:24	46:12	123:14	including 8:14
147:24	hung 71:17	implement 66:6	35:24 38:5 41:15
hold 28:24 97:14	hunt 50:23	implementation	43:14 67:17
105:2,9,13,17,19	huntington 41:15	16:12	126:12
	46:4	1 - '	inclusion 59:12
117:19	40.4	implemented 94:7	inclusion 39.12

[inclusionary - items]

inclusionary	116:21 117:11	interim 43:21,22	issues 11:17 14:20
70:20	131:13 134:9	internal 79:24	20:22 27:5 39:7
inclusive 58:16	142:23 147:2	87:8	57:15 60:24,25
70:23 71:9 76:24	informative 30:3	internet 38:4	61:9 62:21 64:5
income 45:7 47:22	informed 123:11	interrupting 143:2	73:22 74:1,8,18
incorporate 82:25	124:24	interruption	75:7 76:14 78:2
91:18	infrastructure	122:24 123:5	79:16,19 81:9,9
incorporated	28:7 32:10 33:25	interruptions	82:12,23,24,25
40:18 81:10 90:22	62:11	123:6	88:16,21 90:5
incorporating	inherently 61:24	intimidate 12:24	91:11 92:19
74:6 75:4,5	initiative 126:11	introduce 57:19	115:23 117:20
incorrect 41:13	126:11	investigation	120:21 121:1
incorrectly 96:14	inland 38:21	12:23	123:21 134:22
increase 62:23	input 79:23 95:24	investigations	issuing 88:7
63:11 131:14	109:6 122:3	20:23	137:24
increasing 145:23	inside 109:19,24	investigators 14:5	item 4:9 11:15,22
independent 75:4	insight 112:20	investment 32:7	12:2 16:8 26:9
75:6	inspection 28:21	42:5	27:20 28:5 29:1,3
independently	instance 63:21	invitation 16:20	31:13 35:21 36:2
74:9 75:16	75:20 113:7	involve 61:19 62:1	36:4 56:10,16
indicated 23:4	instances 93:14	involved 12:21	57:11,17,19 60:22
31:5 132:16	instantly 89:8	23:23 24:6 32:25	73:13,18 76:24
individual 23:23	insurance 103:17	75:21,22 76:3	81:15 85:2,4
24:6	integral 53:1	78:24 88:22	90:10 91:5 94:2,3
individually	intellectual 37:9	103:21 115:2	96:23 97:2 100:25
108:12	43:15 93:14	127:11 133:7	108:23,24 114:10
individuals 55:4	intelligently 37:13	134:23 140:9	116:3,3,5,6 126:3
135:4	intent 67:6 71:12	involvement 12:19	127:4 128:15
indulge 95:21	143:25	12:22 75:19	132:10,12 139:5
industry 7:3 14:15	intention 67:19	involving 77:8	140:24 142:22,25
35:7 54:18,20,22	intentions 32:3	78:13 88:24	145:21 147:1
54:25 55:1	86:18	island 42:3	149:11
inequality 59:9	interactions 20:24	islander 77:25	items 4:10 6:17
inexcusable 59:3	interest 35:4 55:12	issue 32:19,19	11:20,24 12:1
inexorable 36:15	87:22 92:22 93:11	61:5 67:6 70:2,15	16:14,16,19 21:13
influence 64:19	interested 55:10	71:19 74:6 77:15	50:19 51:14 57:22
information 7:25	104:9 142:4	77:21 78:13 81:4	76:12 77:13 78:21
8:2 13:20 26:23	151:18	90:14 93:12	82:6,22 83:1 94:6
30:1,12 31:10	interesting 141:24	122:19 123:23	94:11,15 105:1,8
45:17 88:4 109:10	interests 4:15	issued 98:23	107:8 111:14
112:11 115:10	20:22 58:20		114:8 118:14

[items - kramer's]

121:24 132:19	133:3,4 151:22	kids 50:21 131:1,9	96:7 99:2,12,23
137:6 140:6,14	justifying 4:16	133:15 134:2,8,12	100:5,10 101:1,18
148:23	k	killed 69:15	103:5,7,9,22 104:8
j	karns 2:10 104:21	killing 35:8 38:4	104:9,15,16
j 55:3	107:4,19 109:11	kim 3:3 36:10 38:7	106:22 107:2,23
jackson 101:19	109:12 111:21	38:11 41:2 54:10	109:3,4 112:6
january 119:22	112:16,18 113:7,9	kind 15:6,23 30:21	114:5 115:1
jeanine 3:4 44:2,4	115:4 120:5	43:8 47:24 50:11	116:19 120:1
44:6 45:10 48:21	121:17,25 122:8	51:21 55:10 60:17	125:11 128:19
54:9	122:11,15,22	93:20 104:7	129:7 130:11,13
jerry 105:7 106:25	124:19 125:4,19	105:21 109:9	132:15 136:24
109:12 111:13,18	126:1 143:2,20	110:18 130:13	137:23 138:13
112:4,13 122:1	144:7,9,16 145:1,4	134:25 137:18	140:11,21 141:3,9
jewelry 136:25	146:5	kinds 117:4	141:14 142:6,8
joan 2:11 8:22	kathy 89:2	kitchen 63:19	147:19 148:3,9
128:16 131:21	keene 74:18	kitchens 62:7,8	149:16
138:9 139:9,25	keep 39:19 54:5	63:17,24	knowing 134:3
job 54:3 55:22	61:22 68:16 79:19	knee 58:10	143:13
78:10 108:1	80:5 94:5 104:14	knees 58:8	knowledge 44:19
114:22 142:19	106:6 123:6,11	know 14:13 15:21	knowledgeable
josh 92:3,12 94:1	131:23 133:17	17:4 21:15 23:24	37:14
100:11 101:13,17	134:12 143:15	26:6 32:9,22 33:8	known 23:25 45:7
145:19 146:5	144:11	37:10 47:17 48:13	knows 12:22 19:14
josh's 103:24	keeping 100:1	50:1 51:19 52:16	30:13 39:14 64:15
joshua 2:17	114:20	52:23 53:8,11,24	108:10 109:9
juggling 114:20	ken 2:10 97:15	54:7,18 55:2 58:1	120:7 129:3
juicy's 62:13	98:13 104:19	58:9 61:9,10	kovacevich 2:5,5
63:22	106:11 108:19	62:13 65:17 66:15	5:14,15 6:12,13
july 7:19,24 17:9	109:4 138:19	67:18 68:19 69:12	11:11,12 18:22,23
21:20 25:20 27:6	142:25 143:1,18	69:21,22,23 70:3	25:7,8 29:5,9
27:7 56:16 99:21	144:15	70:21 71:8,16,19	34:18 57:7,8
100:9 126:6 127:6	kentucky 87:1,5	71:21,23,24 72:14	73:10,11 84:9,10
127:7 130:9 131:7	kept 14:19 58:10	73:12 74:16 75:8	95:17,18 125:16
132:5,15,18 140:5	kevin 3:8 52:15	77:10,17,18,25	125:17 128:9,10
140:24 141:20	54:13,16 56:8	78:10,13,17 80:3,5	146:22,23 147:10
143:9,14 144:4,4	key 51:8 62:14	80:6,10,11,11,13	kramer 13:17
145:8 147:8	63:22 80:23	80:14,19 81:16,18	87:23 89:2
149:23,25	kicked 82:18	81:21 82:3,14	kramer's 20:11
july's 146:7	kicks 82:18	84:5,7,12 86:14,15	
june 1:20 4:1 10:3	kid 50:17	86:24 87:14 89:19	
27:6 59:18 72:12	IMU JUII	90:24 92:15 96:1	
27.0 37.10 72.12			

[l.a. - location]

1	large 40:6,7 43:19	legal 6:17 39:7	146:17
	47:14 67:21	88:17 91:22 92:1	list 12:14 29:19
l.a. 38:21	140:18 145:13	92:12,17 93:5,22	63:14 71:23 87:1
la 2:4 4:18,19 5:10	largely 61:21	legislation 27:7	87:5 98:14,15
5:11 6:8,9 10:16	larger 51:10 74:4	legislative 26:14	103:16 104:20
11:7,8 17:15,15	74:5	26:17,18	105:1,1 109:15
18:18,19 19:4	lastly 76:5 137:9	lemonade 147:15	132:13 136:23
21:11,12 22:4,23	late 32:18 49:14	lend 78:6	140:11 145:23
23:18 24:3,8 25:1	106:5 119:22	lessons 7:17	146:3
25:2 26:4,8 27:19	latest 29:24	120:23	listed 4:9,10 12:17
27:21 29:5,6,25	latinos 69:15	letter 35:22 36:14	16:10 108:3
30:6,11 31:13		57:12 85:4,6,8,20	
34:17 56:14,15	laughing 131:22	89:9,18 90:5,19	listening 51:4 56:6 literally 51:13
57:3,4 60:4,4,6		, , ,	
71:13,13 72:17	launch 126:10	91:14 94:16,18,21	115:14
73:6,7 84:2,3	launching 7:19	96:23 126:3	little 7:7 8:2,21
95:13,14 101:11	law 11:20 32:20	letters 86:12	26:10 28:25 50:2
101:12 102:16,24	86:2,14,16 88:21	letting 43:24 47:25	50:17 52:3,8 66:3
106:11 107:15	90:12,12 92:24	48:8,13 57:19	73:21 80:15 89:21
114:6 119:15	93:12	63:12	97:16 107:24
120:11 121:20	lawn 33:6 116:10	level 7:4 67:4	117:16 135:15
122:6,9,12,19	laws 86:6,13,22	77:19 90:6 120:17	140:3 142:17
123:13 124:12	88:5,7 96:19	133:6 137:25	live 14:25 101:15
125:14,15 128:7,8	lead 4:18 20:18	leverage 65:7	129:11,24 138:12
139:8,9,14,15	86:4 107:25	lgbtq 72:13 75:13	livelihoods 38:16
140:2 143:18	leaders 59:11	liaison 79:4	lives 59:5
144:5,8,23 145:3,5	leadership 29:20	licensing 134:22	livestock 133:1,2
145:17 146:20,21	learn 79:2 138:4	135:1	133:19,23,24
147:3.4 149:18	learned 118:11	life 52:18 53:9	living 15:7 106:2
lab 62:8	learning 138:4	58:8	130:4 138:3
lack 71:17 86:5	lease 42:10 43:13	lift 68:6	loading 130:8
90:9	43:25	light 64:15,16,23	loan 29:4 34:18,24
lance 17:12 18:2	leases 44:10	96:14 148:2	35:2,3,5,6
20:7 22:1 23:11	leave 68:5,25 71:5	likewise 87:9	local 7:4 15:14
land 122:25	71:9,25 78:9,11	limitations 87:15	40:25 46:3 51:8
landscape 33:8	135:23	92:22	53:24 54:3 62:4
116:4,4,10 119:18	leaving 71:10	limited 11:23 12:3	63:17,23,24 90:12
landscaping	126:21	93:10 123:7	114:3 137:22
116:11,12 119:24	led 59:3	limiting 106:17	140:8 142:6,10
	left 12:20 38:15	line 10:3 32:3	locally 54:4 90:14
language 70:17 71:18	53:9 124:4	52:25 54:14 82:11	location 120:9
/1.10		116:6 144:11	127:3,15 137:17
			,

[long - marketing]

1 07 4 44 6	10 4 70 01	25222274124	25 22 20 5 40 22
long 35:4 44:6	lost 49:4 73:21	36:3,8 38:7 41:2,4	36:23 39:6 48:23
53:13 54:2 55:8	lot 8:3 32:4 37:12	41:7 42:17 44:1	53:6 54:20 85:10
55:11 82:19 87:9	38:20 41:11 45:3	45:10 47:8 48:16	89:20 105:7,25
88:3,3 92:23	45:18,23 46:18	48:19 50:6 52:13	106:9 107:9,16
101:6	49:18 54:19 68:12	54:13 56:8,20,22	108:16 109:5,16
longboat 62:14	70:12 77:5 78:17	56:24 57:1,3,5,7,9	109:17,22 110:6
63:22	79:22 80:13 81:21	60:10 62:15 64:8	110:17,20,25
longer 38:2,3	96:5 97:18 98:25	65:11,15 72:23,25	112:3,9 113:11
41:12	107:8 111:8	73:2,4,6,8,10	114:25 123:11
longest 39:20	115:16 117:9	76:23 83:9,18,21	147:12
longstanding	140:9 147:6 150:2	83:24 84:2,4,9,17	managing 9:19
85:25 86:13	lots 37:24 46:18	85:14 87:21,24	39:9 98:6
look 7:7 9:18	107:10	89:15 95:5,7,9,11	mandated 20:13
28:19 39:22 43:23	lous 143:5,12,14	95:13,15,17	manner 39:5 90:1
51:12 55:7,11	143:21 144:2,3,5,9	114:11,15 116:23	145:16 148:16
61:16 64:4 89:9	144:24 145:4,6,17	119:8,10 124:3,7,9	mantle 82:15
91:19 98:1 104:25	145:25 146:7	125:14,16 127:20	marathon 130:19
105:1,6 109:10	love 39:13 41:10	128:1,3,5,7,9,11	131:18 139:23
110:7,17 112:17	51:5 52:2 55:14	139:5 146:13,15	march 6:23
115:18 116:1	56:3 138:7 147:13	146:18,20,22	marginalized
147:7 149:9	low 122:13,16	magic 8:21	59:16 72:11 74:3
looked 83:14	lowest 23:10,16	magnificent	marital 58:25
98:15 106:25	luis 1:24 151:25	101:18	mark 97:4 105:12
110:4,19 119:6	lunghard 17:12	main 72:4 75:8	market 7:14,15
looking 20:1 40:6	18:2 20:8 22:1	mainplace 46:4	35:23,25 36:15,22
45:6 47:15,19	23:11	major 19:16 20:10	37:10,18,22 38:1
49:22 51:16 52:11	luxury 55:4	32:7 53:25 62:1	38:12,22,24,25
53:7 59:11 60:25	m	making 7:16 20:21	39:5,14,14,17,24
65:6,7 67:3 70:13		34:1 35:1,3,6	40:9,18,23,25 42:4
75:11 76:6 81:21	machine 151:9	47:23 50:9 61:1	42:9,11,22,25 43:1
		I .	· · · · · · · · · · · · · · · · · · ·
83:13 98:8,10	macy's 55:2	61:18 63:16 70:8	43:6,16,22 44:7,14
83:13 98:8,10 103:6 104:23	madam 4:24 5:2,4	61:18 63:16 70:8 73:23 75:1,15	43:6,16,22 44:7,14 45:14,20 46:2,9
· ·	madam 4:24 5:2,4 5:8,10,12,14,23,25		· · · · · · · · · · · · · · · · · · ·
103:6 104:23	madam 4:24 5:2,4 5:8,10,12,14,23,25 6:2,4,6,8,10,12,14	73:23 75:1,15	45:14,20 46:2,9
103:6 104:23 109:6 111:6 112:2	madam 4:24 5:2,4 5:8,10,12,14,23,25 6:2,4,6,8,10,12,14 10:19,22 11:1,3,5	73:23 75:1,15 76:16 94:5 95:21	45:14,20 46:2,9 47:11,25 48:24
103:6 104:23 109:6 111:6 112:2 113:7 135:20	madam 4:24 5:2,4 5:8,10,12,14,23,25 6:2,4,6,8,10,12,14 10:19,22 11:1,3,5 11:7,9,11,13 12:7	73:23 75:1,15 76:16 94:5 95:21 108:1 121:22 147:6	45:14,20 46:2,9 47:11,25 48:24 50:15 51:18 52:8
103:6 104:23 109:6 111:6 112:2 113:7 135:20 137:14	madam 4:24 5:2,4 5:8,10,12,14,23,25 6:2,4,6,8,10,12,14 10:19,22 11:1,3,5 11:7,9,11,13 12:7 13:12 15:11 16:5	73:23 75:1,15 76:16 94:5 95:21 108:1 121:22	45:14,20 46:2,9 47:11,25 48:24 50:15 51:18 52:8 53:3,9 54:17
103:6 104:23 109:6 111:6 112:2 113:7 135:20 137:14 looks 42:1 86:12 116:18	madam 4:24 5:2,4 5:8,10,12,14,23,25 6:2,4,6,8,10,12,14 10:19,22 11:1,3,5 11:7,9,11,13 12:7 13:12 15:11 16:5 18:7,12,14,16,18	73:23 75:1,15 76:16 94:5 95:21 108:1 121:22 147:6 mall 46:3,5 malls 46:3,5	45:14,20 46:2,9 47:11,25 48:24 50:15 51:18 52:8 53:3,9 54:17 55:23 56:5 133:2
103:6 104:23 109:6 111:6 112:2 113:7 135:20 137:14 looks 42:1 86:12 116:18 loop 104:14	madam 4:24 5:2,4 5:8,10,12,14,23,25 6:2,4,6,8,10,12,14 10:19,22 11:1,3,5 11:7,9,11,13 12:7 13:12 15:11 16:5 18:7,12,14,16,18 18:20,22,24 19:7	73:23 75:1,15 76:16 94:5 95:21 108:1 121:22 147:6 mall 46:3,5 malls 46:3,5 managed 56:4	45:14,20 46:2,9 47:11,25 48:24 50:15 51:18 52:8 53:3,9 54:17 55:23 56:5 133:2 133:19 134:5,5 136:21
103:6 104:23 109:6 111:6 112:2 113:7 135:20 137:14 looks 42:1 86:12 116:18 loop 104:14 lose 142:21 143:10	madam 4:24 5:2,4 5:8,10,12,14,23,25 6:2,4,6,8,10,12,14 10:19,22 11:1,3,5 11:7,9,11,13 12:7 13:12 15:11 16:5 18:7,12,14,16,18 18:20,22,24 19:7 21:4 24:18,20,22	73:23 75:1,15 76:16 94:5 95:21 108:1 121:22 147:6 mall 46:3,5 malls 46:3,5 managed 56:4 management 14:6	45:14,20 46:2,9 47:11,25 48:24 50:15 51:18 52:8 53:3,9 54:17 55:23 56:5 133:2 133:19 134:5,5 136:21 marketing 39:15
103:6 104:23 109:6 111:6 112:2 113:7 135:20 137:14 looks 42:1 86:12 116:18 loop 104:14	madam 4:24 5:2,4 5:8,10,12,14,23,25 6:2,4,6,8,10,12,14 10:19,22 11:1,3,5 11:7,9,11,13 12:7 13:12 15:11 16:5 18:7,12,14,16,18 18:20,22,24 19:7	73:23 75:1,15 76:16 94:5 95:21 108:1 121:22 147:6 mall 46:3,5 malls 46:3,5 managed 56:4	45:14,20 46:2,9 47:11,25 48:24 50:15 51:18 52:8 53:3,9 54:17 55:23 56:5 133:2 133:19 134:5,5 136:21

[markets - mix]

	20.1 22 20.22	12.10	:1:4a 50.25
markets 38:5	29:1,23 30:23	memory 13:10	military 58:25
40:17 51:10	50:10 51:20 56:16	men 59:5	135:21 136:4
masks 138:25	91:16 93:7,21	mention 49:1	milk 8:7
141:10	98:23 101:3 103:1	117:3 131:11	million 9:16,17,23
mass 98:10	104:5 109:13	136:19 149:11	10:7,7 98:4 102:5
material 32:5	117:2 119:22	mentioned 23:19	102:13,17 106:15
105:5 115:15	124:5 134:20	40:12 66:1 77:17	116:17
134:17 135:4	137:21 140:5,24	77:24 78:14 98:22	millions 55:4
materialize 139:20	141:20 144:13,17	102:25 131:5,17	mince 66:23 68:4
materials 12:15	145:8 147:5,8	134:14 137:10	mind 39:19 71:6
matter 60:18	149:22,23 150:6	merit 74:9	mindful 69:5
matters 4:8 11:16	151:14	mesa 1:18 4:1 7:23	mini 134:16
16:10,11 88:9	meetings 8:25	53:16 98:24 107:6	minimize 15:9
142:23 147:1,24	14:12 31:22 33:1	109:8,9 117:20,21	minimum 20:20
mean 8:20 9:21	100:20 101:8	126:5	mink 137:2
50:23 51:7 54:11	108:13 115:22	message 61:15	minneapolis 58:1
67:13 69:14 70:1	117:19	74:11 75:11 88:10	58:13 59:2
71:21 78:8 81:24	meets 48:1 55:7,12	met 30:24 79:8	minnesota 59:2
82:24,25 83:5,7	99:17	meyer 35:15	minority 16:1
100:17 104:11	mega 42:20	michele 2:10 6:21	70:10
142:4	member 16:18	10:9 15:17 21:17	minute 17:5 97:15
means 50:4 114:4	20:19 67:1 69:4	23:2 25:24 26:14	minutes 10:10
meant 70:19,19	79:11,12 89:3	40:12 45:6 76:20	11:23 12:4 58:6
71:9	118:12,19 125:10	90:23 94:4 96:22	58:11 115:3
measures 75:11	136:3 138:20	97:1 98:18 100:16	mischaracterizat
meat 8:7	members 2:1 8:15	100:20 101:6,14	124:13,21 145:15
medal 131:4	13:18,21,23 14:6	102:4 103:2	mischaracterizat
media 15:16 38:23	16:15 28:16,23	104:21 106:11	124:16
40:21 124:15	59:14 60:10 67:10	126:7 128:13,23	miscommunicati
129:11 130:3,3	72:13 74:10 78:8	137:10 138:19	145:14
medical 126:17	79:11 84:12,22	139:10 142:3	misconception
meet 22:19 41:16	85:11,14 92:15,15	143:7 150:4	125:2
44:22,25 46:16	112:21 113:17	mid 6:23	misrepresent
47:2,12 48:3	119:3 124:14	midnight 64:1	142:13
52:20 54:22 55:14	148:12 149:17,20	130:24	missed 20:9
56:1 79:9,17	memorabilia	midway 141:12	139:13
101:17 102:12	135:22 136:6	mike 3:5 44:3	missing 16:7
meeting 1:9 4:7	memorial 30:15	45:10,12 47:8	mission 4:13 58:15
10:11 11:23,25	75:6	48:21 54:9	58:19 138:18
12:2,16 13:3	memories 129:17	miles 42:2	mix 61:15,15
15:17 27:14 28:11			,

[model - negotiations]

model 37:4,16,21	morning 4:6,24	moving 30:25	necessitated 9:10
43:10 53:11 55:9	12:10 13:14 28:3	35:21 48:24 90:20	126:21
117:12	31:18 36:12 38:9	91:4,18 96:7 99:3	neck 58:10
models 53:12	44:5 47:10 50:9	99:12 111:8	need 8:12 14:3,7
modify 141:8	64:10 130:25	114:21 143:15	15:5 19:25,25
mom 50:17	morphed 33:7	144:19	21:12 23:22 24:9
moment 32:17	motion 10:10,13	mundekis 3:2 12:8	33:18,21 34:14,15
80:4	16:13,15 24:10,12	13:13,14,15 31:16	37:21 39:18 42:12
moments 129:17	25:17 59:24.25	33:12,13,13 36:10	46:1,14,15,16,16
momentum 79:10	60:6 65:20,21	42:17,19,19 60:12	47:5 52:5 54:4,20
monday 26:19	70:4 72:18 73:23	62:16,17,17 85:16	55:6 61:16 62:19
money 14:4 31:3	76:16,19 77:2	87:25 88:1,1	62:19,21 63:9,11
35:9 37:20 42:21	79:19,25 82:17	114:16 116:24,25	63:13 64:22 65:1
42:23,25 46:18	83:5 84:19 94:24	114:16 116:24,23	65:1 68:25 70:24
47:23 52:3 53:18	133:3 144:6 145:6	museum 135:19	71:23 75:18 81:2
55:16 61:20,20	145:13 146:1,25	135:22,25	
62:25 63:5,9 64:2	motions 65:18	musical 76:8	82:13 88:21,23,24 90:16 93:15 100:4
64:6 104:24	move 6:20 9:5		100:9 101:24
	11:15 13:10 16:8	muslim 68:12,13	
110:11,22 112:24		n	107:11 109:7,8
117:24 118:5	17:16 21:7 24:14	name 15:13 35:8	119:1,3 121:9,18
monies 49:4	26:1 31:13 33:19	38:11 39:7 41:8	125:7 127:14
monitoring 21:9	37:16,21 42:8	44:5 54:16 68:21	132:25 141:7,18
26:3,14	46:21 56:15 57:11	151:21	144:14
monsters 55:1	65:20 72:18 73:12	named 41:24	needed 21:21
month 40:20	77:2 80:2 85:4	names 36:8	25:19 42:22 43:19
64:25 72:12 80:10	96:14 98:9,18	narrow 71:23	118:7 123:18
81:15 97:6,12	100:5 105:3,14	natalie 2:2 21:11	142:25
143:10 146:8	109:10 110:25	66:11	needs 14:1 20:5
month's 12:16	115:6 120:2	nation 70:3	32:22 33:19,22
36:14 73:19	122:14 123:17	national 58:22	35:2 39:14 48:22
134:19	127:22 143:8	nature 80:21 86:3	76:15 78:15 81:19
monthly 41:9,9	145:20 150:2	nbc 42:21	86:20 88:20 93:9
97:23 99:17	moved 106:5	near 41:21	100:23 108:21
months 31:22	118:14 122:5	nearing 8:18	117:18
32:12 33:15 38:16	145:17	130:12	negative 49:18
40:6 50:11 53:12	movement 74:2	necessarily 61:9	negotiate 37:7
79:18 96:16 99:6	80:5 81:12 142:11	62:10 66:4,15	49:22
104:23	142:12	140:17	negotiating 49:19
morley 12:18,19	movements 74:4	necessary 72:8	negotiation 46:17
13:7,9,16,17,19,22	movie 7:25	146:2	negotiations 44:25
14:2,8		110.2	47:1 52:24

[neighborhood - operation]

neighborhood	noon 64:1	129:15,19 130:19	74:18 77:1 83:9
130:25	normally 52:16	131:2,18 132:4	84:17 87:24 89:16
neighboring 49:6	68:11 137:7	134:15 136:10	91:22 101:10
neighbors 12:11	note 49:22 91:14	137:13 138:21	104:19 107:15
19:9 29:17 30:2	149:19	139:23 149:3	114:15 119:8
31:19 36:13 50:19	noted 94:6 113:5	ocbc 148:23	127:21 135:6,15
85:18 114:3	notes 106:4	occ 38:6	142:3 143:12
117:23	notice 11:21 28:17	occasions 140:8	145:3 146:9
neither 111:24	101:3,20 103:1	occupied 39:24	old 43:10 52:11
151:17	noticed 4:8,10	149:15	58:2
net 10:1 97:9,25	12:14 20:18 66:22	occur 102:9,10,12	once 30:18 32:18
123:3 131:19	notification 90:9	125:23	40:20 70:4 111:5
139:24	notified 22:11	occurred 33:15	112:5 121:10
never 34:9 35:5	90:15,16	59:2 90:13,17	130:17
52:18 116:5,6	notify 16:19	120:6	ones 82:14 109:7,8
119:7	notifying 90:12	occurring 91:12	120:23 134:6
new 33:7,15 40:21	november 33:5	oceanside 41:16	ongoing 28:7,18
43:22,23 51:20	number 23:24	ocfair.com. 129:12	30:22 31:5 140:16
77:21 102:1	36:16 46:13 63:6	ocfec 1:9	online 54:19,25
125:20 135:22	102:22 106:20	odom 20:18,21	130:1 131:8 135:5
139:18 141:23	121:2 137:16	offer 115:20	136:20 137:4,5
144:11	numbers 121:12	133:15,22 137:8	onsite 6:25
newcastle 9:1,3	131:14 144:11	offering 79:21	open 8:9 33:1,1,8
newport 30:14	0	offers 50:23	40:9,23 42:13
129:2	objection 85:12	142:16	48:1,4 51:24
news 24:4 106:15	objections 36:6	office 2:16 7:16	74:19 85:13 96:6
106:16	obviously 28:4	87:11 92:2,17,21	106:7 108:8 131:7
newsom 126:10	46:20 53:4,7	92:24 93:4,12,13	132:14,15 138:3
newton 2:5 26:8	102:20 106:19,23	93:16,22,23	149:25
71:16 80:3 145:10	108:5,24 113:2	officer 2:11 8:23	opened 54:2
nice 133:17	120:12,22 123:14	26:25 58:9	opening 14:16
nick 2:5,5 29:6	oc 1:15 7:6,10 8:3	officers 58:2,8,9	46:25 48:24 99:12
44:20,22 147:9	8:5,19,24 9:12,12	officially 80:9	99:13 150:1
nick's 29:25	14:25 15:19,21	offset 9:19	operate 43:21
nicora 44:20,22	35:23,25 36:15	oh 21:15 30:9 88:1	53:19
night 41:17	37:9,18,22 38:1,12	okay 16:6 18:5	operated 43:2
noise 41:20	39:5,17,20 40:25	19:7 22:5 25:23	operating 9:22
nominal 133:12	42:10,15 57:12	27:19,22,25 36:5	37:1 101:6 107:12
non 15:14,22 16:2	62.12.21.64.15.25	41:3,4,8 47:8	operation 8:11
20.14 60.1 75.24	63:12,21 64:15,25	10.10 51.12 57.25	06.2 20 107.2
20:14 68:1 75:24 100:18 126:12	88:14 118:24	48:18 54:13 57:25 60:10 65:23 67:7	96:2,20 107:3 141:17

[operational - parts]

operational 6:20	78:20 85:18	overall 106:12	parameters 22:17
16:11 77:6 82:23	126:20,20,24	110:5,24 111:10	paramount 48:2
83:15	132:12 140:16,20	overlapping 10:15	parents 56:2
operations 2:10	148:24 149:8	25:6 60:3	park 49:12
86:6 105:5 126:17	order 4:7,11 15:18	oversee 87:6	parking 8:3 37:12
operator 43:22	15:19,24 22:20	oversight 13:19,24	37:24 39:24 40:3
operators 123:11	66:6 104:1 115:19	20:4 86:11,19	43:19 45:3,18,23
opinion 47:1 78:7	134:11 144:19	89:5 91:2 96:9	46:18 98:25 107:8
113:18 114:4	orders 108:3	108:1	107:10 117:9
148:13	organization 51:2	overview 107:22	part 19:20 30:14
opportunities 9:18	55:7 65:1 67:2	overwhelming	31:2 35:6 42:20
9:20 98:8,19 99:1	96:10 142:14	52:8	45:15 53:1 61:22
99:11,18 100:3,6	147:22 148:10,23	owned 61:21	68:2 74:2,7 75:3
101:9 102:6 103:5	organizations	owners 40:10	91:1,3,16 94:8
104:3,8,16 136:5	61:12 74:5 126:12	ownership 37:8	105:11 108:2
142:15 147:18	organize 5:19		120:13,17 126:24
opportunity 8:13	organized 55:19	p	136:11 141:19
49:5 51:13 100:2	organizing 15:24	p.m. 4:2 130:9	partially 50:15
100:19 101:16	orientation 27:2	132:19 150:6	105:21
106:18 107:11	58:24	pac 118:9	participants
140:19 143:7	origin 58:23 125:6	pacific 77:25	129:19 130:7
147:20 148:3	125:11	116:9 137:2	131:3 132:7 133:9
opposite 148:4	original 119:19	pacifica 28:18	participate 50:10
optimist 141:5	127:7 134:17	33:6 119:21 120:8	participating 37:4
optimistic 31:1	135:4 151:14	pack 58:4	132:23 133:19
option 101:4	originally 37:22	packed 14:25	participation
111:24,25 112:2	89:23	packet 29:17	133:6 147:23
options 53:23	ought 140:19	36:14 85:10	particular 23:21
100:7 112:18	outdoor 7:21	packham 3:3	23:23 31:25 32:1
113:18 126:23	41:12,23 117:10	36:10 38:7,9,11	127:12
orange 1:1 4:13,14	outline 23:4	41:3	particularly 100:5
8:12 12:12 19:10	outrage 58:13	page 12:17 54:10	parties 116:13
31:20 32:7 36:13	outs 54:9	pages 129:23	partner 20:18
38:21,22 42:4	outside 22:15	135:8	42:11
44:7,14 45:14	49:10 52:2 87:10	paid 35:5 45:1 47:22	partnering 131:18
46:4,4 52:22	88:16 91:22,25		partners 23:24
55:22 58:20 61:1	92:6,12,24 93:10	painted 111:9	126:11 132:4
61:1,2,4,4,19,23	93:16,24 101:4	palm 41:17	partnership 37:15
61:23,24,25 62:9	115:13 117:6	pandemic 40:1,5	130:17
62:22 63:1,5,9	outstanding 31:9		parts 111:8
75:8,20 76:17	114:22 121:24	paragraph 67:9	

[party - plaza]

	(0.10.17.10.10	21.02	125.10
party 151:19	68:10,17,19,19	person 31:23	pictures 135:12
pass 61:6 70:4,5	69:3,8,14,20,24	39:15 44:21 47:6	piece 41:25
81:5 99:17	70:2 71:21,22	84:22 115:12	pinned 58:7
passed 125:6	72:10,10 74:3	116:21 129:7	pivot 138:12
149:3	79:12 86:24 87:6	136:10	148:10
passes 84:19	87:7 106:17	personal 77:9	place 10:5 15:2
146:25	115:16,21 132:11	113:24	35:23,25 36:15,22
passing 54:5	132:11 135:7,9,13	personally 77:11	37:10,18,22 38:1
passion 79:13	140:12 148:3,14	personnel 127:10	38:12,22,25 39:5
passionate 84:12	percent 23:12	perspective 70:10	39:14,17,24 40:9
pat 3:6 50:7,7	53:14 120:5	83:15	40:19 41:1 42:4,9
52:13	134:12 139:24	pertains 151:13	42:11,22 43:1,1,6
path 43:23	148:15	pham 2:5 5:12,13	43:16,22 44:7,14
pause 105:22	perennial 141:5	6:10,11 11:9,10	45:14,20 46:2,9
paved 86:17	perfect 17:13 18:5	18:20,21 21:10	47:11,25 48:25
pay 34:24 42:25	24:9 25:15,23	25:3,5,11,13 26:3	50:15 51:19 52:8
133:11 134:10,13	26:13 30:4 40:22	26:5 28:2 32:14	53:3,9 54:17
135:1	52:1 93:25 101:10	57:5,6 71:16 73:8	55:15,23 56:3,5
paying 13:2 45:20	104:11 125:18	73:9 80:3 81:7,14	81:13 86:21,24
45:22 124:16	139:2 146:24	81:14 84:4,5	92:9 118:19 120:2
payment 36:19	performances	95:15,16 113:23	125:11 127:10
92:11	129:13	124:4,22	145:25 151:6
payments 91:22	performers	pham's 32:3	placement 137:20
103:17	134:16 135:3	phd 67:24	places 41:21,24
payroll 14:12	performing	phenomenal	61:22
103:17	134:25	148:11	plan 30:25 40:9
peacefully 59:8	perimeter 40:3	philadelphia	55:8,9,11 127:10
peeks 129:14	period 9:15,22	36:24	132:3
penalties 121:4	10:1,8 92:16,23	philosophy 76:4	planned 55:18
pending 123:5	98:3	phone 29:8,11,14	planning 55:20
penney 55:3	permanent 34:8	41:19 113:23	117:21 134:14,19
pens 119:7	109:7,8	117:5	137:10
people 12:24 13:6	permanently 39:9	photo 129:16	plans 41:21
20:9 34:2 37:14	permission 93:16	135:11	118:15 119:4,6
38:24 40:24 41:11	143:22 146:6	photographs	play 93:23
41:11 42:6 44:16	permit 98:24	135:21	played 117:5
47:3 49:8 51:20	111:16,17,20	photometrics	plays 93:22
53:10 55:13 56:1	permits 137:25	117:25 118:1	plaza 28:18 33:6
56:3 59:15 61:13	permitted 7:23	picture 97:16	42:2 46:8,11,12,14
63:12 65:4,8	11:19	101:25 111:9	116:9 119:21
67:11,12,25 68:1,2			120:8

[please - problematic]

please 4:23 5:22	22:24 23:19 24:4	powerful 39:18	110:14
17:20 24:13,17	31:16,18,19 36:9	64:13 67:14	
· ·	1 ' '		prevent 86:11
30:9 39:4,9 45:1,7	36:12 60:11,14	practice 23:12	118:4,10
46:24 47:2 49:21	85:15,17,17 87:22	99:6,9 100:23	previous 8:25
55:6 60:9 83:8	114:15,17 119:17	101:2	13:16,25 130:16
88:11 95:4 96:1	140:7	practices 115:17	134:19,21 135:13
124:2 127:24	pollmeier's 19:4	pre 124:24	144:6
146:12 149:24	pop 63:23	precarious 35:1	previously 101:14
pleasure 148:14	popping 62:8	precious 46:15	102:7,19 123:8
pledge 4:18,21	population 67:18	predecessor 93:8	144:12 149:15
plenty 53:8	69:24	predicated 32:20	prices 129:20
plus 41:18 102:13	portion 6:18	preference 66:19	pride 72:12
106:15	134:18	premise 48:23	primary 93:5
pocket 133:12,16	portions 32:10	preparations 7:16	prime 41:25
point 22:24 26:6	33:25	7:20	principle 23:19
26:12 30:16 31:25	positive 49:22,24	prepare 62:6	prior 11:21,22
46:25 70:21 76:6	107:4 110:24	63:19	12:1,24 16:14
77:4 87:16 92:25	123:4	prepared 29:19,20	40:1 87:11 151:7
93:5 99:11 101:13	possibility 63:16	122:14	priorities 72:5
103:24 114:18	137:24	present 5:3,7,9,11	110:8,21 115:10
115:24 125:19	possible 46:21	5:15 6:11,13	prioritize 109:2
138:1 141:9 143:1	47:3 57:23 60:7	84:23 134:24	prioritized 108:7
144:15,18	66:21 67:12	136:16	priority 106:20
points 54:8 79:1	117:17 123:7	presentation 8:23	108:3 121:2
107:7	147:14,18	96:24 128:16,17	private 7:17 12:23
police 58:1,8	possibly 20:23	138:10 148:11	14:5 92:6 93:3
policies 33:15 70:7	66:9 133:23	presented 83:5	116:13,13 134:11
73:18 78:19 81:13	140:21	100:19 105:9	privileged 60:16
91:19 94:13	post 38:23 40:5	108:23 136:10	proactive 35:18
policy 16:12 64:22	posted 127:4	presenting 134:16	probably 28:10
66:1,4,7,8,16	postpone 105:3	134:19,20	50:18 57:21 66:3
74:21 77:14,15	potential 23:18	president 15:14	69:22 77:3 78:6
81:9,11,11 82:25	74:17 92:21	30:11 31:4 109:11	78:11 92:4 106:16
83:14 90:20 91:3	139:10	115:4	123:2 141:1,16,17
91:17,25 92:7,9	potentially 74:19	presidential	problem 19:16
94:7,13 97:4	81:7 113:8 121:3	136:17	20:4,9 88:17
103:14	138:16	pressing 13:23	114:24 140:17
political 58:23	poultry 9:5,11	presumption	145:9
politics 52:18	power 7:10 8:5	32:21	problematic 116:1
pollmeier 3:2 12:8	64:18,23	pretty 38:15 54:7	118:24
12:10,11 19:8,9		97:21 109:23	

[problems - public]

nuchlama 10.10	nuoduotivo 147.5	104.15 20 105.2 6	nwanagal 14.10
problems 19:18	productive 147:5	104:15,20 105:2,6	proposal 14:10 29:4
46:22 88:14,16	products 137:3	105:18 106:9,19	_,
121:3	142:7	107:1 108:1,4,6,16	proposals 61:11
procedure 127:9	profit 15:14 45:2	109:5,15,16,21,22	propose 99:19
procedures 7:4	46:20 126:12	110:11 113:5,13	proposed 34:18
14:17 15:9 86:13	profitable 49:7	113:16 115:25	115:15 117:11
86:21 88:6,8	103:7	116:2,22 117:14	proposing 117:13
96:19	profits 15:22 16:2	117:16 118:12,14	prospective 134:7
proceed 110:4	75:24 139:24	118:15,22,24	protect 103:4
146:6	program 51:17	119:3 120:13,14	protest 59:8
proceeded 110:15	132:1	121:19,21,23	proved 112:13
proceeding 115:7	programing 75:3	122:7,16 123:18	proven 96:7
proceedings 151:5	programs 75:5,6	124:14 125:21	provide 21:17
151:7,9,15	113:15	142:25 143:3,5,19	25:16 32:14 38:2
proceeds 10:1	progress 105:20	144:20 145:23,24	38:3 43:18 93:17
131:19 134:12	147:6	146:4	96:10 97:2 100:10
process 22:9 24:2	prohibited 43:9	prominent 129:3	100:13 127:1,13
24:7 26:1 30:25	91:6 135:2	promise 86:15	127:15 128:17
33:19 78:16,24	prohibiting 91:25	promising 137:14	133:9 142:17
106:13 140:9	project 28:17 34:7	promote 15:20,25	143:24
processes 20:5	78:6 104:25 106:4	55:7 58:15,16	provided 8:7
86:20 96:19	106:13,22 107:17	promoted 130:2	22:17 23:16 30:1
processing 134:10	107:18 109:22,25	promoters 53:24	30:11 93:2,5 97:3
proclaim 59:18	110:23 111:7,16	54:3	134:9 145:2
proclamation	112:3,5,9,9,10,13	promotes 142:14	provides 94:10
57:22,24 58:18	112:15,21,25	promotional	providing 8:12
60:1 62:18 64:13	114:1 116:16	131:13	92:17 93:22
65:24 66:2,4,8,10	117:18,23,24	propelling 80:5	115:10
66:15,17,20,24	118:2 119:5,16,23	proper 21:2 22:21	public 3:1 5:19
67:5,13 68:23	120:10,18 121:10	55:15 90:9 108:15	7:18,21 11:16,17
69:9 70:8 71:5,11	121:14,16 122:14	properly 56:4	11:19,20,21 12:5
71:14 72:8 75:1	123:14 124:24	property 28:17	13:3,23 14:1,4,4,7
149:2	143:15 144:24,25	32:8 37:9 43:14	14:19 15:10 16:4
proclamations	projected 97:25	43:15 49:5,11	16:16,18 17:21,23
66:25 75:15	projecting 98:2	62:25 64:7 76:7	17:25 18:1 28:12
produce 8:7	projection 98:2	76:11 90:17 92:20	28:23 31:15 32:5
produced 62:13	projections 26:11	93:14 97:20 108:8	32:8,8,9,13,13,17
116:7	96:25	111:20 128:14	32:21,22,22 33:23
product 28:20	projects 28:24	proportionate	34:2,10,15,15,21
38:3	34:1 96:25 97:14	144:24	35:19 36:1,4,6
	98:11,14,16 102:4		37:20 38:20 43:9

[public - recall]

	T		T
56:10 60:8,11	110:6 117:19	quote 87:19	64:9 85:16 87:25
65:13 74:20 76:21	121:10 122:1	r	114:16 116:24
76:24 78:13 79:22	138:22 144:18	r 1:24 151:25	121:21 141:6
79:23 80:12 85:10	puts 123:21	r045 25:20	reaffirms 59:20
85:13,14 88:12,20	putting 45:8 91:2	r045-18 17:6	real 41:25 42:6,6,6
89:5,13,17 92:16	138:15 148:13	r04518 25:16	51:9 52:7 112:20
94:9 95:24 96:11	puzzles 129:22	r45 21:20	137:3
96:17 97:10,22	q	race 58:22	reality 38:2 51:8
108:9 109:9 114:7	qualification	races 69:15	141:15
115:2,13,18	125:5	racing 35:7,9	realized 73:25
116:15,19 119:2	qualified 23:10,16	racism 64:16	119:6
119:10,12 124:14	122:13	racist 76:7,12	really 19:25 28:18
127:19 131:22	quality 120:24	77:16 78:19	29:17 37:21 48:22
132:2 139:3,4	121:5 123:22	radio 117:5	49:17 54:21 55:7
147:23 148:1,17	133:10	rain 109:18	60:17,21 61:12
151:14	quarentine 9:4,10	raise 20:17,20	76:6 77:18 79:1
public's 28:4	quarter 116:17	140:6	80:4,5,22,22 81:10
33:22 95:25 96:17	quarter 110.17 question 69:19	raised 22:24 93:8	81:12 83:3 86:4
publishing 33:1	71:15 72:18 74:13	140:7	88:11 115:24
pull 8:8 16:25 17:3	93:8 100:12	rancho 41:18	117:6,15 128:25
pulled 16:23 21:13	112:20 117:1	ranney 136:25	130:13 133:5
pulling 21:19	112.20 117.1	rcs 142:7	136:7,14 137:8,9
138:23	145:20	reach 15:3,23	137:14 144:9
pump 118:8	questions 20:20	95:23	147:4,21 148:1,16
purchase 137:6,7	25:25 29:19 32:14	reached 34:11	149:1
pure 45:2	34:12,12,13 91:20	108:11 117:22	reappointed
purely 143:12	92:11 94:15,18	118:17	149:17
purpose 66:10	106:8,12 108:13	reaching 15:15,18	reappointment
69:7 77:7	111:10 113:17	115:21	149:12
pursuant 74:20,20	118:17,21,22	read 119:4	reason 22:10
pursue 98:20	118.17,21,22	readapted 136:17	44:16 56:5 68:15
140:19	127:17 136:2,4,20	reader 8:17	79:10 108:17
push 112:25	138:7 139:9	readiness 137:25	reasonable 115:19
pushed 34:12		reading 59:22	reasons 19:12 62:2
put 4:19 8:10 13:9	quick 95:21 quickly 33:20 99:3	ready 12:9 13:13	78:15 93:10
14:16 34:7 35:14	99:12	15:12 19:7 25:21	reassurance 96:10
46:23 47:3 49:21	quite 33:20 34:3	31:17 33:12 36:11	96:17,18
58:17 62:19 66:20	34:23 35:17 41:22	38:8 41:5 42:18	rebroadcast
74:4,7 86:20 90:7	42:21 48:5 64:3	44:4 45:11 47:9	134:21
97:14 105:2,8,13	97:19 119:2 139:1	48:17 50:8 52:15	recall 90:4
105:16 107:7			
	142:9	54:15 60:13 62:16	

[receive - reportable]

receive 30:18	referring 67:25	reiterate 23:3	renegotiate 42:12
89:19 131:3 132:7	119:17	31:21	44:10 45:9
received 26:17	reflect 61:2,18	reject 93:17	renegotiated
29:16 32:13 34:19	144:12	rejects 93:17	44:24
53:14 85:7 89:21	reflective 61:25	related 26:20 27:4	renegotiation
91:1,9 97:10,19	refreshing 51:21	30:21 37:9 62:11	35:25 44:18
121:20,25 122:7	refunds 7:1	92:19 105:4,24	renegotiations
122:12 133:14	regard 111:13	135:10 142:8	45:24
137:13	122:19	145:22	renovation 33:6
receiving 45:2	regarding 1:7	relates 18:1 20:4	renovations 137:3
recognized 16:20	13:16 14:16,20	122:22	rent 36:19 43:8
recognizes 59:10	33:14,21 34:18	relating 29:15	45:1,2,19,21 98:24
recommend 70:4	35:22 38:23 44:18	87:20	rental 17:6,7
77:20 78:3,18,21	88:9 89:11 94:8	relations 94:9	21:19 35:23 45:17
98:16 111:6 113:3	95:22 103:14	relationship 14:7	102:6 104:3 127:2
149:9	104:20 106:12	20:11 44:20	127:12
recommendation	117:14,20 118:3,8	relative 107:16,18	renting 7:22
72:9,14 81:16	118:17	140:4 151:18	reopen 14:15,18
113:21,24	regardless 121:8	release 33:2 34:15	39:18 42:25 44:24
recommended	regards 35:12	released 14:3	47:25
110:20	reggie 3:2 12:8	32:12	reopening 7:20
recommending	13:13,15 15:11	releasing 33:24	39:4
94:12	30:2 31:16 33:12	relevant 27:3	repair 118:4
record 124:3	33:13 36:10 42:17	149:1	repairs 107:8
149:19 151:8,11	42:19 44:1 60:12	relief 126:17	repeat 42:5
records 14:3 32:9	62:16,17 64:8	religion 52:18	repeated 124:13
34:2,22 94:6 96:6	78:14 85:16 87:25	58:23	125:5
recover 138:14,16	88:1 114:16	relive 135:13	repeatedly 31:22
recovering 138:13	116:24,25 141:9	rely 124:15	124:15
recruiting 75:24	reggie's 107:17	relying 63:13	replaced 118:6,8
red 7:13 105:8	regional 120:24	remain 103:7	report 6:19 10:8
126:5,13,22 127:2	121:5 123:21	remainder 18:8	21:9,24,24 26:18
127:8,16	register 131:8	remember 45:1	26:19,23 27:13,16
redlands 41:16	registration 131:7	51:19 119:21	27:24 28:5,9,12,16
redone 144:10	registrations	remind 33:21	28:21 30:5,7 85:9
reduce 102:13	139:25	45:13 46:2 91:7	85:10 87:18,19
reduction 30:21	regular 49:15 91:2	remodeling 137:4	89:20 90:7 97:11
redwood 137:2	117:10	remove 69:3,8,24	107:20 138:6
reestablished	regulation 87:17	72:10	149:21
51:25	regulations 27:3	removed 16:17	reportable 22:25
	86:1,4,6,22	90:21 92:21 119:7	

[reported - road]

reported 1:23 8:25	requires 11:21	retail 54:18,20,22	rib 30:14
13:20 30:22 87:23	45:3 80:13 87:18	55:1	ribbons 129:20
97:12 125:3	87:18	retain 93:2	richard 3:7 50:7
reporter 151:3	requiring 20:13	retains 37:8	52:14,15 54:13
reporter's 151:1	research 82:5	retooled 136:18	richards 2:10 5:22
reporting 22:3	86:24	return 7:5 9:12	6:22 15:17 16:24
90:25	resign 13:21	27:7	17:21 21:18 23:3
reports 19:3,6	resigned 35:15	revenue 9:15,21	24:3,11 25:10,14
21:8 26:2 27:9	resources 4:16	40:13,15 47:22	25:19 26:9 27:23
29:4 31:15 34:2	22:13	97:18,19 98:8,19	90:24 95:20 97:3
88:23 113:6	respect 95:24	99:1,10,16,20	98:22 102:16
represent 77:16	respectful 148:16	100:7,11,15,19	103:11 104:18
representation	respectfully	101:16 102:18,21	114:19 117:1
93:2,4,23	148:13	103:5,13,20 104:2	126:9 128:12
representative	respond 89:20	104:9 138:14,16	131:21 139:22
70:8	94:22 117:1	139:11 147:17	142:24 143:7
represented 67:15	127:15	revenues 40:11	149:24
69:6 92:24 149:15	responded 70:15	141:17	right 15:2 23:25
representing	response 5:5 10:23	reverend 64:10	25:19 38:13 40:23
67:21 68:8 72:5	18:9 25:4 72:21	66:1	40:24 46:12 47:13
142:20	85:6,8,19 86:12	reverse 10:3	47:20 48:1,1,6,7
represents 102:22	87:2 91:21 94:17	review 22:7 33:16	50:2,4 55:13,14
reputable 24:1	94:19 130:14	53:22 57:14 60:24	68:24 72:19 74:12
request 16:16 34:2	142:2 148:21	85:4 104:5 110:7	74:13 79:9 80:22
69:3 93:15,17,18	responses 34:20	122:3 151:15	82:11,18 84:15
requested 11:22	responsibilities	reviewed 26:5	85:2 96:21 105:20
12:1 16:20 73:19	87:15	94:16	116:19 126:16
142:4 151:16	responsibility	reviewing 29:18	127:19 131:24
requesting 127:1	35:13 42:24 86:20	reviews 99:8	132:6 135:16
133:20	rest 17:10 18:3	revised 96:25	136:1,14 142:21
requests 32:9	29:22	104:20 116:2	143:24 144:19
34:20,22	restaurants 62:5	145:22 146:3	rights 37:9
require 26:22,25	137:22,25	revision 143:11	ring 123:3
101:2 111:17	restrict 84:13	revisions 146:2	ringing 29:8,11,14
required 86:15	restrooms 113:11	rewarded 43:7	41:19
93:18 103:17	result 49:6 90:10	rework 34:6	rise 38:4
requirement	92:19	rfp 149:13	risk 15:10 48:23
90:25	resulted 58:12	rfq 19:2 22:7,16	105:7 107:9
requirements 23:2	results 4:15	22:18 23:6	road 82:18,19
27:2	resumed 93:4	rg 53:24	86:17

[roadium - secretary]

roadium 48:4	57:10,18 60:7	runners 131:12	schedule 101:3
robbins 3:4,5 44:2	65:12,16,23 66:14	running 48:2,3	112:7 123:5 127:7
44:3,5,6 45:10,12	67:7 69:2,12,21	53:3 130:20,21	scheduled 102:9
45:12 48:21	72:1,19,23,24	runoff 114:2	102:19 129:23
robert 2:3	76:20 77:1 81:6	rvs 14:21,24	scheduling 28:11
rocking 55:16	81:23 82:21 83:9	S	school 133:25
56:6	83:10 84:19 85:1		schools 134:1
role 60:25 61:8	89:13,16 91:5	sa13520yr 17:1	science 141:3
93:21,23 96:4	93:25 94:25 95:1	sacramento 14:10	scope 112:5,7
roll 4:23 5:22	95:3,5,6,19,20	safe 14:20 39:5	116:15
10:19 17:20 18:7	96:22 98:18 99:5	147:7	scout 50:22
24:16 56:18 60:8	100:8 101:10,11	safety 53:7 105:7	scouts 61:11,11
72:22 83:8 95:3	102:25 104:11	106:19 117:20	searches 135:8
124:2,5 127:25	107:23 113:20	127:9	searching 40:13
133:21 145:20	114:6,9,13 119:11	salary 26:23 salas 26:21	second 17:17,18
146:11	119:15 124:1,5,6	sales 7:22 38:4	24:15 56:17 60:5
rolling 33:19	125:18,19,24	98:25 139:16	60:6,22 66:12
129:24	126:2 127:18,21	san 2:18 29:4	72:20 73:13 76:18
room 33:23 50:12	127:24 128:1,2,13	34:19,20,24,25	94:8 95:2,21
51:15	138:9,25 139:6,8	sand 43:20	123:25 127:23
rose 53:25,25 90:6	141:25 142:24	sandalman 136:23	145:18
rotate 63:24	144:14 146:11,13	sandra 2:2	seconded 80:1
round 37:23	146:14,24 147:9	sandy 30:24	seconder 82:17
105:24 119:6	148:6,18 150:4	sanitizing 141:10	secondly 86:10
	rubric 61:13	santa 48:2	140:25
	ruiz 2:3 5:4 6:2,3	sat 37:25	seconds 58:11
rubalcava 2:2 4:6	8:15 11:1,2 18:12	saturday 7:9 8:14	secrecy 33:9
4:22 5:2,3,16,25	18:13 24:15,15,20	40:1	secretary 4:24 5:2
6:1,15 8:16 10:9	24:21 26:15,16	saturdays 8:6	5:4,8,10,12,14,23
10:17,21,24,25	56:17,17,22,23	save 14:4 104:24	5:25 6:2,4,6,8,10
11:14 16:3,6,24	69:11,11 72:25	saw 109:24	6:12,14 10:19,22
17:13,17,19,23	73:1 81:17,17	sawyer 3:4 36:10	11:1,3,5,7,9,11,13
18:5,10,11,25 21:5	83:18,19 89:23	41:4,6,8	12:7 13:12 15:11
21:15 22:2,5 23:4	95:2,2,7,8 124:4	saying 68:17	16:5 18:7,12,14,16
, , , ,	run 42:11 63:25	says 19:23 67:10	18:18,20,22,24
25:15,23 26:13	68:20 109:18	86:14 94:8	19:7 21:4 24:18
27:17,22,23,25	121:7,12 130:16	scavenger 50:23	24:20,22,24 25:1,3
29:2 30:4,6,9	130:18,20,23	scenario 102:18	25:9,12 31:14
31:12,14 33:11	131:3,5,5,6,8,14	102:23	33:12 36:3,8 38:7
35:11 36:5 56:9	139:23,24	scenes 31:24	41:2,4,7 42:17
56:11,14,18,20,21		129:14	44:1 45:10 47:8

[secretary - smartly]

48:16,19 50:6	sees 99:7	sharing 139:23	signs 58:8
52:13 54:13 56:8	sell 63:12,15,20	shaving 110:19	silva 3:5 44:3 47:8
56:20,22,24 57:1,3	76:12 92:19	shed 96:14	47:10,10
57:5,7,9 60:10	131:16 142:7	sheriff's 88:23	simple 34:11
62:15 64:8 65:11	semantics 71:17	ship 114:20	42:13 137:3
65:15 72:23,25	send 70:5 74:11	shocked 50:25	simply 45:9 77:21
73:2,4,6,8,10	sending 61:20	shop 41:12	118:22
76:23 83:9,18,21	89:8	shopping 51:13	sincerely 95:24
83:24 84:2,4,9,17	sends 88:10	136:20 137:5,5	single 32:1
85:14 87:21,24	senseless 59:3	short 53:20 121:13	sir 122:11
89:15 95:5,7,9,11	sensitive 114:2	122:9	sit 41:25 117:9
95:13,15,17	sent 6:23 34:13,21	shortage 126:22	site 8:4 17:8
114:11,15 116:23	36:14 45:17	shorthand 151:9	106:16,17 107:9
119:8,10 124:3,7,9	separate 57:22	shots 129:17	126:23 129:8
125:14,16 127:20	61:16 76:15	shout 54:9	134:2 144:18
128:1,3,5,7,9,11	100:25 122:15	show 8:14 43:20	sites 126:16
139:5 146:13,15	separately 16:17	97:9 101:19	sitting 20:15 51:3
146:18,20,22	122:16	129:19 133:1,2,19	146:8
section 16:17	september 91:16	135:5 136:15	situation 40:22
32:11,11	series 88:13	shower 14:21	97:17 123:16
sectors 99:13	127:16	showing 58:8	141:7 147:14
secure 65:8 134:11	serious 67:4 86:3	shown 96:15	six 79:18 105:20
see 15:18 27:11,11	114:24,24	119:17	size 46:10,11
28:20 42:2 44:12	seriously 36:19	shows 9:11,12	sized 136:21
44:22 47:6 56:4	serve 8:13 136:5	40:17 88:8	skip 148:20
62:12 71:19 74:23	148:14	side 19:19,19 40:4	skipping 130:21
82:5 83:6 85:11	service 126:11,13	120:23	skyhawk 28:19
88:21,23,24 96:13	126:16 148:17	sidelined 74:4	116:11 120:1,8
98:5 99:21 100:6	services 92:1	sight 142:21	slices 129:10
101:16 105:12	session 5:18,18,21	sign 11:22 12:1	slide 73:12 128:23
116:3 132:24	6:18 27:7 28:12	20:13 137:2	130:15 131:17
135:20 139:19,20	set 60:20 108:12	143:25	132:6
140:23 141:6,14	115:21 133:3	signage 7:5 117:18	small 7:17 37:1,3
141:15 147:13	151:6	signature 151:24	37:17 40:25 44:10
148:4	setting 38:3	signed 42:12	44:15 45:8,25
seeing 135:17	seven 105:20 seventeen 58:6	131:12 144:22	47:13,18 51:7,17
136:24 seek 22:14	seventeen 58:6 sexual 58:24	significant 20:9 30:21 121:2,4	52:5 55:3 smaller 39:1,1
	sexual 38:24 share 29:22 30:12	142:6	141:17
seeking 7:11 93:24 seen 52:23	30:16 33:9 66:3	signing 43:14	smartly 37:14
Seen 32.23	106:7	103:18	Siliai tiy 37.14

[sneak - state]

sneak 129:14	55.25 75.7 00.24	anastrola 27.6	110.1 124.19
	55:25 75:7 98:24	spectra's 37:6 52:24	119:1 124:18
soccer 50:21	120:7 123:2,4	J	125:8,10 132:22
social 38:23 40:20	spaces 43:19	speculation 48:14	138:12,21,22
40:24 50:3 53:15	sparked 58:12	spells 145:2	141:22 146:5
129:11 130:3,3	speak 17:4,12 23:2	spend 52:2 109:25	148:8
141:11	48:8 52:17 53:10	110:2	stage 98:9
socially 50:5	54:14 60:11 66:17	spending 76:1	stall 63:18
sold 83:2 131:15	73:22 105:24	spent 31:3 70:12	stand 4:20 64:15
soldiers 149:4	111:13 113:22	116:18 117:24	71:2 97:20 98:23
solid 40:9	speaker 13:16,25	spirit 129:19	standard 16:22
solidarity 57:13	17:25 52:14	splitting 131:18	17:1
59:7,19 60:2,19	speakers 3:1 10:15	139:24	standing 39:20
64:12,21 65:2	11:22,25 12:3	spoke 142:12	80:12,20 115:22
68:23 71:2	25:6 44:2 50:7	sponsor 139:17	125:8 143:21
soll 17:12 18:2	53:5 60:3 114:10	sponsors 139:10	stands 59:7,14,19
20:7 22:1 23:11	117:9	139:21	67:10
somebody 68:6	speaking 48:14	sponsorship	staple 132:1
108:13	49:13 67:5	139:22	start 11:23 12:2
somewhat 53:21	speaks 66:25	sponsorships	26:2 28:11 33:1
93:10 139:18	113:25	139:14	40:10 42:7,9
sons 26:18 27:10	special 129:13	sport 35:8,10	51:16,22 68:21
soon 46:21 47:2,5	specific 15:9 16:16	sports 43:20	83:22 94:23
47:7	30:16 35:24 68:5	spot 52:9	107:20 125:7
sooner 53:16,17	69:7 70:25 103:19	spreadsheet 122:2	130:5,8 143:24
sorry 21:8 25:5,13	105:12 108:13	145:1	147:2
29:9 55:17 66:11	121:12 145:6	springs 41:17 48:2	started 8:18 36:17
66:13 113:15	specifically 15:16	spy 13:22	49:15 53:2 104:23
125:19 128:10	25:18 61:17 73:23	squad 58:6	110:19
139:13 143:2	82:12 92:3 119:21	square 20:25	starting 28:18
sort 20:4 37:21	140:5	stability 126:25	83:25
49:12 50:19 60:16	specifics 71:24	stadium 53:13	starts 14:15
sorts 115:2	specify 69:23	54:2	state 7:3 13:8
source 93:5	spectra 35:22	staff 2:9 6:25 8:14	14:11,16 20:13
sources 13:21	36:21 37:8 39:7	16:16,25 31:8	22:19 23:1,14
south 12:23 33:6	42:7,20,22,25 43:3	33:22 34:11 66:9	27:5,6 42:24
42:2 46:8,11,11,13	43:4,7,13,24 44:13	66:10,12,17 77:8,8	47:21 61:21 63:3
63:8 116:10	44:16,20,24 45:2	78:5,23 79:2,4	85:24 87:6,9,22
southern 9:4	45:20,24 46:16,19	80:7,8,14 88:9,10	88:5,5,7 90:15,17
41:14	47:2 48:10,11	90:11 92:10 94:10	102:13 126:14
space 7:22 45:18	51:2 53:4,6	96:20 106:25	151:4
49:7 50:3 51:15		115:9 117:17,21	

[stated - take]

stated 15:22 79:19	street 38:5 49:12	summary 28:9	suspected 87:20
90:20	strict 127:9	summer 2:11 4:22	90:10
statement 57:13	stringily 60:18	5:18,20,22 6:15	swap 41:16 44:25
60:2,19 64:12	strong 38:13 39:18	10:18 16:4 17:19	47:12 48:1,3
65:2,10 66:22,24	stronger 60:20	24:16 25:10,16	52:20 54:22 55:7
70:24 74:8 95:21	70:24 80:24	56:11,19 65:14	55:12,14 56:1
125:7	strongly 32:24,25	72:22 76:20 83:8	sweetheart 36:21
statements 33:3	62:18 127:14	89:14 95:3 114:10	switched 116:15
67:1 70:18 88:7	struggle 50:11	119:11 124:1	sworn 151:8
states 47:16 91:6	students 133:9,22	127:19,24 129:17	symbol 76:13
131:17 132:6	studies 67:24,24	139:4 146:11	symbols 76:7
statewide 65:3	69:4	150:3	sympathy 36:25
stations 8:9	study 28:12 43:17	sunday 40:1	systemic 20:3
status 58:25 134:3	117:25 118:1	super 43:20	64:16 86:10 88:14
137:23	stuff 81:21,25	supplies 132:8	89:7
statutes 27:3	116:20,20	support 13:15	t
stay 8:21 54:1	stuffed 131:4	22:15 31:6 40:25	table 27:19 56:15
79:25 147:7	subject 81:19	49:2 50:14 52:5	80:10 81:15 82:3
stayed 6:25	105:23 121:22	65:7 71:14,25	82:17 84:20,23
steady 36:15	submissions	72:8 76:3 80:4	110:7
step 66:18	135:18	81:3 84:7 126:13	tabling 81:7,18
steps 54:5	submit 136:6	supporting 16:1	tails 105:23
sticks 27:11	submitted 127:9	49:2 51:8,17 67:6	take 4:23 5:22
stimulus 47:16	130:12	78:20	10:4,19 17:20
stone 30:24	subscribed 151:20	supportive 79:2	18:2,7 19:17
stop 13:1,1 49:10	subsequent 121:11	supposed 14:19	21:12 35:12,24
61:20 63:13	subsidize 37:20	sure 5:23 15:5	36:6,22 37:5 51:6
storage 17:8	subsidizing 37:3	16:7 20:21 21:1	57:21,24 60:7
store 58:3 129:12	substitute 19:22	22:25 23:21 24:1	63:5,9,21 76:22
stores 46:8,13	success 8:11 43:24	31:4,7,9 35:18	77:11 78:3 79:12
132:14,14,16	successful 39:16	46:10 66:21 70:5	81:9 82:14 83:5
stories 135:21	43:17 55:22,23,24	70:7 75:25 76:2	84:13 90:8 91:24
storm 105:25	112:5	86:21 89:25 91:17	94:24 97:25 98:4
106:9 107:16	suffer 49:6	94:5 103:7,11	101:8,25 104:2,25
108:16 109:5,15	sufficient 34:3	108:1,9 120:15	110:22 111:25
109:17,22 110:3,5	suggest 35:3 99:19	132:20 138:4,18	114:12,13 116:1
110:17,20,25	suggesting 104:1	144:16 149:14	120:1 123:9 124:1
112:2,25 118:8	105:19	surface 118:3	127:17,25 132:19
120:20	suggestions 97:13	surprise 9:17	133:10,20,21
story 136:5	suite 2:17	survive 46:1 54:22	136:6,19 148:3,3
		54:24	149:9

[taken - thousand]

taken 11:20 59:5	termination 35:23	104:21 109:12	45:23 46:25 48:3
76:24 90:21 96:4	35:25	111:21 112:16	48:6,22 49:17,23
151:5	terms 20:20 23:18	114:17 116:22,23	51:16,22 52:6
takes 71:11	55:19 71:19	119:9,11,12	60:25 61:13,16
talk 19:2,5,11 20:1	106:14 119:25	124:12,19 125:18	64:14,18 65:4,24
20:2 33:4 60:21	121:7 137:16	124:12,17 123:10	66:5 67:3,9,13,21
60:22 115:21	141:2	128:13,15 138:9	67:25 68:20,25
128:18 129:4	terra 46:5	138:22 141:25	69:7,16 70:2,18,21
135:15	testifying 151:8	143:2 146:9,24	70:23,24 71:5,16
talked 103:2	testimony 151:11	147:9 148:5,6,8,12	71:22 72:7 73:21
116:10 119:23	texas 61:22 63:4	148:18 150:4,5	74:6,19 75:10
134:18	140:12	thanks 26:13	76:5,14 77:11
talking 13:6 28:11	thank 4:22 5:16,20	theft 88:4,18,18,24	78:1,11 79:5,14,16
28:24 41:11 53:5	6:14,15,22 8:15	90:10,13,17	80:11,25 81:8,15
60:17 141:7	10:9,17,21 11:13	thefts 87:18	82:16,22,24,25
tallfield 36:18,18	11:14 13:10,12	themed 135:10	84:5,7,11,14 85:19
43:2	15:10,11 16:2,3	thin 81:2	90:4 96:6,15
tandem 37:15 39:8	17:13,19 18:5,24	thing 12:20 39:1	97:19,21 100:4,14
43:16 139:19	18:25 21:2,4,5,16	50:4 53:3 62:12	101:13,17,23
tapestry 61:4	24:8,16 25:9,14,16	66:6 72:3 77:22	104:19 106:2
target 13:18 14:5	25:23 26:16 27:16	78:4 92:14 118:1	109:3 112:13,19
targets 13:6	27:17 28:3 29:1,2	131:20 132:9	113:3,13 114:21
task 80:18,20 83:6	30:4,10 31:12	133:8	114:23,24 119:16
83:11 149:13	33:10,11 34:17	things 7:7 38:24	119:20,21 120:6,6
tax 47:21,22	35:10,11,19,19	39:5,10,22 40:18	120:15 137:11,21
team 50:21 100:16	38:6,7,9,9 41:3	50:1,19,24 52:17	138:11 139:1
105:7 107:5 112:4	42:17 43:25 44:1	70:4 71:22 73:16	140:13,19 141:4,7
112:13 138:19,23	45:9,10 47:5,8	73:21 75:16 77:5	141:18,23 142:20
139:16 147:12	48:8,15,16,18,20	77:11,12,15,16	142:24 143:20
148:9	50:5,6,9 52:12,13	78:3 80:14 82:10	144:1 145:12
technical 25:13	52:16 54:12,13	83:1,3,13 86:25	147:5,6 148:1,10
tell 39:25 71:1	56:6,8,11,12 57:9	89:6 96:11 106:4	148:22 149:13,13
87:3 136:5	57:10,18 60:14	107:2 108:9,14	149:24
telling 107:25	62:14,15 64:7,8	113:6,12 114:20	third 67:9
temporary 34:8	65:9,11,12 67:8	115:2,6 129:22	thought 138:15
137:24	73:14 78:25 84:17	132:24 135:7	149:1
tenants 37:18	85:1 87:23,24	143:4 144:19	thoughtfully
tendency 89:1	88:2 89:12,16	147:19 148:16,25	74:16,21
tennessee 87:1,5	91:5 93:25 95:1	think 17:21 21:17	thoughts 66:3
term 35:4 53:20	95:19,23 96:22	22:23 25:17 27:15	thousand 23:7
55:8,11 120:9	97:3 102:24	30:15 32:2,2 41:1	

[thousands - understanding]

thousands 44:11	130:23 132:15	transarint 151:11	turn 17:10 59:22
55:13,13,25,25	130.23 132.13	transcript 151:11 151:14,15	97:1 98:13 109:11
, , ,		translation 73:22	
three 8:6,8 11:23	139:1 140:22		111:22 126:7
12:4,5 16:4 19:15	148:3,15 151:6	transparency	turning 80:4
38:15 53:12 58:8	timeframe 20:10	89:11	turns 39:12
60:10 90:16	timelines 104:15	transparent 78:16	two 9:9,10 13:18
105:21 112:2	timely 39:5 90:1	96:6	16:24 19:20 21:13
137:18	136:16	travel 87:1,2,7	31:15,23 36:1
thrilled 130:14	times 15:1 19:24	travels 91:6	44:21 50:6 54:23
136:14 137:14	40:12 46:6,10	treadmill 130:24	56:5 57:21 67:19
thrown 39:8	68:12 100:18	treasured 129:17	73:16 85:14,25
thursday 1:20 4:1	101:15,24 130:8	treat 100:14	86:1,4,12,13 93:14
7:15	147:13	treating 75:23	96:2 109:15 110:5
thursdays 41:16	timing 103:23	treatment 141:4	114:10,11 115:12
41:17	titles 43:14	treats 100:15	115:22 116:21
ticket 7:1 131:4	today 7:11 21:8	trivia 129:22	117:4 122:3,15,17
ties 111:15	25:22 26:2 38:14	troops 50:22	143:3,5,19 144:1
tight 104:16	46:9,11 50:20	trouble 59:4	149:17
tightly 15:1	70:5,9 83:16 92:4	troubling 59:2	type 75:3,14 98:10
time 4:17 5:17	100:13 118:11	trucks 40:20	116:4 117:5,8,12
6:19,25 9:21	130:12 149:3	true 41:23,24	typical 134:13
11:15,20 12:5,13	told 42:7 62:2	138:18 151:11	typically 133:10
12:22 16:14,20,22	tolerate 125:9,9	truly 74:2	u
19:1,18 21:7	top 98:22	trunk 8:10,10	u.s. 9:2 149:4
30:16 37:5 38:10	topic 127:19	trusted 34:4	ultimately 32:20
41:2,15 44:6,8	torrance 48:4	try 68:4,6 108:12	84:6
45:4,25,25 46:15	tossed 40:16	123:6 140:20	unaware 87:3,3
47:13 48:1,7	total 9:22 16:4	147:15	uncertain 40:12
53:22 55:16 56:13	53:5 110:5 122:6	trying 47:5,18	44:8
57:11,16 60:1	touch 5:20 137:2	50:11 51:22 68:16	uncle 52:11
64:21 65:14,20	touches 39:12	68:21 70:1 88:12	unconscious 58:7
69:10 70:13,23	tough 47:13	112:2 114:20	
75:3,3,17 81:3	tougher 113:15	133:22 145:7	undersigned 151:3 understand 54:21
83:11 84:20 85:12	tournament 50:22	147:14	
87:9,21 89:18	trailers 14:21,22	tuesdays 41:16	72:2 96:1,18
91:9,13 92:16	14:24 15:8	tuned 8:21	97:23 117:15
93:1,8 96:7 97:5	training 75:2	tunes 134:25	142:11
100:5 108:10	119:2 133:11,20	turf 28:17 116:10	understanding
113:2 114:20	transcribed	116:10 119:24	47:25 71:18 86:5
115:7 119:8 121:7	151:10	turmoil 59:11	103:3 120:17
123:9 125:3			142:5

[understands - virtual]

understands 93:21	urging 64:11	140:11,17,18	115:3 119:11,15
understood 51:11	usda 9:8	142:8,9	124:1,5,6 125:18
underway 7:20	use 12:23 14:20	venues 41:18	125:24 126:2
107:17 139:12	37:25,25 63:6	51:25	127:18,21,24
unemployment	88:16 92:6 93:9	verify 23:12,22	128:1,2,13 138:9
47:17	93:16,24 108:15	versus 106:23	138:25 139:6,8
unfavorable 9:16	110:9,23 111:11	120:8	141:25 142:24
9:19	112:24 118:9	vet 53:13 54:2	144:14 146:11,13
unfortunately	120:9 122:24	115:25	146:14,24 147:9
53:25 69:15 86:17	123:5 126:4	veteran 136:2,3	148:6,18 150:4
91:9 92:7 134:22	128:14	veterans 30:7	videos 129:13
unidentified 17:25	usually 66:25	52:10 135:21	134:14
unifying 64:13,19	118:1	vice 2:2 4:6,22 5:2	view 28:5,23 33:23
unilateral 125:1	utah 63:4	5:3,16,25 6:1,15	viewed 118:13,14
unintelligible 14:1	utilize 7:11	10:9,17,21,24,25	village 136:24
14:10 26:6 35:16	utilized 119:25	11:14 16:3,6,24	137:1
37:11 40:19 41:15	utilizing 92:5	17:13,17,19,23	vince 78:14
42:1,4 43:8 52:10	v	18:5,10,11,25 21:5	vincent 3:2 12:8,9
54:8,23 63:7	vacation 38:13	21:15 22:2,5 23:3	12:11 13:12 19:4
85:22 89:8 107:9	vacuum 124:23	24:9,12,16,18,19	19:7,9 31:16,16,19
117:20 118:19	valid 83:1	25:15,23 26:13	36:9,10 38:7
128:25	valve 53:7	27:17,22,23,25	60:11,13 62:15
unintentionally	vanguard 20:12	29:2 30:4,6,9	85:15,16,17 87:24
68:5 71:25	20:16,19,24 23:19	31:12,14 33:11	114:15,16 116:23
unique 38:2,3	variance 9:19	35:11 36:5 56:9	140:7
44:14	various 102:8	56:11,14,18,20,21	violating 87:17
universal 42:21	vegetables 51:10	57:10,18,25 60:7	violations 85:21
university 20:12	vehicles 17:8	65:12,16,23 66:14	85:25,25 86:1,11
20:16	vendor 39:11 41:9	67:7 69:2,21 72:1	86:12
unlawfully 90:21	41:9 47:11 49:14	72:19,23,24 73:14	violence 59:8,21
unusual 14:4	54:17 63:14	76:20 77:1 81:6	70:25
upcoming 104:2	vendors 14:22	81:23 82:21 83:9	virtual 7:19 8:19
update 9:14 26:18	32:15 38:14,17,20	83:10 84:19 85:1	8:24 128:16,19,21
29:10 48:12 97:6	44:6,13 46:10,12	89:13,16 91:5	128:22 129:5,5,20
106:4 143:5	46:19 47:21 48:10	93:25 94:24 95:1	130:2,5,19 131:3,5
updated 106:6	48:14 49:1,24	95:3,5,6,19,20	133:1,2,19,24
updates 6:22	50:18 51:15 52:20	96:22 98:18 99:5	135:16,18,22,23
94:14 108:4	52:21,25 53:14,21	100:8 101:10,11	135:25 136:11,15
upheld 91:15	55:12 62:4 63:1	102:25 104:11	137:5,10,11 138:6
ups 39:21	63:19,23,24 76:11	107:23 109:11	138:13 139:11,17
	83:2 136:22,22	113:20 114:6,9,13	141:23 148:9

[virtual - wiser]

149:25	wall 102:1	131:11 134:21	149:6,7,7
virtually 129:9	wallets 137:1	136:19 140:6	weddings 102:8
130:20	walls 118:3	147:10 149:11,19	wednesday 131:25
virulent 9:1,3	want 16:6 17:11	wants 36:24 41:23	132:3
virus 9:9	18:2 19:1,1,2,4	53:4,19 76:8	week 28:10 51:12
visibility 115:13	22:24 23:21 24:1	79:12 106:8 129:8	63:25 107:6
visit 52:3,9 135:25	25:16 26:2 29:6	washington 12:21	128:25 131:12
visiting 132:22	31:21,25 32:1	wasted 117:25	weekend 30:15
vnd 8:25	35:13,16 36:23	water 82:8 105:25	38:18,22 39:24
voice 65:6,7 78:7	39:22 40:25 41:12	106:9 107:16	42:15 53:13
voluminous 28:14	42:3,8 43:25	108:16 109:5,16	106:22
volunteer 78:9	45:13 46:1,23	109:17,18,22	weekends 55:24
volunteers 8:6,10	50:14 53:7 60:15	110:3,6,17,20,25	weeks 8:8 29:21
8:13	60:21,22 61:5,10	110:3,0,17,20,23	64:1 115:18,22
vote 10:20 18:7	61:15,15 62:12	118:5,7,8,8,10	weigh 109:1
21:25 35:23 57:12	65:8,8,9,25 66:24	120:20,24 121:5	weighed 25:11
72:15,18 80:2,9	73:22 74:11 76:2	123:22	welcome 7:17
83:10,16,19,22,25	76:10 78:18 80:14	way 24:6 27:13	wellbeing 49:19
84:8,10 85:5	81:7,25 82:2	32:16 34:23 40:14	went 12:15 51:19
124:5 126:4	84:13,13 90:11,23	49:10 50:10 55:22	110:15 112:10,14
136:14 144:14	91:6 96:17 102:2	63:16 69:1 70:11	west 2:17 53:6
145:20	103:4,5,7 104:19	71:5 72:15 80:1	109:16,23 110:13
voted 25:22	105:16 107:19	88:3 91:3 97:11	110:25 111:2,15
votes 16:15 21:22	108:9,14 109:4	100:2,4 104:7	western 62:3
67:5 83:6	112:6,21,22	107:2,10 111:12	63:14 140:10
voting 83:12	113:22 114:11,18	114:25 118:11	whereof 151:20
vp 2:10 112:16,18	114:18 115:24	129:6 145:9,14	white 60:16 61:21
113:7 124:19	120:15 124:12	ways 40:13 45:6	wi 107:6
125:4	129:4 131:8	62:23 63:11 98:7	wianecki 3:3 12:9
W	135:15 138:10	103:6 138:15	15:11,13,13
wait 19:2 21:24	141:11 142:13	we've 20:3 29:12	widely 66:21
27:25 32:16 70:25	144:16,16,17	29:19 51:7 52:18	wider 69:9
84:6 99:15	148:5,20	52:20,21,23 76:24	widespread 86:5
waited 143:10	wanted 12:13	82:8,18 99:9	willful 87:20
waiting 143:21	15:23 19:11 21:23	125:20 140:22	willing 79:4,13
waivers 21:2	28:4,6,15 31:4,7,9	141:2	win 49:23,23,23
walk 15:19,24	42:23 53:2 73:14	wealthiest 42:1	windows 118:6
42:9,13 50:20	73:16 85:19 92:2	wearing 138:25	winner 131:2
98:14	97:6 101:19 102:3	website 8:18 28:22	winning 17:2
walkthroughs	110:9,13 112:20	130:4 135:7,20,24	wiser 84:6
112:11	124:10 130:10,11	136:1,7,18 149:5,6	
112.11			

[wish - zoe]

wish 60:19	130:19 132:4	131:2,15,16,20
wishes 16:18	134:6 139:16,19	133:13,25 136:17
143:16	139:20 148:1	141:1,7
wishing 11:25	works 15:22 119:2	years 9:9,10 19:14
witness 151:20	136:9	19:15,16 22:13
witnesses 151:7	world 58:14	23:21 36:16 38:1
women 59:5	worry 68:4	38:12 39:21 41:10
women's 113:11	worst 102:17,22	41:11 42:15 45:16
136:14	worth 118:5	46:2 47:11,12
wondered 21:23	writer 76:9,11	50:15,18 52:1,23
wonderful 50:23	writing 92:2,11	54:17,19 56:5
61:4 75:14 132:1	93:1,15,18	92:23 96:2 132:2
132:4 135:3,11,12	written 87:10,11	136:4,25
138:23	wrong 79:15 94:4	yesses 84:18
word 48:11 67:20	102:4 119:16	young 51:20,21
67:20 74:15,22	124:17 141:14	youth 130:6
135:8	www.blackpass	Z
words 62:20 66:23	149:7	
69:1 71:10 78:17	X	zero 127:2
80:23,25		zoe 3:3 12:9 15:11
work 6:24 7:24	x 151:15	15:13
31:24 33:14,22	y	
34:14,18 39:13	yakima 12:20	
40:10 42:3,14	yeah 29:9 69:11	
43:1 47:2,4 51:1	80:3 81:17 92:14	
52:4 54:11 64:23	104:17,18 107:21	
65:9 76:1 77:8	111:19 114:13	
79:14,14 82:23	116:9 131:23	
89:2 113:8 123:10	140:1 144:9	
124:20 134:8	147:10	
135:4 138:11	year 8:20 9:15	
143:13 148:23	10:8 22:14 26:11	
worked 9:8 39:10	26:23 37:23,25	
134:6	39:3,11 43:10	
workers 14:22	52:10,22 53:20	
15:7 63:7,7 75:5	55:24 58:2 63:13	
141:12	87:2,12,18 97:4,9	
working 7:2 29:12	98:23 102:7,10,22	
41:9 54:24 55:12	119:22 120:14	
64:4 77:24 99:2	121:11 125:23	
113:12 122:18	126:9 130:17	