

ORANGE COUNTY FAIR & EVENT CENTER
OCFEC EQUESTRIAN CENTER AD HOC COMMITTEE MEETING

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OCFEC Equestrian Center Ad Hoc)

Committee Meeting,)

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OC Fair & Event Center
Administration Building
88 Fair Drive
Costa Mesa, California

Monday, August 20, 2018
12:00 p.m.

Reported by:

LUIS R. HERNANDEZ

1 APPEARANCES OF ATTENDEES:

2 COMMITTEE MEMBERS:

3 COMMITTEE CHAIR ASHLEIGH AITKEN

4 BOARD CHAIR BARBARA BAGNERIS

5 DIRECTOR SANDRA CERVANTES

6
7
8 ALSO PRESENT:

9 COMMUNITY LIAISON THERESA SEARS

10 KATHY KRAMER

11 KEN KARNS

12 SUMMER ANGUS

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E X H I B I T S

None

1 Costa Mesa, California, Monday, August 20, 2018

2 12:00 p.m.

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6 COMMITTEE CHAIR AITKEN: Okay. It's officially noon.
7 So I want to call the meeting to order. A little bit like
8 last time, we tried to be way more casual than the formal
9 Board meetings. So if a comment comes up and you didn't
10 fill out a card but you want to make a comment on
11 something we're discussing, please, just let me know and
12 we will try to incorporate everybody's thoughts and
13 opinions.

14 I know our equestrians have a PowerPoint
15 presentation, so I'm going to defer to Ms. Summer when
16 that comes forward to start that.

17 So if we could please start, Sandra. Please, the
18 Pledge of Allegiance.

19 (Pledge of Allegiance recited)

20 COMMITTEE CHAIR AITKEN: Summer, would you like to do
21 the roll call, please.

22 MADAM SECRETARY: Committee Chair, Director Aitken?

23 COMMITTEE CHAIR AITKEN: Here.

24 MADAM SECRETARY: Director Cervantes?

25 DIRECTOR CERVANTES: Here.

1 MADAM SECRETARY: And Board Chair Bagneris?

2 BOARD CHAIR BAGNERIS: Here.

3 MADAM SECRETARY: Also, for the record, in attendance
4 is Community Liaison Theresa Sears.

5 MS. SEARS: Here.

6 COMMITTEE CHAIR AITKEN: Wonderful. Okay. I know,
7 Reggie, you had a card for general public comments. So
8 feel free.

9 MS. MUNDEKIS: All right.

10 COMMITTEE CHAIR AITKEN: You're going to start that
11 and then we can start working through the other items.

12 MS. MUNDEKIS: Okay. And if I just stand here and
13 point, can everybody hear me?

14 COMMITTEE CHAIR AITKEN: Yeah.

15 MS. MUNDEKIS: Okay. Great.

16 COMMITTEE CHAIR AITKEN: Well, actually, it doesn't
17 matter. Can you hear her?

18 MS. MUNDEKIS: Can you hear me?

19 STENOGRAPHER: Yes.

20 COMMITTEE CHAIR AITKEN: You're good? Okay.

21 MS. MUNDEKIS: All right. One of the neighbors --

22 COMMITTEE CHAIR AITKEN: Do you need a microphone? In
23 case we're taping it.

24 MS. MUNDEKIS: That's great. That works. Thank you.
25 So one of the neighbors who lives in College Park is

1 working on this presentation Board that shows the changes
2 in the Orange County Fair grounds since the time the
3 Equestrian Center was originally conceived and built.

4 One of the resources that's available to us that
5 many people don't know about is in the county archives on
6 the Web are the aerial photos that the county has taken or
7 received over the years, and you can overlay them showing
8 changes in a particular piece of property over time.

9 So those resources were used to determine which
10 areas were grassy and which areas were paved and which
11 areas were dirt at the time the Equestrian Center was
12 originally built.

13 Also, at this time, there were many neighbors who
14 still live in Mesa Del Mar College Park who bought their
15 homes when their property looked like this. And you can
16 see the dramatic changes where it went from something that
17 was very pastoral and green and relaxing.

18 We had the Memorial Garden which honored our
19 veterans with plantings, including a tree that was planted
20 by the Girl Scout troop that the woman who is now the
21 Mayor of Costa Mesa was a member of. And all those
22 plantings were removed over the years and the actual
23 Memorial Garden itself was forgotten about.

24 Also, there are green areas for free play and for
25 free use for people and there is also a connection between

1 the Equestrian Center and what we now call the Action
2 Sports Arena. At the time, that was just called the
3 Grandstand Arena.

4 What we have now is what some people have
5 described as a huddle of buildings in a parking lot. So
6 we want to think about this as we move forward on the
7 Equestrian Center and on the Master Site Plan.

8 And remember that there's still many people in
9 this area who bought their homes when things looked like
10 this. And feel free to come up and take a look at it. If
11 you have any comments on how to improve it or more
12 information, please share it because it's a work in
13 progress. And thank you.

14 COMMITTEE CHAIR AITKEN: Thank you. Does anybody else
15 have any just general kick-off comments before we move on
16 to the agenda?

17 (No response)

18 Okay. So why don't we start off with Item Number
19 6 which is our Equestrian Center Community Programming
20 Opportunities. So at the last meeting -- and I don't see
21 the gentleman that was here. I need to reach out to him.

22 We had talked about going forward in the plan if
23 we're going to be asking the Board at large to make an
24 investment to, kind of, revitalize this corner of the
25 property and it's very important.

1 And I think we got marching orders from the
2 larger Board that we want to have community give-back
3 programs. And we want to really demonstrate to the larger
4 community outside the equestrian community that we're
5 going to be doing partnerships and we're going to be doing
6 non-profit give-backs so that it is a facility that
7 everybody has access to.

8 So with that, I know that the equestrians --
9 maybe we'll start with you guys. I know you guys put
10 some -- lots of time into doing a presentation. So I'd
11 love to hear that. And then we're going to follow up with
12 the gentleman who talked about the mounted police. So
13 maybe we'll discuss that after. Why don't you guys go
14 first.

15 MS. BEAVER: Thank you. All right. So I'll start.
16 And feel free -- Lisa, anyone else -- to chime in as we go
17 through this.

18 So I wanted to go through just some slides to
19 kind of talk about things we're doing, current use, and
20 then things that we think are in process. And we'll talk
21 about the 501(c)(3), for example.

22 So one of the things about the Equestrian Center
23 is it is in use 365 days per year. It is visited by
24 members of the community on a regular basis and serves
25 people of all ages. And so we have one of our younger

1 riders you can see there on the left, and one of our more
2 senior -- I'm not saying it. She did.

3 So anyway, and there's a very broad range in
4 between. And with the survey that we did before, we found
5 that there were a significant number of children, of
6 course, through 18, but then also about half -- almost
7 half are adults of varying ages and riders of all skill
8 levels.

9 So kids that are just learning the basics of
10 horse safety, horse care. Obviously, that's the number
11 one thing they need to learn; safety. And then from
12 beginners up to advanced riders from people who have an
13 interest in competition and do show competitively at a
14 variety of different levels; two people that just want to
15 ride once a week or even every other week and take
16 lessons.

17 And so people of all income levels and people
18 that are doing a lot of different things as far as horse
19 back, horsemanship, vaulting. As you can see, adults and
20 children learning to do vaulting, vaulting camps. These
21 kids, I mean, just the look on their faces. They're so
22 cute. And it's a lot of fun to see all these kids.

23 BOARD CHAIR BAGNERIS: How much does it cost to go the
24 vaulting camp?

25 MS. BEAVER: The vaulting camp, Gibran isn't here.

1 I'm not sure.

2 MS. STOUT: I am here.

3 MS. BEAVER: Oh, sorry. I'm looking at you. Sorry.

4 MS. STOUT: Gosh. It's on our website. I think it's
5 29?

6 BOARD CHAIR BAGNERIS: 299?

7 MS. STOUT: But it's on our website, ocvaulting.com.

8 BOARD CHAIR BAGNERIS: Per person?

9 MS. STOUT: Yes.

10 MS. BEAVER: For a week; right?

11 MS. STOUT: For the week. For the week.

12 BOARD CHAIR BAGNERIS: You said that all income
13 levels? So the low income level, where do they qualify?
14 What do they do?

15 MS. BEAVER: So all income levels in the survey that
16 we did, we did have a number of people that were --
17 started at the under 50,000 a year and went up through
18 different increments. And so, typically, people on that
19 range would be taking lessons or participating in camps.

20 So there are people at all levels. There could
21 be some that own horses but definitely with the ability to
22 take lessons, people -- that's a relatively low entry
23 point in terms of cost and commitment.

24 MS. SABO: And when you get to the end, we're going to
25 go through Changing Strides. We have a program.

1 MS. STOUT: Carolyn, can I just add, the vaulting
2 program, none of the horses are owned by the kids or the
3 families so they're all shared; everything is shared.
4 There's no one-on-one ownership where the kid has to own a
5 horse. It's all a club activity and everything is shared
6 in a group setting.

7 BOARD CHAIR BAGNERIS: So who owns the horses that are
8 in that?

9 MS. STOUT: Some are owned by me personally. Some are
10 owned by the club.

11 BOARD CHAIR BAGNERIS: But how many?

12 MS. STOUT: Oh, total?

13 BOARD CHAIR BAGNERIS: For the camp. They use for the
14 camp.

15 MS. STOUT: We have --

16 BOARD CHAIR BAGNERIS: How many?

17 MS. STOUT: Two.

18 BOARD CHAIR BAGNERIS: Two horses.

19 MS. SABO: But that's her camp. I have eight horses.

20 BOARD CHAIR BAGNERIS: Okay. So then multiple camps
21 going on on the property.

22 COMMITTEE CHAIR AITKEN: Oh, sorry. You guys, what
23 we're going to have to do -- I'm sorry. You're totally
24 right. For the court reporter, if we can -- not court
25 reporter. Sorry. If we could have people identify so

1 that he can plug in your comments with who you are. Thank
2 you. Sorry about that.

3 MS. BEAVER: Oh. Okay. So sorry. I'm
4 Carolyn Beaver.

5 BOARD CHAIR BAGNERIS: So three barns and eight
6 horses, another one has two, and who has -- what's the
7 other one?

8 MS. STANFORD: And I have five.

9 BOARD CHAIR BAGNERIS: Five. Okay.

10 MS. SEARS: Do you -- Ashleigh, do you you want them
11 to say their names?

12 COMMITTEE CHAIR AITKEN: Yeah. Just say your name and
13 then --

14 MS. SABO: And I'll repeat it so he can take it.
15 Lisa Sabo and I have Newport Mesa Riding Center. And we
16 run five weeks of camps, about 20 kids. And I have
17 eight -- actually, yeah -- eight school horses plus a few
18 additional that we use for the camps and beginner lessons.

19 MS. STANFORD: I'm Kim Stanford of Moonstone Riding
20 Academy. We have three camps. We take five individual
21 students per camp. We use five to eight horses. Five
22 horses are owned by Moonstone and then a couple others.

23 MS. STOUT: And my name is Gibran Stout and I'm with
24 the vaulting program. And we have four horses total in
25 our program.

1 BOARD CHAIR BAGNERIS: And the camp is year-round?

2 MS. BEAVER: No. The camps are in the summer and
3 holidays because in holidays, typically, there's some
4 camps as well.

5 MS. SABO: And and I just wanted -- at the end of this
6 when she goes through -- because this is paid programming
7 right now. Some of it, except, like, Newport Mesa Pony
8 Club, that about -- that is a non-profit similar to like
9 Girl Scouts.

10 But we have formed a 501(c)(3) and we've reached
11 out to groups in the area that we're going to start a
12 program that will be all paid by the 501(c)(3). We tried
13 to do it for this summer. Do a week or two of camps like
14 that. But when we got it started in June, the community
15 programs said we already had their summers filled with
16 their kids. You got a placement of the kids.

17 So we're rolling. We've got it formed. And
18 that's what we're going to talk about, like, the all 100
19 percent paid programming. Does that make sense? So we
20 have all levels. Because in the community, we have all
21 levels of people.

22 BOARD CHAIR BAGNERIS: And that was the point I was
23 trying to get to. I'm trying to figure out where the
24 low-income level kids fit into the program if it's already
25 there.

1 COMMITTEE CHAIR AITKEN: I think maybe we could let
2 you finish your presentation and then I'll make notes of
3 questions I have and then we can -- why don't we ask
4 questions after the --

5 BOARD CHAIR BAGNERIS: Okay. I can do that.

6 MS. BEAVER: Okay. That's fine. So it's lots of kids
7 participating and having a great time and learning about
8 horses and also, you know, developing relationships with
9 each other as well.

10 Imaginology. The vaulting program has
11 participated in, and so you can see some pictures there
12 with the kids and lots of onlookers seeing what they do.
13 And pretty amazing the things that they do there.

14 So what we'd like to do is to ultimately expand
15 the offering of the programs. And in order to really
16 expand the offering of the programs, we need more
17 footprint in terms of more space to be able to offer more
18 programs.

19 It would also be helpful to have a meeting room
20 space where, for example, with vaulting, they could use
21 that for yoga classes, pilates, and things like that that
22 are related and could integrate with the City Parks and
23 Rec Department could hold classes there. Ultimately, to
24 have a multi-purpose trail that circles the entire
25 property would be helpful.

1 So with those classrooms, other organizations
2 such as Girl Scouts, Boy Scouts, et cetera, could use
3 those as well and having the barbecue area as a feature
4 with that program. And it could actually be a barbecue
5 area instead of a -- there are, as we talked about, a
6 number of mounted programs -- mounted units -- mounted
7 police units in nearby cities that ultimately could be
8 having their horses here. And so that's something that we
9 think would make a lot of sense.

10 This facility was used as an evacuation site.
11 These pictures are from last October. There were also
12 horses that were in the livestock area of the Fairgrounds
13 but this is in some of the turnouts and there were lots of
14 horses in the turnouts that were there for several days.

15 We could make the livestock and equine barns
16 available for use all year-round for the forage programs
17 and integrate with the existing ranch programs for schools
18 and the region.

19 We'd like to see some of the events that we used
20 to have being revitalized. So Equine Affaire, Pet Expo,
21 things like that. There's a lot more that can be done
22 with an extended footprint and coordination with others
23 and educational programs as well. And I'll talk a little
24 bit about the veteran equine program when I talk about
25 Changing Strides. But again, in the scholarship programs

1 and that's where we think there's significant opportunity
2 to add programming for serving at-risk or low-income
3 youth.

4 So changing lives through Changing Strides.
5 Changing Strides is a 501(c)(3) that has been organized by
6 Lisa Sabo and Sarah, and really provided programs that --
7 they're already doing that in terms of providing courses
8 for programs. There's an organization called Pegasus that
9 does provide therapy programs on a weekly basis using a
10 couple of Lisa's horses.

11 Sarah has two miniature horses that are actually
12 certified as assisted therapy providing -- provider
13 horses. They're miniature horses so they can actually do
14 hospice programs and they can go to assisted living
15 facilities and all of that as well. And since they're
16 miniature horses, they're great for therapy for people
17 that might be afraid of big horses, so they're helpful for
18 that as well.

19 So what Changing Strides is all about is to
20 provide more programs -- therapy for veterans. That's
21 something that is becoming more and more important and
22 more prevalent in terms of the therapy community knowing
23 that horses really do provide therapy in a different way
24 that, you know, just doing like one-on-one sessions,
25 sometimes people can't really be reached very well. But

1 using equine therapy, they're able to reach a lot of
2 people through that.

3 And then also a riding program for at-risk youth.
4 Physical therapy services could be provided at a later
5 date when we have more facilities because for doing
6 physical therapy like what's done at the Shea Center down
7 in San Juan Capistrano, you need more physical program as
8 far as like a large mounting block and things like that so
9 people that have mobility issues can get on the horses.

10 So this is just a little bit about the equine
11 therapy and the importance of that. In some cases, these
12 programs are actually having people ride the horses and
13 then in other cases, the programs are based on people just
14 working with horses.

15 So not actually riding, so you might have 10
16 people in a session and they're all learning to work with
17 a horse. And so that's a fairly efficient kind of setting
18 versus the at-risk youth, we would likely focus on
19 teaching those kids to ride so they get that one-on-one
20 relationship with the horse.

21 Veterans in Orange County. There's a significant
22 number of veterans in Orange County. And a lot of
23 veterans do have PTSD types of issues and so we think that
24 that is something -- there's definitely a market for that.
25 And so it's about having the program in place and then

1 being able to do the outreach to make those relationships
2 and let people know that this is available to them.

3 At-risk youth. A significant number of increased
4 depression that kids are having resulting in
5 hospitalization and in some cases attempted suicides. And
6 so that's something that is also important. And so if you
7 can get to those kids and get them involved in horses and
8 we do have kids -- we know that, you know, kids that have
9 had issues and getting them involved in horses is helping.

10 So this is just one of those old things I found
11 on Pinterest that I liked because for those of us that, I
12 mean, that's really -- many of us don't actually have a
13 therapist, but, I mean, it's our horse. And so even for
14 people that are not in therapy programs, we do find horses
15 that are very therapeutic.

16 So for Changing Strides, what our goal is on a
17 weekly basis is to be providing services to 10 adults on a
18 weekly basis for this fourth quarter of this year, and
19 provide riding lessons twice a week to at least six
20 at-risk youth. And then start doing more fund raising to
21 be able to expand that in 2019 to 20 adults twice a week
22 and then riding lessons to at least an average of 10
23 at-risk youth. And again, increasing the fund raising to
24 support that.

25 And so what that looks like from a cost

1 standpoint is about 20,000 for 2018. 110,000 for 2019 to
2 be able to provide the services for that number of people.
3 And so that's as far as those numbers are based upon the
4 number of actual services that would be provided or
5 lessons.

6 So that is it. And now you have some other
7 slides that I won't go through that are just too much
8 detail, but it's something that ultimately will give you
9 this and you can look at later. There.

10 COMMITTEE CHAIR AITKEN: That would be great. If you
11 could provide this, just for the record, a copy of that so
12 that --

13 MS. BEAVER: Yes. Absolutely. Right. Right.

14 COMMITTEE CHAIR AITKEN: I love appendices. Did any
15 of our Board members have any questions about the
16 overview?

17 MS. SABO: Could I just say a few things?

18 COMMITTEE CHAIR AITKEN: Sure.

19 MS. SABO: Yeah. Okay. A few things that was just
20 hitting my mind as she was talking, like, right now, we
21 currently also -- I have some groups coming in from the
22 local Boy Scouts and Girl Scouts to do their different
23 badges for the horses equine. And we were talking in our
24 last meeting that with Theresa -- the vets bill in
25 Washington just passed a few months ago -- had 4 billion

1 dollars put aside for equine psycho therapy for veterans
2 because of the proven effects on the PTSD. They know
3 that.

4 But the horse isn't the only animal that will do
5 something against it's best interest for a human being.
6 And that's -- they know that. Why did horses gallop in
7 the battle?

8 MS. SEARS: Well, Lisa, that's called because they're
9 noble. And one of the things that I recommended is that
10 legislation was actually out of Kentucky. So there's a
11 strong interest in Kentucky for horses. Everybody knows
12 that part.

13 But we have legislators here that I think if we
14 were to -- depending on, you know, how the election
15 lands -- but I think we should absolutely ask them to
16 sponsor legislation for our state -- and this is at a
17 Federal level -- to help with this. And I have a lot of
18 ideas about it. And I have ideas of how to help with
19 this.

20 So that would be congressional folks, whether,
21 you know, if it's Mimi Walters is in office, if it's
22 Rohrabacher, you also have --

23 MS. SABO: Diane Harkey.

24 MS. SEARS: Harkey is running. Diane specifically
25 knows this Fairgrounds and knows the value of horses.

1 MS. SABO: And she has horses.

2 MS. SEARS: Yes. Well, she has had horses and she was
3 actually one of the legislators that voted incorrectly on
4 the bill in 2009, but she independently wrote a letter
5 immediately to the governor when she understood that she
6 was hoodwinked and said, "Hey, we are so sorry, but I made
7 a mistake."

8 And so I really appreciated that about Diane, and
9 then she was very helpful with us those three years in
10 Sacramento. So any time we needed anything, we could go
11 into her office. She is a friend of this Fairgrounds. So
12 any way, she could be our next congress member.

13 MS. SABO: Because right now, we do a lot of
14 psychotherapy for substance abuse groups come in, but they
15 pay for it. And I think what we want to see is -- where
16 we provide through Changing Strides -- groups like these
17 vet groups.

18 Another area that we've had these groups in is
19 the battered women groups. But they're not funded like
20 the substance abuse homes in the area; right? So it would
21 be great to have some more of those -- the battered women,
22 I think, and then the veterans are two groups that
23 Changing Strides really wants to reach out to.

24 MS. SEARS: And the good thing about this kind of
25 legislation is that it's bipartisan and nobody would be

1 against it. It's actually a solution to things. So, I
2 mean, I think it could just be a real positive for us.

3 MS. SABO: And the equestrians are all excited --

4 MS. SEARS: -- pushing forward. So I'm going to ask
5 our legislative folks to give it some thought. We have a
6 legislative --

7 COMMITTEE CHAIR AITKEN: Yeah. I know. Absolutely.
8 And I think that going forward if part of the trade off is
9 demonstrating that we're doing non-profit work and
10 scholarships what not, actually having a proven funding
11 source is very helpful.

12 So for any non-profit, and I'm sure there are
13 other grants, and you have your own ideas. Not to get
14 into the weeds of your organization, but of how to get you
15 to that \$110,000.

16 MS. SABO: Yeah. Because the other two groups that
17 we're modeling for the riding programs are Horses in the
18 Hood and Compton Posse. Those are two -- I know the
19 people who run those programs. They're great riding
20 programs up in the Los Angeles area, and we want to model
21 something -- it's so cute because we came up with the name
22 Changing Strides and we love that name.

23 But it's not like, if we really do it, we need to
24 think of something clicky for a riding club for youth like
25 the Compton Posse. But we need to come up with something

1 of our own right here in Orange County. So those are the
2 areas we really want to move forward. Because right now,
3 we have a lot of low-income -- I think, Barbara, you were
4 talking -- asking, like, what is actually free; right?
5 But we need to -- that's what we're working on -- is free
6 programming for these kids.

7 COMMITTEE CHAIR AITKEN: Do you have any -- because I
8 know Anaheim does this -- where we have -- we can sign up
9 with local organizations through Anaheim's Community
10 Services Programs. Do we have any outreach or have you
11 ever reached out to Costa Mesa? That's usually much more
12 affordable to go through the city. I think it's
13 subsidized to a certain degree. Does Costa Mesa have
14 something like that? And then you guys partner with them.

15 MS. SABO: I have two groups in the area that -- both
16 in my email and they both said when I reached out to them
17 -- actually, I was standing here on the day of the
18 Arlington opening. I met a couple of the people on the
19 City Council and we were talking and they both turned me
20 on to two different groups that run programs here and they
21 both said for the summer -- because we were trying to pull
22 together for this week camp that was fully funded.

23 But they said that their activities were full for
24 the summer, which was a little, like, you're like, "Oh,
25 gosh." Because this was June and you're trying to do

1 something in August and I thought, "You can't pull
2 together a couple of kids?" But they were a little -- so
3 we were hoping to just get started with, like you saw, our
4 projected.

5 COMMITTEE CHAIR AITKEN: And I just think it's helpful
6 when we get to the point where the big Board is going to
7 be considering these things having demonstrated funding
8 streams and then just having -- I don't know how you get
9 on in the catalog for Costa Mesa's programing -- but if we
10 can just figure out what those steps are --

11 MS. STOUT: We have introductory vaulting. We have
12 little vaulting for little kids that want to ride. We
13 have horsemanship. We have yoga on horseback. So we have
14 quite a few classes. And we've been working with the City
15 of Costa Mesa for about four or five years and we are also
16 now in the City of Newport Beach.

17 It's actually quite a laborious process to get
18 approved because it has to go through the City Council and
19 it's laborious. But it's great because it helps and let's
20 people know, "Oh, there's something going on here."

21 The problem is -- and when we first approached
22 the City of Costa Mesa -- they were, like, "Oh, my gosh.
23 We're so happy to hear from you because we've been trying
24 to get some horses." The problem is that it used to be a
25 group lesson and they take 30 percent.

1 So that 299, they take 30 percent off the top of
2 that. And so because the profit margin is so small
3 already with riding lessons without a fundraising source,
4 subsidizing that is very difficult because we are an
5 unusual sport and we offer different things. We look at
6 it as cost of doing business and marketing for us. But it
7 does limit our ability to give -- to give that away for
8 free.

9 But like Lisa said, we did talk to -- I forgot
10 her name -- she's with that group SOY, Save Our Youth,
11 because we were trying to -- she hooked us up. I forget
12 their name. And we were emailing. We were trying to get
13 camps. We actually added another camp this year because
14 our first two were so full.

15 But she said they already made their commitments
16 about time-wise and financially for summer camps and this
17 year wouldn't work. And I had mentioned that we had some
18 opening in our regular classes, like a recreational class,
19 so we could put kids in.

20 Because if I'm giving a class and it's set up for
21 eight kids and I don't have any kids in the class, I can
22 easily offer scholarship and told her I was very
23 interested in doing that. And we reached out to Girls
24 Inc. as well and other groups over the year.

25 It's actually been kind of hard I found. When I

1 reached out to people because I have these empty spots and
2 I would love to reach out to the community and haven't
3 gotten responses which is puzzling to me. So I was very
4 excited to talk to them and hopefully collaborate. So
5 hopefully for our camps for next year and then riding
6 lessons and vaulting lessons throughout the year. So,
7 yes, I've worked with the City of Costa Mesa and Newport.

8 BOARD CHAIR BAGNERIS: So just a couple questions,
9 Lisa. So you talked about the Boy Scouts and Girl Scouts.
10 About how many kids are in --

11 MS. SABO: Between 15 and 20 in the group. But they
12 do a small fee to do it. So it's not -- but they should
13 because there also families that could afford to pay, and
14 we can't go broke; right?

15 BOARD CHAIR BAGNERIS: So year-round 15 or 20 or
16 just --

17 MS. SABO: Well, they do a couple classes to work on
18 their badges. And my assistants teach it and they bring
19 out the curriculum of the badge.

20 BOARD CHAIR BAGNERIS: They probably come a couple
21 times a year?

22 MS. SABO: Yeah. It depends on the -- it depends on
23 the troop and the leader of the troop who wants to call me
24 up and contact me and say, "Let's do this as a group."
25 And then they work through the merit points.

1 BOARD CHAIR BAGNERIS: Okay. So you also talked about
2 the psychotherapy groups. About how many people come to
3 that?

4 MS. SABO: Well, right now, we have substance abuse
5 and -- let's see, we own a -- probably, gosh, almost four
6 days a week and there's different -- it's different
7 numbers and that's all very confidential.

8 BOARD CHAIR BAGNERIS: I'm just trying to get the
9 numbers.

10 MS. SABO: Between 10 and 15.

11 BOARD CHAIR BAGNERIS: Hopefully, we don't have a
12 bunch of them at one time. That means the problems are
13 not being solved.

14 MS. SABO: And, again, the substance abuse is paid by
15 the, you know, the people that come in. I know in the
16 communities because they're the homes that are here in
17 Newport Beach and Costa Mesa.

18 COMMITTEE CHAIR BAGNERIS: So let's look at the big
19 picture. Over the course of the year, about how many
20 people do we impact on the Equestrian Center in total?

21 MS. SABO: Gosh, on that substance abuse, there are
22 hundreds.

23 MS. BEAVER: It would be thousands because of the
24 lessons.

25 MS. SABO: Just in my camps alone, I did five weeks of

1 camp and 20 kids a camp, and I had a waiting list for
2 every camp. And these are kids that want to come every
3 year but they can't afford to own a horse or even take
4 weekly lessons. So this may be their only touch with a
5 horse in their life. But I'm hoping that I keep them out
6 of being in the substance abuse when they're adults;
7 right?

8 COMMITTEE CHAIR BAGNERIS: So, now, there's different
9 groups that operate on the property. How do you interact
10 with the manager of the operations? So Rick isn't here.
11 I know. How do you -- are you just all separately going
12 to Rick and saying, "This is what I want to do." Or,
13 "This is what I'm doing." Or does Rick come to you and
14 say, "No. This is in management of this property. This
15 is what we're doing."

16 MS. SABO: Rick and the Hanson family do an excellent
17 job of cleaning the stalls, feeding the horses. They keep
18 up the arenas. We all operate independently. Kim,
19 myself, and Gibran are instructors and these are different
20 students and just friendly horse people that are here.
21 There are other instructors and we all run our own little
22 thing.

23 BOARD CHAIR BAGNERIS: So when you bring in a new
24 program, is that through Rick? He doesn't know anything
25 about it? Whatever you do is separate?

1 MS. SABO: Yeah. And we service the range of people
2 and I'm super excited about the free programming like we
3 wanted. I'm super excited about it. I was surprised to
4 tell you the truth how long it's taken us -- even this to
5 be turned down --

6 MS. SEARS: Well, there's always -- I know, for
7 instance, in the City of Orange, they have their community
8 program where you -- their little magazine and they offer
9 all these various programs from yoga to football to the
10 pool or whatever.

11 But they also offer equine programs in there and
12 they're listed. And you sign up for them and they give
13 you the dates and everything and there's six or eight
14 dates and there's a fee involved. But the city supports
15 that. And they don't support economically, but they
16 support having these things in their magazines which is
17 super important.

18 So they have the instructors just what you guys
19 are doing and then they have the student situation. Now,
20 it could also be, you know, they have yoga classes. They
21 have a myriad of things, and I know they offer the equine.

22 So there is for sure, I know that the City of
23 Orange -- a lead time -- so you need to give an advanced
24 warning in Costa Mesa. I'm sure it's the same and I don't
25 think it's a month or two. I think it's at least probably

1 six months. So you may want to put that in your radar and
2 check with your Community Director in Costa Mesa because
3 they'll be the best guide for you.

4 COMMITTEE CHAIR AITKEN: And they're year-round.

5 MS. SABO: Yeah. We're planning on teaching -- you
6 know, during the summer -- to camps and then identifying,
7 like we were saying, what? Six? We want to identify six
8 kids that can't afford it, very low income, that want to
9 learn how to ride and come out to the stable a couple days
10 a week.

11 MS. SEARS: Well, Lisa, my point was, if you're
12 dealing with the city and they put out a quarterly
13 magazine for these events, you want to mark your calendar
14 accordingly and just keep that in mind. So, Gibran, you
15 might want to --

16 MS. STOUT: It's six to eight months.

17 MS. SEARS: Whatever it is. And they will tell you.
18 Okay.

19 MS. STOUT: It's really hard because you have to
20 schedule. It's doable. It's doable. It's just
21 laborious.

22 MS. SABO: You see, that is paid programming.

23 MS. SEARS: Well, it is paid. But see, even though it
24 says there is a cost involved, there's going to be a cost
25 involved to everything you do. You're not going to get

1 away with anything. What you're looking for is to find
2 some mechanism or person or entity that will underwrite
3 these things -- scholarships, whatever -- so that we can
4 provide services for kids -- at-risk kids or, you know,
5 folks that need it.

6 And they would have to actually prove that they
7 actually need it. You can't just walk in and say, "Hey, I
8 can't pay." You'll have to -- they'll be some kind of way
9 we can sort through it. But no matter what, there's going
10 to be a cost to everything because a horse keeps eating.
11 Okay. I can tell you that. I've had horses and I wanted
12 to tally 38 years. 38 years. So do the math. Okay.

13 And there was times when we had a lot of horses.
14 But what we're looking for -- and I think we're kind of
15 missing out here -- we're missing the step, how is it
16 going to be underwritten for those that would like to
17 participate and those that can't afford it.

18 There's ways in everything we do in life, whether
19 it's going to school, medical expenses, whatever. There's
20 a way to do that. So let's not mix that up. Let's
21 realize there's -- this is going to cost, but we have to
22 find underwriters. And that's scholarships, that's
23 grants, that's people that just want to donate. That's --
24 whatever.

25 So don't get confused out there. Okay. I've

1 done this a lot for trying to help those in need to help
2 subsidize.

3 COMMITTEE CHAIR AITKEN: And I think that's when we
4 come to the Board with whatever we're going to ask for.
5 That's why I was alluding to earlier. It's just having,
6 whether it's grants, whether it's private fund raising --
7 having it documented -- fund rising plan that shows that
8 if you make this investment, this is what our plan is to
9 make sure that it's sustainable and it's actually going to
10 happen.

11 And I think Barbara brings up a good point that
12 we need to do a good job in tracking the data. So if you
13 know what's going on there better than we do, so if we can
14 even start from now going forward the next couple of
15 months, keep an accurate tally of what programs are on the
16 property. Not names of personal identifying, but just, we
17 had 15 people from a sober-living home this weekend.

18 So that we have actual metrics that we can track
19 and demonstrate that. I know we did it a little bit at
20 the very beginning of this process when we were trying to
21 identify how many horses are on the property and how many
22 students. But we need to just expand that into, like,
23 what is the -- almost like doing a needs assessment.

24 Like, how many people are actually on this
25 property and are benefitting from this property because

1 that's going to be helpful information when we go forward
2 and try to demonstrate, you know, and try to justify, I
3 should say, justify any further projects and any further
4 investment. We're going to need to have this data.

5 MS. SEARS: Yeah. That's -- I mean, I think that's
6 reasonable.

7 COMMITTEE CHAIR AITKEN: Okay. For the mounted police
8 option, did we have -- and I didn't bring my notebook --
9 so I apologize. That gentleman's name, did we have any
10 further outreach with him or do we have anything -- can we
11 -- I know it's been crazy with the Fair.

12 MS. SEARS: And Ashleigh, I can help with the mounted
13 police because I am familiar with some of those programs
14 in the different cities. So we can -- I think -- who was
15 helping with the mounted police?

16 COMMITTEE CHAIR AITKEN: The gentleman -- and I didn't
17 bring my notebook, so I don't have his name.

18 MS. SEARS: Dave. Yeah.

19 COMMITTEE CHAIR AITKEN: I just want to explore and
20 have the data on whether that's an actual viable and maybe
21 he can help us. Because I would love to reach out. And
22 if they are looking for facilities and we can partner with
23 our public safety officials, I would like to do that. But
24 if there's no need and no desire, then I think we need to
25 just take that off the table now as an option.

1 MS. SEARS: Just background, the Sheriff's Department
2 used to have their sheriffs at the -- they don't have that
3 facility any further. But I do know that the sheriff's
4 mounted unit, they own their horses individually and
5 they're kept privately. Same with Newport, same with
6 Orange, same with Santa Ana.

7 But often, those officers are actually looking --
8 it would be nice for them to stable together at times
9 because they do have -- they have ongoing training. And
10 on occasion, it might be nice to have sensory training
11 here.

12 The Sheriff's Department used to patrol this
13 facility on horseback for years, okay. And they were
14 present here for many, many years. So I do now there's a
15 resurgence of using mounted police because there's a value
16 in it. And I know Orange -- to my surprise, to my great
17 surprise -- they instituted the mounted unit.

18 Anaheim has one as well if you don't know. So
19 anyway, and then they do regional training. So anyway, I
20 will help and I could reach out to Dave and I'm very
21 familiar. I'll make it as an assignment.

22 COMMITTEE CHAIR AITKEN: I'm putting your initials
23 next to this. The next bullet point that we have
24 discussed, which is our evacuation agreements. And so I
25 would like to just get a background on where are we on

1 that process with reaching out with OC Animal Care, post
2 the last fires then where are we with our evacuation plans
3 with the county on animals.

4 And then really, at large, if we had some type of
5 major incident, have we ever explored being a host site
6 for public safety for people doing their mobile cell. Is
7 it called the million dollar -- I think our county has one
8 as well -- with the mobile satellite units and what not.
9 What are our relationships with law enforcement?

10 MR. KARNS: Are you looking for an update right now?

11 COMMITTEE CHAIR AITKEN: Am I? Yes. But if you don't
12 have one --

13 MR. KARNS: Based on the discussions last time, we had
14 the horses on site. We struck with the Committee, did
15 some reach outs, we're organizing it all. We're having
16 meetings this fall. So I don't have a complete update to
17 provide to you.

18 We know who we have agreements with. We're
19 talking towards having those agreements to get updated and
20 current and sitting face-to-face with those people to
21 engage with -- because some of these are old, and people
22 haven't met in years. So we're revitalizing the full
23 thing and we'll have a full summary towards the end of the
24 year.

25 COMMITTEE CHAIR AITKEN: Okay. And maybe even part of

1 that, if it's a relationship they want to keep open and
2 keep going forward with and that's part of --

3 MR. KARNS: -- and -- most -- sorry. One which we --
4 so it was an agreement that was defined. So anyway, we're
5 working into getting full updates.

6 MS. SEARS: So just to note, this is a designated site
7 for emergency evacuation in our State. So that is super
8 important. It's -- the animal care has a new director as
9 of Friday. So there's a new director. He is probably not
10 aware of anything about this, but I will be talking to him
11 personally.

12 There are large animal rescue training programs
13 that are in place and have been for many years, and they
14 have been certified. One is with San Juan Capistrano, the
15 City of Orange as well. One of the key people was a
16 former captain of the Anaheim PD, Mark. Mark knows this
17 facility well and he has done a lot of the training.

18 So we -- and my community in Orange Park Acres --
19 we are very aware and we have trained people. And then,
20 the County, Frank Kim, he would know everything -- the
21 County CEO -- on everything that goes on at Loma Ridge and
22 that is where when things happen, they all go to
23 Loma Ridge and probably about 15 years ago, we were up
24 there to question, like, "What are you guys going to do
25 for the animals?"

1 And when we sat at the animal desk, we opened the
2 book to see what the plan was, and in the book was no
3 plan. There was nothing. So that's when we really
4 engaged.

5 So I am very familiar with all of that kind of
6 stuff. So it is when anybody -- whenever there's a fire,
7 they know that they're coming here. And that's why, Ken,
8 when we had the fire, we -- everybody just comes.

9 BOARD CHAIR BAGNERIS: Except when fair time; right?

10 MS. SEARS: Well, even if it's fair time, they can
11 come here because a lot of things might have to stop.
12 Well, you might have to stop the fair. We don't know.

13 But if there was something tragic going on, like,
14 say for instance, we had something going on with
15 San Onofre, okay. Trust me, Barbara, the fair would halt.
16 If there was some kind of nuclear clear whatever,
17 everything would stop in this county.

18 BOARD CHAIR BAGNERIS: I was just saying about the
19 animals, though.

20 MS. SEARS: Well, animals and people. We're animals
21 and people. We're everything.

22 BOARD CHAIR BAGNERIS: This is a site where people
23 come in, too; right?

24 MR. KARNS: We have four different -- I don't want to
25 misspeak, so we should go to what agreements we have with

1 what agencies we have so that we're very clear.

2 COMMITTEE CHAIR AITKEN: There's a lot of State
3 policies and procedures that these are supposed to be
4 updated every year, and I can tell you in working with the
5 County, like, the County needs to -- this would be a big
6 thing that the County needs to really look at.

7 It's supposed to be reevaluated every year in
8 case of a major terrorist attack. Where do the law
9 enforcement go when all of our cell towers are knocked
10 out? We don't have that plan. So the next sheriff or the
11 next Sheriff's Department really -- we want to be a part
12 of that conversation so that agreements aren't being made
13 about this property that we don't know about.

14 MS. SEARS: And, Barbara, when we discovered there is
15 no plan, our position -- and when we discovered that,
16 it's, okay, we get it. Now, we have to figure out what
17 the plan is.

18 Because when you have CHP without a plan when you
19 come to a fire and they decide they're going to route
20 traffic right into the fire. Okay. And so then we're not
21 going to get mad at them. We're going to figure out,
22 "Okay. How could we not do that ever again." And try to
23 help them. That's our job. Try to help them.

24 And that's what the institutional knowledge that
25 a lot of people have from -- you have a captain that was a

1 former captain in Anaheim; they get it. He understands
2 Mark is great because he understands how to work
3 jurisdictions, with police agencies. The police are not
4 going to listen to me; I am a citizen. But if Mark says
5 it, it's different.

6 If my city manager or city mayor says it, they'll
7 listen. Do you follow? So we have those relationships.
8 So that's super important.

9 BOARD CHAIR BAGNERIS: If there is a fire -- that's
10 for the pets or animals that they need to be moved out of
11 that area -- and it is fair time, where do they go?
12 What's the alternative locations for those animals?

13 MS. SEARS: Oh, where could they go?

14 BOARD CHAIR BAGNERIS: What's the alternative
15 locations?

16 MS. SEARS: I don't know.

17 COMMITTEE CHAIR AITKEN: Depending on how big and how
18 many. I mean, Huntington has public space. We would take
19 some of them here. I don't care if the fair is going on.
20 If we had a hundred horses, we would figure out --

21 BOARD CHAIR BAGNERIS: Well, you put them at the
22 Equestrian Center; right?

23 COMMITTEE CHAIR AITKEN: Right. Remember, we had to
24 build that with temporary -- so we would have to figure
25 that out. It would be extremely disruptive, but that's

1 what we would have to figure out how to do. Anaheim's got
2 equestrian centers. It depends where the fire is and
3 where it's going.

4 BOARD CHAIR BAGNERIS: Yeah. Okay. I don't know
5 where they are. That's why I'm just asking.

6 MS. SEARS: We pray there's no fire during the fair.

7 BOARD CHAIR BAGNERIS: I'm hoping this is not the only
8 place.

9 MS. SEARS: Yes.

10 COMMITTEE CHAIR AITKEN: No. I mean, there's --

11 MR. KARNS: And we get those updates.

12 COMMITTEE CHAIR AITKEN: And the equestrian community
13 is very open. Even people with private land, I'm sure
14 they would start housing. We -- it's just something that
15 it's better to be prepared.

16 MS. SEARS: In Irvine. You don't know. A parking lot
17 somewhere.

18 MS. SABO: During the Irvine fire, I know the Back Bay
19 could go out to the horses.

20 BOARD CHAIR BAGNERIS: Okay. So there are -- I was
21 hearing that this is the place for them all to come.

22 MS. SEARS: Well, this is a designated site. Okay.

23 BOARD CHAIR BAGNERIS: So there would be other places
24 that they -- okay.

25 MS. SEARS: People are -- yeah. We work together.

1 Okay. We work together, girl.

2 COMMITTEE CHAIR AITKEN: We just need to make sure
3 that we're up-to-date and people know who to call and
4 where to go and so we were trying to -- I guess, lessons
5 learned from the last time to make sure. And it's not
6 necessarily our --

7 MR. KARNS: Yeah. It wasn't on our end. There was
8 nobody there making a phone call.

9 COMMITTEE CHAIR AITKEN: But when they don't have a
10 plan, it obviously impacts us.

11 MS. SEARS: Barbara, we never thought that it would
12 rain during one of the concerts during the fair and it
13 rained on Willie Nelson. I mean, that was the weirdest
14 thing ever. Okay. Who ever would have thought that;
15 right?

16 COMMITTEE CHAIR AITKEN: He brings weird weather.

17 MS. SEARS: Okay.

18 COMMITTEE CHAIR AITKEN: Okay. That would be a
19 helpful update. So do you have an idea? Just so I don't
20 want to put it on the equestrian agenda if you already
21 have, kind of, a date and time that you're going to report
22 back to the Board at large, I won't --

23 MR. KARNS: Why don't I get back to you.

24 COMMITTEE CHAIR AITKEN: Okay. Yeah. Just let me
25 know. I'll keep it on until we figure it out.

1 MS. SEARS: And if you need anything from me, just,
2 please, ask.

3 COMMITTEE CHAIR AITKEN: Okay. So we kind of did the
4 Community Programming. All right. Well, this is great.
5 I think this would be a very helpful update for the Board,
6 at large, as to where we're trying to go.

7 It looks like we have a pretty cohesive plan.
8 There's a couple of things that aren't nailed down, like
9 the mounted police and our Evacuation Agreements. But for
10 the large part, at least I feel comfortable that we have a
11 plan in place and when we report out of this in a couple
12 of Board meetings, we'll have even more information if you
13 guys could start tracking that data.

14 Kathy, if I could turn this over to you. Just
15 for the next item, Number 7. Do I have a card on that?
16 No. The Communication Plan.

17 MS. KRAMER: Summer, if you'll pull out our website.
18 At our last Committee meeting, we talked about making sure
19 we had a mechanism to communicate and how do we gather
20 emails.

21 So we have added -- Summer, will you go to the
22 website.

23 MADAM SECRETARY: This is the website.

24 MS. KRAMER: Yeah. This is the OC Fair & Event Center
25 website. You can see "About Us," and toggle down and

1 click on the Equestrian Center. This was a new page that
2 the team created. And what it does is, right at the thin
3 of the page, sign up to get news about the
4 Equestrian Center. So anyone who might be perusing our
5 website, would want to do that.

6 We also wanted to make sure that we had all of
7 the -- that there were fire marshal reports or updates or
8 letters -- anything relevant to the Equestrian Center
9 meeting that was -- it's all put in one place to do that.

10 What we'd like to do, I believe, between -- I'm
11 going to ask the Equestrian Center community, I believe
12 you were trying to help us get everyone's email addresses.
13 If you can give those to us, we'll go ahead and upload
14 them in here, so it will be a constant contact and then we
15 got a database. So whatever communication we need to send
16 out or you want to, we can collaborate on how that goes
17 out.

18 MS. SABO: Yeah. We collected a list.

19 MS. BEAVER: We're working on it. I'll get you that.

20 MS. KRAMER: Even if we needed to input -- however.
21 And we'll get that added to the constant contacts so now
22 we have a mechanism and so folks that want to follow or
23 have interest.

24 MS. SEARS: Now, Kathy, where is that? Oh, it's in
25 "About Us"? Okay. Let me try that. I'm just looking at

1 it.

2 BOARD CHAIR BAGNERIS: So just a question. I see that
3 there's an asterisk in front of email. That means that
4 that's a required field? But you already have the list
5 uploaded, you wouldn't want to restrict somebody.

6 MS. KRAMER: I don't know what that is. I don't know.
7 I'll ask.

8 COMMITTEE CHAIR AITKEN: You have to give them your
9 email in order to receive the newsletter but everything
10 else you can access it.

11 MS. KRAMER: If you click on any of those right there,
12 you can download those, any of those. So absolutely.
13 Because we did test it. We put names in and you don't
14 have to sign up. You just put that in there and then you
15 can navigate however you want access this page and get any
16 of those reports.

17 COMMITTEE CHAIR AITKEN: And then I think this is
18 great, and I would ask between you guys out here, if you
19 could be a Facebook or whatever, email this page or
20 publicize that this is here. That way we can, you know,
21 at least give people that are interested as much notice
22 that this exists. I think it's great and it's easy for us
23 to then hand out information.

24 Do we have any guidelines about when we would use
25 this? What type of information are we sending out to the

1 equestrian community.

2 MS. KRAMER: Well, that's the next step. Again,
3 that's going to be about what the Committee -- and I think
4 we need to establish a process. I don't know. I think it
5 would make sense if we get in some kind of a frequency.
6 Is there a quarterly Equestrian Center newsletter when we
7 do newsletters?

8 I know it doesn't exist now, but I'm advocating
9 that we have some kind of quarterly -- I mean, we're
10 talking about the metrics here. We can talk about what's
11 coming up. It would also be good for us -- the equestrian
12 center community to have that plug in overall what's going
13 on on the grounds.

14 So I think -- I think there would be plenty of
15 content that we could do. So I would advocate and we can
16 certainly take the lead on working with the equestrians in
17 our community and set up maybe a schedule to get some
18 quarterly with some deadlines and things like that. Would
19 that make sense?

20 COMMITTEE CHAIR AITKEN: I think that's a great idea.
21 And I'm happy to do and work with you to do maybe
22 summaries of those meetings -- upcoming meetings so people
23 have those dates.

24 MS. KRAMER: We'll put in the transcripts. They'll go
25 up here as well. And, again, maybe we can -- yeah. I can

1 work with you to get -- let's get this going. Put a whole
2 year scheduled together; when we're going to have a
3 newsletter, so people will know that we just start that.

4 MS. SEARS: So, Kathy, it's a segregated email list
5 that will only go to -- so in other words, if it's a
6 hundred people -- and we could sign up for it.

7 MS. KRAMER: Absolutely. Members of the public --
8 anybody that's part of the Equestrian Center and just has
9 an interest in following the content.

10 MS. SEARS: And it's only that group?

11 MS. KRAMER: Yes. That's correct. Anybody who has
12 signed up would be on that constant contact database to
13 get those communications. And then we would have a
14 mechanism so we get on a schedule where we got quarterly
15 communication. I think quarterly makes sense; quarterly
16 communication.

17 Then if we also had a need to push out anything,
18 if we're going to do any activities or programming or if
19 we're going to be moving some storage containers, we can
20 blast that out. We can go live.

21 MS. SABO: Well, during the winter, what would be
22 extremely helpful it's just the arena opening. Like, it's
23 raining and the arena is closed and tomorrow they're going
24 to open Thursday at noon.

25 MS. KRAMER: Correct.

1 MS. SEARS: What is your lead time to -- that is
2 within reason?

3 MS. KRAMER: So we populate that content in-house. So
4 it would be a matter on just how quickly -- we can do
5 it -- if it's an emergency, it will give us 24 hours.

6 MS. SEARS: Okay. But we don't want to abuse
7 anything.

8 MS. KRAMER: No. No. So if you had something that
9 was an emergency and we need it to get it out, but we
10 populate that in-house.

11 COMMITTEE CHAIR AITKEN: I think with green closures
12 and then any type of -- if you have a project or any type
13 of maintenance that we know could affect that, we could --
14 I think it's great that this is segregated from the
15 general OC Fair news and events newsletters. Because I
16 worry if we email it too much, people will stop reading
17 and unsubscribe.

18 So we want to use it thoughtfully and just have
19 it as a way to work with Rick to get some of this
20 information out. I think that was -- we need to email
21 things to Rick but also give broader notice to customers
22 and may not be the business owners.

23 MS. SEARS: So, Kathy, could the instructors, could
24 they -- they have a list of their programs? Would that be
25 something that would be allowed? Say they have

1 programming of this --

2 COMMITTEE CHAIR AITKEN: I think that would be good
3 for the newsletter.

4 MS. SEARS: For the newsletter. But they could have
5 links to their -- more specific information, if needed;
6 right?

7 MS. KRAMER: Absolutely. Absolutely. There could be
8 a link embedded on there that would go directly to the
9 information. So it would be what's going on. So that
10 anything we would want to have relevant to the
11 Equestrian Center community.

12 MS. SEARS: So it's an integration.

13 MS. KRAMER: Yeah. Absolutely.

14 MS. SEARS: Okay. I think that's good.

15 MS. KRAMER: I would ask -- yeah. And then to finish
16 this, so what you can do, also, if your first stop is at
17 the OC Fair & Event Center and you're on this page and you
18 want to sign up, then if you click on that orange box
19 there, that's the link. That is the current
20 Equestrian Center.

21 Now, this is the Hanson, the management. So
22 there's tabs across there that talk about the boarding
23 fees and some of the programming. And I noticed most of
24 you are listed on there and your contacts and things.

25 But that is the -- that's what we're going to

1 have to work with. That is Rick Hanson's website.

2 COMMITTEE CHAIR AITKEN: And that's good to have a
3 link and not be -- that's probably smart.

4 MS. KRAMER: Because he is a contact that runs that
5 operation.

6 COMMITTEE CHAIR AITKEN: No. I think that is really
7 helpful. And, obviously, just let people know it exists.
8 And have we had any issues? I know that we have it -- is
9 this live now?

10 MS. KRAMER: It is live, like, a couple of weeks ago.

11 COMMITTEE CHAIR AITKEN: I'm just going to make one
12 comment: Just make sure that if something is happening or
13 if something is happening in the property and you didn't
14 get an email, just let us know so we can fix it going
15 forward and make sure -- because we want to make sure that
16 we're getting out the right information moving forward.
17 So I know you have --

18 MS. STOUT: A couple of quick things: One, yes, this
19 is the Hanson's website, and I've actually talked to the
20 Hanson's about it because it is never updated.

21 Like that picture at the top left corner, those
22 arenas don't even exist anymore. I think that's, like, 20
23 years old, and I've talked to them, like, "How can I help
24 you to keep this more dynamic have more interaction?" And
25 they said that the web master they have is difficult or

1 expensive and that sort of thing. So I don't know.

2 I mean, of course, this would involve discussing
3 it with them, but if our website was integrated as
4 Centennial Farm is and the other programs, I think that
5 would be optimal, but I don't know, obviously. But it
6 would just be more interactive.

7 A lot of this stuff you're talking about could be
8 on here because the Hansons, like Lisa says, they're great
9 at feedings horses; they're not great at this. And this
10 could be great. So I think if we worked together, we
11 could come up with a better --

12 MS. KRAMER: I would just still defer to this. I
13 mean, I would rather work with Rick and if there's
14 something that we need to -- because they're a private
15 business and we want to make sure if we don't have the
16 answers on boarding, and I think right now that's the
17 relationship we have.

18 MS. STOUT: Absolutely, yes.

19 MS. KRAMER: I agree this needs to be updated. So let
20 us follow-up with him. I don't know, again, is this
21 contract mandated? If not, then maybe a conversation.
22 And then if there's some funding, we would come back to
23 the full Board if we're going to incur that expense
24 because it's not budgeted but we can put it on for a full
25 Board to approve us to help them do that.

1 COMMITTEE CHAIR AITKEN: Yeah. Unlike
2 Centennial Farm, which is ours, owned, and operated, this
3 is in his lane. So I think it's something that coming
4 from the small business owners that work with him, there
5 should be an expectation that is current up-to-date.

6 It can certainly link back to our website, but
7 it's probably not in our lane. So I just want to make
8 sure that we -- obviously, if that's incorrect then
9 that's --

10 MS. STOUT: I don't think it is. I'm pretty sure
11 there's nothing in there.

12 MS. KRAMER: We can certainly have a conversation with
13 him, but I think this is a definitely a step in the right
14 direction from having it --

15 BOARD CHAIR BAGNERIS: Summer, take us back to the
16 integrated site because this is where we integrate with
17 the equestrians, so go back to the top of that page.

18 MADAM SECRETARY: Oh, yeah. Sorry.

19 MS. KRAMER: So you got your own home page, and that
20 was created new.

21 BOARD CHAIR BAGNERIS: So that is the integrated page.
22 We're just offering -- you can go to this first.

23 MS. STOUT: Jerry says that's a western horse.

24 MS. KRAMER: That photo can easily be changed.

25 MS. STOUT: That's fine. I would just curious. But

1 along that same line of communication, Susie and have been
2 chosen to be, kind of, like, a communication liaison with
3 the Hansons and we discussed -- we've been compiling
4 information because not everybody has a trainer. There's
5 a -- just so that we can communicate the arenas being
6 closed and maintenance work being done.

7 And, again, the Hansons -- we felt that it would
8 be very helpful and make it easier for them to have a
9 couple of us, kind of, as a liaison and we've reached out
10 to him about that and our intention is to have captains on
11 each barns, so when there's changes and things -- even on
12 a smaller scale -- we can really track it. And so it's
13 not you guys getting 40 phone calls, but it's one or two,
14 maybe.

15 And, ideally, we go through Rick and the Hansons
16 and we're the liaisons -- the Hansons and the Board.

17 MS. KRAMER: I just have a couple of deliverables
18 before we move on that -- so you've been working on
19 getting everyone's email addresses; correct?

20 MS. BEAVER: I'll follow up on that.

21 MS. KRAMER: We'll do that newsletter. We're okay
22 with the website. We'll also check and see about the
23 Equestrian Center contracts and see if it speaks to
24 anything about the marketing responsibilities on there.

25 MS. SABO: Now, the Hansons do have an email list, but

1 they kind of protect their borders, too, for privacy. So
2 we're just, kind of, going around and so she's collecting
3 the database.

4 COMMITTEE CHAIR AITKEN: Well, if you can give us what
5 you have, we can certainly --

6 FEMALE SPEAKER: We were thinking more along the lines
7 of you guys would be in communication with Gibran and I,
8 Rick, staff, and Board, all at the same time so -- so we
9 would be in charge of making sure the borders know what's
10 going on, because Rick doesn't do that and that's not
11 really his job.

12 MS. KRAMER: Well, that's part of the reason we want
13 to have this. If we have everyone's email address, then
14 we're going to have a regular communication. Let's have a
15 quarterly newsletter and then if there's something that's
16 an emergency or a closing --

17 MS. SABO: Yeah. Like the fire marshal's coming out.

18 MS. KRAMER: You know, where we can communicate to you
19 immediately, then we can have that mechanism because we
20 have those email addresses. Because if we start to get on
21 the phone and try to get everybody, we won't be able to
22 hit the send. It's where we control this copy and make
23 those notes and we can get it out right away.

24 COMMITTEE CHAIR AITKEN: And I agree with Kathy.
25 Because my concern is I want us to be in control and have

1 responsibility of the information we are putting out
2 there. So it's -- we want to have that type of
3 accountability for better or for worse.

4 So I would encourage you guys both to sign up for
5 the email list and then obviously distribute it once you
6 get it, far and wide, and then really encourage people to
7 buy into this as the communication hub from information
8 that we have control over and we need to get out.

9 BOARD CHAIR BAGNERIS: I think you should ask Rick for
10 his list, too. He may be willing to give you -- just ask
11 him anything. Then we'll have that complete list.

12 MS. BEAVER: He may give it to you, but he won't give
13 it to us.

14 MS. KRAMER: Here's one of the things we need to --
15 and I don't know -- but what we have to make sure is we
16 just don't -- we get people's permission.

17 So what I'm proposing, let's -- I know you got
18 those lists out already. Can we create a document that
19 you guys can send out or post? If you're interested, sign
20 up for this. Do know that you will be receiving
21 notifications, so it's an opt-in.

22 Otherwise, we get in trouble and -- spam. So we
23 have to have that piece. So we'll work with you to send
24 that notification out.

25 COMMITTEE CHAIR AITKEN: I mean, if everyone -- even

1 in this meeting -- sends out a link to this page asking
2 people to sign up within -- it will grow. But even, you
3 know, within a couple of -- hopefully a week or two -- at
4 least everyone is aware of it. And if they don't want to
5 sign up, then at some point we have that accountability
6 where, "How come I didn't get notice about this? Well,
7 did you sign up for the email?" We need to have that type
8 of accountability.

9 MS. SEARS: Kathy, will you be comfortable if they
10 get -- from their -- if they got emails and there was some
11 kind of a disclaimer that said, "Hey, we're going to give
12 this and you agree, initial here." And then you have it.

13 MS. KRAMER: Yes.

14 MS. SEARS: You follow? And then give them a
15 spreadsheet. You need an Excel.

16 MS. KRAMER: Good. Okay. And what I'll also do, I'll
17 get with -- I see Michele Richards, our VP of Business
18 Development -- and her team will get with the
19 communication team. Let's talk about when we can launch
20 the first one. Let's put some parameters into it. When
21 it would be published, when would be copy deadline, and,
22 kind of, the size of it, and we can bring that back to the
23 next Committee meeting.

24 MS. SEARS: So is Michele the -- she handles --
25 Michele, you handle --

1 MS. KRAMER: Yes.

2 MS. SEARS: Oh, perfect. So then we'll have like a
3 calendar.

4 MS. KRAMER: Yeah. We'll create a calendar. And just
5 like in an advertisement, it's going to publish, there's
6 your copy deadlines, and we can get it out.

7 MS. SEARS: This is like having your own community
8 thing. That's a very good thing. I think.

9 COMMITTEE CHAIR AITKEN: And maybe even a temporary --
10 this popped into my brain -- even a temporary fix to the
11 Hanson's website. As, like, maybe the back page of the
12 newsletter can be a list of the businesses that are
13 operating. If people have boarding questions if people
14 want to know.

15 We can create it once and unless there's major
16 changes, but that way people get that and at least have
17 access to people's phone numbers that they want to -- to,
18 kind of, help promote our small businesses.

19 So the next item, I'm going to turn over to Ken.
20 It's just an update on our fire marshal reports.

21 MR. KARNS: Sure. Pretty self-explanatory. In May
22 2018, the State Fire Marshal conducted an inspection.
23 Seven items directly related to the Equestrian Center were
24 issued a fire safety correction notice. We got those all
25 done in advance of the 2018 Fair, except for two, which

1 was the replacement of the fire alarm system and the flame
2 certification of the canopies.

3 We filed for an extension, which we received on
4 both; 120 days for the fire alarm and 30 for the flame
5 certification. And you see in the attached, the flame
6 certification was done. Rick and his team got everything
7 sprayed. That was all sent to the fire marshal. And
8 currently, OCFEC staff is in the process of developing the
9 scope of work and obtaining bids for the fire alarm
10 system.

11 COMMITTEE CHAIR AITKEN: Do we have any, kind of, a
12 timeline for the fire system and when we're going to get
13 the bids back and when we think it's going to be brought
14 back to the Board for cost assessment and when it's going
15 to be done?

16 MR. ELDRIDGE: I'm expecting to -- I walked the
17 facility with six contractors. I also walked with an
18 architect and in talking with the fire marshall, he --
19 basically saying if we don't get that one working replace
20 it like. We know that some of the tack rooms are not
21 regular tack rooms. So we can have sprinklers or fire
22 smoke detectors in there; not a big deal. It just ties in
23 with the alarm system.

24 If we can get the proposals in -- and I think
25 they're going to be two different applications -- so I

1 have to assess that with our team, and then put that out
2 to bid, unless we get the go-ahead to go with one
3 particular person.

4 COMMITTEE CHAIR AITKEN: What do you mean two
5 different assessments?

6 MR. ELDRIDGE: Well, because --

7 COMMITTEE CHAIR AITKEN: Like, update versus replace?

8 MR. ELDRIDGE: Well, you can go wireless. You can put
9 in -- you can trench. One guy might want to trench and
10 monitor all the buildings separately. I'm not sure how
11 it's coming back to me.

12 I gave them the scope of work and what our intent
13 is, but not the scope of work of how to do the job because
14 I'm not a fire alarm guy. So I'm giving them the rein to
15 give me the scope. Out of those six, two said that they
16 would give me back their engineered drawings that then I
17 could go and get with pricing.

18 COMMITTEE CHAIR AITKEN: How is the fire alarm system
19 on the, like, The Hangar and some of the newer facilities,
20 are those -- I'm assuming those are hardwired and are they
21 all controlled in a separate central spot or are they
22 individual?

23 MR. ELDRIDGE: They're all individually monitored.

24 COMMITTEE CHAIR AITKEN: Okay.

25 MS. SEARS: And so, Jerry, how do the -- I mean, I

1 have my fire alarm at my house and all of that -- so how
2 would the equestrians -- how would they interact with the
3 system? What would they do? Is there a -- what's their
4 role in it?

5 MR. ELDRIDGE: Well, there's no role, other than
6 there's an emergency, they would pull the hand station.

7 MS. SEARS: Oh, they would pull it.

8 MR. ELDRIDGE: And if they're not there and there's
9 heat -- I think what's in there currently right now, I
10 believe -- from what I'm being told, again, not being an
11 expert -- what's in there right now are heat sensors.

12 So the last gentleman that, I believe, last week,
13 he is looking into a really cool heat sensor that's really
14 top of the line. So we would replace the module that was
15 there with the heat sensor. It would still have the same
16 pull stations.

17 And if we can use the existing wire pipe that's
18 underground right now, we'll pull out the old wire and put
19 a new wire. And if that's not possible, we would trench.

20 MR. KARNS: The answer to your question, once the
21 system is live, it has to be monitored by outside an
22 outside company. So if an alarm goes off, they call the
23 fire department.

24 MS. SEARS: Got it.

25 MR. KARNS: The Equestrian Center -- Rick Hanson, has

1 a very simple emergency plan. We have taken it and Nick
2 is working on really rounding it out. So before the end
3 of the year, we're going to have a very comprehensive plan
4 way beyond what they've ever had so it will all come
5 hand-in-hand.

6 MS. SEARS: So it's similar to your home thing; it
7 goes to the company then they call? Okay. That's great.

8 MR. KARNS: And then --

9 COMMITTEE CHAIR AITKEN: What did I say? If you get
10 ready, you don't have to be ready.

11 BOARD CHAIR BAGNERIS: I have a question: How often
12 do you go out to the property and look at it and say,
13 "There's something good. There's something bad. There's
14 something right. There's something wrong." How often
15 does your team go out there and do that?

16 I know in the contract that it's Rick Hanson's
17 responsibility, but we own the property. So how often do
18 you do that?

19 MR. ELDRIDGE: Lately, I've been there quite a bit.

20 MS. SABO: I see Jerry all the time.

21 MR. ELDRIDGE: Yeah. Since I've been given permission
22 to go over and service that property.

23 BOARD CHAIR BAGNERIS: So from now on, there's going
24 to be some plan? Okay.

25 MS. SEARS: Once everything gets up to standard, you

1 know, it's like, it's like being at a lower ridge and
2 finding there's no plan in the book. I mean, once
3 everything gets in going, I think then -- I think it's
4 going to be incumbent upon -- and I suggested to the
5 equestrians, Barbara, that they have, like, a welcome
6 package when you get a new boarder. Okay.

7 And given them the rules and the requirements
8 and, kind of, lay the land so we don't have people that
9 are going sideways and that are complying. And I think
10 that will solve a lot of things and then Jerry will be
11 walking through it and think, "Ah, everything is going
12 really good."

13 I suggested to them after I read the fire report
14 and I looked at the fan issue, okay, I had a fan put in my
15 barn because I have a mirror and -- in my barn throughout
16 the day, which I never needed a fan. I just put a boxed
17 fan in there thinking it would be fine.

18 Once I read all about it, I saw the fire danger.
19 So I did the research of what to get and I've come up with
20 the correct solid state fan that is a bit costly, but,
21 boy, this thing is great.

22 Once you get them -- so, I -- you know, I think
23 the equestrians can benefit from a all; a little bit of
24 this and a little bit of that. It's just that they didn't
25 know, and I didn't know. I though, "Oh, a boxed fan

1 should be fine." And now I know, no; right? And I had my
2 electrician come in and put a plug right there, so it's
3 not daisy chained. Okay. Okay. Gibran?

4 MS. STOUT: So the alarm system that you guys are
5 proposing, you say that it would be monitored by an
6 outside company. Would it be the same company that
7 monitors the other companies now?

8 MR. ELDRIDGE: I'm looking into that. It's all part
9 of the proposal.

10 MS. STOUT: Okay. Okay. Because there's not somebody
11 there --

12 MR. KARNS: No. It has to be an outside --

13 MS. STOUT: Awesome. Awesome.

14 MR. KARNS: Yeah. There's professionals out there
15 that that's all they do. They sit in a room and they're
16 watching. It's outside contractors.

17 COMMITTEE CHAIR AITKEN: Just set it up in Ken's
18 house. "I'm just going to watch 24/7."

19 MR. KARNS: Ashleigh, before you move on, just a
20 couple of little updates under this.

21 COMMITTEE CHAIR AITKEN: Okay. Please.

22 MR. KARNS: Because when we were together last time,
23 there was some questions around the city coming on the
24 site and looking at water and stealing garbage cans and
25 all kinds of stuff.

1 The city did apologize for sending people over
2 outside their jurisdiction; however, there was a phone
3 call to the -- they are called the Santa Ana Regional
4 Water Board, also nuisance flows, from our property and
5 the Equestrian Center.

6 So they came out and did an inspection. We've
7 gotten with our civil engineers -- physical engineering --
8 to address some issues on our property from just outside
9 the corporation yard. Also, they looked at the Equestrian
10 Center and there's some issues regarding how to sweep, and
11 clean, and things of that nature.

12 So we got information, again, from physical
13 engineering. As of yet, we haven't received our notice.
14 So it still hasn't come come, but we're getting ahead of
15 the fact that they gave us a verbal and we're now going to
16 get a notice. So that's happening. So we'll see what
17 else there is --

18 COMMITTEE CHAIR AITKEN: Is that water that is
19 draining from our property into the new bioswale? Or
20 we're talking about standing water?

21 MR. KARNS: No. So a couple things. This was some
22 water heading towards the Equestrian Center and when they
23 reviewed the Equestrian Center, they noticed, "Well, it's
24 happening in the Equestrian Center with regards to it."
25 So they're looking at the entire big picture.

1 Some of it is outside our corporation yard and
2 some of our bins and we'll be able to capture that with
3 our sanitary sewers but won't head west -- east. East.
4 And then with regards to some of the barns that face that
5 main roadway and sweeping instead of washing down, so if
6 things don't get to bioswale -- anyway, we're getting
7 ahead of that curve.

8 MS. SEARS: So sweeping, picking up, and then
9 disposing?

10 MR. KARNS: So they're going to have to change how
11 they do things. Maybe a sweep truck. We'll see what it
12 is. Stuff is in his plate. Stuff is on our plate. We'll
13 follow as closely --

14 COMMITTEE CHAIR AITKEN: And that's something that
15 is -- Rick Hanson's employees, plus, I'm assuming some of
16 the employees of the small businesses?

17 MR. KARNS: I would think so.

18 COMMITTEE CHAIR AITKEN: Paid training. People know
19 the do's and don'ts.

20 MR. KARNS: But right now, Rick is responsible for the
21 overall cleaning. If there's support he needs from his
22 tenants, then I'm sure -- we'll make sure that everybody
23 is doing what they're supposed to do. Again, we're
24 getting ahead of the curve. But when we get the official
25 notice, we'll have a more --

1 MS. SEARS: And Costa Mesa cares because they would
2 get dinged on urban runoff. Okay.

3 MR. KARNS: We're all just going to be a little bit
4 better. So that's all positive. And one last piece of
5 communication, and I think this might help a bit on
6 buffering some noise to the -- so where we have some
7 storage on lot G, we're going to pull those containers off
8 that boulevard, put them right out into the parking lot
9 and we're going to create a storage facility.

10 We're going to line up a bunch of our bins that
11 are all over the place. That will create a larger buffer.
12 We have -- if you read all the fire marshal reports -- we
13 have to take down some tents where we store a lot of that
14 beautiful scenery that you see up there and all the stuff
15 we've been buying. It's got to go somewhere. Right now,
16 we have no place to put it. So we're creating a compound
17 in that lot G. It will be fenced off.

18 COMMITTEE CHAIR AITKEN: Where's lot G? I feel like I
19 should know.

20 MR. KARNS: So, right now, on this boulevard, we have
21 bins. We're going to pull them off and we're going to
22 come out into the asphalt and ahead of the curve. We're
23 going to line them up. We got them all over the place,
24 and it's just a mess. So that will create a really nice
25 sound buffer having bins.

1 But Imaginology and at fair time, we have to be
2 in there. But then this compound, we're going to create a
3 nice clean fence compound temporarily to house all our
4 great stuff. So, you know, again --

5 MS. SEARS: Can you go two stories?

6 MR. KARNS: This is temporary. We need to find
7 short-term solutions before we get into some longer term
8 solutions. But, anyway, you're going to see some
9 activity. We're going create a fence and put up a tent
10 and move a lot of bins. But we're going to clean that up
11 and we have to utilize that area on a temporary basis.

12 So that would be a great example of what might go
13 out in our FYI if everybody signed up.

14 BOARD CHAIR BAGNERIS: You said the tents that would
15 come down in the fire marshall report?

16 MR. KARNS: Yeah. Actually, about four but we have
17 two. Two are for the Market Place. But our two are in
18 the livestock.

19 BOARD CHAIR BAGNERIS: That's the white that's next to
20 the blue?

21 MR. KARNS: So those two tents -- this one here is
22 only at fair time, but these two tents have been out for a
23 longer --

24 COMMITTEE CHAIR AITKEN: Those two are coming down?

25 MR. KARNS: Those two have to come down.

1 BOARD CHAIR BAGNERIS: And they have to come down
2 when?

3 MR. KARNS: Now.

4 BOARD CHAIR BAGNERIS: That was the 30-day one? Or
5 the 120-day?

6 MR. KARNS: We have until the 7th of September.

7 MS. SABO: That was in the Equestrian Center report?

8 MR. KARNS: No. This is just an FYI. Our solution --
9 just to let you know that there's some activity happening.

10 MS. SABO: That was from --

11 COMMITTEE CHAIR AITKEN: I think the key is --

12 MR. KARNS: I'm just trying to communicate better to
13 the Equestrian Center.

14 COMMITTEE CHAIR AITKEN: No. I think that's great.
15 Thank you. As long as people know and we do it at
16 respectful hours.

17 MR. KARNS: Yeah.

18 COMMITTEE CHAIR AITKEN: Probably in the middle of the
19 day is better than after school or before.

20 MR. KARNS: I don't think anybody is even going to
21 tell the difference between what we're doing and the fair
22 coming up.

23 FEMALE SPEAKER: I wanted to say thank you, staff.
24 The other morning I was in the arena, probably earlier
25 than they expected me to be there with a group of

1 students, and they had to move something large, and he
2 actually got up in one of the containers and, kind of, got
3 my attention and let me know what was going on.

4 So I was able to relocate my group somewhere
5 before something might have happened. So I just want to
6 say thank you.

7 COMMITTEE CHAIR AITKEN: That's great. Okay. So I
8 think we have everything cleared with the fire marshal.
9 Again, you know, I think this communication system is
10 going to build on this. So if there's any spraying, if
11 there's any movement -- it's just an easy way for Jerry to
12 let you guys know that he's going to be out there with a
13 group of people. Or, Ken, when he starts directing work.
14 So at least there's a bit of heads up and people aren't
15 wondering who these people are.

16 MS. SEARS: And I think the key is notify. I think if
17 you just notify, then you guys can make your plans
18 accordingly and then everyone can keep doing whatever
19 they're working on.

20 MR. KARNS: Right now, we're sending everything to
21 Rick and we don't know what's getting out. Now, we know
22 what's getting out.

23 MS. KRAMER: We learned that lesson the hard way.

24 MR. KARNS: We're trying. I mean, we are sending
25 stuff.

1 MS. SABO: We do love Rick because he's willing to
2 feed and clean and do the arenas. And you typically -- in
3 the horse world, people that are good at that aren't
4 good --

5 COMMITTEE CHAIR AITKEN: And so maybe in the meantime,
6 if there's anything going on that we need to give them
7 notice about between this and when we have a robust email
8 list, is there still that glass announcement box? Maybe
9 we can post stuff in there and people probably aren't in
10 the habit of checking it out.

11 MS. STOUT: It's even easier.

12 COMMITTEE CHAIR AITKEN: But I think even putting a
13 notice. Letting people know to sign up for our email, you
14 can put that on there.

15 MS. STOUT: That's a great idea.

16 MS. KRAMER: So those are two that we talked about
17 this morning. Especially when Ken and team are going to
18 start doing that. So we'll get something created and so
19 the bathroom and the glass announcements.

20 MR. KARNS: So I'm -- maybe you don't know that there
21 is an asphalt work that's going to happen?

22 COMMITTEE CHAIR AITKEN: Well, we're going to file
23 this -- when is that happening?

24 MR. KARNS: Jerry? Do we know?

25 MR. ELDRIDGE: I just need to have the approval to

1 move forward to spend the money.

2 MR. KARNS: Okay. So we have some communicating needs
3 to happen.

4 MR. ELDRIDGE: When the Board gives the approval to go
5 and get the bids and the pricing, but are we going to take
6 on that cost or is that theirs? And if it's ours, that's
7 a separate --

8 MR. KARNS: We're getting the work done regardless of
9 the money.

10 MS. SEARS: And where is this?

11 MR. ELDRIDGE: The asphalt work? The -- you know
12 where the asphalt is lifted around the concrete around
13 where your vaulting kids are. The asphalt is really
14 lifted. There's some asphalt that needs to be taken out
15 right at the left turn going down towards the arena
16 because it's all damaged.

17 The curve or the asphalt that runs the length of
18 the -- is pulled away. It's broken. It's raised. So
19 that needs to be grounded off so that we don't have any
20 chips out there, and then have it resurfaced. So
21 everything will have to be cleaned. Once we do the
22 grinding and the repairing, then we'll come back. The
23 asphalt, because of it's age and not having been sealed,
24 it's starting to deteriorate on top, so we need to put a
25 good sealer on it.

1 MR. KARNs: We'll put a map and a schedule on the
2 bathroom doors.

3 MS. SEARS: And, Jerry, what's the timetable for
4 something like that?

5 MR. KARNs: Yes. So it's on that link? All right.
6 So it's up there.

7 MS. SEARS: And the timetable? Is it a week or a
8 couple of weeks?

9 MR. ELDRIDGE: It will take them about a week.

10 COMMITTEE CHAIR AITKEN: Okay. I believe we are on
11 Number 9 now; right? Perfect. Reggie, you have a card in
12 for Number 9? Keeping it formal. I like it.

13 MS. MUNDEKIS: So for the -- I'm Reggie Mundekis. And
14 I like the idea of bringing in a building inspector to
15 look at the Equestrian Center. At -- with, like,
16 mechanical and the architectural and the civil engineering
17 and the electrical review and the utilities review -- we
18 need to extend that project to the entire campus because
19 we're doing a Master Site Plan and we're, kind of, going
20 into a line because we don't have a good assessment from a
21 well-trained third party as far as what needs to be
22 corrected for the existing facilities.

23 What do we need to do for earthquake or seismic
24 safety? What needs to be updated as far as utilities?
25 For example, Cirque du Soleil wanted to plug in for the

1 time that they were here, they wanted to use the
2 electrical utility grid, and we couldn't give them that
3 option, so they had to use generators.

4 When you look around the parking lot, you see a
5 lot of extra lights running on generators, so there's some
6 questions there about: Is the parking lot lighting
7 adequate and do we have enough power to supply that, for
8 example.

9 So we need to have a comprehensive look at the
10 entire campus from a building inspector's point of view as
11 far as what needs to be repaired, what needs to be updated
12 for utilities for seismic safety, for ADA compliance,
13 before we start trying to put together a new Master Site
14 Plan. It would just be a good exercise for everybody to
15 benefit everyone. Thank you.

16 COMMITTEE CHAIR AITKEN: Thank you. Okay. Ken, do
17 you want to give just a brief background -- I don't know
18 if everyone's had a chance to read this -- on what, kind
19 of, what we're looking to do with CFSA?

20 MR. KARNS: I can read it if you'd like. So when you
21 do -- as you move forward you do get more micro. So this
22 is taking the Equestrian Center and bringing in through
23 CFSA, structure -- architectural, mechanical, structural,
24 and civil engineers to do a comprehensive review.

25 And out of that review, what we can do is a

1 facility assessment to see what the exact current
2 conditions are. For each of those disciplines, we can
3 determine what we're saving, life expectancy, what has to
4 be replaced, and budget for saying. So this would be a
5 very comprehensive report.

6 So at the onset, what we would have to do is put
7 that scope of work together, get CFSA to give us a budget
8 to carry out the work. And then -- so this is long. This
9 doesn't happen over night.

10 But the first step would be to agendize this, I
11 guess, or for the Committee to decide that you would
12 agendize this at the Board meeting. The Board will give
13 permission to go forward -- get a number to carry out the
14 work.

15 COMMITTEE CHAIR AITKEN: So we're just going to be
16 requesting a budget item, although we don't know quite
17 what it is.

18 MR. KARNS: Or just give us direction. I don't think
19 we need, I don't believe, maybe, Board approval to go get
20 the estimate. Maybe through this Committee get the
21 estimate for CFSA.

22 MS. KRAMER: Is there a cost to get them?

23 MR. KARNS: No. So we could go get that, I think if
24 this Committee's being asked, and then take to the Board
25 once we get the quote. So CFSA is going to cost "X" to do

1 "Y."

2 COMMITTEE CHAIR AITKEN: Okay. I am in favor, and
3 I'll make a -- I guess, make a motion for us to or if
4 we --

5 BOARD CHAIR BAGNERIS: I don't think we can take
6 motions. We can't take it.

7 MS. KRAMER: You can give us direction, though. You
8 can give direction to staff to engage with CFSA.

9 COMMITTEE CHAIR AITKEN: That would be great to have
10 some type of number --

11 MR. KARNS: And you guys can just say that you agree
12 with these recommendations.

13 COMMITTEE CHAIR AITKEN: I agree.

14 MS. SEARS: I just have a couple thoughts.

15 COMMITTEE CHAIR AITKEN: Yeah.

16 MS. SEARS: So we all lived through the comings
17 assessment that they give. Now, I'm just a little bit
18 concerned. I appreciate and I do agree that we should --
19 we have to do this. But, you know, I've been involved
20 pretty long and I can see how some reports can -- they can
21 -- they can come out a certain way. And I just hope that
22 we don't do that exercise again.

23 I hope that this is done in a way -- I would like
24 to have input on this. I have a building background. So
25 I have built buildings, apartments, and houses. So I know

1 a little bit about that. It's not anything like this, but
2 putting up a barn and understanding structural and that --
3 I just want to make sure that we are -- their perspective
4 is one that is reasonable and rational.

5 And, you know, you could look at a building, you
6 don't know much about barns, and you can say, "Hey, you
7 should take that barn down." Well, you know, people that
8 have barns may not feel that way because if it's
9 structurally sound and it works, so just -- I'm a little
10 bit nervous. That's all I'm going to say.

11 MR. KARNS: And I can speak to that. So the
12 difference between an order of magnitude from a quantity
13 survey or an estimator is one thing. When you hire a
14 professional engineer, a PN that is licensed to do work,
15 they are bound by their oath to do exactly what we're
16 hiring to do.

17 So if a structure is not sound based on
18 structural calculations, they have the say so. So that is
19 the difference between an order of magnitude and hiring
20 these folks who are trained professionals in their
21 field -- licensed engineers have to give you the truth.

22 COMMITTEE CHAIR AITKEN: But I understand, what you're
23 saying -- at least what I think you're saying -- is we
24 want to go in there and make sure that they know the
25 direction of the Board is to rehab what can be rehabbed;

1 second, would be replaced; third, would be expansion.

2 MS. SEARS: Right. Nobody is looking for fancy. Form
3 follows function. Barns get dusty; we're used to that.
4 If it's functional and it works and it's safe, obviously.
5 It has to be safe.

6 MR. KARNS: This would be like of the existing
7 facilities, what's maintainable, what needs to be
8 replaced.

9 COMMITTEE CHAIR AITKEN: And I know we're only in step
10 one, which is getting an estimate and then to even come
11 out here. But when it comes to step two, I know that I
12 would like to be involved when they walk the property and
13 be present. And I know it would be great for you. We
14 just want to have Board involvement -- I'm sorry --
15 Committee involvement.

16 If this Committee, when they are on the property
17 so that they understand what we're actually looking for
18 them to do, and then we can -- you know, kind of like the
19 Master Site Plan -- but just give us different options
20 going forward to present the Board.

21 If money wasn't an issue, what could we do versus
22 the more conservative; this is the money that we have and
23 these are what we -- I want to have different scales. But
24 I want to be a part of that conversation as we're walking
25 through that property.

1 MS. SEARS: Yes. And every penny counts. We don't
2 want to waste a penny. Okay. If we can save it here and
3 we spend it over there or we can have more programs or
4 something -- we want to save every penny and do it really
5 efficiently, I believe.

6 COMMITTEE CHAIR AITKEN: Oh, yes. It's not our money.

7 MS. SEARS: Yeah. It's not our money. Do we have a
8 name at the State level? Because I didn't know some of
9 the guys. Who would be our guy?

10 MR. KARNS: So they have their stable of people they
11 work with.

12 MS. SEARS: Anybody we know, Jerry? Or have you --

13 MR. ELDRIDGE: I don't know.

14 MS. SEARS: Okay. Okay. Well, hopefully, we get
15 somebody we know.

16 FEMALE SPEAKER: And just to, kind of, piggyback on
17 Theresa's concern, I would want to know that these people
18 that are coming in know that, Jerry, for example, has got
19 a couple of guys out who've been, you know, a wireless
20 security system is going to require more electrical than
21 your guy would think was necessary because he didn't know
22 that.

23 MR. ELDRIDGE: It will all in by them.

24 FEMALE SPEAKER: Oh, well, okay. But my concern is
25 just that --

1 MR. KARNS: His team hasn't seen this.

2 COMMITTEE CHAIR AITKEN: And this will be something --
3 obviously, you're going to want Jerry there because he
4 knows the layout of the land.

5 FEMALE SPEAKER: Because estimators may not know -- we
6 need -- if we need more electrical than we currently have,
7 we're not looking to just update, you know. We're going
8 to have more of a load for Cirque du Soleil -- whatever.
9 Just that they would know that.

10 COMMITTEE CHAIR AITKEN: Yes, Gibran?

11 MS. STOUT: And the engineers are looking at these
12 barns and not apartments.

13 COMMITTEE CHAIR AITKEN: No. That's why I think it's
14 important for us to be part of the conversation when they
15 walk, and they're from the Fair.

16 MS. STOUT: And structural requirements for residents
17 are vastly different than the structural requirements for
18 livestock housing.

19 COMMITTEE CHAIR AITKEN: Absolutely. These are people
20 coming from the fair industry and that's what they do. So
21 they know what the expectations are of the property -- how
22 these things are being used because they're on fairgrounds
23 up and down the state.

24 BOARD CHAIR BAGNERIS: So last question I want to ask:
25 There are 54 fairs, 54 DAAs, which are fairs. Do we know

1 how many -- are there any other of the 54 that have an
2 equestrian center?

3 MS. KRAMER: We can get that information. I don't
4 really have --

5 MS. SEARS: I think there's 77 fairs.

6 BOARD CHAIR BAGNERIS: Say it again.

7 MS. SEARS: I think there's 76 or 77.

8 MR. KARNS: Two went bankrupt.

9 MS. SEARS: Oh, yeah. But not all of them are DAAs.

10 MS. KRAMER: We can reach out to --

11 BOARD CHAIR BAGNERIS: Just curious, of the 54, do any
12 of them have equestrian centers and what are their issues
13 around --

14 MS. SEARS: Barbara, we're one of the best. We're the
15 leader. Obviously, Del Mar, Pleasanton, us.

16 MS. KRAMER: We'll find that out and what kind of
17 activity they're doing at the equestrian.

18 MS. SABO: Currently, Pleasanton is re-doing their
19 equestrian center and we spoke with the architect that's
20 re-doing that equestrian center. He's -- he'd give great
21 input here.

22 BOARD CHAIR BAGNERIS: Who manages their equestrian
23 center?

24 MS. SABO: You know, I don't know. I'm very good
25 friends with a few of the Fair Board members up there and

1 I'd have to ask, and they're very involved.

2 COMMITTEE CHAIR AITKEN: Do you have a comment, Jerry?

3 MR. ELDRIDGE: Yeah. I just wanted to wrap around the
4 asphalt part. So I have reached out to Rick and asked him
5 for dates. So, I guess, maybe I should reach out to this
6 group and ask for dates. I don't know. I need to know.

7 COMMITTEE CHAIR AITKEN: I think, and correct me if
8 I'm wrong, Kathy, but my direction for you would be to
9 reach out to Rick, get some dates, and then we will
10 communicate them.

11 But I don't want you to take on being the
12 communication liaison. You get your dates from Rick. I
13 think the concern for the equestrian consent community is
14 just let him know. Don't start until we have some type of
15 outreach to them. That's not on your plate.

16 MS. KRAMER: And that's how that newsletter is going
17 to help. And then if we have to, anything we're going to
18 be doing, we're going to communicate to that email
19 database.

20 MS. SEARS: Right. And then, I guess, Gibran, do you
21 have anything scheduled? That would be the only question.
22 If you have nothing scheduled then it shouldn't matter.
23 No events, no planned events, do you?

24 MS. STOUT: I mean, there's always events.

25 MS. SEARS: But you can move it. Can you move things?

1 MS. STOUT: Yeah. You can work around it for sure.
2 And if you know that there's going to be asphalt running
3 machines, you know, 20 feet from where you do your class,
4 you can work around it. Knowledge is king, and, yes, we
5 can work around it if we know it's going to happen.

6 MS. SEARS: Okay. Great.

7 MR. KARNS: The biggest thing is, I mean, it's a week
8 worth's of work. And no matter what the week is, if we
9 don't hear back from Rick then we'll just post the notices
10 so that everyone is well aware. Again, this is health and
11 safety, we have to get -- I'm not trying to be rude.

12 MS. SEARS: Yeah. No. You're right. And that's
13 right.

14 MR. ELDRIDGE: Well, I was trying not to be that.

15 BOARD CHAIR BAGNERIS: Health and safety. This is the
16 part that really concerns me. It's that it's so fragment.
17 There's Rick over here and then there's you guys over here
18 and then there's us.

19 And it just seems like there's something missing.
20 There's got to be a tie. You, what do we call you guys?
21 The trainers, borders, that group of people, the -- and
22 you should be communicating to Rick. Rick should be
23 communicating with us.

24 And right now, we're, kind of, doing it a whole
25 another way. We're sitting here saying -- Rick's not even

1 even in the room. And so I'm really feeling this
2 disconnect that it has a future impact.

3 MS. SEARS: Well, Barbara, that's why Number 7 is on
4 our agenda; the Communication Plan.

5 CHAIR BAGNERIS: I understand. But we're creating
6 this communication plan outside of the guy who we're
7 contractually -- contracting with. He's not in the room.
8 He's not here in the conversation. He's going to hear it
9 after the fact. That's my disconnect problem that I
10 really, really struggle with.

11 Because we have a contract. A signed contract
12 with the Hanson family, and we're here creating all this
13 and he's not even in the room.

14 COMMITTEE CHAIR AITKEN: Well, that's Kathy's job is
15 to then reach out to Rick.

16 BOARD CHAIR BAGNERIS: But you see what I'm saying --

17 COMMITTEE CHAIR AITKEN: This is just any FYI.

18 BOARD CHAIR BAGNERIS: But that's my real concern.

19 MS. SEARS: Barbara, what about if Kathy and Rick can
20 be together and we're hoping that the boarders and Rick
21 can be together and then we're hoping that it comes
22 together. Let's -- in God we trust.

23 BOARD CHAIR BAGNERIS: Yes. That it all comes
24 together.

25 MR. KARNS: He was invited.

1 MS. KRAMER: He was invited. He was sent the agenda.

2 COMMITTEE CHAIR AITKEN: All we can do is just do best
3 practices that makes their life easier, and I think if
4 nobody signs up for this email communication thing, at
5 nobody wants -- at some point -- but I don't think it
6 should be put on Jerry's plate to do communication.

7 That's why this going forward should be the
8 default thing. Do we have to do it? No. But I think at
9 the end of the day it makes everybody's life easier that
10 we have something to point to.

11 BOARD CHAIR BAGNERIS: We have to do it because we're
12 ultimately liable.

13 MS. SEARS: Well, I think Kathy's plan can work.

14 BOARD CHAIR BAGNERIS: Maybe I should have put it on
15 the miscellaneous.

16 COMMITTEE CHAIR AITKEN: Okay.

17 MS. STOUT: And that's why we volunteered to put
18 together this communication chain on the boarders end
19 because.

20 BOARD CHAIR BAGNERIS: "Boarders." That's the word I
21 was looking for.

22 MS. STOUT: "Boarders." And if you wanted to include
23 us, you know, that was --

24 COMMITTEE CHAIR AITKEN: Well, hopefully why you all
25 have been sitting here you've already signed up on your

1 phones for the email.

2 MS. KRAMER: We're hoping -- I'm hoping that -- let's
3 try the email process, and if that's not -- and we need to
4 expand that communication, you have our word that if
5 anything -- once -- before Jerry starts that, we now know
6 the key locations and information, as well as now we'll
7 have an email process.

8 So we're taking that responsibility so he can
9 focus on what he does best.

10 MS. SABO: I just want to say one thing about the
11 asphalt: There's two things that would worry equestrians,
12 Gibran, is if we can't get our horse trailers out if the
13 road coming up.

14 MS. STOUT: But if we know when it's going to happen,
15 we can maybe make arrangements to come --

16 MR. ELDRIDGE: You can drive on the asphalt hours
17 after it's done.

18 MS. SABO: Okay. I'm just saying that. There's a few
19 things that cause equestrians to go crazy and to know that
20 they wouldn't have access to get a horse to a hospital.

21 MS. KRAMER: Lisa, what we can do with that, if we
22 think we need to do that, those can be moved to another
23 part of the property. So we'll find all kinds of
24 solutions to help.

25 MS. SABO: And that's -- I'm trying to share with you

1 how equestrians think, you know.

2 MS. KRAMER: It's good insight.

3 MS. SABO: Yeah.

4 MS. KRAMER: Very good.

5 MS. SABO: We're passionate. We're a passionate group
6 and we care about our animals.

7 COMMITTEE CHAIR AITKEN: Okay. So I think going
8 forward, then, we are going to give you direction to go
9 and figure out what the cost will be for CFFA and CFSA to
10 give us a ballpark of what it's going to cost to do this
11 facility's assessment and just focusing on our little
12 corner of the property that this Committee is in charge of
13 and see what our options are.

14 And I think that's going to be essential to any
15 next step moving forward about what we can do. Again, I
16 think just notice, making sure that Theresa and I and
17 anyone else that wants to go -- up to two Board members, I
18 guess -- to be a part of that conversation and just to
19 hear our perspective -- I think it's very helpful.

20 And then we will follow up again, at the next
21 Board meeting. I will give a summary. If you can hand me
22 or give me your PowerPoint, I will just ask for this to be
23 funded, give an update on what we've done so far, and
24 programs we're looking into.

25 But at the next meeting really trying to have

1 some hard numbers that people served and just try to track
2 that so we can have something to point to and then
3 discuss, which would be the fun part, hopefully discuss
4 what we want to do with this corner of the property in
5 conjunction with CFSA.

6 So I think the next couple of meetings we're
7 going to be able to pin down so that we can, hopefully by
8 the end of the year -- I know we don't have a Board
9 meeting next -- no, this week -- by the end of the year --
10 to have a specific ask.

11 MS. SEARS: So when is the next Board meeting?

12 BOARD CHAIR BAGNERIS: September 27th.

13 COMMITTEE CHAIR AITKEN: That, kind of, pushes it back
14 up a month because I still think that we can have our next
15 meeting and get an update on where we're going. But maybe
16 I'm going to push it to the end of the year where we're
17 going back as a Committee -- as we sunset this Committee
18 and going back with a hard ask of what we want to do and
19 what we can afford to do.

20 BOARD CHAIR BAGNERIS: So let me just clarify: If you
21 would have taken any action that could have come from here
22 to go to the Board, you wouldn't have been able to do it.
23 You still need 10 days to notify. September would have
24 been your first opportunity to do anything with the
25 Equestrian Center. So you're still on track there.

1 MS. SEARS: Should we -- are we having another
2 meeting? The next meeting is, actually, September 27th is
3 what you're saying? Okay. So scratch the 23rd. Okay.

4 BOARD CHAIR BAGNERIS: So if you can back it up a
5 little bit.

6 MS. KRAMER: Thank you, Barbara because I was going
7 the same direction logistically. I know in the past, it
8 kind of came out and it was, like, "Well, how come we
9 couldn't talk about it?" It was a timing issue. We have
10 to post the September Board meeting agenda items.

11 So if we want anything information or action
12 item, it absolutely has to be posted by the end of the day
13 on the 17th. So with all due respect, Barbara has to look
14 at that agenda. I would ask that if there's anything that
15 we want as an action or -- and/or information is given to
16 us by the 14th.

17 COMMITTEE CHAIR AITKEN: And we have to be cognisant
18 of that going forward that maybe we have our meetings in a
19 different time.

20 MS. KRAMER: Otherwise, that delays that process, and
21 I know that kind of got lost a couple of months ago in how
22 we were able to move forward with this.

23 COMMITTEE CHAIR AITKEN: Yeah. And I think the
24 majority of anything we discussed in plans, dreams, and
25 what not we have going forward is going to depend on this

1 assessment. So I think that will be an action item. It
2 will be helpful for us to even navigate what our options
3 are.

4 MS. SEARS: Can I ask, Ken, how long does that type of
5 an assessment take normally about?

6 MR. KARNS: I think once we get the budget and we get
7 through our stuff, I would think just that -- our -- it
8 would take a few months. So I'm thinking the new year and
9 depending on how busy the team of architects and engineers
10 are. By the time they come out, do site visits, go back,
11 picture the site visits, get drawings from Jason and Jerry
12 and our team -- that's a good few months. And then to
13 finalize a report and a draft, review, so it could take up
14 to six months. It really could.

15 MS. KRAMER: But we are moving forward.

16 COMMITTEE CHAIR AITKEN: I'm not sunsetting this
17 Committee as fast --

18 MS. SEARS: No. I got it. Okay.

19 MR. KARNS: They can say, "Listen. We got a gap in
20 our schedule and we're going to get out there. We're
21 going to hit it." So worst case.

22 COMMITTEE CHAIR AITKEN: And can we just make it a --
23 have a potential RFP ready to go in anticipation that the
24 Board is going to approve this type of cost or direction.

25 MR. KARNS: We don't -- because we're dealing with

1 CFSA, we don't have to write an RFP. They're doing the
2 work on our behalf. They have the stable of people to
3 employ and go get it done.

4 COMMITTEE CHAIR AITKEN: So once we -- let's say if we
5 get it approved at the next meeting, they can be --
6 they'll have a scope of work already prepared and they can
7 get going the next day, in theory?

8 MR. KARNS: In theory. But, yes, they can keep the
9 ball rolling.

10 COMMITTEE CHAIR AITKEN: So as part of the estimate,
11 can we get a timeframe from them? Because I'm assuming
12 they know what projects they have coming down the
13 pipeline.

14 MR. KARNS: The timeframe would be from the
15 professionals they reach out to. They're not their
16 employees. But these would be outside professionals that
17 they've used in the past.

18 COMMITTEE CHAIR AITKEN: But can we have them reach
19 out to them ahead of our next Board meeting so we have, at
20 least, it's an estimate, but at least a soft estimate of,
21 like, when do they think -- if we approve it today and
22 they're engaged tomorrow, what do they think the timeline
23 would be?

24 MR. KARNS: We can ask that question. Sure.

25 MS. SEARS: And so just so I understand, so what we're

1 saying, Kathy, is we agree to have an information item
2 about just, maybe, our work on the next Board agenda and
3 then, Barbara, we would have an action item more specific
4 to what Ken is up to? Is that what we're --

5 MS. KRAMER: Anything that needs to be an action item
6 or an information outside of a Committee report because we
7 cannot take -- we can't -- the full Board cannot take
8 action, unless it's been agendized. It has to be outside
9 the Committee report.

10 COMMITTEE CHAIR AITKEN: Right. So my Committee
11 report will be an FYI summary of needs to approve funding
12 for this.

13 MS. SEARS: So two things? We could have two things
14 on the agenda?

15 MS. KRAMER: Oh, absolutely. Yeah.

16 MS. SEARS: Okay. So one would be this information.

17 COMMITTEE CHAIR AITKEN: That's a standing item.

18 MS. SEARS: Okay. So do we need to do anymore to ask
19 for that?

20 BOARD CHAIR BAGNERIS: I'm here.

21 MS. KRAMER: We'll circle that on the staff report
22 with Ashleigh and Barbara as we get closer to that.

23 BOARD CHAIR BAGNERIS: Ashleigh, she's also going to
24 send me an email with all her agenda items so that I know
25 in advance so it could get on the agenda.

1 MS. SEARS: And so just any other things that we want
2 to talk about, we can just talk about it in our
3 informational -- whatever. Communication plan or we'll
4 just talk about it.

5 MS. KRAMER: Yeah. Just an FYI.

6 BOARD CHAIR BAGNERIS: So it's a regular Board
7 process; right? So you'll need to fill out a card and if
8 you want to talk about the Committee report -- you know
9 what? I think I said I'm going to put that at the end.

10 I'm going to let the public comments come at the
11 end after we talk because we don't know what we're going
12 to report as a Committee then your cards will come in and
13 take it at the end. You would have heard what the
14 Committee is saying and respond to that. We're going to
15 do that.

16 MS. SEARS: I love that. Okay. Great.

17 COMMITTEE CHAIR AITKEN: Yes.

18 MS. BEAVER: Question. With this assessment for the
19 Equestrian Center facility, would that include -- I'll
20 call it the potential extended facilities going as far as
21 the action sports arena -- would it include that broader
22 area?

23 MR. KARNS: Not this team and not the scope. So no.

24 COMMITTEE CHAIR AITKEN: So this is only for -- okay.
25 That's a great question because I was under the opposite

1 impression that we could then, at the same time, if
2 they're coming out here to do a site assessment and give
3 us a cost estimate for either, hopefully, rehabbing the
4 potential replacement, we can't, at the same time, ask
5 them for an estimate to upgrade and expand?

6 MR. KARNS: What does that look like?

7 COMMITTEE CHAIR AITKEN: Well, okay. Let's say we
8 want to do a covered arena and we want to add a covered
9 ring, not just, "What does it cost to replace the fencing
10 around the ring." Is that something that we could have
11 them be a part of their report and as a line item -- it
12 helps the Board, I think, figure out, okay, where are we
13 to going allocate resources?

14 And is it something that's even plausible that if
15 we then have to bring them back and do a separate site
16 assessment for potential expansion or upgrade -- maybe
17 that's a better word -- upgrading the facilities that seem
18 --

19 MR. KARNS: Well, they would be looking for some
20 design direction.

21 COMMITTEE CHAIR AITKEN: Okay. So can we include
22 that?

23 MS. KARNS: So I'm wondering if that's --

24 MS. KRAMER: I would recommend that that come back to
25 the full Board and I would also get the Master Site Plan

1 Committee involved. Because you're talking about -- there
2 would have to be buildings that would have to be
3 relocated, our corporate yard is there, we have an
4 industrial kitchen that's on one of our newer buildings on
5 grounds that's in that area -- so it's not a matter of --
6 I think you would have to understand how far would you
7 want it to extend? What would it look like?

8 I think it would just convolute the process now.
9 I'm going to go back to what we were talking about health
10 and safety. We know we got some upgrades to do with those
11 structures now. So once they can do -- let's get a
12 comprehensive look and see how much of those can be saved,
13 how much of them, you know, can be repaired. Then we know
14 the state of the current footprint.

15 And at the same time that the Master Site Plan
16 Committee can incorporate that into moving that forward
17 and having another group of folks working on that.
18 Because we can dream all day long, but its got a domino
19 effect. Where are we going to locate that kitchen and the
20 corporate yard and doing all of that? And that would be
21 part of what we're looking at for the Master Site Plan.

22 COMMITTEE CHAIR AITKEN: Okay. So what is the plan, I
23 guess, then with the Master Site Plan Committee moving
24 forward? When is their next meeting? I'm not on that
25 committee.

1 MS. KRAMER: We are, actually, we were just chatting
2 this morning. We're going to reach out to that committee.
3 I wanted to wait until we had this committee member
4 meeting and advise them of some things that we're going
5 to -- CFFA coming out and doing that and then we can
6 engage them with a meeting of where they are in the Master
7 Site Plan.

8 COMMITTEE CHAIR AITKEN: Okay. And then -- because I
9 feel like we're going on these parallel tracks now --

10 MS. SEARS: Who's on that committee?

11 BOARD CHAIR BAGNERIS: What we talked about was, after
12 this came up to be a big issue, we said, "Let's go fix --
13 let's deal with this." Because we really -- it stopped us
14 from finishing the Master Site Plan because we said,
15 "Let's deal with this." So that's what we're doing right
16 now. So now we're seeing these paths that we may want to
17 go into. When the Master Site Plan Committee gets, you
18 know, well, they haven't really stopped. I don't know if
19 they've been meeting or not, but --

20 MS. SEARS: Who's on that committee, Barbara?

21 MS. KRAMER: Doug and Robert.

22 MS. SEARS: Oh, Doug and Robert. Okay.

23 BOARD CHAIR BAGNERIS: So when they get back, they're
24 going to have benefit of this information. They may say,
25 "Okay. Now it's time for us to look at this assessment in

1 other places."

2 MS. KRAMER: I think, also, that for -- because we
3 were tasked, as you said, in the existing structure. I
4 think that would have to be an agenda item for the entire
5 Board to discuss as it relates to the Master Site Plan.
6 So at a full Board meeting have a conversation about who
7 had some other ideas about expansion or recovered barn,
8 then the whole Board would have to vote on having staff
9 move on that direction.

10 COMMITTEE CHAIR AITKEN: Oh, for sure. I don't think
11 that's something that this committee can --

12 BOARD CHAIR BAGNERIS: Right. And I just thought --
13 we're not talking about the Master Site Plan --

14 COMMITTEE CHAIR AITKEN: My concern is that -- and
15 this is, I guess, my -- my concern would be, you know,
16 we're asking at the same time people to commit to doing a
17 lot of community givebacks, public service work, and if
18 we're not -- have any intention, I guess, of providing the
19 facilities and the barns and what not, then asking them to
20 do all this work is a bit of a new point.

21 So I'm assuming that the Master Site Plan
22 Committee is going to, hopefully, a noticed meeting.
23 Because I would like to comment and at least let them know
24 what we're talking about.

25 MS. SEARS: And I would like to attend to.

1 COMMITTEE CHAIR AITKEN: Yeah. And I think we just
2 need to either put three people on the committee and then
3 notice that all these things should be -- I guess we don't
4 have to have a third person on the committee. Just notice
5 it so that I can show up --

6 MS. KRAMER: Sure. I know. Absolutely.

7 COMMITTEE CHAIR AITKEN: You don't want to go to fair
8 jail. Because I think this is something that's going to
9 be -- I don't want to ask people to do a bunch of work if
10 there's no intention of providing any type of facility
11 upgrades that are going to make these programs possible.

12 Because that's what I mean by parallel. They're
13 different for sure. Different goals, but, you know, if we
14 have a covered barn -- a covered ring, we can do
15 year-round programming. We can do other types of things.

16 If we have additional access, not necessarily
17 moving all these buildings, but access for people to
18 use -- the Sports Arena -- then maybe we can talk about
19 these community shows. But if we're not doing any of
20 that, then it's hard to figure out what our possibilities
21 are. Does that make sense?

22 MS. KRAMER: That's a great plan. We'll talk to that
23 committee and get that noticed.

24 MS. SEARS: So our -- could -- for our next meeting,
25 I'm assuming we're going to have another meeting prior to

1 the September Board meeting?

2 COMMITTEE CHAIR AITKEN: Yes.

3 MS. SEARS: A Committee meeting? Okay.

4 COMMITTEE CHAIR AITKEN: I mean, if we need one, we
5 have to go through and we'll see what you and I --
6 roundhouse about whether it's -- I feel like that's a big
7 part of what we need to do when moving forward.

8 MS. SEARS: I guess to keep the action and the, you
9 know, because I'm an in-motion-kind-of person. I like to
10 just keep moving things along. I think it might be
11 helpful for maybe the equestrians to give some of their
12 ideas on what it would look like to restore the equestrian
13 facility to similar to what it was or involving and
14 integrating. And now we can integrate more with the
15 Heroes Hall and for the whole side.

16 So maybe this group can put some ideas together
17 to present to this Committee and then we can -- that can
18 help maybe the Master Site Committee.

19 COMMITTEE CHAIR AITKEN: Okay.

20 MS. SEARS: So when we integrate this in some way at
21 some point -- thoughts. They're just thoughts.

22 COMMITTEE CHAIR AITKEN: Yeah. I mean, I think that
23 would be helpful. I would love to get other people's
24 ideas going forward, even if it's pie in the sky ideas.

25 MS. SEARS: Well, I don't like pie in the sky, but

1 just thoughts.

2 COMMITTEE CHAIR AITKEN: Oh, I have a lot of thoughts.
3 I can't afford most of my thoughts.

4 MS. SEARS: That's you. Some of us have more control.

5 COMMITTEE CHAIR AITKEN: Yeah?

6 MS. MUNDEKIS: Hi, Reggie Mundekis. As looking at
7 what's the best way to use public money, which is what
8 pays for all of these planning activities. I'm leaning
9 towards consolidated effort at looking at both conserving
10 and rehabbing what we have as the current Equestrian
11 Center and the possible restoration of the Equestrian
12 Center.

13 If you take it as one -- as one project as far as
14 bidding it out -- as far as getting the scope of work and
15 getting some estimates from the CFFA people, if you take
16 it as a unified project, it makes more sense financially
17 as far as the planning aspects of it it working with the
18 Master Site Plan Committee to get that scheduled in.

19 Because, otherwise, you're going to be faced with
20 -- you get an estimate to rehab the Equestrian Center and
21 then you come back in a few months, maybe, and then you
22 get another estimate to do the work to restore the
23 Equestrian Center and to create access to the Action
24 Sports Arena.

25 And I'm looking at the map and I'm thinking that

1 there's ways of putting access to the Action Sports Arena,
2 which is what we want. That doesn't necessarily involve
3 demolition of buildings. And the public is going to be
4 better served with using their money and approaching it as
5 unified project. It's going to be less costly and produce
6 a better result than doing it as two separate projects.

7 COMMITTEE CHAIR AITKEN: And I agree with you, which
8 is why I'm glad you clarified this. And then I do think
9 it's helpful to clarify that that's outside my lane and
10 then make these types of --

11 MS. KRAMER: We have to get that committee engaged.

12 COMMITTEE CHAIR AITKEN: So I think we are going to --
13 it would make sense, unless someone has a different sense
14 of information -- to have them -- CFSA -- come out once to
15 look at this project and not come out several times;
16 however, that means we have to really re-engage the
17 Master Site Plan Committee.

18 CHAIR BAGNERIS: Otherwise you will delay what you're
19 trying to do.

20 MS. SEARS: When are they meeting? When do they meet?
21 Do they have a schedule?

22 MS. KRAMER: No. We haven't had a schedule. We're
23 going to reach out to them and now that the -- again, I
24 was waiting to see what came out of this meeting because I
25 was anticipating some of this and if it did cross over to

1 the Master Site Plan that we would get engaged in.

2 So we'll get a public -- I'll share that with the
3 Committee and share and stuff and get a public notice
4 meeting and so everyone can come. But I do encourage -- I
5 think you're absolutely in the right track.

6 Because there are some projects or ideas. Let's
7 get those because we won't have anything to take to CFFA
8 right now. And doing that, we're going to need to narrow
9 that. So brainstorm any ideas and talk about that.

10 COMMITTEE CHAIR AITKEN: Do you think it would be
11 helpful before the next September Board meeting or the big
12 Board to have those ideas so that they can bid on?

13 Because to me it's what we have to do, what we
14 should do, and then what's possible. Those are three
15 different scenarios and we're going to have to then, as a
16 Board, make a decision on what's a priority and what we
17 can and can't do.

18 So you think it told be helpful to have them look
19 at those three scenarios all at the same time? Or do you
20 think it should just be what we have to do, let them
21 assess that, and then in a couple of months come back.

22 MR. KARNS: I think, and again, that might be
23 different people with different expertise; right? In that
24 case, you just want to engage the architect, once again,
25 to look at, again, pieces of the puzzle and the dominos.

1 If we don't have anything to give this team, they have
2 nothing to assess. So this would be the group of
3 engineers to assess existing facilities.

4 COMMITTEE CHAIR AITKEN: So we would have to engage an
5 architect separately anyway?

6 MR. KARNS: It might be the same one. But, again, we
7 have to give them a scope of work and then, "We think you
8 should go away and design this." And now that architect
9 will be involved in different committee meetings and
10 generating all that information, going back to the drawing
11 board and --

12 MS. SEARS: Could we find out what has happened in
13 Pleasanton? You know. With their Equestrian Center to
14 find out -- because they had old facilities. I know they
15 had old facilities. We used to hold the track record up
16 there. But -- and then they expanded. So it would be
17 interesting to see what -- I don't know. Maybe you know.

18 MS. SABO: I know the Board members and I spoke with
19 the architect that was involved with that. Actually, he's
20 there all the time working on that project.

21 MS. SEARS: I'd be interested in what they're doing.

22 MS. SABO: He was familiar with the Orange County
23 Fairgrounds when I spoke with him.

24 MS. KRAMER: What we'll do is we'll reach out to their
25 CEO. Let's go through that process. The CEO will engage

1 what they're doing and bring back some information after
2 we have a conversation between the CEO and populous and
3 what they're doing.

4 COMMITTEE CHAIR AITKEN: And then can we -- I guess
5 ahead of the next Board meeting -- do a bit of a range?
6 So have a quote in our assessment from CFFA of what it's
7 going to cost to do a site assessment. A site assessment
8 for what to replace and refurbish, but then maybe arrange.

9 Because I don't think if we get it approved at
10 the next Board meeting, we might not necessarily want to
11 trigger that until we have the Master Site Committee
12 meeting and we know what we're exactly asking them to do.
13 I'd rather have, like, maybe a range of, "It could cost
14 us. It could cost that."

15 MR. KARNS: Sorry. We don't have anything to ask them
16 to --

17 MS. SEARS: We'll get there.

18 MR. KARNS: I'm not trying to be --

19 COMMITTEE CHAIR AITKEN: I understand. I just don't
20 want to put something on the agenda if we don't know what
21 we're asking for. I don't want to waste time.

22 MS. KRAMER: You know that's going to be a piece of
23 it, though. Because we know at some point, we're going to
24 have to refurbish and, you know, make an investment into
25 those facilities. So I don't think it's a new point.

1 COMMITTEE CHAIR AITKEN: Okay.

2 MS. KRAMER: We know we're going to have to do that
3 anyway.

4 MS. SEARS: Sounds like we need to have a Master Site
5 meeting.

6 COMMITTEE CHAIR AITKEN: Yeah. I think so.

7 MS. KRAMER: Yeah. Exactly.

8 MS. BEAVER: And this would be the time also, if any
9 of the Board members would be interested to take a tour of
10 the Shea Center to get a vision of what we're trying to
11 talk about?

12 COMMITTEE CHAIR AITKEN: I've taken that tour. Ken's
13 done that tour. Doug LaBelle's done that tour. Yeah.
14 There's a group of us that have all been down there.

15 MS. SABO: And if Sandra and Barbara want to go, we
16 could take them. It really is -- especially when they're
17 doing active sessions, you know, you really see --

18 COMMITTEE CHAIR AITKEN: Well, unless, somebody has
19 anything else, I think we're ready to adjourn. It was two
20 hours.

21 (Meeting adjourned at 2:12 p.m.)
22
23
24
25

REPORTER'S CERTIFICATION

I, the undersigned, a Hearing
Reporter of the State of California, do hereby certify:

That the foregoing proceedings were taken before
me at the time and place herein set forth; that any
witnesses in the foregoing proceedings, prior to
testifying, were duly sworn; that a record of the
proceedings was made by me using machine shorthand, which
was thereafter transcribed under my direction; that the
foregoing transcript is a true record of the testimony
given.

Further, that if the foregoing pertains to the
original transcript of a public meeting, before completion
of the proceedings, review of the transcript [] was [] was
not requested.

I further certify I am neither financially
interested in the action nor a relative or employee of any
attorney or party to this action.

IN WITNESS WHEREOF, I have this date subscribed
my name: August 31, 2018.

A handwritten signature in black ink, appearing to read 'Luis R. Hernandez', is written over the printed name.

LUIS R. HERNANDEZ

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California Code of Civil Procedure

Article 5. Transcript or Recording

Section 2025.520

(a) If the deposition testimony is stenographically recorded, the deposition officer shall send written notice to the deponent and to all parties attending the deposition when the Original transcript of the testimony for each session of the deposition is available for reading, correcting, and signing, unless the deponent and the attending parties agree on the record that the reading, correcting, and signing of the transcript of the testimony will be waived or that the reading, correcting, and signing of a transcript of the testimony will take place after the entire deposition has been concluded or at some other specific time.

(b) For 30 days following each notice under subdivision (a), unless the attending parties and the deponent agree on the record or otherwise in writing to a longer or shorter time period, the deponent may change the form or the substance of the answer to a question, and may either approve the transcript of the deposition by signing it, or

refuse to approve the transcript by not signing it.

(c) Alternatively, within this same period, the deponent may change the form or the substance of the answer to any question and may approve or refuse to approve the transcript by means of a letter to the deposition officer signed by the deponent which is mailed by certified or registered mail with return receipt requested. A copy of that letter shall be sent by first-class mail to all parties attending the deposition.

(d) For good cause shown, the court may shorten the 30-day period for making changes, approving, or refusing to approve the transcript.

(e) The deposition officer shall indicate on the original of the transcript, if the deponent has not already done so at the office of the deposition officer, any action taken by the deponent and indicate on the original of the transcript, the deponent's approval of, or failure or refusal to approve, the transcript. The deposition officer shall also notify in writing the parties attending the deposition of any changes which the deponent timely made in person.

(f) If the deponent fails or refuses to approve the transcript within the allotted period, the

deposition shall be given the same effect as though it had been approved, subject to any changes timely made by the deponent.

(g) Notwithstanding subdivision (f), on a seasonable motion to suppress the deposition, accompanied by a meet and confer declaration under Section 2016.040, the court may determine that the reasons given for the failure or refusal to approve the transcript require rejection of the deposition in whole or in part.

(h) The court shall impose a monetary sanction under Chapter 7 (commencing with Section 2023.010) against any party, person, or attorney who unsuccessfully makes or opposes a motion to suppress a deposition under this section, unless the court finds that the one subject to the sanction acted with substantial justification or that other circumstances make the imposition of the sanction unjust.

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Veritext Legal Solutions represents that the foregoing transcript is a true, correct and complete transcript of the colloquies, questions and answers as submitted by the court reporter. Veritext Legal Solutions further represents that the attached exhibits, if any, are true, correct and complete documents as submitted by the court reporter and/or attorneys in relation to this deposition and that the documents were processed in accordance with our litigation support and production standards.

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